

Annexure C

**ANNUAL BUDGET OF
EKURHULENI METROPOLITAN
MUNICIPALITY**

**2013/14 TO 2015/16
MEDIUM TERM REVENUE AND
EXPENDITURE FORECASTS**

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Ekurhuleni
METROPOLITAN MUNICIPALITY

Table of Contents

| | |
|---|-----------|
| PART 1 – ANNUAL BUDGET | 1 |
| 1.1 MAYOR’S REPORT | 1 |
| 1.2 COUNCIL RESOLUTIONS | 5 |
| 1.3 EXECUTIVE SUMMARY | 7 |
| 1.4 OPERATING REVENUE FRAMEWORK..... | 15 |
| 1.4.1 Property Rates | 20 |
| 1.4.2 Sale of Water & Sanitation and Impact of Tariff Increases..... | 22 |
| 1.4.3 Sale of Electricity and Impact of Tariff Increases | 25 |
| 1.4.4 Waste Removal and Impact of Tariff Increases..... | 27 |
| 1.4.5 Other Tariff Increases | 29 |
| 1.4.6 Overall impact of tariff increases on households..... | 41 |
| 1.5 OPERATING EXPENDITURE FRAMEWORK | 43 |
| 1.5.1 Repairs and maintenance..... | 47 |
| 1.5.2 Free Basic Services: Basic Social Services Package | 48 |
| 1.6 CAPITAL EXPENDITURE | 49 |
| 1.6.1 Future operational cost of new infrastructure | 53 |
| 1.7 ANNUAL BUDGET TABLES - PARENT MUNICIPALITY | 54 |
| PART 2 – SUPPORTING DOCUMENTATION..... | 81 |
| 2.1 OVERVIEW OF THE ANNUAL BUDGET PROCESS..... | 81 |
| 2.1.1 Budget Process Overview | 81 |
| 2.1.2 IDP and Service Delivery and Budget Implementation Plan | 89 |
| 2.1.3 Financial Modelling and Key Planning Drivers | 90 |
| 2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP | 90 |
| 2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS | 101 |
| 2.3.1 Performance indicators and benchmarks | 106 |
| 2.3.2 Free Basic Services: basic social services package for indigent households..... | 110 |
| 2.3.3 Providing clean water and managing waste water | 111 |
| 2.4 OVERVIEW OF BUDGET RELATED-POLICIES | 113 |
| 2.4.1 Review of Tariff Policies..... | 113 |
| 2.4.2 Review of Debtors Management Policies | 116 |
| 2.4.3 Review of Budget and Accounting Policies | 118 |
| 2.4.4 Review of Cash Management and Funding Policies | 120 |
| 2.4.5 Review to Development Contribution Policies..... | 121 |
| 2.4.6 Review of Policies Relating to the Management of Electricity..... | 121 |
| 2.4.7 Review of Other Policies..... | 123 |
| 2.5 OVERVIEW OF BUDGET ASSUMPTIONS | 124 |
| 2.5.1 External factors | 124 |
| 2.5.2 General inflation outlook and its impact on the municipal activities | 124 |
| 2.5.3 Credit rating outlook..... | 124 |
| 2.5.4 Interest rates for borrowing and investment of funds | 125 |
| 2.5.5 Collection rate for revenue services | 125 |
| 2.5.6 Growth or decline in tax base of the municipality | 125 |

| | | |
|-------------|--|------------|
| 2.5.7 | Salary increases | 126 |
| 2.5.8 | Impact of national, provincial and local policies..... | 126 |
| 2.5.9 | Ability of the municipality to spend and deliver on the programmes | 126 |
| 2.6 | OVERVIEW OF BUDGET FUNDING | 126 |
| 2.6.3 | Cash Flow Management..... | 134 |
| 2.6.4 | Cash Backed Reserves/Accumulated Surplus Reconciliation..... | 135 |
| 2.6.5 | Funding compliance measurement..... | 138 |
| 2.7 | EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS | 144 |
| 2.8 | COUNCILLOR AND EMPLOYEE BENEFITS..... | 146 |
| 2.9 | MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW..... | 150 |
| 2.10 | ANNUAL BUDGETS AND SDBIPS – INTERNAL DEPARTMENTS | 156 |
| 2.10.1 | City Manager..... | 156 |
| 2.10.2 | City Planning..... | 160 |
| 2.10.3 | Corporate Legal Services | 163 |
| 2.10.4 | Disaster and Emergency Management Services (DEMS)..... | 166 |
| 2.10.5 | Economic Development | 172 |
| 2.10.6 | Ekurhuleni Metro Police Department (EMPD) | 176 |
| 2.10.7 | Energy..... | 181 |
| 2.10.8 | Environmental Resource Management..... | 187 |
| 2.10.9 | Executive Office | 193 |
| 2.10.10 | Finance Department | 195 |
| 2.10.11 | Fleet Management | 202 |
| 2.10.12 | Health and Social Development..... | 205 |
| 2.10.13 | Human Resources Management and Development..... | 209 |
| 2.10.14 | Human Settlements..... | 213 |
| 2.10.15 | Information Communication Technology (ICT) | 221 |
| 2.10.16 | Legislature..... | 226 |
| 2.10.17 | Real Estate..... | 228 |
| 2.10.18 | Roads and Storm-water | 232 |
| 2.10.19 | Sport, Recreation, Arts and Culture (SRAC) | 236 |
| 2.10.20 | Transport Planning and Provision..... | 242 |
| 2.10.21 | Waste Management Department..... | 248 |
| 2.10.22 | Water and Sanitation | 254 |
| 2.11 | CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS..... | 262 |
| 2.12 | CAPITAL EXPENDITURE DETAILS..... | 262 |
| 2.13 | LEGISLATION COMPLIANCE STATUS..... | 294 |
| 2.14 | OTHER SUPPORTING DOCUMENTS | 295 |
| 2.15 | MUNICIPAL MANAGER’S QUALITY CERTIFICATE..... | 302 |

List of Tables

| | |
|--|----|
| Table 1: Operating Budget Summary | 12 |
| Table 2 Consolidated Overview of the 2013/14 MTREF | 15 |
| Table 3 Summary of revenue classified by main revenue source (Source: NT Table A4) | 17 |
| Table 4 Percentage growth in revenue by main revenue source | 18 |
| Table 5 Operating Transfers and Grant Receipts | 19 |
| Table 6 Comparison of proposed rates to levied for the 2013/14 financial year | 22 |

| | |
|---|-----|
| Table 7: Summary of tariffs: Water | 24 |
| Table 8: Impact of water increases for a single dwelling-house | 24 |
| Table 9: Summary of tariffs: Sanitation..... | 25 |
| Table 10: Impact of sanitation increases on a single dwelling-house..... | 25 |
| Table 11: Summary of tariff increases: Electricity..... | 26 |
| Table 13 Comparison between current waste removal fees and increases | 29 |
| Table 14 MBRR Table SA14 – Household bills..... | 42 |
| Table 15 Summary of operating expenditure by standard classification item | 44 |
| Table 16 Operational repairs and maintenance..... | 47 |
| Table 17 Repairs and maintenance per asset class | 47 |
| Table 18 2013/14 Medium-term capital budget per vote | 51 |
| Table 19 MBRR Table A1 - Budget Summary | 55 |
| Table 20 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification) | 58 |
| Table 21 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)..... | 61 |
| Table 22 Surplus/(Deficit) calculations for the trading services | 63 |
| Table 23 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure) | 64 |
| Table 24 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source..... | 69 |
| Table 25 MBRR Table A6 - Budgeted Financial Position | 72 |
| Table 26 MBRR Table A7 - Budgeted Cash Flow Statement | 74 |
| Table 27 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation | 75 |
| Table 28 MBRR Table A9 - Asset Management..... | 77 |
| Table 29 MBRR Table A10 - Basic Service Delivery Measurement..... | 79 |
| Table 30 MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue | 93 |
| Table 31 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure | 95 |
| Table 32 MBRR Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure | 97 |
| Table 33 MBRR Table SA7 - Measurable performance objectives..... | 104 |
| Table 34 MBRR Table SA8 - Performance indicators and benchmarks..... | 104 |
| Table 35 Credit rating outlook | 124 |
| Table 37 Proposed tariff increases over the medium-term..... | 127 |
| Table 38 MBRR SA15 – Detail Investment Information | 128 |
| Table 39 MBRR SA16 – Investment particulars by maturity | 129 |
| Table 41 MBRR Table SA 17 - Detail of borrowings | 131 |
| Table 42 MBRR Table SA 18 - Capital transfers and grant receipts..... | 133 |
| Table 43 MBRR Table A7 - Budget cash flow statement | 134 |
| Table 44 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation..... | 136 |
| Table 45 MBRR SA10 – Funding compliance measurement | 138 |
| Table 46 MBRR SA19 - Expenditure on transfers and grant programmes..... | 144 |
| Table 47 MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds | 145 |
| Table 48 MBRR SA22 - Summary of councillor and staff benefits | 146 |
| Table 49 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)..... | 148 |

| | |
|--|-----|
| Table 50 MBRR SA24 – Summary of personnel numbers | 149 |
| Table 51 MBRR SA25 - Budgeted monthly revenue and expenditure | 150 |
| Table 52 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote) | 151 |
| Table 53 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification) ... | 152 |
| Table 54 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)..... | 153 |
| Table 55 MBRR SA29 - Budgeted monthly capital expenditure (standard classification) | 154 |
| Table 56 MBRR SA30 - Budgeted monthly cash flow | 155 |
| Table 57: Operating budget of the Corporate Legal Services Department..... | 165 |
| Table 58: Operating budget of the Disaster and Emergency Management Services Department | 169 |
| Table 59: Operating budget of the Economic Development Department..... | 174 |
| Table 60: Operating budget of the Ekurhuleni Metro Police Department | 178 |
| Table 61: Operating budget of the Energy Department | 183 |
| Table 62: Operating budget of the Environmental Resource Management Department | 191 |
| Table 63: Operating budget of the Executive Office Department | 194 |
| Table 64: Operating budget of the Financial Services Department | 199 |
| Table 65: Operating budget of the Fleet Management Department..... | 203 |
| Table 66: Operating budget of the Health and Social Development Department | 206 |
| Table 67: Operating budget of the Human Resources Management and Development Department | 212 |
| Table 68: Operating budget of the Human Settlements Department | 215 |
| Table 69: Budget of Ekurhuleni Development Company | 220 |
| Table 70: Operating budget of the Information Communication Technology Department..... | 224 |
| Table 71: Operating budget of the Legislature Department..... | 227 |
| Table 72: Operating budget of the Real Estate Department | 230 |
| Table 73: Operating budget of the Roads and Storm-water Department | 233 |
| Table 74: Operating budget of the Sport, Recreation, Arts and Culture Department..... | 238 |
| Table 75: Operating budget of the Transport Department | 244 |
| Table 76: Budget of the Brakpan Bus Company..... | 247 |
| Table 77: Operating budget of the Waste Management Department | 250 |
| Table 78: Operating budget of the Water and Sanitation Department..... | 256 |
| Table 79: Budget of ERWAT | 261 |
| Table 80 MBRR SA 34a - Capital expenditure on new assets by asset class | 263 |
| Table 81 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class ... | 264 |
| Table 82 MBRR SA34c - Repairs and maintenance expenditure by asset class | 265 |
| Table 83 MBRR SA35 - Future financial implications of the capital budget..... | 266 |
| Table 84 MBRR SA36 - Detailed capital budget per municipal vote | 267 |
| Table 85 MBRR SA37 - Projects delayed from previous financial year | 292 |
| Table 86 MBRR Table SA1 - Supporting detail to budgeted financial performance | 295 |
| Table 87 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)..... | 298 |
| Table 88 MBRR Table SA3 – Supporting detail to Statement of Financial Position | 299 |
| Table 89 MBRR Table SA9 – Social, economic and demographic statistics and assumptions | 300 |
| Table 90 MBRR SA32 – List of external mechanisms | 301 |

List of Figures

| | |
|---|-----|
| Figure 1 Main operational expenditure categories for the 2013/14 financial year..... | 46 |
| Figure 2 Capital Infrastructure Programme | 53 |
| Figure 3 Expenditure by major type | 67 |
| Figure 4 Depreciation in relation to repairs and maintenance over the MTREF | 78 |
| Figure 5 Planning, budgeting and reporting cycle..... | 102 |
| Figure 6 Definition of performance information concepts | 103 |
| Figure 9 Growth in outstanding borrowing (long-term liabilities) | 132 |
| Figure 10 Cash and cash equivalents / Cash backed reserves and accumulated funds..... | 137 |

Abbreviations and Acronyms

| | | | |
|--------|--|-------|---|
| ASGISA | Accelerated and Shared Growth Initiative | KPI | Key Performance Indicator |
| BSC | Budget Steering Committee | kWh | kilowatt |
| CCA | Customer Care Areas | ℓ | litre |
| CCC | Customer Care Centres | LED | Local Economic Development |
| CBD | Central Business District | MBRR | Municipal Budget and Reporting Regulations |
| CFO | Chief Financial Officer | MEC | Member of the Executive Committee |
| CM | City Manager | MFMA | Municipal Financial Management Act |
| CPI | Consumer Price Index | MIG | Municipal Infrastructure Grant |
| CRM | Customer Relations Management | MMC | Member of Mayoral Committee |
| DEMS | Disaster and Emergency Management Services | MPRA | Municipal Properties Rates Act |
| DORA | Division of Revenue Act | MSA | Municipal Systems Act |
| DCS | Digital City Systems | MTEF | Medium-term Expenditure Framework |
| EDC | Ekurhuleni Development Company | MTREF | Medium-term Revenue and Expenditure Framework |
| EE | Employment Equity | NDPG | Neighbourhood Development Programme Grant |
| EMM | Ekurhuleni Metropolitan Municipality | NERSA | National Electricity Regulator South Africa |
| EM | Executive Mayor | NGO | Non-Governmental organisations |
| EMPD | Ekurhuleni Metro Police Department | NSDP | National Spatial Development Perspective |
| EPWP | Expanded Public Works Programme | NT | National Treasury |
| FBS | Free basic services | NKPIs | National Key Performance Indicators |
| FBE | Free basic electricity | OHS | Occupational Health and Safety |
| GAMAP | Generally Accepted Municipal Accounting Practice | PBO | Public Benefit Organisations |
| GDP | Gross domestic product | PHC | Provincial Health Care |
| GDS | Growth and Development Strategy | PMS | Performance Management System |
| GGDS | Gauteng Growth and Development Strategy | PPE | Property Plant and Equipment |
| GFS | Government Financial Statistics | PPI | Production Price Increase |
| GRAP | General Recognised Accounting Practice | PPP | Public Private Partnership |
| HR | Human Resources | PSI | Public Services Infrastructure |
| HSDG | Human Settlement Development Grant | PTIS | Public Transport Infrastructure System |
| IBT | Inclining Block Tariff | RG | Restructuring Grant |
| ICT | Information Communication Technology | SALGA | South African Local Government Association |
| IDP | Integrated Development Strategy | SAMSA | South African Maritime Safety Authority |
| INEP | Integrated National Electrification Programme | SAPS | South African Police Services |
| IRPTN | Integrated Rapid Public Transport Network | SDBIP | Service Delivery Budget Implementation Plan |
| IT | Information Technology | SMME | Small Micro and Medium Enterprises |
| IBALCO | IDP Budget Asset and Liability Committee | SRAC | Sports, Recreation, Arts and Culture |
| KPA | Key Performance Area | USDG | Urban Settlement Development Grant |

Part 1 – Annual Budget

1.1 Mayor’s Report

The Mayor’s Report will be tabled in the final budget.

Flagship Projects

The flagship projects of council, which are discussed in detail as part of the departmental budget reports, are as follows:

Aerotropolis – an amount of R15 million has been provided on the operating budget to ensure the detailed planning of the Aerotropolis is completed. The detailed plan of the project is reflected in the following table.

| Activity | Rand |
|---|-------------|
| Development of the Master Plan | R5m |
| Marketing and Stakeholder engagement | R0.5m |
| Establishment of a Special Purpose Vehicle | R1,5m |
| Roll-out of the five year Implementation Plan | R3m |
| Aerotropolis Planning Committee and workstreams | R4.5m |
| Modelling of the Aerotropolis | R0.5m |
| Total | R15m |

The capital budget of the Roads and Stormwater department includes provision of R6 million for the upgrade of the roads in the Rhodesfield area.

Urban Renewal (management and regeneration) – a number of initiatives that will stimulate the renewal of the Metro’s urban areas are included in the budget. This includes an amount of R2m each for the appointment of consultants to finalise plans for the urban management and regeneration respectively.

The following type of projects will complement the urban renewal project:

- Upgrading and precinct buildings and CCA buildings
- Upgrading of various taxi ranks
- Upgrading of certain community facilities such as the Germiston Theatre
- Various roads and stormwater projects in the civic centres of CCA’s
- Erection of street lighting in certain areas
- Replacement of water pipes and upgrading of storm water system in CBD

Township Economies – some of the projects listed under Urban Renewal above, will also contribute to the township economies goal. Some other projects relating to the revitalization of township economies are:

- Trading Stalls (R4m)
- Township Enterprise Hubs (R11m)
- Community agricultural projects (R5m)
- Township Economics Development (R5.8m)
- Refurbishment of Fresh produce Market (R15m)

An amount of R10,4 million in respect of Expanded Public Works Programme grant will also be channeled towards job creation projects.

Rehabilitation of Dams, Lakes and Pans – R36.828 million has been set aside on the capital budget for the rehabilitation of dams, lakes and pans. The following projects in particular:

- Swartspruit Rehabilitation - R10m
- Eastleigh Spruit Channel – R10m
- Rehabilitation: Degraded Wetlands/ Catchment – R1,42 million
- Rehabilitation of the Natalspruit Catchment Area – R1,3 million
- Rehabilitation of the Boksburg Lake – R1 million

The rehabilitation of the dams and lakes also contributes to urban renewal.

Digital City – an amount of R112 million has been provided for on the capital budget for projects related to the digital city concept. The following projects in particular:

- DCS: Broadband Fibre – R40 million
- DCS: Re-configuration of Wireless Network – R5 million
- DCS:1st Tier Internet Exchange – R5 million
- DCS: Redundancy and Peering with Network Operators – R28 million
- DCS: Access Point Network for mobility such as 3G and urban management – R12 million
- DCS: Wireless Security – R7 million
- DCS:Network Management System – R15 million

IRPTN - The Integrated Rapid Public Transport Network has been provided for in the capital budget. An amount of R243,5 million has been made available by the National Government for the finalization of the planning and consultation processes. An additional R58,1 million was also made available from own funding. No physical construction will take place during 2013/2014. The planning for phase one, which is the route between Tembisa and the new Vosloorus Hospital will be finalized during the 2013/2014 financial year.

Revitalization of the Manufacturing Sector – the revival of the manufacturing sector is a project that is important not only to Ekurhuleni but to the country and as such can attract grant funding from both National and Provincial Government. The City Improvement District and Urban Development Zones projects will both contribute to the revitalization of the Manufacturing sector.

The Economic Development Department provided an amount of R13,190,000 for various projects and plans to implement the inter alia the following actions to accelerate the revitalization of the Manufacturing sector:

- Compilation of an economic development strategy, and industrial policy, strategy and programmes as well as an industrial project feasibility study with project plans (estimated to cost R4 million)
- Development of an industrial competitiveness barometer and index (R3.5 million)
- Stakeholder engagement regarding the Ekurhuleni industrial development and investment summit (R500 000).

Other Strategic Projects

Over and above the Flagship projects, the following strategic governance projects are currently undertaken by departments:

Finalisation of Growth and Development Strategy – The finalization of the GDS consultation process and strategy document is currently in process and will continue in the 2013/14 financial year

Institutional Review – the IR process has been embarked upon during the current year. The detailed programme and status of the project is addressed in the departmental budget report of the Human Resources Department.

The department has also commenced with the roll-out of the top structure.

The funding strategy to address the outcome of the entire Institutional Review can only be finalised after all departments have been reviewed by end of October/November 2013. However, the interim strategy to deal with the process is as follows:

- An amount of R55million is provided in the 2013/14 financial year to accommodate the needs already identified and the requirements of departments that will be reviewed recently.
- Another possibility is to assess the current vacant and funded positions within departments that can be utilized for the review process. The budget for vacant funded positions is estimated to be in excess of R400 million.
- It is foreseen that all the needs identified during the institutional review process will not be accommodated in the 2012/13 budget. The intention is to finalise the entire institutional review process and amend the structure of all the departments after completion. The Institutional Review Steering Committee will prioritise all the new positions identified and funding of the prioritized list will be addressed over the medium term budget of Council. That will assist departments to plan properly for all the new positions which will be funded in specific future financial years.

Key intervention programmes to alleviate poverty

The Ekurhuleni Jobs Programme has been launched by the Economic Development Department and a number of job interventions have been identified to stimulate the national job creation initiative of government. The programme includes

- The expansion of the EPWP programme and develop mainstream PDI-owned businesses;
- Activate trade-in-services community work for indigents;
- Activate graduate development programmes and experiential training programmes in partnership with local businesses.
- Set aside Community Based Project to activate neighbourhood development and job creation initiatives within the communities. The current budget of R25m for the Lungile Mtshali project as well as the current CBP project of R200 000 per ward has been consolidated and the amount was increased to R1m per every ward. Thus R101m was budgeted for the full programme.
- Facilitate youth development initiatives.

Though a number of the programmes will be facilitated and funded via capital projects, the following specific provision was made for projects funded from the operating budget of departments, as set in the following table:

| DEPARTMENT | PROJECT | BUDGET 2013/14 |
|------------|--|----------------|
| DEMS | Emergency Services Reserve Force | R25,000,000 |
| DEMS | Hydrant Maintenance, Marking & Testing Programme | R38,000,000 |
| EMPD | Metro Police Peace Corp Volunteers | R78,000,000 |

| DEPARTMENT | PROJECT | BUDGET 2013/14 |
|----------------------|---|---------------------|
| Economic Development | Youth Work Readiness Programme | R15,000,000 |
| Economic Development | Graduate Placement Programme | R21,000,000 |
| Economic Development | Business Mentorship Programme | R5,000,000 |
| CRM | Lungile Mtshali Poverty Alleviation Programme | R101,000,000 |
| | TOTAL | R283,000,000 |

A large amount of the programme relates to salary costs and the above provision was made accordingly on the various salary budgets of the departments.

The Expanded Public Works Programme (EPWP) is one of the key interventions aimed at the alleviation of poverty through the creation of jobs. A R10,4m grant has been granted by National Treasury for 2013/14 which will be utilised for direct job creation.

With regard to projects contributing to Youth Development the following provision was made on the in the salary budget for skills development. In addition to the amounts as mentioned in the table below, the following provision was made in the 2013/2014 salary budget, in terms of Internship, Experiential Students and Learnership. The total budget for 2013/2014 is R28 238 082.

| DEPARTMENT | LEARNERSHIP | EXPERIENTIAL STUDENTS | INTERNSHIPS | 2013/2014 BUDGET |
|---|-------------|-----------------------|-------------|------------------------|
| CITY PLANNING | | 13 | 2 | R 624,775.45 |
| CITY SECRETARIAT | | 1 | | R 37,669.18 |
| COMMUNICATIONS | | 5 | | R 188,238.40 |
| CORPORATE LEGAL | | 10 | | R 376,664.93 |
| CUSTOMER RELATIONS MANAGEMENT | | 20 | | R 753,114.85 |
| ECONOMIC DEVELOPMENT | | 15 | | R 564,849.58 |
| EMERGENCY AND DISASTER MANAGEMENT: EMERGENCY SERVICES | 20 | | | R 602,990.00 |
| EMERGENCY AND DISASTER MANAGEMENT: SUPPORT | | 4 | | R 150,596.10 |
| ENERGY | 20 | 17 | | R 1,378,155.93 |
| EKURHULENI METRO POLICE | 150 | | | R 7,399,160.00 |
| ENVIRONMENTAL RESOURCE MANAGEMENT | 15 | 6 | | R 677,902.83 |
| EXECUTIVE SUPPORT | | 1 | | R 37,642.31 |
| FINANCE | 10 | 14 | 20 | R 3,852,169.33 |
| HEALTH AND SOCIAL DEVELOPMENT | 20 | 10 | | R 984,943.93 |
| HOUSING | | 11 | | R 414,334.11 |
| HUMAN RESOURCES | 153 | 16 | 6 | R 6,818,605.61 |
| INFORMATION AND COMMUNICATION TECHNOLOGY | | 10 | | R 376,691.80 |
| INSTITUTIONAL STRATEGY, M&E AND RESEARCH: GENERAL MANAGER | | 2 | | R 75,338.36 |
| INSTITUTIONAL STRATEGY, M&E AND RESEARCH: INTEGRATED DEVELOPMENT PLANNING | | 1 | | R 37,669.18 |
| INTERNAL AUDIT | | 12 | | R 452,030.16 |
| ROADS AND STORMWATER | 40 | 32 | | R 1,982,617.41 |
| SRAC: 2010 AND SPECIAL PROJECTS | | 1 | | R 37,669.18 |
| SRAC: SPORT AND RECREATION | | 11 | | R 414,253.48 |
| Grand Total | 428 | 212 | 28 | R 28,238,082.07 |

Targeted procurement in terms of EMM's broad based black economic empowerment strategy - A report has been served to the Mayoral Committee for the approval of procurement target groups, the following target groups were recommended. The 10% for the Youth Target Group is the same as the procurement targets set by the Department of Finance: Gauteng Provincial Government. This target has not yet been approved to be implemented in Ekurhuleni; the report was referred back to the department for further consultation.

1.2 Council Resolutions

On 30 May 2013 the Council of the Ekurhuleni Metropolitan Municipality will meet in the Germiston Council Chambers of the Ekurhuleni Metropolitan Municipality to consider the annual budget of the municipality for the financial year 2013/14. The Council consider the following resolutions:

- “1. *The Council of the Ekurhuleni Metropolitan Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:*
 - 1.1 *The annual budget of the municipality for the financial year 2013/14 and the multi-year and single-year capital appropriations as set out in the following tables:*
 - 1.1.1 *Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 19 on page 58;*
 - 1.1.2 *Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 20 on page 61;*
 - 1.1.3 *Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table 22 on page 64; and*
 - 1.1.4 *Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 23 on page 69.*
 - 1.2 *The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:*
 - 1.2.1 *Budgeted Financial Position as contained in Table 24 on page 72;*
 - 1.2.2 *Budgeted Cash Flows as contained in Table 25 on page 74;*
 - 1.2.3 *Cash backed reserves and accumulated surplus reconciliation as contained in Table 26 on page 75;*
 - 1.2.4 *Asset management as contained in Table 27 on page 77, and*
 - 1.2.5 *Basic service delivery measurement as contained in Table 28 on page 79.*
2. *The Council of the Ekurhuleni Metropolitan Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2013:*
 - 2.1 *Schedule 1 - Tariffs for property rates;*
 - 2.2 *Schedule 2 – Tariffs for electricity;*
 - 2.3 *Schedule 3 - Tariffs for the supply of water;*
 - 2.4 *Schedule 4 - Tariffs for supply of sewer; and*
 - 2.5 *Schedule 5 – Tariffs for waste management services – as set out in Annexure D*
3. *The Council of the Ekurhuleni Metropolitan Municipality, acting in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves*

and adopts with effect from 1 July 2013 the tariffs for other services, as set out in the various tariff schedules as contained in Annexure D.

4. To give proper effect to the municipality's annual budget, the Council of the Ekurhuleni Metropolitan Municipality approves:
 - 4.1 That cash backing is implemented through the utilisation of a portion of the revenue generated from property rates and user charges for services to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.
 - 4.2 That the municipality be permitted to enter into long-term loans for the funding of the capital programmes in respect of the 2013/14 financial year limited to an amount of R785 million in terms of Section 46 of the Municipal Finance Management Act.
 - 4.3 That the municipality be permitted to enter into project finance for the funding of the water loss eradication programmes in respect of the 2013/14 financial year limited to an amount of R150 million in terms of Section 46 of the Municipal Finance Management Act
 - 4.4 That the Municipal Manager be authorised to sign all necessary agreements and documents to give effect to the above lending programme.

5. To guide the implementation of the municipality's annual budget, the Council of the Ekurhuleni Metropolitan Municipality approves the policies as set out in the Annexures of this document.

| | |
|------------|---|
| Annexure E | Medium Term Budget Policy Statement (new policy) |
| Annexure F | Pricing Policy Statement (new policy) |
| Annexure G | Property Rates Policy (as reviewed) |
| Annexure H | Provision of Free Basic Electricity Policy (as reviewed) |
| Annexure I | Solid Waste Tariff Policy (as reviewed) |
| Annexure J | Deposit Policy (as reviewed) |
| Annexure K | Indigent Policy (as reviewed) |
| Annexure L | Credit Control & Debt Collection Policy (as reviewed) |
| Annexure M | Provision for Doubtful Debtors and Debtors Write-off (as reviewed) |
| Annexure N | Budget Implementation and Monitoring Policy (as reviewed) |
| Annexure O | Municipal Entity Financial Support Policy (as reviewed) |
| Annexure P | Accounting Policy (as reviewed) |
| Annexure Q | Funding and Reserves Policy (as reviewed) |
| Annexure R | Borrowing Policy (as reviewed) |
| Annexure S | Cash Management Policy (as reviewed) |
| Annexure T | Policy on electricity metering for residential and small business customers in the Ekurhuleni Metropolitan Municipality (as reviewed) |
| Annexure U | Policy for the Vending of Pre-paid Electricity (as reviewed) |

6. To ensure oversight over the municipal entities, the Council of the Ekurhuleni Metropolitan Municipality **APPROVES** the Salaries and Benefits of the Municipal Entities as set out in the Annexure C (Main Budget Document) for purposes of setting of upper limits as required by section 89 of the Municipal Finance Management Act

7. **That** the Chief Financial Officer in consultation with the City Manager **BE DELEGATED** the authority to adjust the 2013/2014 operating and capital budgets (income and expenditure) with:
 - 7.1 all operating and capital grants received in addition to the currently gazetted DORA grants
 - 7.2 income received for recoverable jobs
 - 7.3 insurance claims received
 - 7.4 developers contributions received
 - 7.5 transactions on the internal cost management structure
 - 7.6 disbursement of centralised budgets

subject to these adjustments being reported on in the Adjustments Budget.
8. **That**, in order to facilitate multi-year budgeting, departments **BE AUTHORISED** to commit projects on the 2014/2015 and 2015/2016 budgets, on both internal and confirmed external funding sources.
9. **That** the taking up of a municipal bond of R785 million to fund the 2013/2014 Capital Budget **BE APPROVED** for a term of 10 to 15 years and that a further report be submitted to Council to give feedback on the public comments received in this regard before the transaction is finalised.
10. **That** the taking up of a project finance municipal bond of R150 million to fund the 2013/2014 Water Loss Eradication Programme under the Capital Budget **BE APPROVED**.
11. **That** the Ekurhuleni Metropolitan Municipality (EMM), Integrated Development Plan (IDP) and Service Delivery Budget Implementation Plan (SDBIP) for 2013/14 as contained in Annexures A and K respectively, **BE ADOPTED**.
12. **That** the copy of the Integrated Development Plan (IDP) **BE SUBMITTED** to the MEC for Local Government for comments.
13. **That** the MEC for Local Government **BE REQUESTED** to approve the Ekurhuleni Metropolitan Municipality (EMM), Integrated Development Plan (IDP) for 2013/14 as its Land Development Objectives as envisaged in Section 72a of the Development Facilitation Act.

1.3 Executive Summary

Leaders and management of Ekurhuleni embarked in a process to compile a Medium Term Budget Policy and Pricing Policy Statement. These documents together with the Results-based Budgeting principles formed the basis for the compilation of the MTREF for 2013/14 – 2015/16.

The application of sound financial management principles for the compilation of the City's financial plan is essential and critical to ensure that the City remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

National Treasury's MFMA Circular No. 66 dated 11 December 2012 used to guide the compilation of the 2013/14 MTREF.

The main challenges experienced during the compilation of the 2013/14 MTREF can be summarised as follows:

- The on-going difficulties in the national and local economy;
- Aging and poorly maintained water, roads and electricity infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The potential reduction of equitable share that affected the draft budget.
- The initial notice of high increases for bulk water and electricity (from Rand Water and Eskom), together with the fact that bulk increases have not yet been finalised, despite fact that the draft budget has to be tabled in March 2013.
- The implementation of a new valuation roll as from 1 July 2013. Property valuations is effecting the amount payable for assessment rates directly. Variations in valuations could result in a diversified increase or even decrease in the levies charged for assessment rates.
- Affordability of capital projects and
- Availability of affordable capital/borrowing.

The following budget principles and guidelines directly informed the compilation of the 2013/14 MTREF:

Planning Framework

The City's GDS and IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan.

The main objectives of the City include

- Provision of quality basic services and infrastructure
- Economic growth and development that leads to sustainable job creation
- Fighting poverty and building clean, healthy, safe and sustainable communities
- Provision of integrated social services for empowered and sustainable communities
- Fostering participatory democracy and Batho Pele principles through a caring, accessible and accountable service
- Ensuring financial sustainability
- Optimal institutional transformation to ensure capacity to achieve set objectives

The 2013/2014 MTREF was based on the following strategic documents:

- Ekurhuleni Service Delivery Statement
 - EMM GDS 2055
- National Treasury guidance

Operating Budget

- Realistic revenue projections – the revenue projections for the 2013/2014 financial year were used as departure point to determine whether the current revenue budget is realistic and can be achieved. Where this was found to not be the case, an adjustment was made to the revenue budget for the 2013/2014 to 2015/2016

financial period to ensure a true reflection of the actual amounts to be received. It was necessary to adjust the water and sanitation income budget basis downward mainly as a result that actual sales is projected in the current year to be lower than the budgeted income. The downward adjustment of the basis is as follows:

Water – Negatively downwards with 2.85%.
Sanitation - Negatively downwards with 2.46%

- Growth projections – growth projections refer to the increase in the number of units consumed for the service. It does not refer to the increase in the tariff, nor does it reflect the total increase in income. It is expressed as a percentage which represents the percentage increase in units consumed. Growth projections are determined per service which is driven by service specific trends. Electricity, as an example shows no growth rate due to the various energy efficiency initiatives and water shows a greater growth rate due to the increased revenue targets to be achieved as part of the eradication of water losses project. The individual growth rates are:
 - Assessment Rates: 1.7%
 - Electricity: 0,4%
 - Water: 0%
 - Sanitation: 0%
 - Solid Waste: 0.73%

The zero growth rate for water and sanitation is based on the fact as mentioned in the previous paragraph of the report and to avoid similar circumstances as in the current financial year.

- Proposed tariff increases (this is the actual percentage cost increase that the consumer will receive) – tariff increases are mainly based on the cost of bulk services as well as other departmental specific cost drivers. The individual tariff increases are:
 - Assessment Rates – 0% (all categories – only valuation roll increase emanating from new valuation roll will come into effect from 1 July 2013)
 - Electricity – Income increase of 8%, individual increases ranging from a decrease of 8% to an 11% increase (**tariff increase is subjected to the final Eskom increase on bulk purchases which have not yet been received**).
 - Water – 9.82% for both residential and business (**tariff increase is subjected to the final Eskom increase on bulk purchases which have not yet been received**).
 - Sanitation – 7.2% for both residential and business
 - Solid Waste – 15% for both residential and business (including the proposed R5 per month per property cleansing levy that will be implemented from 1 July 2013).
- Affordability of tariff increases – a model has been developed to test the affordability of tariff increases to ensure that tariffs are not increased at levels higher than what is affordable to residential consumers.
- Provision of Free Basic Services and support to residents of informal settlements. Free basic services provided are valued at R2 228.7 billion and comprise:
 - Free basic water of 6kl per household per month (R327.6m p.a.)
 - Free basic sewer of 6kl per household per month (R269.9m p.a.)
 - Additional Free basic water of 3kl per household per month to indigent households (R12.9m p.a.)

- Additional Free basic sewer of 3kl per household per month to indigent households (R10.3m p.a.)
 - Water lead fixing for indigent households (R2m p.a.)
 - Free water (standpipes) to informal settlements (To be quantified – this service is currently not metered and the cost of the water is included in the non-revenue water that is reflected on the annual financial statements. This cost will be quantified during the 2013/2014 financial year as water meters will be installed at the informal settlements. This cost will then be reflected as part of the social services rendered to informal settlements.)
 - Provision of chemical toilets to informal settlements (R175m p.a.)
 - Provision is made for free basic electricity of 100kWh per month to ALL Tariff A users. (R270m p.a.). Council must still consider the roll-out of the FBE policy as indicated in the Tariff Pricing Policy.
 - Free basic electricity to Eskom supply areas (R60m p.a.) – this amount is based on the FBE rate as per the NERSA guidelines and is further based on the number of registered indigents in the areas where Eskom supplies electricity to EMM residents.
 - Once a week residential refuse round collection at no cost to indigent households (R33.8m p.a.)
 - Provision of a refuse collection service to informal settlements (not individual round collections, service performed by contractor) (R20m p.a.)
 - First R150 000 assessment rates exemption to residential properties (R578m p.a.)
 - 100% assessment rates rebate to indigent households (R24.9m p.a.)
 - Additional assessment rates rebates to pensioners (R44.3m p.a.)
 - Excess consumption of indigents which are written off on a monthly basis as per the indigent management policy (R400m p.a.).
- These free basic services and indigent support are R310m more than what the equitable share grant is. One of the matters being investigated as part of the medium term budget policy is the alignment of social support with National policies to ensure the cost does not exceed the equitable share. This will include the review of the R150 000 assessment rates exemption to households (the Municipal Property Rates Act stipulates that the first R15 000 must be exempted). It could also include the review of the provision of 6kl of free basic water and sanitation to all households and not only to indigent households. However, in lieu of other mitigating factors such as the implementation of a new valuation roll it is foreseen that the provision of the mentioned free basic services will only be addressed in the 2014/15 budget cycle.
 - Division of Revenue Act (DORA) allocations – the budget as presented is based on the 2013 DORA as gazetted by National Treasury. The grants from Provincial Government has not yet been received and indicative figures as approved in the MTRF for 2012/13 are still reflected.
 - Compliance with regulatory body requirements – NERSA requirements insofar as the provision of free basic services, maintenance levels, cross subsidization, inclining block tariffs, etc. were taken into consideration in the evaluation of the operating budget.
 - The total available revenue – once the total revenue envelope was set following the principles outlined above, expenditure allocations were considered. Total revenue comprises R26,488,891,140.
 - Fixed costs were “top sliced” from the available funds. Fixed costs are costs that are non-discretionary over the medium term (i.e. it cannot be reduced to contractual or other commitments). The following cost categories are included in this section:

- Human Resource Cost including Councillor Remuneration – R5,255,722,891
- Depreciation and Amortization - R 2,288,832,415
- Bulk Purchases - R 9,936,512,088
- Provision for Bad Debt (based on a 93% collection rate) – R1,184,084,210
- Interest Expense (external borrowings) – R 685,215,331
- Contracted Services – R821,759,926

- Accounting provisions and internal / contra transactions to be made. Certain GRAP requirements must be accommodated in the expenditure budget as well as expenditure items related to revenue items must be included in the budget. These costs are as follows:
 - Loss of Disposal of assets – R25,000,000 (any assets that are sold, stolen, or otherwise disposed of for less than the book value of the asset is recorded as a loss. It is expected that housing stock will be transferred this year which will result in the loss on disposal of assets – this is an accounting entry and not a cash loss).
 - Operating Grants (expenditure associated with operating grants received, i.e. contra entry against revenue budget) –R246,626,650.

- An amount of R5,314,412,980 was left from revenue after provision for the fixed costs have been made. These costs were recommended for disbursement as follows:
 - Repairs and Maintenance – R2,112,243,640
 - Collection Cost – R157,501,983
 - Grants and Subsidies – R1,003,678,823
 - General Expenses – R2,040,988,534

The MTREF for the 2013/14 Multi-year budget, with comparative information is as follows:

Table 1: Operating Budget Summary

| EKURHULENI METROPOLITAN MUNICIPALITY | | | | | | | | | | | | | | | |
|---|-----------------|-----------------|-----------------|-----------------|-------------------|-------------------|---------------|---------------------|------------------|----------------|-------------|-------------|---------------|----------------|----------------|
| METRO TOTAL | | | | | | | | | | | | | | | |
| FINANCIAL PERIOD | F-04 2009/10 | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2015/14 | % B to B | % P to B | % OF Total | F02 2014/15 | F03 2015/16 |
| INCOME | | | | | | | | | | | | | | | |
| Departmental Rates | 2,369,310,744 | 2,646,034,823 | 3,052,128,958 | 3,211,273,369 | 3,560,847,238 | 3,560,847,238 | 2,004,947,688 | 3,541,551,287 | 3,541,551,287 | 4,124,880,402 | 15.84% | 16.47% | 15.57% | 4,434,246,435 | 4,766,814,917 |
| Departmental Usage | 610,843,844 | 516,035,437 | 636,097,435 | 667,077,917 | 76,513,044 | 76,513,044 | 39,554,353 | 145,356,434 | 145,356,434 | 42,697,128 | -45.02% | -70.63% | 0.16% | 45,889,413 | 49,341,869 |
| Less: Income foregone | 1,778,466,900 | 2,131,999,386 | 2,416,331,523 | 2,732,224,474 | 3,400,233,180 | 3,400,233,180 | 1,667,988,847 | 2,862,839,779 | 2,862,839,779 | 3,540,076,859 | 16.44% | 23.85% | 13.36% | 3,905,562,625 | 4,091,001,320 |
| Sub-total: Net Property Rates | 108,131,850 | 71,207,519 | 62,530,966 | 59,770,449 | 56,038,668 | 56,038,668 | 30,113,921 | 62,391,570 | 62,391,570 | 62,391,570 | 7.50% | -13.33% | 0.24% | 67,070,936 | 72,101,256 |
| Penalties Imposed on Property Rates | 422,540,814 | 270,968,631 | 212,198,107 | 189,685,549 | 182,231,046 | 182,231,046 | 146,947,982 | 121,648,468 | 121,648,468 | 201,712,446 | 10.69% | -3.54% | 0.76% | 222,861,470 | 245,569,904 |
| Interest Earned - Outstanding Debtors | 530,672,663 | 342,169,150 | 274,729,073 | 253,656,989 | 240,269,714 | 240,269,714 | 187,561,572 | 286,538,747 | 286,538,747 | 269,104,016 | 9.92% | -7.59% | 1.00% | 289,992,406 | 317,691,160 |
| Sub-total: Penalties and Interest on Debtors | 4,054,169,692 | 5,614,993,189 | 7,591,091,089 | 9,133,906,514 | 10,361,458,971 | 10,361,458,971 | 6,118,341,838 | 10,331,554,176 | 10,331,554,176 | 11,516,731,928 | 11.15% | 11.47% | 43.48% | 13,720,284,272 | 15,061,590,662 |
| Electricity Sales | - | - | - | 129,751,697 | 180,451,722 | 180,451,722 | 86,399,469 | 151,275,215 | 151,275,215 | 203,045,006 | 0.00% | 0.00% | 0.00% | 232,281,199 | 265,729,692 |
| Departmental Usage | - | - | 185,002,535 | - | - | - | - | - | - | - | 0.00% | 0.00% | 0.00% | - | - |
| Less: Income foregone | - | - | - | - | - | - | - | - | - | - | 0.00% | 0.00% | 0.00% | - | - |
| Sub-total: Net Electricity Sales | 4,054,169,692 | 5,614,993,189 | 7,406,088,554 | 9,263,658,211 | 10,541,910,693 | 10,541,910,693 | 6,204,741,307 | 10,482,829,391 | 10,482,829,391 | 11,719,774,934 | 11.12% | 11.80% | 44.24% | 13,402,566,471 | 15,327,320,354 |
| Solid Waste Income | 463,107,826 | 564,339,330 | 618,192,526 | 738,397,520 | 872,590,226 | 872,590,226 | 498,663,205 | 877,967,151 | 877,967,151 | 1,036,451,475 | 18.78% | 18.05% | 3.91% | 1,140,096,623 | 1,225,603,870 |
| Departmental Usage | - | - | - | 76,962,869 | 92,020,905 | 92,020,905 | 36,525,266 | 91,861,325 | 91,861,325 | 111,370,581 | 21.03% | 21.24% | 0.42% | 122,507,640 | 131,695,714 |
| Sub-total: Solid Waste Sales | 463,107,826 | 564,339,330 | 618,192,526 | 815,360,389 | 964,611,131 | 964,611,131 | 535,188,476 | 969,848,476 | 969,848,476 | 1,147,822,056 | 18.99% | 18.35% | 4.33% | 1,262,604,263 | 1,357,289,564 |
| Sanitation Income | 458,595,197 | 415,500,821 | 480,949,490 | 537,643,038 | 1,065,899,817 | 1,065,899,817 | 583,634,295 | 1,041,222,609 | 1,041,222,609 | 1,102,894,169 | 3.47% | 5.92% | 4.16% | 1,185,611,253 | 1,274,532,096 |
| Departmental Usage | - | - | 179,417,860 | 208,557,046 | 240,986,816 | 240,986,816 | 129,089,840 | 252,342,078 | 252,342,078 | 299,874,119 | 12.00% | 6.96% | 1.02% | 290,147,675 | 311,908,966 |
| Less: Income foregone | - | - | - | 5,650,815 | 13,104,710 | 13,104,710 | 4,722,443 | 6,315,335 | 6,315,335 | 9,874,107 | 12.00% | 6.96% | 1.02% | 290,147,675 | 311,908,966 |
| Sub-total: Net Sanitation Sales | 458,595,197 | 415,500,821 | 701,531,630 | 734,736,806 | 838,017,711 | 838,017,711 | 459,466,899 | 795,195,866 | 795,195,866 | 862,863,308 | 2.96% | 8.51% | 3.25% | 927,578,056 | 997,146,409 |
| Water Sales | 1,180,942,160 | 1,480,433,824 | 2,017,040,092 | 2,345,734,873 | 2,677,209,590 | 2,677,209,590 | 1,476,776,260 | 2,572,590,312 | 2,572,590,312 | 2,854,756,616 | 6.63% | 10.78% | 10.78% | 3,140,232,278 | 3,454,255,509 |
| Departmental Usage | - | - | - | 41,764,858 | 35,735,324 | 35,735,324 | 30,345,447 | 32,161,792 | 32,161,792 | 47,367,666 | 32.45% | 47.28% | 0.18% | 52,104,433 | 57,314,876 |
| Less: Income foregone | - | - | 242,553,055 | 269,106,202 | 298,356,218 | 298,356,218 | 166,602,676 | 312,954,792 | 312,954,792 | 327,854,000 | 9.92% | 4.70% | 1.24% | 360,419,000 | 396,461,340 |
| Sub-total: Net Water Sales | 1,180,942,160 | 1,480,433,824 | 1,774,487,037 | 2,116,393,505 | 2,414,588,696 | 2,414,588,696 | 1,340,821,031 | 2,297,979,312 | 2,297,979,312 | 2,574,470,282 | 6.62% | 12.33% | 9.72% | 2,831,971,311 | 3,115,109,045 |
| Market Income | 16,216,531 | 16,245,039 | 14,911,186 | 13,361,285 | 16,639,045 | 16,639,045 | 10,240,919 | 14,229,769 | 14,229,769 | 17,707,092 | -5.00% | 24.44% | 0.07% | 18,610,155 | 19,522,052 |
| Milor Income | 32,438,112 | 33,612,549 | 41,383,919 | 44,870,617 | 44,884,060 | 44,884,060 | 29,206,176 | 52,006,466 | 52,006,466 | 52,064,914 | 16.00% | 0.00% | 0.20% | 54,720,238 | 57,401,553 |
| Total: User Charges for Services | 6,205,473,518 | 8,105,124,753 | 10,566,684,862 | 12,990,380,839 | 14,822,661,336 | 14,822,661,336 | 8,579,364,803 | 14,609,567,176 | 14,609,567,176 | 16,374,702,586 | 10.43% | 12.11% | 61.82% | 18,497,995,494 | 20,874,788,977 |
| Revenue from Operating Grants | 46,629,596 | 48,719,060 | 49,693,906 | 49,627,077 | 61,248,843 | 61,248,843 | 49,422,320 | 61,248,843 | 61,248,843 | 61,248,843 | 23.68% | 23.68% | 0.23% | 64,650,251 | 68,286,835 |
| Sub-total: Interest Earned | 117,504,622 | 54,453,712 | 64,453,712 | 163,735,169 | 170,100,000 | 170,100,000 | 97,008,768 | 186,636,246 | 186,636,246 | 195,615,000 | 15.00% | 5.33% | 0.74% | 216,176,500 | 231,314,738 |
| Triffin Fees | 40,281,625 | 19,878,294 | 35,816,066 | 75,140,632 | 72,500,000 | 72,500,000 | 58,840,663 | 82,380,151 | 82,380,151 | 80,000,000 | 18.97% | 4.83% | 0.32% | 90,398,000 | 94,814,916 |
| Final Notice Fees | 24,817,014 | 31,035,038 | 38,678,871 | 59,946,031 | 45,228,812 | 45,228,812 | 21,514,285 | 31,087,296 | 31,087,296 | 56,536,015 | 25.00% | 81.68% | 0.21% | 59,419,352 | 62,330,889 |
| Disconnection Fees | 25,735,539 | 44,969,547 | 58,692,358 | 69,660,449 | 75,960,113 | 75,960,113 | 9,159,165 | 15,726,547 | 15,726,547 | 36,955,167 | -11.36% | 134.96% | 0.14% | 36,839,868 | 40,743,053 |
| Other Fines | 1,886,448 | 1,796,390 | 4,161,474 | 5,596,618 | 6,305,355 | 6,305,355 | 3,807,231 | 7,292,814 | 7,292,814 | 5,667,250 | -10.12% | -22.29% | 0.02% | 5,956,283 | 6,248,140 |
| Sub-Total: Fines | 92,720,626 | 97,679,269 | 136,348,769 | 210,363,761 | 199,864,280 | 199,864,280 | 93,330,165 | 136,146,808 | 136,146,808 | 185,166,452 | -7.36% | 36.00% | 0.70% | 194,601,633 | 204,137,008 |
| Licensees & Permits | 25,457,297 | 27,662,851 | 30,049,466 | 33,960,668 | 30,948,171 | 30,948,171 | 21,426,126 | 35,203,208 | 35,203,208 | 38,884,608 | 25.97% | 10.74% | 0.15% | 40,972,622 | 42,980,491 |
| Income from Agency Services | 142,254,100 | 156,773,259 | 186,876,574 | 200,920,668 | 240,664,006 | 240,664,006 | 130,256,139 | 236,077,550 | 236,077,550 | 246,054,612 | 2.91% | 4.23% | 0.93% | 258,603,397 | 271,241,964 |
| Operating Grants & Subsidies - Other | 60,573,185 | 57,155,329 | 56,275,913 | 68,217,917 | 31,911,922 | 31,911,922 | 13,938,238 | 74,514,819 | 74,514,819 | 207,570,975 | 178.94% | 178.94% | 0.78% | 233,999,979 | 241,421,720 |
| Equitable Share | 1,719,819,868 | 2,087,357,884 | 1,471,408,933 | 1,644,128,000 | 1,825,341,000 | 1,825,341,000 | 1,368,897,000 | 1,825,341,000 | 1,825,341,000 | 1,917,955,000 | 5.07% | 5.07% | 7.24% | 2,039,212,000 | 2,161,058,000 |
| RSC Levy Replacement / Fuel Levy | - | - | 1,116,765,000 | 1,261,972,000 | - | - | - | - | - | - | 0.00% | 0.00% | 0.00% | - | - |
| Finance Subsidies | 9,915,040 | 16,891,749 | 5,376,433 | 51,896,000 | 51,250,000 | 51,250,000 | 101,246,703 | 61,509,688 | 61,509,688 | 60,056,000 | -74.17% | -2.36% | 0.23% | 51,250,000 | 51,250,000 |
| Health Subsidies | 89,227,750 | 94,603,579 | 113,431,459 | 95,769,925 | 106,087,000 | 106,087,000 | 48,817,703 | 108,087,000 | 108,087,000 | 104,395,000 | 8.87% | -3.40% | 0.39% | 111,952,000 | 111,952,000 |
| Emergency Services Subsidies | 92,236,000 | 96,850,000 | 52,870,000 | 163,184,000 | 119,220,000 | 119,220,000 | 59,610,000 | 119,220,000 | 119,220,000 | 129,001,000 | 8.20% | 8.20% | 0.49% | 136,040,000 | 136,040,000 |
| Sub-Total: Operating Grants | 1,971,771,843 | 2,352,858,340 | 2,816,127,738 | 3,285,167,923 | 2,136,789,922 | 2,136,789,922 | 1,592,611,644 | 2,188,652,607 | 2,188,652,607 | 2,418,877,975 | 3.04% | 10.52% | 9.13% | 2,672,453,979 | 2,701,721,720 |
| Capital Grants - Other | 7,595,245 | 29,306,463 | 37,420,413 | 14,362,720 | 18,750,000 | 18,750,000 | 0 | 18,750,000 | 18,750,000 | 23,500,000 | 32.39% | 25.33% | 0.09% | 35,000,000 | 30,000,000 |
| INEP | 9,284,314 | 3,107,201 | 26,412,987 | 99,082,885 | 73,000,000 | 73,000,000 | 13,043,714 | 73,000,000 | 73,000,000 | 15,000,000 | -79.45% | -79.45% | 0.06% | 50,000,000 | 70,000,000 |
| NDP Grant | 5,665,314 | 4,512,571 | 47,114,228 | 73,160,918 | 18,820,000 | 18,820,000 | 68,382,000 | 26,382,000 | 26,382,000 | 31,000,000 | 66.63% | 17.50% | 0.12% | 30,000,000 | 30,000,000 |
| USDG Grant | 434,992,880 | 414,952,764 | 398,822,303 | 1,013,396,598 | 1,162,537,000 | 1,162,537,000 | 357,219,237 | 1,162,537,000 | 1,162,537,000 | 1,359,827,350 | 36.60% | 16.97% | 5.13% | 1,564,935,499 | 1,611,697,621 |
| PTIS Grant | 10,906,618 | 8,474,126 | 13,130,822 | 34,407,768 | 50,000,000 | 50,000,000 | 9,635,165 | 55,592,350 | 55,592,350 | 243,543,000 | 358.12% | 338.09% | 0.92% | 27,000,000 | 0 |
| Community Care Centres | 37,022,875 | 22,914,613 | 32,613,127 | 63,996,050 | 81,733,000 | 81,733,000 | 17,543,575 | 117,275,676 | 117,275,676 | 30,500,000 | -17.47% | -73.95% | 0.12% | 27,000,000 | 30,000,000 |
| Sub-Total: Capital Grants | 505,267,226 | 523,967,736 | 581,560,570 | 1,272,382,249 | 1,412,402,000 | 1,412,402,000 | 393,666,424 | 1,465,537,026 | 1,465,537,026 | 1,703,420,350 | 42.73% | 17.19% | 6.43% | 1,696,935,499 | 1,771,697,621 |
| Carbon Credits | - | - | - | - | 5,000,000 | 5,000,000 | - | - | - | - | -100.00% | 0.00% | 0.00% | - | 0 |
| Fuel Levy | - | - | - | | | | | | | | | | | | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| EKURHULENI METROPOLITAN MUNICIPALITY | | | | | | | | | | | | | | |
|---|------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|----------------|----------------|-----------------------|-----------------------|
| METRO TOTAL | | | | | | | | | | | | | | |
| FINANCIAL PERIOD | F-04 2008/09 | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| EXPENDITURE | | | | | | | | | | | | | | |
| Employee Related Costs - Salaries | 2,384,680,817 | 2,828,327,833 | 3,134,207,618 | 3,330,492,191 | 3,985,972,500 | 3,886,758,128 | 1,995,673,627 | 3,570,683,155 | 4,458,688,927 | 14.01% | 24.78% | 17.29% | 4,744,652,381 | 5,048,310,149 |
| Employee Related Costs - Overtime | 352,345,393 | 323,032,426 | 332,031,383 | 366,825,685 | 344,450,306 | 346,059,564 | 229,157,987 | 321,470,554 | 372,141,709 | 7.54% | 15.76% | 1.44% | 396,703,053 | 422,092,032 |
| Employee Related Costs - Additional Positions | - | - | - | - | 62,640,787 | 62,640,787 | - | - | 55,000,000 | -12.20% | 100.00% | 0.21% | 58,630,000 | 62,382,320 |
| Employee Related Costs - Social Contributions | 711,161,175 | 862,004,404 | 934,286,282 | 1,026,367,932 | 1,026,747,738 | 1,025,980,480 | 547,836,789 | 1,009,563,433 | 1,131,723,458 | 10.37% | 12.10% | 4.39% | 1,205,188,358 | 1,282,320,408 |
| Employee Related Costs - Salaries Capitalised | - | (29,677,852) | (36,244,212) | (29,830,944) | (116,274,154) | (116,274,154) | - | (116,274,154) | (132,791,426) | 14.21% | 14.21% | -0.52% | -141,555,660 | -150,615,228 |
| Employee Related Costs - Salaries to R&M Internal | - | - | - | (584,322,965) | (694,935,608) | (694,935,608) | (357,195,161) | (694,935,608) | (722,325,589) | 3.94% | 3.94% | -2.80% | -789,999,078 | -819,279,016 |
| Remuneration of Councillors | 58,716,684 | 62,513,464 | 66,908,485 | 79,406,240 | 103,328,033 | 103,328,033 | 50,906,416 | 102,156,848 | 97,285,812 | -5.85% | 0.38% | 0.38% | 103,706,670 | 110,343,898 |
| Sub-Total: Remuneration | 3,506,884,070 | 4,034,200,475 | 4,431,189,556 | 4,188,938,140 | 4,711,927,602 | 4,612,956,230 | 2,467,379,658 | 4,192,664,228 | 5,255,722,891 | 13.93% | 25.36% | 20.40% | 5,597,325,474 | 5,955,554,666 |
| Bad Debt Provision | 1,453,564,993 | 1,417,262,543 | 1,445,304,490 | 1,570,904,704 | 1,256,869,428 | 1,256,869,428 | 894,399,669 | 1,280,688,437 | 1,184,084,210 | -5.79% | -7.54% | 4.60% | 1,341,924,422 | 1,518,495,743 |
| Depreciation | 63,841,260 | 73,529,768 | 112,614,930 | 131,932,843 | 153,262,586 | 152,992,119 | 52,914,261 | 151,051,279 | 157,501,983 | 2.95% | 1.27% | 0.61% | 165,534,589 | 173,645,785 |
| Repairs and Maintenance - External Contractors | 2,134,448,656 | 2,081,909,359 | 2,114,462,826 | 2,029,143,564 | 2,200,737,898 | 2,200,737,898 | 1,283,763,775 | 2,247,012,149 | 2,288,832,415 | 4.00% | 1.86% | 8.89% | 2,403,274,034 | 2,523,437,737 |
| Repairs and Maintenance - Electricity | 901,936,785 | 813,664,150 | 820,128,680 | 804,963,275 | 895,894,120 | 912,261,305 | 339,729,861 | 812,928,379 | 962,282,745 | 5.48% | 18.37% | 3.74% | 1,011,314,938 | 1,060,869,334 |
| Maintenance Levy | 134,427,754 | 158,152,927 | 242,308,126 | 283,966,246 | 303,017,327 | 303,017,327 | 118,003,749 | 295,406,569 | 363,821,429 | 20.07% | 23.16% | 1.41% | 416,211,715 | 476,146,202 |
| Repairs and Maintenance - Water | 37,619,080 | 43,994,023 | 58,414,854 | 63,716,238 | 61,448,194 | 61,448,194 | 10,123,690 | 61,448,193 | 63,813,877 | 3.85% | 3.85% | 0.25% | 69,800,755 | 76,360,341 |
| Repairs and Maintenance - Internal Maintenance Teams | 491,645,824 | 550,712,271 | 556,349,801 | 584,543,536 | 694,935,608 | 694,935,608 | 357,157,014 | 694,935,608 | 722,325,589 | 3.94% | 3.94% | 2.80% | 789,999,078 | 819,279,995 |
| Sub-Total: Repairs and Maintenance | 1,565,629,443 | 1,566,523,371 | 1,677,201,461 | 1,737,189,295 | 1,955,295,249 | 1,971,662,434 | 825,014,315 | 1,864,718,749 | 2,112,243,640 | 7.13% | 13.27% | 8.20% | 2,267,326,484 | 2,432,654,872 |
| Interest Expense | 196,680,386 | 307,467,612 | 382,613,438 | 453,417,828 | 580,157,842 | 580,157,842 | 290,944,008 | 556,574,360 | 665,215,331 | 17.97% | 22.67% | 2.66% | 924,964,374 | 896,407,474 |
| Bulk Purchases - Electricity | 2,842,924,002 | 3,755,448,110 | 4,746,661,733 | 5,991,227,461 | 6,803,233,156 | 6,803,233,156 | 4,043,339,910 | 6,801,603,851 | 7,541,564,554 | 10.82% | 10.88% | 29.28% | 8,747,054,883 | 10,336,583,664 |
| Bulk Purchases - Water | 1,089,703,312 | 1,128,744,933 | 1,357,614,155 | 1,543,704,239 | 1,755,085,387 | 1,755,085,387 | 1,025,201,281 | 1,736,687,132 | 1,923,870,255 | 9.22% | 10.78% | 7.47% | 2,116,257,281 | 2,327,883,009 |
| Bulk Purchases - Sewer purification | 209,382,327 | 265,870,140 | 330,940,954 | 395,584,753 | 437,956,202 | 437,956,202 | 255,385,759 | 437,956,202 | 471,077,279 | 7.56% | 7.56% | 1.83% | 506,408,075 | 544,388,681 |
| Sub-Total: Bulk Purchases | 4,122,009,647 | 5,150,063,183 | 6,435,216,842 | 7,930,516,442 | 8,996,274,745 | 8,996,274,745 | 5,323,845,950 | 8,976,247,185 | 9,936,512,088 | 10.43% | 10.70% | 38.58% | 11,369,720,239 | 13,208,855,354 |
| Contracted Services | 561,560,314 | 563,519,769 | 614,833,795 | 684,662,723 | 755,824,676 | 794,250,033 | 300,267,847 | 663,509,026 | 821,759,926 | 3.46% | 23.85% | 3.19% | 887,111,922 | 958,080,977 |
| Grants & Subsidies Paid - Social/Educational/Sports | 14,862,047 | 14,281,234 | 27,979,825 | 55,783,529 | 85,016,636 | 85,016,636 | 22,179,260 | 76,117,605 | 137,944,448 | 62.25% | 81.23% | 0.54% | 151,971,869 | 167,006,147 |
| Grants & Subsidies Paid - Eskom | 34,118,684 | 42,811,835 | 50,388,138 | 56,895,625 | 463,900,000 | 463,900,000 | 31,862,080 | 460,593,841 | 459,766,202 | -0.89% | -0.18% | 1.78% | 488,772,535 | 519,217,780 |
| Grants & Subsidies Paid - Entities | 4,849,461 | - | 20,296,421 | 6,500,000 | 33,500,000 | 33,500,000 | 31,750,000 | 33,500,000 | 5,000,000 | -85.07% | -85.07% | 0.02% | 3,678,500 | 3,858,747 |
| Grants & Subsidies Paid - Add rebates on Ass rates - pens | - | - | - | 37,108,035 | 38,525,852 | 38,525,852 | 22,603,734 | 38,525,847 | 44,381,782 | 15.20% | 15.20% | 0.17% | 47,710,415 | 51,288,696 |
| Grants & Subsidies Paid - Free Basic Services - Indigents | - | - | 25,032,805 | 203,188,681 | 516,959,016 | 376,959,016 | 187,487,822 | 356,322,614 | 356,586,391 | -5.00% | 0.07% | 1.38% | 404,810,008 | 459,742,638 |
| Sub-Total: Grants and Subsidies | 53,830,992 | 57,093,069 | 123,697,189 | 359,475,871 | 1,137,903,504 | 997,903,504 | 295,882,896 | 965,059,907 | 1,003,678,823 | 0.58% | 4.00% | 3.90% | 1,096,943,327 | 1,201,714,008 |
| General Expenses | 799,431,383 | 842,873,555 | 1,036,968,622 | 1,059,841,285 | 1,487,556,708 | 1,542,877,495 | 762,906,444 | 1,703,746,817 | 2,040,988,534 | 32.28% | 19.79% | 7.92% | 2,169,180,185 | 2,333,580,727 |
| Grants Expenditure | - | - | - | 72,410,410 | 64,013,000 | 285,423,023 | 39,493,856 | 116,875,585 | 246,626,650 | -13.59% | 111.02% | 0.96% | 262,861,501 | 288,850,379 |
| Impairment loss | (0) | 330,955 | (101,898) | - | - | - | - | - | - | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Loss on Sale of Assets | 469,161 | 926,212 | 24,773,397 | 21,039,546 | 25,000,000 | 25,000,000 | - | 25,000,000 | 25,000,000 | 100.00% | 100.00% | 0.10% | 25,000,000 | 25,000,000 |
| TOTAL OPERATING EXPENDITURE | 14,458,350,504 | 16,095,689,872 | 18,388,774,848 | 20,239,472,460 | 23,324,823,238 | 23,421,248,061 | 12,536,812,678 | 22,720,128,722 | 25,756,166,491 | 9.98% | 13.37% | 100.00% | 28,511,166,801 | 31,496,277,521 |
| Internal Transfers: | | | | | | | | | | | | | | |
| Internal Changes | 1,122,735,666 | 898,969,103 | 987,117,767 | 491,709,882 | - | - | - | - | - | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 15,581,086,170 | 16,994,689,775 | 19,385,892,615 | 20,731,182,342 | 23,324,823,238 | 23,421,248,061 | 12,536,812,678 | 22,720,128,722 | 25,756,166,491 | 9.98% | 13.37% | 100.00% | 28,511,166,801 | 31,496,277,521 |
| OPERATING SURPLUS/(DEFICIT) | (2,383,008,032) | (1,530,082,345) | (636,012,697) | 565,271,622 | 465,747,946 | 359,302,420 | 1,246,704,144 | 743,792,977 | 730,724,649 | 103.37% | -1.76% | -1.76% | 673,533,694 | 696,771,837 |
| Contribution to Capital Budget | 456,520,931 | - | - | - | 1,412,402,000 | 1,195,956,474 | - | 1,453,537,026 | 1,703,420,350 | 42.43% | 17.19% | - | 1,696,935,499 | 1,771,697,621 |
| Total Transfers from Cash-Backed Reserves | - | 1,598,132,500 | 1,239,284,904 | - | 959,463,679 | 839,463,679 | 559,687,149 | 959,463,684 | 975,936,886 | 16.26% | 1.72% | - | 1,024,733,706 | 1,075,970,390 |
| NET OPERATING SURPLUS/(DEFICIT) | (2,839,528,964) | 68,050,155 | 603,272,207 | 565,271,622 | 2,809,625 | 2,809,625 | 1,806,391,293 | 248,719,635 | 3,241,165 | 16.36% | -98.70% | - | 1,331,901 | 1,044,606 |

Capital Budget

The evaluation of the project proposals was based on four key criteria:

- Compliance with Draft Capital Investment Framework (CIF) – projects were evaluated by the City Planning Department.
- Compliance with the USDG Framework and Housing Strategy - projects were evaluated by the Human Settlements and City Planning Departments.
- Practical implementation - projects were evaluated by the EPMD Department.
- Economic impacts of projects - projects were evaluated by the Economic Development Department.

The capital budget will be funded as follows:

- **USDG grant** – Allocations as per the 2013 Division of Revenue Act (DoRA) - based on Housing department integrated planning and funding strategy and in compliance with the USDG framework
- **Other grant funding** - Allocation for all the external funds as per the 2013 Division of Revenue Act (DoRA) and the Provincial gazette - to fund social projects that will not necessarily generate revenue
- **Municipal bonds** - to fund economic infrastructure that will stimulate economic growth and job creation
- **Cash generated from revenue** - to fund movable assets
- **Project Finance** – to fund the water loss eradication programme

The capital programme is aligned to the asset renewal needs and backlog eradication goals and as such 40% of the total capital amount will be utilised for asset renewals. Operational gains and efficiencies will be directed to funding the capital budget. Strict adherence to the principle of no project plans no budget, if there is no business plan, no funding allocation can be made.

Projects already approved as part of the MTREF approved for the period 2012/2013 to 2014/2015. Projects already approved and already commenced with that must be completed during the 2013/2014 to 2015/2016 financial period were allocated the funding as per the approved MTREF.

Projects previously approved in the 2012/2013 to 2014/2015 MTREF but not yet planned nor commenced with, were subjected to departmental project prioritisation taking changed priorities and service delivery pressures into account.

Projects were subjected to project prioritisation based on capital prioritization model that is informed by Capital Investment Framework to be used in 2013/2014 financial year (and beyond) budget preparation. The various categories in the project prioritisation model carry the following budget requests:

- Economic Development – R731,692,185 (23%)
- Upgrading and Renewal – R1,476,595,329 (47%)
- Urban Restructuring – R928,800,350 (30%)

The National Treasury has set a benchmark of 39% - 40% of the capital budget to be spent on renewal projects and this was taken into account. This budget allocates 47% for asset renewals.

Impact of proposed projects on the operational budgets of future years was evaluated. It is not sustainable to construct facilities where there are not sufficient operating funds available to operationalize the facilities.

In view of the aforementioned, the following table is a consolidated overview of the proposed 2013/14 Medium-term Revenue and Expenditure Framework:

Table 2 Consolidated Overview of the 2013/14 MTREF

| | Adjustment Budget 2012/13 | Budget Year 2013/14 | Budget Year + 1 2014/15 | Budget Year + 2 2015/16 |
|---|------------------------------|------------------------|----------------------------|----------------------------|
| Total Operating Income | 23,780,550,481 | 26,488,891,140 | 29,184,700,495 | 32,193,049,358 |
| Total Operating Expenditure | 23,777,740,856 | 26,485,649,975 | 29,183,368,594 | 32,192,004,752 |
| <i>Surplus / (Deficit) for the year</i> | 2,809,625 | 3,241,165 | 1,331,901 | 1,044,606 |
| Total Capital Expenditure | 2,757,611,531 | 3,137,087,864 | 3,179,698,979 | 3,364,115,121 |

Total operating revenue has grown by 11.39% or R2.708 billion for the 2013/14 financial year when compared to the 2012/13 Adjustments Budget. For the two outer years, operational revenue will increase by 10.18% and 10.31% respectively, equating to a total revenue growth of R5.7 billion over the MTREF when compared to the 2013/14 financial year.

Total operating expenditure (including Capital grant expenditure and transfers from reserves) amounts to R26.4 billion in the 2013/14 financial year. Thus, it translates into a budgeted surplus of R3.241 million. When compared to the 2012/13 Adjustments Budget, operational expenditure has grown by 11.39% in the 2013/14 budget and by 10.19% and 10.31% for each of the respective outer years of the MTREF. The operating surplus for the two outer years amounts to R1.331 million and R1.044 million respectively.

The capital budget of R3.13 billion for 2013/14 is 12.1% more when compared to the 2012/13 Adjustment Budget. The increase is due to increased grant funding as well as some projects being delayed and rolled over to the 2013/14 financial year.

The capital programme increases to R3.17 billion in the 2014/15 financial year and to R3.36 billion in the 2015/16 financial year.

A substantial portion of the capital budget will be funded from borrowing over MTREF with anticipated borrowings of R1,039 billion in 2013/14 financial year (R785 million in terms of new bond, R104million transferred from previous year and R150million in terms of Project Finance for the water loss eradication programme). Borrowing is estimated at R1,150 billion in the 2014/15 and R1,150 billion in the 2015/16 financial years. The balance will be funded from government grants and transfers as well as internally generated funds.

The repayment of capital and interest (debt services costs) has substantially increased over the past five years as a result of the aggressive capital infrastructure programme implemented over the past three years. Consequently, the capital budget remains relatively flat over the medium-term.

1.4 Operating Revenue Framework

For Ekurhuleni Metropolitan Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices

have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Metro and continued economic development;
- Efficient revenue management, which aims to ensure a 93% annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Metro.

The following table is a summary of the 2013/14 MTREF (classified by main revenue source):

Table 3 Summary of revenue classified by main revenue source (Source: NT Table A4)

| Description | 2009/10 Audited Outcome | 2010/11 Audited Outcome | 2011/12 Audited Outcome | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | |
|--|-------------------------------|-------------------------------|-------------------------------|----------------------|--------------------|-----------------------|----------------------|--|---------------------------|---------------------------|--|--|
| | | | | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | | |
| Revenue By Source | | | | | | | | | | | | |
| Property rates | 2,131,999 | 2,416,332 | 2,732,224 | 3,040,233 | 3,040,233 | 2,862,840 | 2,862,840 | 3,540,077 | 3,805,583 | 4,091,001 | | |
| Property rates - penalties & collection charges | 71,208 | 62,531 | 53,770 | 58,039 | 58,039 | 71,990 | 71,990 | 62,392 | 67,071 | 72,101 | | |
| Service charges - electricity revenue | 6,057,776 | 7,607,395 | 9,263,658 | 10,541,911 | 10,547,311 | 10,482,829 | 10,482,829 | 11,719,775 | 13,402,565 | 15,327,320 | | |
| Service charges - water revenue | 2,035,429 | 1,200,821 | 2,118,394 | 2,414,589 | 2,414,589 | 2,291,797 | 2,291,797 | 2,574,470 | 2,831,917 | 3,115,109 | | |
| Service charges - sanitation revenue | 442,628 | 695,823 | 734,737 | 838,018 | 838,018 | 795,196 | 795,196 | 862,863 | 927,578 | 997,146 | | |
| Service charges - refuse revenue | 564,339 | 618,193 | 815,360 | 964,611 | 964,611 | 969,848 | 969,848 | 1,147,822 | 1,262,604 | 1,357,300 | | |
| Service charges - other | 49,858 | 56,295 | 58,232 | 63,523 | 63,523 | 66,296 | 66,296 | 69,772 | 73,330 | 76,924 | | |
| Rental of facilities and equipment | 48,719 | 49,064 | 49,227 | 61,249 | 61,249 | 49,422 | 49,422 | 61,127 | 64,650 | 68,287 | | |
| Interest earned - external investments | 54,454 | 119,553 | 153,736 | 170,100 | 170,100 | 185,636 | 185,636 | 195,615 | 215,177 | 231,315 | | |
| Interest earned - outstanding debtors | 270,959 | 212,198 | 199,887 | 182,231 | 182,231 | 213,648 | 213,648 | 201,712 | 222,861 | 245,560 | | |
| Dividends received | - | - | - | - | - | - | - | - | - | - | | |
| Fines | 97,679 | 135,349 | 210,364 | 199,864 | 199,864 | 136,147 | 136,147 | 185,158 | 194,602 | 204,137 | | |
| Licences and permits | 27,663 | 30,049 | 33,961 | 30,948 | 30,948 | 35,203 | 35,203 | 38,985 | 40,973 | 42,980 | | |
| Agency services | 156,773 | 186,877 | 208,921 | 240,664 | 240,664 | 236,078 | 236,078 | 246,055 | 258,603 | 271,275 | | |
| Transfers recognised - operational | 2,352,858 | 1,699,363 | 2,023,186 | 2,135,790 | 2,347,700 | 2,188,653 | 2,188,653 | 2,419,978 | 2,572,454 | 2,701,722 | | |
| Other revenue | 1,588,507 | 2,695,789 | 1,367,639 | 1,421,400 | 1,423,015 | 1,424,800 | 1,424,800 | 1,455,670 | 1,542,541 | 1,613,662 | | |
| Gains on disposal of PPE | 34,665 | 4,872 | 776 | 5,000 | 5,000 | - | - | 5,000 | 5,255 | 5,512 | | |
| Total Revenue (excluding capital transfers and contributions) | 15,985,513 | 17,790,503 | 20,024,072 | 22,368,169 | 22,587,094 | 22,010,385 | 22,010,385 | 24,785,471 | 27,487,765 | 30,421,352 | | |

Table 4 Percentage growth in revenue by main revenue source

| Description R thousand | Current Year 2012/13 | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | | |
|--|----------------------|----------------|---|----------------|------------------------|----------------|------------------------|----------------|
| | Adjusted Budget | % of Total | Budget Year 2013/14 | % of Total | Budget Year +1 2014/15 | % of Total | Budget Year +2 2015/16 | % of Total |
| Revenue By Source | | | | | | | | |
| Property rates | 3,040,233 | 13.46% | 3,540,077 | 15.67% | 3,805,583 | 15.35% | 4,091,001 | 14.88% |
| Property rates - penalties & collection charges | 58,039 | 0.26% | 62,392 | 0.28% | 67,071 | 0.27% | 72,101 | 0.26% |
| Service charges - electricity revenue | 10,547,311 | 46.70% | 11,719,775 | 51.89% | 13,402,565 | 54.07% | 15,327,320 | 55.76% |
| Service charges - water revenue | 2,414,589 | 10.69% | 2,574,470 | 11.40% | 2,831,917 | 11.43% | 3,115,109 | 11.33% |
| Service charges - sanitation revenue | 838,018 | 3.71% | 862,863 | 3.82% | 927,578 | 3.74% | 997,146 | 3.63% |
| Service charges - refuse revenue | 964,611 | 4.27% | 1,147,822 | 5.08% | 1,262,604 | 5.09% | 1,357,300 | 4.94% |
| Service charges - other | 63,523 | 0.28% | 69,772 | 0.31% | 73,330 | 0.30% | 76,924 | 0.28% |
| Rental of facilities and equipment | 61,249 | 0.27% | 61,127 | 0.27% | 64,650 | 0.26% | 68,287 | 0.25% |
| Interest earned - external investments | 170,100 | 0.75% | 195,615 | 0.87% | 215,177 | 0.87% | 231,315 | 0.84% |
| Interest earned - outstanding debtors | 182,231 | 0.81% | 201,712 | 0.89% | 222,861 | 0.90% | 245,560 | 0.89% |
| Fines | 199,864 | 0.88% | 185,158 | 0.82% | 194,602 | 0.79% | 204,137 | 0.74% |
| Licences and permits | 30,948 | 0.14% | 38,985 | 0.17% | 40,973 | 0.17% | 42,980 | 0.16% |
| Agency services | 240,664 | 1.07% | 246,055 | 1.09% | 258,603 | 1.04% | 271,275 | 0.99% |
| Transfers recognised - operational | 2,347,700 | 10.39% | 2,418,978 | 10.71% | 2,572,454 | 10.38% | 2,701,722 | 9.83% |
| Other revenue | 1,423,015 | 6.30% | 1,455,670 | 6.44% | 1,542,541 | 6.22% | 1,613,662 | 5.87% |
| Gains on disposal of PPE | 5,000 | 0.02% | 5,000 | 0.02% | 5,255 | 0.02% | 5,512 | 0.02% |
| Total Revenue (excluding capital transfers and contributions) | 22,587,094 | 100.00% | 24,785,471 | 109.73% | 27,487,765 | 110.90% | 30,421,352 | 110.67% |
| Income from Rates and Service Charges | 17,926,323 | 79.37% | 19,977,171 | 80.60% | 22,370,649 | 81.38% | 25,036,902 | 82.30% |

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from rates and services charges forms a significant percentage of the revenue basket for the Metro. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2012/13 financial year, revenue from rates and services charges totalled R17.9 billion or 79.37% of the total income budget. This increases to R19.9 billion (or 80.60% of total income budget), R22.3 billion (or 81.38% of the total income budget) and R25 billion (or 82.3% of the total income budget) in the respective financial years of the MTREF.

Details in this regard are contained in Table 83 MBRR SA1 (see page 295).

Electricity is the biggest source of income and represents 51.89% of the total income budget in 2013/14. Due assumed bulk increase of 16% in the outer MTREF years, which is much higher than normal inflationary increases, it is clear that the proportionate percentage of income from electricity will increase annually. The percentage will increase to 55.76% in the third MTREF financial year.

Property rates is the second largest revenue source totalling 15.95% or R3.04 billion.

Operating grants and transfers totals R2.4 billion in the 2013/14 financial year and moves to R2.7 billion by 2015/16. Note that the year-on-year growth for the 2013/14 financial year is 11.7%, 5.9% for 2014/15 and 4.7% for 2015/16.

The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table 5 Operating Transfers and Grant Receipts

| EKU Ekurhuleni Metro - Supporting Table SA18 Transfers and grant receipts | | | | | | | | | |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| RECEIPTS: | | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | |
| National Government: | 2,101,156 | 1,476,037 | 1,695,378 | 1,876,591 | 2,055,413 | 2,055,413 | 2,153,096 | 2,290,059 | 2,418,890 |
| Local Government Equitable Share | 2,087,358 | 1,471,409 | 1,644,128 | 1,825,341 | 1,825,341 | 1,825,341 | 1,917,953 | 2,039,212 | 2,161,058 |
| RSC Levy Replacement | | - | | | | | | | |
| Finance Management | 750 | 1,000 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 |
| Public Transport and Systems | - | - | - | - | 2,500 | 2,500 | - | - | - |
| Integrated City Development Grant | - | - | - | - | - | - | 8,808 | - | - |
| MIG/USDG - operating | 13,048 | 3,628 | 50,000 | 50,000 | 226,322 | 226,322 | 225,085 | 249,597 | 256,582 |
| Provincial Government: | 225,886 | 209,210 | 275,156 | 259,199 | 247,199 | 247,199 | 265,882 | 282,395 | 282,831 |
| Health subsidy | 94,604 | 113,431 | 79,897 | 108,067 | 96,067 | 96,067 | 104,395 | 111,952 | 111,952 |
| Ambulance subsidy | 96,850 | 52,870 | 163,184 | 119,220 | 119,220 | 119,220 | 129,001 | 136,040 | 136,040 |
| SETA | 13,762 | 11,294 | 23,539 | 19,149 | 19,149 | 19,149 | 21,002 | 22,388 | 23,821 |
| Housing, Health & Social Dev, SRAC, & Economiv Dev | 20,670 | 31,614 | 8,536 | 12,763 | 12,763 | 12,763 | 11,484 | 12,015 | 11,018 |
| District Municipality: | - | - | - | - | - | - | - | - | - |
| Lesedi (PJEC) | - | - | - | - | - | - | - | - | - |
| Other grant providers: | 17,100 | 12,464 | - | - | - | - | - | - | - |
| Public Contributions | - | 12,464 | - | - | - | - | - | - | - |
| Foreign Grants | 17,100 | - | - | - | - | - | - | - | - |
| Total Operating Transfers and Grants | 2,344,142 | 1,697,711 | 1,970,534 | 2,135,790 | 2,302,612 | 2,302,612 | 2,418,978 | 2,572,454 | 2,701,722 |

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the City.

The principles set out in the Medium Term Budget Policy and Pricing Policy Statement formed the basis of tariff settings.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the 6% upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

The percentage increases of both Eskom and Rand Water bulk tariffs are beyond the mentioned inflation target. Given that these tariff increases are determined by external agencies, the impact they have on the municipality's electricity and in these tariffs are largely outside the control of the City. Discounting the impact of these price increases in lower consumer tariffs will erode the City's future financial position and viability.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost

drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity and water, petrol, diesel, chemicals, cement etc. The current challenge facing the City is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. Within this framework the City has undertaken the tariff setting process relating to service charges as follows:

1.4.1 Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the rate ratio for the non-residential categories, public service infrastructure and agricultural properties relative to residential properties. The implementation of these regulations was done in the previous budget process and the Property Rates Policy of the Municipality has been amended accordingly.

The following stipulations in the Property Rates Policy are highlighted:

In terms of section 15(2) of the Act, the following categories of owners have been determined:

- Residential
- Indigent owners
- Child headed households
- Pensioners
- Disability grantees/medically boarded persons
- Owners of property situated within an area affected by a natural disaster
- Municipal
- Sporting bodies
- Public benefit organizations / Non-Governmental Organisations (NGO's) and Cultural Organisations
- Protected areas
- Religious organisations
- Public & Private schools, universities & colleges
- Owners of property situated within an area affected by any other serious adverse social or economic conditions
- Owners of properties used for bona fide farming purposes

In terms of section 8 of the Act, a municipality may in terms of the criteria set out in its rates policy levy different rates for different categories of rateable property, which may include categories determined according to the –

- Use of the property
- Permitted use of the property
- Geographical area in which the property is situated.

In terms of section 15(1) of the Act, a municipality may in terms of criteria set out in its rates policy –

- Exempt a specific category of owners of properties, or the owners of a specific category of properties, from payment of a rate levied on their property; or
- Grant to a specific category of owners of properties, or to the owners of a specific category of properties a rebate on or a reduction in the rates payable in respect of their properties.

Categories of owners in respect of which rebates are granted may in accordance with section 15(2) include the following:

- Indigent owners
- Owners dependant on pensions or social grants for their livelihood
- Owners temporarily without income
- Owners of property situated within an area affected by –
 - A disaster within the meaning of the Disaster Management Act
 - Any other serious adverse social or economic conditions
- Owners of residential properties with a market value lower than an amount determined by the municipality; or
- Owners of agricultural properties who are bona fide farmers.

In terms of section 17 of the Act, the following rates applicable to council, are deemed to be “impermissible”:

- the first 30% of the market value of Public Services Infrastructure;
- on those parts of a special nature reserve, national park or nature reserve within the meaning of the Protected Areas Act, or a national botanical garden;
- on mineral rights within the meaning of paragraph (b) of the definition of “property” in section 1;
- on the first R 15 000 of the market value of a property assigned in the valuation roll or supplementary valuation roll of a municipality to a category determined by the municipality –
 - for residential purposes; or
 - for properties used for multiple purposes, provided one or more components of the property are used for residential purposes;
- on a property registered in the name of and used primarily as a place of public worship by a religious community, including an official residential residence registered in the name of that community which is occupied by an office-bearer of that community who officiates at services at that place of worship.

Property rates increase by more than the 6% inflation target of National Treasury. This is directly linked to the fact the cost drivers of the municipality are not linked to CPI (as explained above) but rather to the Production Price Increase (PPI). PPI for December 2011 was 9.8% with an expected decrease to 9.5% during January and February 2012. The proposed 7.5% increase in property rates is thus deemed to be reasonable given the close on 10% PPI figure.

A new valuation roll will come into effect from 1 July 2013.

A comprehensive narrative with statistical information and comparatives with the current valuation roll will be supplied before the item is submitted to Council for tabling

The categories of rateable properties for purposes of levying rates and the proposed rates for the 2013/14 financial year based on a 0% increase in the rate tariff from 1 July 2013. However, increases based on the increased valuation of properties will have an effect on the monthly bill of property owners. The tariff from 2013/14 is contained below:

Table 6 Comparison of proposed rates to levied for the 2013/14 financial year

| Category | Current Tariff (1 July 2012) | Proposed tariff (from 1 July 2013) |
|--------------------------------------|---------------------------------|---------------------------------------|
| | R | R |
| Residential | 0.0074 | 0.0074 |
| Industrial | 0.0187 | 0.0187 |
| Business and Commercial | 0.0149 | 0.0149 |
| Farms - Agriculture | 0.0018 | 0.0018 |
| Farms - Commercial | 0.0149 | 0.0149 |
| Farms - Residential | 0.0074 | 0.0074 |
| Farms - Other | 0.0018 | 0.0018 |
| State Owned Properties | 0.0149 | 0.0149 |
| Municipal Properties | 0.0149 | 0.0149 |
| Public Services Infrastructure (PSI) | 0.0018 | 0.0018 |
| Private Towns | 0.0074 | 0.0074 |
| Smallholdings - Agriculture | 0.0018 | 0.0018 |
| Smallholdings - Commercial | 0.0149 | 0.0149 |
| Smallholdings - Residential | 0.0074 | 0.0074 |
| Smallholdings - Other | 0.0018 | 0.0018 |
| Informal Settlements | 0.0074 | 0.0074 |
| Mining and Quarries | 0.0224 | 0.0224 |
| Vacant Land | 0.0298 | 0.0298 |
| Protected Areas | 0.0074 | 0.0074 |
| National Monuments | 0.0074 | 0.0074 |
| Multiple Purpose | 0.0149 | 0.0149 |

1.4.2 Sale of Water & Sanitation and Impact of Tariff Increases

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

In addition National Treasury has urged all municipalities to ensure that water tariff structures are cost reflective by 2014.

During the compilation of the current budget for Water and Sanitation provision was made for a growth rate increase of 2% and 1% improvement in efficiency. Based on the midyear actual results it appear that the targeted additional income will not realised and subsequently became necessary to reduce the income basis for water and sanitation sales with 2.85% and 2.46% respectively. No growth in sales has been included in the

income budget for 2013/14, in order to ensure that the sales budget does not exceed the actual sales of the service.

Increases in the bulk purchases from Rand Water and treatment costs from ERWAT have the biggest impact in the setting of tariffs for each new budget cycle. The water tariffs have been adjusted with 9.82% and the waste water tariffs with 7.6% to achieve an estimated surplus of R771 289 164. The main issues to be considered in determining the tariff increases for 2013/2014 are as follows:

Bulk Purchase of Water - Bulk purchase of water comprises 49.74% (R1 923 870 255) of the Water Service expenditure. At the Major Vaal River User Forum held on 18 July 2012 representatives of the Department of Water Affairs and Environment as well as the Trans Caledon Tunnel Authority announced the following increases in the Vaal River Raw Water Tariff:

| | 2013/14 c/kl | 2012/13 c/kl | Increase % |
|--|-----------------|-----------------|------------|
| State schemes | 46, 62 | 43, 17 | 8,00 |
| Augmentation schemes | 220, 00 | 208, 00 | 5,70 |
| Total development & use of water works | 266, 62 | 251, 17 | 6,15 |

At a Rand Water Services Forum held on 17 October 2012, representatives of Rand Water submitted their tariff increase for 2013/2014 as 9, 82%. This is subject to representations being made by affected role players such as Municipalities and SALGA. Final approval of the Rand Water increase was not yet available during compilation of the proposed Water Tariffs for 2013/2014. The proposed tariffs were calculated on the assumption that the Rand Water tariff increase will be 9, 82%.

Treatment Charges ERWAT - The waste water treatment services by ERWAT comprise 12.18% of the total expenditure budget of Water Services. The amount provided on the 2013/2014 budget for this service amounts to R471 077 279 and reflects an increase of 7.6% on the 2012/2013 budgeted amount. ERWAT's motivation for this increase is the growth in flow and the need to extend and improve the various Waste Water Treatment Works.

Provision for Bad Debts - The Provision for Bad Debts has been decreased from the revised budgeted amount of R251 564 872 for 2012/2013 to an amount of R90 710 089 (63.94% decrease) for 2013/2014. This is as a result of the bad debt of registered indigents which are written off as per the indigent policy being moved from the provision for bad debt line to the indigent support line.

Depreciation - The provision for depreciation has increased from the revised budgeted amount of R164 469 708 for 2012/2013 to an amount of R171 048 496, (4% increase) for 2013/2014.

Repairs and Maintenance - To address critically required maintenance and the refurbishment of water and sewer infrastructure, a 2% maintenance levy, calculated as a percentage of total income was approved for the 2012/2013 financial year. It is recommended that this levy be maintained at 2% for 2013/2014.

The budgeted expenditure of R 401 772 723 on repairs and maintenance represents 10,39% of the Water Services total expenditure and reflects an increase of 4,98% on the previous year's revised budget.

Free Basic Water and Sanitation - In addition 6 kℓ water and sanitation per 30-day period will again be granted free of charge to all residents. A further 3 kℓ water per 30-day period will again be granted free of charge to all registered indigent residents.

A summary of the proposed tariffs for households (residential) and non-residential are as follows:

Table 7: Summary of tariffs: Water

| CATEGORY | CURRENT TARIFFS 2012/13 | PROPOSED TARIFFS 2013/14 |
|-------------------------------------|----------------------------|--------------------------------|
| | Rand per kℓ | Rand per kℓ |
| RESIDENTIAL | | |
| 0 – 6 kℓ per 30-day period | 0 | 0 |
| 7 – 15 kℓ per 30-day period | 9,12 | 10,02 |
| 16 – 30 kℓ per 30-day period | 11,18 | 12,28 |
| 31 – 45 kℓ per 30-day period | 13,92 | 15,29 |
| 46 – 60 kℓ per 30-day period | 15,20 | 16,70 |
| 61 > kℓ per 30-day period | 17,16 | 18,85 |
| NON-RESIDENTIAL | | |
| 0 – 5 000 kℓ per 30-day period | 11,96 | 13,14 |
| 5 001 – 25 000 kℓ per 30-day period | 12,16 | 13,36 |
| 25 001– 50 000 kℓ per 30-day period | 12,16 | 13,57 |
| 50 001 > kℓ per 30-day period | 12.36 | 13.57 |

The residential tariff structure is designed to charge higher levels of consumption a higher rate, steadily increasing to a rate of R18.85 per kilolitre for consumption in excess of 61kℓ per 30 day period.

The structure of the non-residential (business and industrial) is being amended for the 2013/2014 financial year to be in line with this principle. The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

Table 8: Impact of water increases for a single dwelling-house

| Monthly consumption kℓ | Current amount payable R | Proposed amount payable R | Difference (Increase) R | Percentage change % |
|---------------------------|-----------------------------|------------------------------|----------------------------|------------------------|
| 5 | 0.00 | 0.00 | 0.00 | 0.00% |
| 10 | 36.49 | 40.08 | 3.59 | 9.82% |
| 20 | 137.98 | 151.58 | 13.60 | 9.82% |
| 30 | 249.78 | 274.38 | 24.60 | 9.82% |
| 40 | 388.98 | 427.28 | 38.30 | 9.82% |
| 50 | 534.58 | 587.23 | 52.65 | 9.82% |
| 80 | 1029.78 | 1131.23 | 101.45 | 9.82% |
| 100 | 1372.98 | 1508.23 | 135.25 | 9.82% |

The tariffs proposed for the sanitation service are as follows:

Table 9: Summary of tariffs: Sanitation

| CATEGORY | CURRENT TARIFFS 2012/13 | PROPOSED TARIFFS 2013/14 |
|-------------------------------------|----------------------------|--------------------------------|
| | Rand per kℓ | Rand per kℓ |
| RESIDENTIAL | | |
| 0 – 6 kℓ per 30-day period | 0, 00 | 0, 00 |
| 7 – 15 kℓ per 30-day period | 7, 11 | 7, 65 |
| 16 – 30 kℓ per 30-day period | 3, 02 | 3, 25 |
| 31 – 45 kℓ per 30-day period | 2, 78 | 2, 99 |
| 46 – 60 kℓ per 30-day period | 2, 58 | 2, 78 |
| 61 > kℓ per 30-day period | 0, 94 | 1.01 |
| | | |
| NON-RESIDENTIAL | | |
| 0 – 5 000 kℓ per 30-day period | 5,38 | 5,65 |
| 5 001 – 25 000 kℓ per 30-day period | 2,19 | 3.13 |
| 25 000 > kℓ per 30-day period | 1,24 | 2.00 |

The following table shows the impact of the proposed increases in sanitation tariffs on the sanitation charges for a single dwelling-house:

Table 10: Impact of sanitation increases on a single dwelling-house

| Monthly consumption kℓ | Current amount payable R | Proposed amount payable R | Difference (Increase) R | Percentage change % |
|---------------------------|-----------------------------|------------------------------|----------------------------|------------------------|
| 5 | 0.00 | 0.00 | 0.00 | 0.00% |
| 10 | 28.44 | 30.60 | 2.16 | 7.60% |
| 20 | 79.09 | 85.70 | 6.01 | 7.60% |
| 30 | 109.29 | 117.60 | 8.31 | 7.60% |
| 40 | 137.09 | 147.50 | 10.41 | 7.60% |
| 50 | 163.89 | 176.35 | 12.46 | 7.60% |
| 80 | 208.49 | 224.35 | 15.86 | 7.60% |
| 100 | 227.29 | 244.55 | 17.26 | 7.60% |

1.4.3 Sale of Electricity and Impact of Tariff Increases

Based on Eskom's announcement regarding bulk tariff increases for the next 5 years, provision was initially made for a 16% annual increase. The recent announcement made by NERSA indicated an increase of 8% for Eskom consumers. Council is still waiting for the final Eskom increase notice and based on the NERSA announcement and other factors that could influence the Eskom increase, provision was made for a 10.4% bulk increase. The multi-year bulk increases is still in accordance with Eskom's announcement, reflecting therefore an increase of 16% for each of the outer years.

A provisional increase of 8% on electricity tariffs is provided in the 2013/14 financial year. Cognisance should be taken of the fact that the final Eskom increase could affect the tariff increase.

Provision is also made for a 1% additional income based on the restructuring of certain tariffs. The Energy budget now has growth predicted at a rate of 0.4%, resulting in a total increase of 9.4% on electricity income for 2013/14.

The lower than expected Eskom increase is bound to stimulate the economy and several larger developments are foreseen in the financial year.

As previously, a figure equal to 3,0% of the income is to be ring fenced and placed into a maintenance fund that will only be used to fund critical electricity maintenance and refurbishment. At the level of increase, this maintenance fund is estimated to accumulate to a total of R335 million in the 2013/2014 financial year.

A figure equal to 0,25% of the income is to be ring fenced and placed into an energy efficiency demand side management fund that will only be used to fund critical energy efficiency and demand side management projects. At this level of increase, this fund is estimated to accumulate to a total of R27.9 million in the 2013/2014 financial year. The fund will be used to convert Council owned assets to become energy efficient, projects such as street light efficiency; building efficiency and possibly a large scale solar geyser roll-out subsidy may qualify.

The following table provides a brief summary of the proposed July 2012 tariff increase and structural changes:

Table 11: Summary of tariff increases: Electricity

| | CURRENT TARIFFS 2012/13 R | PROPOSED TARIFFS 2013/14 R | % Increase |
|--|--|---|-------------------|
| Tariff A (Business) | | | |
| Energy charge | 1.34,00c | 1.48,74c | 11% |
| Tariff A (IBT) | | | |
| A.1 Block (1-50 kWh) | 0.60,83 | 0.65,70 | 8% |
| A.2 Block (>50 to <=350 kWh) | 0.75,09 | 0.81,10 | 8% |
| A.3 Block (>350 to <=600 kWh) | 1.11,42 | 1.20,33 | 8% |
| A.4 Block (>600 to <=700 kWh) | 1.22,21 | 1.31,99 | 8% |
| A.5 Block (>700 kWh) | 2.00,00 | 2.16,00 | 8% |
| A.6 Flat rate in the case of a billing system that cannot accommodate the inclining block rate | 0.80,00 | 0.86,40 | 8% |
| Tariff B (Residential and Bulk Residential) | | | |
| Energy charge | 1.08,60 | 1.21,00 | 11% |
| Tariff B (Business, Mixed business and Residential, Commercial or Industrial) | | | |
| Energy charge(High Demand) | 1.20,31 | 1.33,54 | 11% |
| Energy charge(Low Demand) | 0.95,34 | 1.05,83 | 11% |
| Tariff C | | | |
| High Demand Season | | | |
| 230/400 V | 1.23,55 | 1.34,67 | 9% |
| 230/400 V, direct from substation | 1.21.34 | 1.32,26 | 9% |
| >230/400V & < = 11kV | 1.19.13 | 1.29,80 | 9% |
| Low Demand Season | | | |
| 230/400 V | 0.74,07 | 0.80,74 | 9% |
| 230/400 V, direct from substation | 0.72,75 | 0.79,30 | 9% |

| | | | |
|--------------------------------------|---------|---------|----|
| >230/400V & <= 11kV | 0.71,43 | 0.77,86 | 9% |
| Tariff D | | | |
| High Demand Season (Standard) | | | |
| 230/400 V, direct from substation | 0.93,90 | 1.02,35 | 9% |
| >230/400V & <= 11kV | 0.92,20 | 1.00,50 | 9% |
| >11kV | 0.85,37 | 0.93,05 | 9% |
| Low Demand Season (Standard) | | | |
| 230/400 V, direct from substation | 0.65,28 | 0.71,16 | 9% |
| >230/400V & <= 11kV | 0.64,09 | 0.69,86 | 9% |
| >11kV | 0.59,37 | 0.64,71 | 9% |
| Tariff E | | | |
| High Demand Season (Standard) | | | |
| 230/400 V | 1.05,22 | 1.15,00 | 9% |
| 230/400 V, direct from substation | 1.03,40 | 1.13,00 | 9% |
| >230/400V & <= 11kV | 1.01,47 | 1.11,00 | 9% |
| >11kV | 0.93,96 | 1.02,00 | 9% |
| Low Demand Season (Standard) | | | |
| 230/400 V | 0.73,55 | 0.80,00 | 9% |
| 230/400 V, direct from substation | 0.72,30 | 0.79,00 | 9% |
| >230/400V & <= 11kV | 0.70,94 | 0.77,00 | 9% |
| >11kV | 0.65,69 | 0.72,00 | 9% |

It is proposed that a letter explaining the extent of the 01 July 2013 tariff increases in the Ekurhuleni Metropolitan Municipality be distributed to all electricity customers. Newspaper articles containing the same message should be published to inform residents of the proposed tariff changes. It is further suggested that the message facility in Council's accounts be utilised to ensure that most customers receive notice of the pending increases.

Energy Department will continue to explore our own mandate towards the implementation of solar geysers to lower end users of electricity, as well as the future use of renewable energies. More efficient street lights are being installed, whilst retrofits are also executed to replace old technology mercury vapour lamps and fittings.

Revenue enhancement projects will see a continued focus on un-bypassing prepayment meters (as well as protecting them), with a view to also assist Finance in achieving payment for other services, such as water. Revenue is also enhanced by the continual refinement of energy tariffs, derived from our analysis of Eskom supply tariffs, as well as those of other key players in the South African Energy market. Finally, back office work will see more business processes implemented and these will lead to better efficiencies and a better service to our Energy customers.

1.4.4 Waste Removal and Impact of Tariff Increases

Waste Management Department provides a wide range of waste management services to approximately one million formal and informal households. Approximately 1.6 million tons of waste is collected and disposed of by the department annually, this is in addition to that collected and disposed of by private service providers. WMS provides two categories of

services, viz refuse removal services to households and commercial (business) services. The Council services, includes the collection and disposal of domestic, business and putrescible waste, street cleaning, area cleaning, the management of litter bins, the collection of illegally dumped waste, the collection and disposal of animal carcasses found in public places and the operation of mini sites. The commercial services, which WMS provides in competition with other private waste management companies, includes the bulk collection services, the collection and disposal of hazardous waste, composting, recycling activities and the operation of landfill sites. The services can be further subdivided into core and non-core services which are either billable or non billable, depending on the service offering. The billable services are revenue generating whilst the non-billable services are social services, the costs of which are funded through rates and taxes levied by the Metro.

The above is a traditional cradle to grave process which entails collection, transportation and disposal. The department is faced with challenges of air space availability, greenhouse gas emissions, increased costs of collection, transportation and disposal, illegal dumping amongst others. Implementation of the waste hierarchy requires changes in the way products are designed and manufactured in order to promote their re-use and recycling, giving effect to the concept of cradle to cradle waste management approach. Cradle to cradle management ensures that once a product reaches the end of its life span, its component parts are recovered, reused or recycled. Integrated waste management requires the implementation of a hierarchical approach to waste management, i.e. a sequential application of waste prevention/minimisation, recycling and re-use, treatment, and ultimately disposal. Hence, recycling is an integral activity in the way waste management will be implemented in the department.

The policy and strategy vision for these preventive and proactive waste management steps are, that the rate of increase of waste disposed to landfill sites will be slowed down and informal salvaging at landfills will decrease. Natural resources (renewable and non-renewable) will be better conserved, landfill air-space will be more effectively utilised, and pollution and environmental degradation will be reduced. In addition, recycling has the potential for job creation, by promoting entrepreneurs to establish community collection systems and recycling centers. Increased reliable and cost effective waste collection services will be realised by providing refuse removal services to business, in formal areas, households in in-formal areas, indigent households, rehabilitate illegal dumping sites, upgrading of mini-dumping sites. Waste treatment facilities, composting facilities will be developed using the capital budget provided.

The department is Increasing compliance with relevant legislation governing landfill sites by extracting of methane gas, monitoring methane emissions from land-fill sites, monitoring quality of underground water in respect of landfill sites, monitoring the quality of surface water in respect of landfill sites, waste received is compacted into cells and covered daily, maintenance of closed landfill sites will be implemented, rehabilitation of closed landfill sites, increased recycling of waste material, capacitate communities to undertake recycling, training of interested persons in recycling and other environmental issues. In addition, recycling has the potential for job creation and is a viable alternative to informal salvaging at landfills, which is undesirable due to the associated problems of health and safety. Improved education and awareness on environmental issues, conduct school programmers on environmental awareness, waste prevention, minimization, re-use, recycling, treatment and ultimately disposal

It is recommended that, despite the fact that the current domestic tariffs are 24% below the cost (and 10% margin) level calculated by the study, the increase should be limited to 15% as per the previous MTREF indicative tariff increases. Instead, measures should be

implemented to reduce the fixed costs, which will reduce the cost to levels commensurate with the current tariff levels.

The increase will be applicable as from 1 July 2013.

The following table compares current and proposed amounts payable from 1 July 2013:

Table 12 Comparison between current waste removal fees and increases

| Residential Stand Size | CURRENT TARIFFS 2012/13 | PROPOSED TARIFFS 2013/14 | % Increase |
|---|--------------------------------|---------------------------------|-------------------|
| 0 - 300 m ² (Properties with value of R300 000 and less) | R81.48 | R75.39 | -7.47% |
| 0 - 300 m ² (Properties with value more than R300 000) | R81.48 | R88.70 | 8.86% |
| Property Value above R300 000 | | | |
| 301 - 600 m ² | R95.19 | R104.47 | 9.75% |
| 601 - 900 m ² | R105.73 | R116.59 | 10.27% |
| 901 - 1200 m ² | R116.31 | R128.76 | 10.70% |
| 1 201- 1 500 m ² | R133.93 | R149.02 | 11.27% |
| 1 501- 2 000 m ² | R151.55 | R169.28 | 11.70% |
| 2 000 m ² + | R169.15 | R189.52 | 12.04% |

1.4.5 Other Tariff Increases

Finance Departments has embarked on a process to compile a consolidated report of all sundry tariffs of all the various departments. The tariffs were determined by departments and consolidated by the Finance Department.

Financial services **Refer to Annexure I - Schedule "6"**

Tariffs have been reviewed and where possible compared to surrounding metropolitan councils.

The proposed increase in most cases shall be restricted to approximately 6.2% where possible to be within the limit of between 6.2% and 10%.

The following is a breakdown of the different increases:

- Valuation Certificate or property related information – No increase proposed as current tariff exceeds competitive pricing in respect of both Johannesburg and Tshwane.
- Electronic extract of general valuation roll or supplementary valuation roll – New tariff added to make provision for requests for valuation downloads after implementation of 2013 general valuation roll. Substantial deviation between Johannesburg and Tshwane tariffs.
- Application for Clearance Figures – Pre-paid tariff for manual applications - No increase proposed as current tariff exceeds competitive pricing in respect of both Johannesburg and Tshwane.
- Issuing of duplicate receipt – No increased proposed and kept in line with Valuation certificate proposed fee. No comparative fees available.

- Warning Notices (excluding water and electricity notices): Aligned to electricity and water notice fees to ensure tariff standardization between services. Proposed tariff in line with Tshwane rates.
- Account Analysis – Manual (Excluding child account): Tariff restructured in order to accommodate variable account analysis requests. No comparative fees available.

Building plans **Refer to Annexure I - Schedule “7”**

The determination of the tariffs was set in line with the tariff structure of other metropolitan municipalities and also in line with the budget instructions imposed for the determination of revenue, taking into consideration National Treasury guidelines and revenue targets set for Building Control revenue. The proposed increase in most cases could be restricted to approximately 4.9% where possible to be within the limit of between 5% and 33.33%

The proposed increases of tariffs should not be too high as to encourage building without approval from the EMM and also not influence illegal building work.

Below is the summary of new tariffs which aim to achieve the following:

Tariff 11c: Due to the implementation of business process management (BPM), whereby building plans will be scanned, submitted and circulated electronically for consideration, it has become necessary to introduce a new tariff in order for the municipality to compensate for the service that the Council will render to its citizens.

Tariff 15b: It is proposed that fees be charged for ad hoc applications, in terms of Section 14(1A) of the National Building Regulations and Building Standards Act, 103 of 1977 as amended, for granting of permission to occupy a building, before the issue of the certificate of occupancy. The benefit, however, is that this will reduce illegal building occupation and will enhance revenue whilst complying with requisite legislation.

Road related services **Refer to Annexure I - Schedule “8”**

It is proposed that the rates be increased in accordance with the annual increase in prices of Civil Engineering Plant and Material, Diesel Fuel and Labour Costs represented by the Producer Price Index in the proportion Plant: 30%; Material: 30%; Labour: 30%; Fuel: 10%.

The year on year increases in the indexes according to the Statistics South Africa and the Department of Energy are as follows:

| | |
|-----------|------|
| Plant: | 1.7% |
| Material: | 3.3% |
| Labour: | 5.5% |
| Fuel: | 9.1% |

The proposed roads tariffs increases for the 2013/14 financial year based on an increase of 4% rounded off to the nearest R5.

Services rendered by EMPD **Refer to Annexure I - Schedule "9"**

The current tariffs for EMPD Department for the 2012/13 financial year were approved on 30 May 2012. The department has reviewed the current tariffs and an increase of approximately 6% for the 2013/14 financial year is proposed.

Licensing services **Refer to Annexure I - Schedule "10"**

The tariffs have been revised and increased by approximately 15% for the 2013/14 financial year.

The tariffs for licensing are only the sundry tariffs that Ekurhuleni charged for services. It does not include any tariffs for the rendering of licensing services on behalf of Gauteng Province. The sundry tariffs are increased to ensure that the services are rendered on an economical basis and not subsidized by rate payers.

Services by Disaster and Emergency Services Department
Refer to Annexure I - Schedule "11" & "12"

The tariffs have been revised and increased by approximately 7.5% for the 2013/14 financial year. The increase is linked to the PPI-index and is necessitated by increases in staff costs, fuel prices and across the board increases in materials used by the Department.

The ambulance tariffs are based on a sliding scale linked to income, to make it affordable for the broad community.

Library Services **Refer to Annexure I - Schedule "13" & "14"**

EMM tariffs have been compared to those of other Metropolitan Municipalities: Cape Town, Tshwane and Johannesburg. It seems that Ekurhuleni charges more for some of our services for copying and printing. We charged much more than some of the businesses around the libraries.

When the tariffs are changed, all photocopier coin boxes have to be calibrated by an external service provider at a huge cost. Therefore tariffs should not be changed every year.

The cost drivers are amongst others the following:

- Maintenance and operational costs;
- Market related costs
- The demand and cost of rendering the services; and
- The volume and length of time taken to complete activities.

Media related tariffs

- A market related decrease has been proposed for all tariffs. Tariffs were decreased or stayed the same
- Obsolete media tariff has been removed to comply with GRAP 17.
- Daisy players are only loaned to visually impaired and blind people
- The Inter-Library Loan tariff has been aligned with the National Library's tariff's structure which is charging according to the weight of the book.

Membership Tariffs

A decrease in membership is recommended to avoid the issue of losing members. The membership tariffs for outside members are already high and the Directorate would prefer to decrease the tariffs.

Library auditoriums

The rental cost was increased last year to cater for maintenance and the cost of rendering the service. The tariffs for auditoriums should be increased again with 10 % to accommodate a more realistic tariff for the use of these facilities. The recommended 6% increase will not make an impact with the cost of the overtime and caretakers.

Arts Culture & Heritage Facilities Refer to Annexure I - Schedule "15"

Motivation for development and amending the tariff Structure for Arts, Culture and Heritage as follows:

1. Tariffs cost increase
 - The core function of the Directorate is that of community developmental stage. The tariffs for the Direct Costs Services were increased with 6% as per CPIX (Consumer Price Index).
2. New tariffs developed
 - New Tariffs were developed for the Oliver Tambo Narrative Centre. A new development for the Directorate: Arts Culture and Heritage. A separate report with the full costs of rendering services at the OR Tambo Cultural Precinct will be submitted for consideration.
3. Reduced Tariffs
 - No reduced tariffs for Arts and Culture
4. Corrected Tariffs
 - Tariffs for the Multipurpose Hall in the Moses Molekwa Art Centre were added.

Sports and Recreation**Refer to Annexure I - Schedule “16”**

The proposed tariffs are generally increased by approximately 200% to meet the instruction of finance on the result based budget; however some have been increased more because the tariffs are not in line with the facilities of Metro Parks that are similar to that of Sport and Recreation.

For the first time we also took into account the instruction issued by finance to align tariffs with the actual operational cost assigned to each facility. These increases are motivated under the “Principles adhered to”.

Sport and Recreation facilities need to be marketed to promote the optimal usage of the facilities.

The Department determined tariff increases in accordance with the actual costs of rendering the service and increases were also demand based. Additional income generated from the rental of the facilities will be utilized to ensure the facilities are well-maintained.

The cost of hiring facilities also allows income generation for the Council which in turn ensures that a cost effective service can be rendered to the community.

The following principles were adhered to when the tariff and by-laws were done:

- Result based budget principle were adhered to.
- Operational and overtime cost were taken into account.
- Tariffs were rounded off to a single amount for administration purposes.
- A 16% increase was levied on all electrical cost.
- More categories were brought in for sport stadiums to make provision for all users.
- The professional tariff at category A stadiums were reduced with approximately 25% as if there were no bookings made in the 2012/13 financial year due to the fact that it was too expensive.
- The 50% discount for schools and churches were cancelled as there is already a reduced tariff for them.
- Free usage are limited to off peak usage (same as Metro Parks)
- Free use provision was made for organizations for the disabled. (same as Metro Parks)
- Boksburg North Pool was decreased from a category A to B pool due to the heating system not working.
- A 50% increase in all tariffs introduced for people/organizations not residing in Ekurhuleni.
- The administration fee for cancellations was increased from 10% to 25% of booking fee.
- All dances where tickets are being sold will pay a double the normal tariff.
- Time slots of all facilities were reduced from three to two as history proved that the third time slot is not used.
- Duduza hall upgraded from category D to C due to the upgrades.
- Tsakane Stadium upgraded from category B to A due to the upgrades.

Removal of Street Trees**Refer to Annexure I - Schedule “17”**

The tariffs have been revised and the increase is based on the CPI rate increase for the 2013/14 financial year.

Trees are protected in terms of the By-Laws approved by the Metro and published under Local Authority Notice 1120 on 27 April 2007. In 2002 Ekurhuleni Metropolitan Municipality approved the use of the Helliwell system for determining the value of a tree. The value of a tree is based on a set of internationally accepted criteria. Should a tree have to be removed its value will be determined using the Helliwell system. The actual cost of removing the tree should be added to the value of the tree when it is removed.

Both the City of Johannesburg and Tshwane also uses the Helliwell system for determining the value of a tree.

Cemetery and Crematoriums **Refer to Annexure I - Schedule “18”**

A tariff increase of 5.6 % is recommended for Burials/Cremations costs for Residents and Non Residents except indigent burials, second and third interments and cremations for the 2013/2014 financial year. This 5.6% increase in line with PPI together with the rearrangement of grave subsidies will continue for at least the next 4 years to equalize our tariffs to those of our immediate neighbors, Johannesburg and Tshwane.

The motivation for requesting the increase of the Burial and Cremation Tariffs:

1. **Cost recovery.**
 - A directive from Finance department to ensure council remains sustainable.
 - Recover costs of Overtime Salaries paid due to popularity of weekend Burials.

2. **To reduce the subsidization on the burial tariffs.**
 - The ratios of subsidization over three burials have been realigned to encourage multiple burials. This is in line with the proposed Alternative Burial Strategy and may extend the current burial space crisis time limit of 9 years to 14 years.

3. **Reducing of influx of burials from non residents.**
 - By increasing our tariffs to an equitable amount with our neighbors this will discourage the influx of neighboring residents making use of our subsidized burial services particularly at Kromvlei, Mooifontein and Vlakfontein Cemeteries.

4. **Encourage cremations and multiple burials as alternative burial methods.**
 - By keeping cremations at a lower price as opposed to in earth burials and applying lower increases to second and third in earth interments provides a financial motivation that may assist in popularizing cremations and multiple burials. This too is in line with the proposed Alternative Burial Strategy, Institutes National Cemeteries Association and in accordance to SALGAs summit resolution in this regard.

5. **To standardize burial and cremation tariffs with neighboring councils Johannesburg, Midvaal and Tshwane**
 - The standardization of burial tariffs amongst neighboring councils will assist providing a uniform burial service across Gauteng as proposed by Gauteng Provincial Government and further discourage the influx of neighboring residents making use of our subsidized burial services at particularly Kromvlei, Mooifontein and Vlakfontein Cemeteries.
 -

- It is anticipated to complete this equitation of tariffs amongst the major Gauteng councils with continued application of increased burial tariffs.

The burial tariffs of Ekurhuleni Metropolitan Municipality are lower than those of neighboring Gauteng Municipalities Johannesburg, Midvaal and Tshwane Metropolitan Municipalities. The municipalities' border one another and it would be advantageous to work towards having a uniform Burial and Cremation Tariff structure. This has recently also been proposed by Gauteng Provincial Government in an attempt to assist with the regulation of the Undertaker Industry and simplify the burial process for Gauteng residents.

Last year a rearrangement of subsidies was applied to burial tariffs to encourage multiple burials in an effort to save valuable burial space wasted on single interments. The current subsidy structure allows for the biggest subsidy on the first burial and smallest on the third burial. This is not conducive in promoting multiple burials and therefore to promote a saving on scarce and valuable cemetery land resources the subsidies will be changed to work towards a tariff structure where the smallest subsidy is applicable to the first burial and the biggest subsidy on the third burial.

Advertising signs

Refer to Annexure I - Schedule "19"

The determination of the tariffs was set in line with the tariff structure of other metropolitan municipalities and also in line with the budget instructions imposed for the determination of revenue, taking into consideration National Treasury guidelines and revenue targets set for Advertising revenue. The proposed increase in most cases is restricted to approximately 5.5% where possible.

Existing pricing policy

The Outdoor Advertising by-laws specify that pricing for billboards is as per the promulgated tariffs. These tariffs provide two pricing mechanisms, one for media owners and one for non-media owners, as follows:

- Media owners: each billboard is charged at 20% of gross profit
- Non-media owners: a flat rate is charged per square metre of the total advertisement area according to road classification
-

Background on existing pricing policy

When Outdoor Advertising submitted provisional outdoor advertising approvals for sites in EMM to Department Corporate Legal Services with a request for comment on the existing pricing mechanism, several concerns were raised about the current tariffs for media owners.

Corporate and Legal indicated that:

"... The granting of the right to use Council property is done in terms of the provision of the Asset Transfer Regulations, 2008. The said regulations inter-alia require that the granting of rights to use municipal property should be based on the market rental unless the plight of the poor demands otherwise."

Specifically, there were concerns that:

“Outdoor Advertising determines the amount payable to Council for the display of advertising signs through a formula based on the advertising income the grantee will receive. This will conflict with the Asset Transfer Regulations as the rental income due to Council is unknown at the conclusion of the agreement. Therefore, the possibility exists that the grantee may not receive any advertising income during the agreement period, resulting in the granting of such a right as defective.”

It was therefore requested that Outdoor Advertising develop a pricing mechanism that is both market related and which ensures that Council receives at least some income over the course of the lease. It was suggested that the services of the Council valuer, E-valuation Services, be utilized in determining the market rental applicable.

The challenge with this approach is that the market value of a land parcel differs substantially depending on the intended use, particularly when comparing property development to erecting an advertising sign. For example, the value of a road reserve with limited development rights will be much lower than the value of an adjacent plot to a property developer, but the site closer to the road will be more valuable to a media owner. It would therefore be difficult for anyone except an expert out-of-home media evaluation service to provide an accurate view on the market related price of a potential advertising sign's site.

There are also several practical challenges to using a valuer to determine the price of each advertising signs' site. The first is the cost involved, as obtaining evaluations from a sworn assessor incurs a cost of approximately R1600.00 per site which may not be justifiable for lower value advertising signs' sites. Secondly, this process needs to be repeated on a site-by-site basis each time a lease is reviewed or an application is submitted for a new site. Finally, it is also difficult to evaluate the price of a sign erected on the side of a building using this method.

The valuation method used by media owners is very different from the one proposed by the Department Corporate Legal Services in that it is based purely on the value of the site to the advertiser. This alternative approach was the reason why a percentage income model was originally developed in order to align with the true market prices which are based on:

- Traffic flow past the site
- The socio-economic bracket of the people who view the site.

City Development**Refer to Annexure I - Schedule “20”**Principles and points of departure incorporated in the application fees

- Town planning in municipalities has never been a commercial service of Councils. The Planners are salaried employees and part of the job is the handling of applications in terms of the applicable legislation as well as the dissemination of information and provision of developmental advice. The fees do therefore not necessarily reflect the time allotted to process and finalization of an application;
- All successful applications for change in land use inevitably result in higher rates and taxes in perpetuity, which in any case exceed any application fee by far. The long term benefits will therefore exceed the short term income from excessive or higher application fees;
- Fees were compared with the fees from Tshwane and Joburg and in some cases the new fees were increased to compare better with the other Metro’s fees.
- The Land Use tariffs have increased with 5% in line with CPIX, while GIS tariffs have increased on average of 15% to ensure full cost recovery for this specialised service. The increase is also demand-based and servicing a niche market. It is further in line with Tshwane and Joburg Metro’s.
- Alternatively, in some instances the fees are rather high to “discourage” certain types of applications. (e.g. Consolidation applications are legally more acceptable than Notarial ties). The compilation of Section 125 Map 3’s has also been increased to encourage the applicants to rather provide the final document since the Department is experiencing difficulties in compiling these documents;
- The fees are structured in such a way to still be competitive and to attract development (developmental approach) as well as with service delivery in mind;
- The fees have also been structured in such a way as to be more simplified, grouped and standardised to ease matters for front desk personnel. The figures are rounded off and do not deviate substantially in respect of comparable types of applications;
- Principles as set out in the current policies of the Department were also used as a guideline in determining some of the fees e.g. Township Establishment vs Rezoning in that applicants should not be discouraged from submitting township applications due to excessive application fees;
- No fees should be charged for Government Related and Housing Projects /applications;
- Certain principles in the standardising of advertising applications in the press and on-site with a view to achieve administrative justice have also been implemented to ensure uniformity between CCC’s;
- The standardised set of application fees in terms of the Gauteng Removal of Restrictions Act, No. 3 of 1996 is not mentioned in the above table as these need not be promulgated as part of the Council’s fee structure.

Environmental Health**Refer to Annexure I - Schedule “22”**

The Ekurhuleni Public Health By-Laws dated 23 September 2009, provide in schedule 2 Part A, a list of activities for which a permit is required. Tariffs have been set that the public is required to pay in order to obtain any of the listed permits.

In the process of determining the tariffs increase for 2013/14 financial year, tariffs that are charged by other adjacent Metropolitan Municipalities such as City of Johannesburg and Tshwane were considered.

Bus Service**Refer to Annexure I - Schedule “23”**

The escalating prices of diesel, tyres, lubricants and spare parts, as well as salary increases makes it imperative to increase bus tariffs at least once per annum. The prices of certain components increase to a magnitude much higher than that of the official inflation rate as expressed by the *Consumer Price Index (CPI)*.

Although the EMM Bus Services have always been operating at a loss, an attempt must be made to recover most of the operating expenditure incurred and therefore tariffs, as the only source of revenue for the bus services, have to be adjusted on an annual basis. For the 2011/2012 financial year the bus services operated at a loss of R31,476,077.28 and for the 2012/2013 financial year a loss of approximately R32,139,572.00 is projected.

Scheduled Bus Trips

In order to ensure that the EMM bus fares are indeed market-related compared to the fares that are being charged by alternative modes of transport, cognizance needs to be taken of the tariffs being charged by the mini-bus taxis and other bus operators such as Putco who operate in the same area. Putco operates several buses, mainly during peak periods between Vosloorus and Boksburg. The tariff being charged by Putco in respect of the above route is R18.00 per trip cash fare and R15.70 per trip if a ten (10) trip multi-journey coupon is used. Putco also operates buses between Katlehong and Johannesburg at R15.00 per trip cash or R13.90 per trip for a ten (10) trip multi-journey coupon. In the Boksburg area, taxis operating between Vosloorus and Boksburg currently charge R13.00 per trip, irrespective of whether the passenger is an adult or a scholar. In the Germiston area, taxis operate between Katlehong and Germiston currently at a rate of between R12.00 and R14.00 per passenger per trip, and also between Germiston and Johannesburg at R10.00 per passenger per trip. No distinction is made between adults and scholars on any of the above routes. The possibility that Putco and the Taxi industry will increase their fares cannot be excluded.

Various other factors such as salaries, maintenance and repair costs and other general expenses have necessitated the required increase in the bus tariffs. The private sector in general operates at lower costs as their employees are remunerated at lower salary scales compared to the municipal bus services and the operating conditions are different as their work schedules are designed in such a way that they are able to work on weekends without claiming overtime.

Taking the above into consideration, as well as the fact that Council has no control over factors which have an impact on operational costs, it is proposed that the following tariff

structure for the Municipal Bus Service be considered and approved by Council for implementation with effect from 1 July 2013.

It is proposed that the cash tariff be increased by a higher percentage than multi-journey coupons in order to discourage the use of cash as a method of payment and rather promote the use of smartcards (multi-journey coupons) so that bus drivers do not have to handle any cash and thereby reducing the risk of pilferage by drivers.

The average increase is 7.04%. The percentage increases as indicated compares well with the average salary increases that were paid by the various industries during the last year.

In order to provide a more user-friendly payment system for commuters, ticket prices have also been rounded off to the nearest 50 cents. The recommended tariff adjustments will not necessarily assist in decreasing the annual deficit being experienced by the bus services and may only have the effect of maintaining the current deficit situation.

Special Bus Services

Beside the normal scheduled bus services, special bus services for various occasions such as funerals, sport events, educational uses, etc. are also rendered.

Due to the procurement of a number of new buses during the past few financial years, the overall image and quality of services rendered increased considerably. This in turn, resulted in a rise in the demand for EMM buses, which simultaneously coincided with a substantial increase in private hire revenue. Taking the continuing escalating cost of living into account it is necessary, for the 2013/2014 financial year, to increase these tariffs and it is recommended that the proposed increased tariffs be implemented on 1 July 2013.

Due to the continuous increase of various cost factors as indicated in the beginning of this report the running cost to operate a bus is currently in the region of R10.50 per kilometre but excludes several other cost factors such as insurance, telephone, rent, rates & taxes etc. as these costs are not specifically charged out to the bus services and can thus not be brought into consideration. In addition to the cost above provision must also be made for unforeseen occurrences such as breakdowns, accidents etc. and for this purpose it is advisable to add an additional 25% to the running cost of R10.50 in order to recover these expenses.

Currently the special bus services as provided by Council are running at a substantial loss. This can mainly be attributed to the fact that bus drivers are being paid overtime for all special hire trips as it falls outside the allowable working hours of 40 hours per week per bus driver. A bus driver is currently remunerated at a rate of R89.12 per hour normal time, R133.68 per hour for time and a half and R178.24 per hour for double time (Sunday & Public Holidays). The hourly rate being charged for special hire services is currently R100.00 at time and a half and R170.00 at double time. This results in a shortfall of R33.68 per hour in respect of time and a half and R8.24 per hour in respect of double time. This anomaly is in the process of being rectified but in an attempt to soften the impact of a sudden sharp increase, it will rather be done gradually over a period of time.

Cognisance must also be taken of the salary increase (estimated at about 6.5%) negotiated for July 2013 as this will have an influence on these tariffs. This increase will increase the tariffs above to R94.91 per hour normal time, R142.37 per hour for time and a half and R189.82 per hour for double time.

In order to address this situation, but also taking into account the possibility of increasing the tariffs of the special bus service to such a level that it becomes unaffordable to the community.

Hire or use of facilities in parks **Refer to Annexure I - Schedule “24”**

Council approved the 2012-2013 tariff structure for the Hire of or Use of Facilities in Parks in the May 2012. New tariffs are presented for the use of parks and facilities in parks for the 2013/14 financial year. The proposed tariffs are generally increased by approximately 10%; however some have been increased more because substantial development or upgrading has taken place during the past year or two. These increases are motivated under the “Discussion”.

The proposed tariffs have been rounded off to the near whole Rand to assist with the accounting practices of Council.

The recently accepted returnable deposit applicable for the use of many facilities has substantially discouraged vandalism to the applicable facilities.

Metro Parks facilities need to be marketed to promote the optimal usage of the facilities.

DISCUSSION

Background

Tariffs are normally increased annually as a cost recovery exercise to keep abreast with inflation and the rising costs of maintenance. The cost of hiring facilities also allows income generation for the Council which in turn ensures that a cost effective service can be rendered to the community.

The proposed tariffs are therefore increased by approximately 10%, unless otherwise motivated. EMM tariffs have been compared to those of other Metros around the country where similar tariffs exist.

Motivation

Tariff increases and deposits

All tariffs have been increased by approximately 10% including VAT, and rounded off to the nearest whole figure. However over the past few years many parks and facilities within them have been developed or upgraded at huge capital expense. It is therefore proposed that some tariffs be increased above the nominal 10%, for example:

- Hire of Category “A” Lapas

The Boat House situated at Boksburg Lake was completely revamped and an increase of 33% is proposed;

Conditions for use of a facility

The decision that the Mayoral Committee and Heads of Departments may use Parks facilities for official functions at 50% of the approved tariff remains.

Conditions specific to a particular facility are listed directly below that facility, whilst those of a general nature remain at the end of the schedule of tariffs. An exclusion clause regarding the use of facilities has been introduced to the tariffs in line with some other municipalities, in order to protect Council. Council through the Head of Department: Environmental Resource Management may cancel or stop an event which it considers not to be in the interest of Council or where the organizers have failed to comply with the stipulated conditions.

There is an urgent need that Metro Parks facilities be marketed to encourage the optimal use of the facilities provided.

As part of our tariff determination process we have been able to compare our services with that of our neighbours.

1.4.6 Overall impact of tariff increases on households

The following table shows the overall expected impact of the tariff increases on a large and small household, as well as an indigent household receiving free basic services.

Table 13 MBRR Table SA14 – Household bills

| EKU Ekurhuleni Metro - Supporting Table SA14 Household bills | | | | | | | | | | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|------------------------|------------------------|
| Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure | | | |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Rand/cent | | | | | | | | % incr. | | | |
| Monthly Account for Household - 'Middle Income Range' | 1 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 275.00 | 297.92 | 316.25 | 339.17 | 339.17 | 339.17 | 3.8% | 351.89 | 378.28 | 406.65 |
| Electricity: Basic levy | | - | - | 21.04 | 23.36 | 23.36 | 23.36 | 11.0% | 25.93 | 29.66 | 33.94 |
| Electricity: Consumption | | 542.50 | 835.50 | 978.00 | 1,086.00 | 1,086.00 | 1,086.00 | 11.4% | 1,210.00 | 1,384.24 | 1,583.57 |
| Water: Basic levy | | - | - | - | - | - | - | - | - | - | - |
| Water: Consumption | | 174.60 | 201.60 | 227.55 | 249.78 | 249.78 | 249.78 | 9.8% | 274.38 | 301.82 | 332.00 |
| Sanitation | | 72.30 | 85.86 | 98.76 | 109.29 | 109.29 | 109.29 | 7.6% | 117.60 | 126.42 | 135.90 |
| Refuse removal | | 69.52 | 79.95 | 91.94 | 105.73 | 105.73 | 105.73 | 10.3% | 116.59 | 128.25 | 137.87 |
| Other | | - | - | - | - | - | - | - | - | - | - |
| sub-total | | 1,133.92 | 1,500.83 | 1,733.54 | 1,913.33 | 1,913.33 | 1,913.33 | 9.6% | 2,096.39 | 2,348.67 | 2,629.92 |
| VAT on Services | | 120.25 | 168.41 | 198.42 | 220.38 | 220.38 | 220.38 | | 244.23 | 275.85 | 311.26 |
| Total large household bill: | | 1,254.17 | 1,669.24 | 1,931.96 | 2,133.71 | 2,133.71 | 2,133.71 | | 2,340.62 | 2,624.52 | 2,941.18 |
| % increase/-decrease | | | 33.1% | 15.7% | 10.4% | - | - | | 9.7% | 12.1% | 12.1% |
| Monthly Account for Household - 'Affordable Range' | 2 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 175.00 | 189.58 | 201.25 | 215.83 | 215.83 | 215.83 | 9.1% | 235.45 | 253.11 | 272.09 |
| Electricity: Basic levy | | - | - | - | - | - | - | - | - | - | - |
| Electricity: Consumption | | 271.25 | 417.75 | 415.70 | 311.40 | 311.40 | 311.40 | 8.0% | 336.32 | 384.75 | 440.15 |
| Water: Basic levy | | - | - | - | - | - | - | - | - | - | - |
| Water: Consumption | | 135.60 | 156.60 | 176.75 | 193.88 | 193.88 | 193.88 | 9.9% | 212.98 | 234.28 | 257.71 |
| Sanitation | | 62.45 | 74.16 | 85.31 | 94.19 | 94.19 | 94.19 | 7.6% | 101.35 | 108.95 | 117.12 |
| Refuse removal | | 69.52 | 79.95 | 91.94 | 105.73 | 105.73 | 105.73 | 10.3% | 116.59 | 128.25 | 137.87 |
| Other | | - | - | - | - | - | - | - | - | - | - |
| sub-total | | 713.82 | 918.04 | 970.95 | 921.03 | 921.03 | 921.03 | 8.9% | 1,002.69 | 1,109.34 | 1,224.95 |
| VAT on Services | | 75.43 | 101.98 | 118.02 | 131.15 | | | | 107.41 | 119.87 | 133.40 |
| Total small household bill: | | 789.25 | 1,020.02 | 1,088.97 | 1,052.18 | 921.03 | 921.03 | | 1,110.11 | 1,229.21 | 1,358.34 |
| % increase/-decrease | | | 29.2% | 6.8% | (3.4%) | (12.5%) | - | | 5.5% | 10.7% | 10.5% |
| Monthly Account for Household - 'Indigent' Household receiving | 3 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | - | - | - | - | - | - | - | - | - | - |
| Electricity: Basic levy | | - | - | - | - | - | - | - | - | - | - |
| Electricity: Consumption | | 161.88 | 237.50 | 244.50 | 180.60 | 180.60 | 180.60 | 8.0% | 195.05 | 223.14 | 255.27 |
| Water: Basic levy | | - | - | - | - | - | - | - | - | - | - |
| Water: Consumption | | 77.40 | 89.40 | 100.90 | 110.62 | 110.62 | 110.62 | 9.9% | 121.52 | 133.67 | 147.04 |
| Sanitation | | 38.35 | 45.54 | 52.39 | 57.76 | 57.76 | 57.76 | 7.6% | 62.15 | 66.81 | 71.82 |
| Refuse removal | | - | - | - | - | - | - | - | - | - | - |
| Other | | - | - | - | - | - | - | - | - | - | - |
| sub-total | | 277.63 | 372.44 | 397.79 | 348.98 | 348.98 | 348.98 | 8.5% | 378.72 | 423.62 | 474.13 |
| VAT on Services | | 38.87 | 52.14 | 55.69 | 54.11 | 54.11 | 54.11 | | 53.02 | 59.31 | 66.38 |
| Total small household bill: | | 316.49 | 424.58 | 453.48 | 403.09 | 403.09 | 403.09 | | 431.74 | 482.93 | 540.51 |
| % increase/-decrease | | | 34.2% | 6.8% | (11.1%) | - | - | | 7.1% | 11.9% | 11.9% |
| References | | | | | | | | | | | |
| 1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water | | | | | | | | | | | |
| 2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water | | | | | | | | | | | |
| 3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free) | | | | | | | | | | | |

1.5 Operating Expenditure Framework

The Metro's expenditure framework for the 2013/14 budget and MTREF is informed by the following:

- The asset renewal and the repairs and maintenance requirements as identified in the backlog study.
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit, of which there is none;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal needs and backlog eradication goals;
- The prioritization of capital needs was based on the Capital Investment Framework.
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of *no project plans no budget*. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2013/14 budget and MTREF (classified per main type of operating expenditure):

Table 14 Summary of operating expenditure by standard classification item

| Description R thousand | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | | |
|---|--------------------|--------------------|-------------------|----------------------|-------------------|--------------------|---|---------------------|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Expenditure By Type | | | | | | | | | | |
| Employee related costs | 3,971,687 | 4,364,281 | 4,109,532 | 4,608,602 | 4,509,764 | 4,090,507 | 4,090,507 | 5,158,437 | 5,493,619 | 5,845,211 |
| Remuneration of councillors | 62,513 | 66,908 | 79,406 | 103,326 | 103,326 | 102,157 | 102,157 | 97,286 | 103,707 | 110,344 |
| Debt impairment | 1,417,263 | 1,445,304 | 1,570,905 | 1,256,869 | 1,256,869 | 1,280,668 | 1,280,668 | 1,184,084 | 1,341,924 | 1,518,496 |
| Depreciation & asset impairment | 2,082,240 | 2,068,687 | 2,029,144 | 1,241,274 | 1,361,274 | 1,287,549 | 1,287,549 | 1,312,896 | 1,378,540 | 1,447,467 |
| Finance charges | 307,458 | 382,613 | 453,418 | 580,158 | 580,158 | 558,574 | 558,574 | 685,215 | 924,964 | 896,407 |
| Bulk purchases | 5,150,063 | 6,435,217 | 7,930,516 | 8,996,275 | 8,998,275 | 8,976,247 | 8,976,247 | 9,936,512 | 11,369,720 | 13,208,855 |
| Other materials | 1,566,523 | 1,781,722 | 1,737,189 | 1,955,295 | 1,967,819 | 1,864,719 | 1,864,719 | 2,112,244 | 2,267,326 | 2,432,655 |
| Contracted services | 563,520 | 614,834 | 684,663 | 755,825 | 800,499 | 663,509 | 663,509 | 821,760 | 887,112 | 968,081 |
| Transfers and grants | 57,093 | 123,697 | 359,476 | 1,137,904 | 997,904 | 965,060 | 965,060 | 1,003,679 | 1,096,943 | 1,201,714 |
| Other expenditure | 1,815,372 | 2,136,952 | 1,755,894 | 1,704,832 | 1,980,897 | 1,971,674 | 1,971,674 | 2,445,117 | 2,597,576 | 2,776,077 |
| Loss on disposal of PPE | 926 | 24,773 | 21,039 | 25,000 | 25,000 | - | - | 25,000 | 25,000 | 25,000 |
| Total Expenditure | 16,994,659 | 19,444,990 | 20,731,182 | 22,365,360 | 22,581,785 | 21,760,665 | 21,760,665 | 24,782,230 | 27,486,433 | 30,420,307 |
| Surplus/(Deficit) | (1,009,146) | (1,654,487) | (707,110) | 2,810 | 5,310 | 249,720 | 249,720 | 3,241 | 1,332 | 1,045 |
| Transfers recognised - capital | 523,968 | 581,561 | 1,272,382 | 1,412,402 | 1,193,456 | 1,453,537 | 1,453,537 | 1,703,420 | 1,696,935 | 1,771,698 |
| Contributions recognised - capital | - | - | - | - | - | - | - | - | - | - |
| Contributed assets | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,198,766 | 1,703,257 | 1,703,257 | 1,706,662 | 1,698,267 | 1,772,742 |
| Taxation | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after taxation | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,198,766 | 1,703,257 | 1,703,257 | 1,706,662 | 1,698,267 | 1,772,742 |
| Attributable to minorities | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) attributable to Share of surplus/ (deficit) of associate | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,198,766 | 1,703,257 | 1,703,257 | 1,706,662 | 1,698,267 | 1,772,742 |
| Surplus/(Deficit) for the year | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,198,766 | 1,703,257 | 1,703,257 | 1,706,662 | 1,698,267 | 1,772,742 |

The budgeted allocation for employee related costs for the 2013/14 financial year totals R5.2 billion, which equals 20.4% of the total operating expenditure. Salary increases of 7% was provided in 2013/14. With the additional provision for various job creation programmes as set out in the discussion regarding flagship projects, the total increase in salaries amounts to 10.37% compared to previous year. An annual increase of 6.6% and 6.4% respectively has been included in the two outer years of the MTREF. As part of the Metro's cost reprioritization and cash management strategy a number of vacancies are still frozen for the MTREF period. To provide for critical and strategically important vacancies that may arise during the Institutional Review process, an amount of R55 million has been provided for new positions in the 2013/14 financial year.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the Metro's budget. An increase of 7% has been provided in the 2013/14 financial year. The fact that the total budget for councillor remuneration is reflecting a negative increase is due to the fact that an amount of R9m was previously budgeted for the remuneration of ward committee members. The stipend payable to ward committees is not regarded as a councillor remuneration and was subsequently corrected to reflect as a salary cost.

The provision of debt impairment was determined based on an annual collection rate of 93% and the Debt Write-off Policy of the Metro. For the 2013/14 financial year this amount equates to R1.184 billion and escalates to R1.518 billion by 2015/16. In addition, an amount of R400 million has been provided for the write off of debt of registered indigents (provided for under the indigent support line item in the grants and subsidies category). This brings the total provision for bad debt to R1.687 billion. While this expenditure is considered to be a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R2.2 billion for the 2013/14 financial and equates to 9.44% of the total operating expenditure. Note that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register. This has resulted in a significant increase in depreciation relative to previous years.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 2.66% (R685 million) of operating expenditure excluding annual redemption for 2013/14 and increases to R896 million by 2015/16.

Bulk purchases are directly informed by the purchase of electricity from Eskom and water from Rand Water. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses.

Repairs and maintenance comprise of amongst others the purchase of materials for maintenance, staff cost of dedicated maintenance personnel as well as the appointment of external contractors to perform maintenance works. In line with the Metro's repairs and maintenance plan this group of expenditure has been prioritised to ensure sustainability of the Metro's infrastructure. For 2013/14 the appropriation against this group of expenditure has grown by 7.13% (R156 million.)

Contracted services have been identified as a cost saving area for the Metro. As part of the compilation of the 2013/14 MTREF this group of expenditure was critically evaluated and operational efficiencies were enforced. In the 2013/14 financial year, this group of expenditure totals R821 million and has escalated by 3.46%. For the two outer years provision was increased with 8% for 2014/15 and 2015/16. Further details relating to contracted services can be seen in Table 83 MBRR SA1 (see page 295).

The following table gives a breakdown of the main expenditure categories for the 2013/14 financial year.

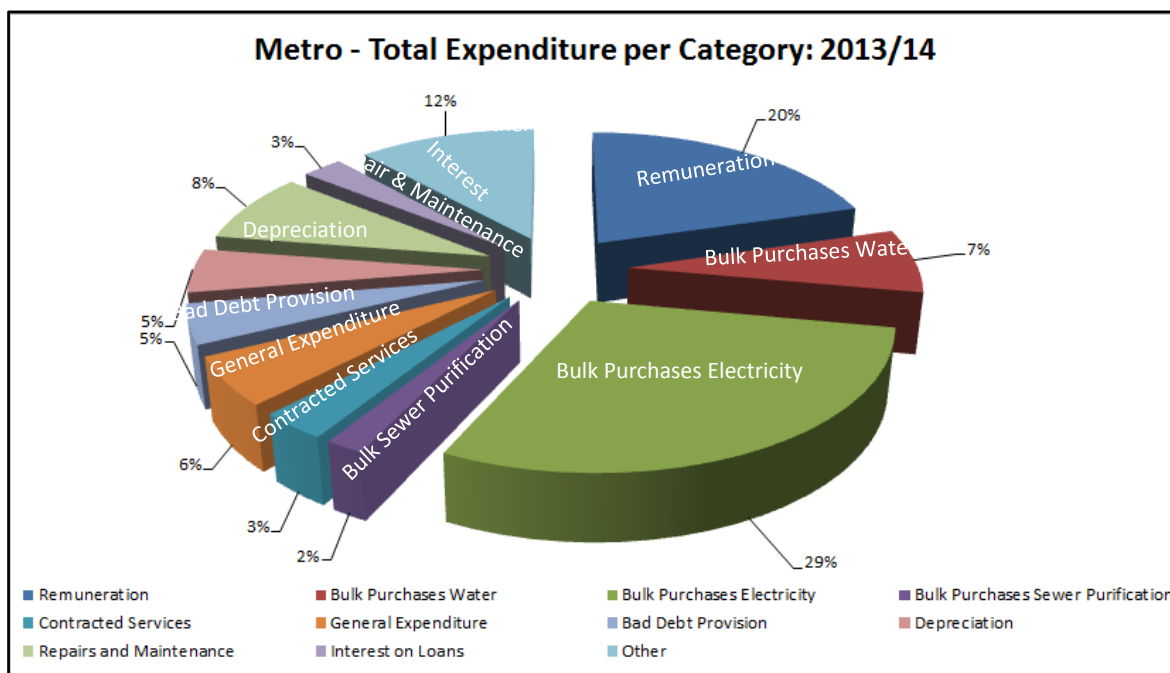


Figure 1 Main operational expenditure categories for the 2013/14 financial year

1.5.1 Repairs and maintenance

Aligned to the priority being given to preserving and maintaining the Metro’s current infrastructure, the 2013/14 budget and MTREF provide for growth in the area of asset maintenance, as informed by the asset renewal and repairs and maintenance requirements of the Metro. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance (as extracted from MBRR Table SA3):

Table 15 Operational repairs and maintenance

| Description | 2008/9 | 2009/10 | 2010/11 | Current Year 2011/12 | | | | 2012/13 Medium Term Revenue & Expenditure Framework | | |
|--|------------------|------------------|------------------|----------------------|------------------|--------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2012/13 | Budget Year +1 2013/14 | Budget Year +2 2014/15 |
| R thousand | | | | | | | | | | |
| Repairs and Maintenance by Expenditure Item | | | | | | | | | | |
| Employee related costs | - | - | - | 682,282 | 682,282 | 584,989 | 584,989 | 710,015 | 771,076 | 837,388 |
| Other materials | 1,059,875 | 1,004,887 | 1,155,270 | 2,215,460 | 1,198,771 | 1,082,156 | 1,081,918 | 1,308,804 | 1,412,696 | 1,526,210 |
| Contracted Services | | | | | | | | | | |
| Other Expenditure | | | | | | | | | | |
| Total Repairs and Maintenance Expenditure | 1,059,875 | 1,004,887 | 1,155,270 | 2,897,742 | 1,881,053 | 1,667,145 | 1,666,907 | 2,018,819 | 2,183,772 | 2,363,598 |

The table below provides a breakdown of the repairs and maintenance in relation to asset class as summarised from MBRR SA34c:

Table 16 Repairs and maintenance per asset class

| Description | 2008/9 | 2009/10 | 2010/11 | Current Year 2011/12 | | | 2012/13 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2012/13 | Budget Year +1 2013/14 | Budget Year +2 2014/15 |
| R thousand | | | | | | | | | |
| Repairs and maintenance expenditure by Asset Class/Sub-class | | | | | | | | | |
| Infrastructure | 1,261,971 | 1,293,128 | 1,363,425 | 2,074,307 | 1,419,539 | 1,259,689 | 1,547,388 | 1,679,447 | 1,823,389 |
| Infrastructure - Road transport | 414,911 | 435,284 | 444,738 | 530,077 | 411,861 | 359,657 | 441,388 | 473,154 | 507,248 |
| Infrastructure - Electricity | 451,797 | 480,684 | 532,544 | 885,713 | 610,406 | 563,389 | 669,407 | 731,918 | 800,465 |
| Infrastructure - Water | 250,394 | 248,183 | 262,002 | 446,806 | 270,959 | 226,397 | 304,474 | 332,588 | 363,501 |
| Infrastructure - Sanitation | 94,286 | 75,974 | 70,635 | 155,475 | 72,947 | 63,209 | 76,472 | 82,522 | 89,058 |
| Infrastructure - Other | 50,583 | 53,005 | 53,506 | 56,236 | 53,367 | 47,037 | 55,648 | 59,265 | 63,117 |
| Community | 51,099 | 42,950 | 45,173 | 54,030 | 49,980 | 43,939 | 56,754 | 60,542 | 64,584 |
| Heritage assets | 69,050 | 73,762 | 85,293 | 149,466 | 142,503 | 124,978 | 103,052 | 109,751 | 116,885 |
| Investment properties | (501,475) | (558,889) | (488,410) | - | 22,411 | 22,411 | 25,617 | 28,442 | 31,579 |
| Other assets | 179,230 | 153,936 | 149,789 | 619,939 | 246,620 | 216,127 | 286,008 | 305,590 | 327,161 |
| Total Repairs and Maintenance Expenditure | 1,059,875 | 1,004,887 | 1,155,270 | 2,897,742 | 1,881,053 | 1,667,144 | 2,018,819 | 2,183,772 | 2,363,598 |

The total amount budgeted for repairs and maintenance in the 2013/14 financial year amounts to R2,112 billion. For the 2013/14 financial year 76,6% or R1,547 billion of repairs and maintenance will be spent on infrastructure assets. Electricity infrastructure has received a significant proportion of the infrastructure allocation, totalling 43% (R669 million), followed by road infrastructure 28,5% (R441 million), water at 19,7% (R307 million) and sanitation at 5% (R76 million). Community assets have been allocated R56,7 million of total repairs and maintenance equating % of total repairs and maintenance. Social Rental Housing was allocated R15,8 million and this forms part of Community assets which constitutes 27,9% of total Community assets. The amount of R286 million (14,2% of total repairs and maintenance) for other assets, relates mainly to the repairs and maintenance of vehicles, IT equipment and Council buildings.

1.5.2 Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the Metro's Indigent Policy.

- Provision of Free Basic Services and support to residents of informal settlements. Free basic services provided are valued at R2 228.7 billion and comprise:
 - Free basic water of 6kl per household per month (R327.6m p.a.)
 - Free basic sewer of 6kl per household per month (R269.9m p.a.)
 - Additional Free basic water of 3kl per household per month to indigent households (R12.9m p.a.)
 - Additional Free basic sewer of 3kl per household per month to indigent households (R10.3m p.a.)
 - Water lead fixing for indigent households (R2m p.a.)
 - Free water (standpipes) to informal settlements (To be quantified – this service is currently not metered and the cost of the water is included in the non-revenue water that is reflected on the annual financial statements. This cost will be quantified during the 2013/2014 financial year as water meters will be installed at the informal settlements. This cost will then be reflected as part of the social services rendered to informal settlements.)
 - Provision of chemical toilets to informal settlements (R175m p.a.)
 - Provision is made for free basic electricity of 100kWh per month to ALL Tariff A users. (R270m p.a.). Council must still consider the roll-out of the FBE policy as indicated in the Tariff Pricing Policy.
 - Free basic electricity to Eskom supply areas (R60m p.a.) – this amount is based on the FBE rate as per the NERSA guidelines and is further based on the number of registered indigents in the areas where Eskom supplies electricity to EMM residents.
 - Once a week residential refuse round collection at no cost to indigent households (R33.8m p.a.)
 - Provision of a refuse collection service to informal settlements (not individual round collections, service performed by contractor) (R20m p.a.)
 - First R150 000 assessment rates exemption to residential properties (R578m p.a.)
 - 100% assessment rates rebate to indigent households (R24.9m p.a.)
 - Additional assessment rates rebates to pensioners (R44.3m p.a.)
 - Excess consumption of indigents which are written off on a monthly basis as per the indigent management policy (R400m p.a.).

These free basic services and indigent support are R310m more than what the equitable share grant is. One of the matters being investigated as part of the medium term budget policy is the alignment of social support with National policies to ensure the cost does not exceed the equitable share. This will include the review of the R150 000 assessment rates exemption to households (the Municipal Property Rates Act stipulates that the first R15 000 must be exempted). It could also include the review of the provision of 6kl of free basic water and sanitation to all households and not only to indigent households. However, in lieu of other mitigating factors such as the implementation of a new valuation roll it is foreseen that the provision of the mentioned free basic services will only be addressed in the 2014/15 budget cycle.

Further detail relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in Table 28 MBRR A10 (Basic Service Delivery Measurement) on page 79.

1.6 Capital expenditure

The evaluation of the project proposals was based on four key criteria:

- Compliance with Draft Capital Investment Framework (CIF) – projects were evaluated by the City Planning Department.
- Compliance with the USDG Framework and Housing Strategy - projects were evaluated by the Human Settlements and City Planning Departments.
- Practical implementation - projects were evaluated by the EPMO Department.
- Economic impacts of projects - projects were evaluated by the Economic Development Department.

The capital budget will be funded as follows:

- **USDG grant** – Allocations as per the 2013 Division of Revenue Act (DoRA)) - based on Housing department integrated planning and funding strategy and in compliance with the USDG framework
- **Other grant funding** - Allocation for all the external funds as per the 2013 Division of Revenue Act (DoRA) and the Provincial gazette - to fund social projects that will not necessarily generate revenue
- **Municipal bonds** - to fund economic infrastructure that will stimulate economic growth and job creation
- **Cash generated from revenue** - to fund movable assets
- **Project Finance** – to fund the water loss eradication programme

The capital programme is aligned to the asset renewal needs and backlog eradication goals and as such 40% of the total capital amount will be utilised for asset renewals. Operational gains and efficiencies will be directed to funding the capital budget. Strict adherence to the principle of no project plans no budget, if there is no business plan, no funding allocation can be made.

Projects already approved as part of the MTREF approved for the period 2012/2013 to 2014/2015. Projects already approved and already commenced with that must be completed during the 2013/2014 to 2015/2016 financial period were allocated the funding as per the approved MTREF.

Projects previously approved in the 2012/2013 to 2014/2015 MTREF but not yet planned nor commenced with, were subjected to departmental project prioritisation taking changed priorities and service delivery pressures into account.

Projects were subjected to project prioritisation based on capital prioritization model that is informed by Capital Investment Framework to be used in 2013/2014 financial year (and beyond) budget preparation. The various categories in the project prioritisation model carry the following budget requests:

- Economic Development – R731,692,185 (23%)
- Upgrading and Renewal – R1,476,595,329 (47%)
- Urban Restructuring – R928,800,350 (30%)

The National Treasury has set a benchmark of 39% - 40% of the capital budget to be spent on renewal projects and this was taken into account. This budget allocates 47% for asset renewals.

Impact of proposed projects on the operational budgets of future years was evaluated. It is not sustainable to construct facilities where there are not sufficient operating funds available to operationalize the facilities.

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 17 2013/14 Medium-term capital budget per vote

| Vote Description | Current Year 2012/13 | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | | |
|--|----------------------|-------------|---|-------------|------------------------|-------------|------------------------|-------------|
| | Adjusted Budget | % | Budget Year 2013/14 | % | Budget Year +1 2014/15 | % | Budget Year +2 2015/16 | % |
| R Thousand | | | | | | | | |
| Chief Operating Officer | 6,802 | 0.25% | 120 | 0.004% | 80 | 0.003% | 80 | 0.00% |
| City Manager | 420 | 0.02% | 440 | 0.01% | 220 | 0.01% | 180 | 0.01% |
| City Planning | 5,760 | 0.21% | 3,800 | 0.12% | 4,100 | 0.13% | 4,400 | 0.13% |
| Communications and Marketing | 260 | 0.01% | 280 | 0.01% | 290 | 0.01% | 310 | 0.01% |
| Corporate Legal Services | 5,945 | 0.22% | 5,033 | 0.16% | 4,940 | 0.16% | 4,955 | 0.15% |
| Council General | 54,670 | 1.98% | 5,000 | 0.16% | – | 0.00% | – | 0.00% |
| Customer Relations Management | 48,150 | 1.75% | 65,393 | 2.08% | 43,700 | 1.37% | 15,850 | 0.47% |
| Disaster & Emergency Management Services | 78,611 | 2.85% | 78,868 | 2.51% | 61,095 | 1.92% | 81,980 | 2.44% |
| Economic Development | 59,472 | 2.16% | 68,520 | 2.18% | 52,570 | 1.65% | 62,240 | 1.85% |
| EMPD | 40,762 | 1.48% | 51,135 | 1.63% | 55,150 | 1.73% | 56,035 | 1.67% |
| Energy | 400,175 | 14.51% | 358,751 | 11.44% | 526,150 | 16.55% | 650,760 | 19.34% |
| Environmental Resources Management | 62,937 | 2.28% | 62,688 | 2.00% | 67,020 | 2.11% | 80,545 | 2.39% |
| EPMO | – | 0.00% | 220 | 0.01% | 180 | 0.01% | 180 | 0.01% |
| Executive Office | 1,043 | 0.04% | 2,663 | 0.08% | 2,663 | 0.08% | 7,213 | 0.21% |
| Finance | 20,405 | 0.74% | 13,490 | 0.43% | 9,540 | 0.30% | 4,740 | 0.14% |
| Fleet Management | 26,582 | 0.96% | 21,550 | 0.69% | 10,435 | 0.33% | 25,005 | 0.74% |
| Health & Social Development | 115,258 | 4.18% | 95,310 | 3.04% | 119,200 | 3.75% | 160,800 | 4.78% |
| Human Resources Management & Development | 580 | 0.02% | 540 | 0.02% | 592 | 0.02% | 910 | 0.03% |
| Human Settlements | 104,146 | 3.78% | 80,530 | 2.57% | 70,980 | 2.23% | 121,080 | 3.60% |
| ICT | 193,485 | 7.02% | 170,090 | 5.42% | 181,108 | 5.70% | 149,100 | 4.43% |
| Institutional Strategy, M&E and Research | 220 | 0.01% | 560 | 0.02% | 260 | 0.01% | 260 | 0.01% |
| Internal Audit | 485 | 0.02% | 361 | 0.01% | 388 | 0.01% | 405 | 0.01% |
| Legislature | 9,800 | 0.36% | 6,300 | 0.20% | 3,800 | 0.12% | 3,300 | 0.10% |
| Real Estate | 118,125 | 4.28% | 178,460 | 5.69% | 138,280 | 4.35% | 157,010 | 4.67% |
| Risk Management | – | 0.00% | 220 | 0.01% | 180 | 0.01% | 180 | 0.01% |
| Roads and Stormwater | 582,300 | 21.12% | 643,650 | 20.52% | 624,750 | 19.65% | 684,900 | 20.36% |
| SRAC | 156,034 | 5.66% | 156,750 | 5.00% | 86,400 | 2.72% | 72,000 | 2.14% |
| Transport | 91,602 | 3.32% | 377,634 | 12.04% | 371,993 | 11.70% | 317,048 | 9.42% |
| Waste Management | 136,733 | 4.96% | 120,032 | 3.83% | 141,917 | 4.46% | 163,800 | 4.87% |
| Water & Sanitation | 436,849 | 15.84% | 568,700 | 18.13% | 601,717 | 18.92% | 538,850 | 16.02% |
| Total Capital Budget | 2,757,612 | 100% | 3,137,088 | 100% | 3,179,699 | 100% | 3,364,115 | 100% |

For 2013/14 an amount of R2.267 billion has been appropriated for the development of infrastructure which represents 72.29% of the total capital budget. In the outer years this amount totals R2.411 billion, 75.85% and R2.557 billion, 76.04% respectively for each of the financial years. (Infrastructure development relates to Roads and Storm-water, Transport, Electricity, Water and Waste Water Management and Other).

The above 2013/14 infrastructure appropriation has been allocated as follows:

- Roads, Pavements, Bridges & Stormwater - R931.6 million (41.08%);
- Water reservoirs and reticulation – R336.5 million (14.84%);
- Electricity reticulation – R318.4 million (14.04%);
- Other – R246 million (10.85%);
- Sewerage purification and reticulation – R223.6 million (9.86%);
- Housing – R79.5 million (3.51%);
- Refuse sites – R71.7 million (3.16%);
- Car parks, bus terminals, and taxi ranks – R40.7 million (1.79%); and
- Lighting – R19.6 million (0.86%)

Other infrastructure includes Digital City Services, Economic and Environmental infrastructure developments, etc.

Further detail relating to asset classes and proposed capital expenditure is contained in Table 27 MBRR A9 (Asset Management) on page 77. In addition to the MBRR Table A9, MBRR Tables SA34a, b, c provides a detailed breakdown of the capital programme relating to new asset construction, capital asset renewal as well as operational repairs and maintenance by asset class. Some of the salient projects to be undertaken over the medium-term includes, amongst others:

- Cemetery and crematorium development – R20.3 million;
- Parks, recreational facilities and swimming pools – R150.7million;
- Transportation initiatives – R920.8 million;
- Fire fighting and security equipment – R81.5 million;
- Customer care offices – R82.3 million;
- Electricity for all (backlog eradication) – R497.1 million;
- Refurbishment and renewal electrical network – R284.1 million;
- New electricity infrastructure – R130 million;
- Public lighting – R79.7 million;
- Installation of Water Meters – R162.2 million;
- Bulk supply and backlog eradication of water - R1,1 billion;
- Refurbishment and renewal of water network – R435.6 million;
- Integrated transportation system – R1 billion
- Backlog eradication of roads and storm-water – R998.2 million;
- Rehabilitation of roads – R892.7 million;

Furthermore pages 267 onwards contain a detail breakdown of the capital budget per project over the medium-term.

The following graph provides a breakdown of the capital budget to be spent on infrastructure related projects over the MTREF.

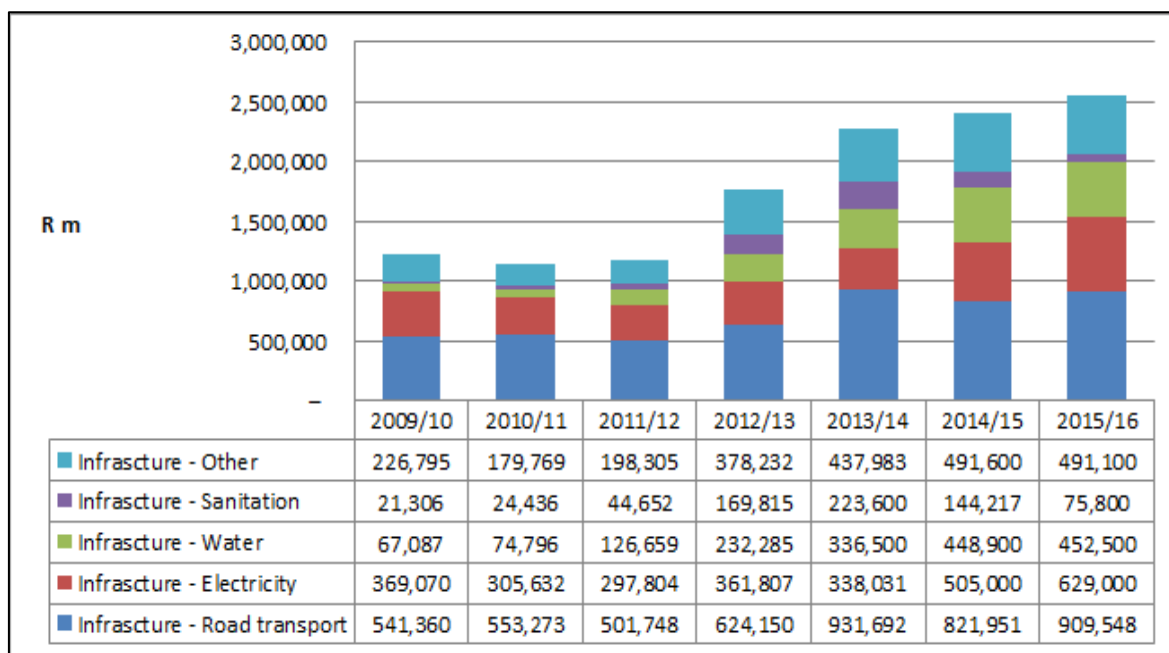


Figure 2 Capital Infrastructure Programme

1.6.1 Future operational cost of new infrastructure

The future operational costs and revenues associated with the capital programme have been included in Table 80 MBRR SA35 on page 266. This table shows that future operational costs associated with the capital programme totals R293 million in 2013/14 and escalates to R336 million by 2015/16. It needs to be noted that as part of the 2013/14 MTREF, this expenditure has been factored into the two outer years of the operational budget both through increases in the budgets of the departments, as well as through the provision of the R55 million global amount for additional vacancies.

The new facilities created through the capital programme of the Social Development Cluster has the greatest impact on future operating budgets as a result of the increased human resource costs associated with the facilities. The sustainability of the number of facilities created is being looked at to ensure that the future tariffs are not unaffordable to our communities. Part of the long term strategy is to invest in projects that will stimulate economic growth which will result in increased financial resources so that the social facilities can be afforded.

In the short to medium term, however, it will require a reduction in the investment in social facilities so that the available funds can be geared towards economic growth projects. The section dealing with the proposed new capital prioritisation model will further elaborate on this principle.

1.7 Annual Budget Tables - Parent Municipality

The following number of pages in this section presents the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2013/14 budget and MTREF as approved by the Council. Each table is accompanied by *explanatory notes* on the facing page.

It is important to note that these tables represent the budget of the Ekurhuleni Metropolitan Municipality only and not consolidated figures for the group.

Table 18 MBRR Table A1 - Budget Summary

| R thousands | Description | 2009/10 | | | | 2010/11 | | | | 2011/12 | | | | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | | |
|-------------|--|--------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|-------------------|---------------------|------------------------|------------------------|--|--|--|---|--|--|--|
| | | Audited Outcome | 2009/10 | Audited Outcome | 2010/11 | Audited Outcome | 2011/12 | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | | | | | | | |
| | Financial Performance | | | | | | | | | | | | | | | | | | | | |
| | Property rates | 2,203,207 | 2,478,862 | 2,785,995 | 3,098,272 | 3,098,272 | 3,098,272 | 2,934,830 | 2,934,830 | 2,934,830 | 3,602,468 | 3,872,654 | 4,163,103 | | | | | | | | |
| | Service charges | 9,150,029 | 10,178,527 | 12,990,381 | 14,822,651 | 14,822,651 | 14,822,651 | 14,605,967 | 14,605,967 | 14,605,967 | 16,374,703 | 18,497,995 | 20,873,799 | | | | | | | | |
| | Investment revenue | 54,454 | 119,553 | 153,736 | 170,100 | 170,100 | 170,100 | 185,636 | 185,636 | 185,636 | 195,615 | 215,177 | 231,315 | | | | | | | | |
| | Transfers recognised - operational | 2,352,858 | 1,699,363 | 2,023,186 | 2,135,790 | 2,135,790 | 2,135,790 | 2,188,663 | 2,188,663 | 2,188,663 | 2,418,978 | 2,572,454 | 2,701,722 | | | | | | | | |
| | Other own revenue | 2,224,965 | 3,314,198 | 2,070,774 | 2,141,356 | 2,141,356 | 2,141,356 | 2,095,299 | 2,095,299 | 2,095,299 | 2,193,707 | 2,329,485 | 2,451,414 | | | | | | | | |
| | Total Revenue (excluding capital transfers and contributions) | 15,985,513 | 17,790,503 | 20,024,072 | 22,368,169 | 22,368,169 | 22,587,094 | 22,010,385 | 22,010,385 | 22,010,385 | 24,785,471 | 27,487,765 | 30,421,352 | | | | | | | | |
| | Employee costs | 3,971,687 | 4,364,281 | 4,109,532 | 4,608,602 | 4,608,602 | 4,509,764 | 4,090,507 | 4,090,507 | 4,090,507 | 5,158,437 | 5,493,619 | 5,845,211 | | | | | | | | |
| | Remuneration of councillors | 62,513 | 66,908 | 79,406 | 103,326 | 103,326 | 103,326 | 102,157 | 102,157 | 102,157 | 97,286 | 103,707 | 110,344 | | | | | | | | |
| | Depreciation & asset impairment | 2,082,240 | 2,068,687 | 2,029,144 | 1,241,274 | 1,241,274 | 1,361,274 | 1,287,549 | 1,287,549 | 1,287,549 | 1,312,896 | 1,378,540 | 1,447,467 | | | | | | | | |
| | Finance charges | 307,458 | 382,613 | 453,418 | 580,158 | 580,158 | 580,158 | 568,574 | 568,574 | 568,574 | 685,215 | 924,964 | 896,407 | | | | | | | | |
| | Materials and bulk purchases | 6,716,587 | 8,216,939 | 9,667,706 | 10,951,570 | 10,951,570 | 10,966,093 | 10,840,966 | 10,840,966 | 10,840,966 | 12,048,756 | 13,637,047 | 15,641,510 | | | | | | | | |
| | Transfers and grants | 57,093 | 123,697 | 359,476 | 1,137,904 | 1,137,904 | 997,904 | 965,060 | 965,060 | 965,060 | 1,003,679 | 1,096,943 | 1,201,714 | | | | | | | | |
| | Other expenditure | 3,797,081 | 4,221,864 | 4,032,501 | 3,742,526 | 3,742,526 | 4,063,265 | 3,915,851 | 3,915,851 | 3,915,851 | 4,475,961 | 4,851,613 | 5,277,654 | | | | | | | | |
| | Total Expenditure | 16,994,659 | 19,444,990 | 20,731,182 | 22,365,360 | 22,365,360 | 22,581,785 | 21,760,665 | 21,760,665 | 21,760,665 | 24,782,230 | 27,486,433 | 30,420,307 | | | | | | | | |
| | Surplus/(Deficit) | (1,009,146) | (1,654,487) | (707,110) | 2,810 | 2,810 | 5,310 | 249,720 | 249,720 | 249,720 | 3,241 | 1,332 | 1,045 | | | | | | | | |
| | Transfers recognised - capital | 523,968 | 581,561 | 1,272,382 | 1,412,402 | 1,412,402 | 1,193,456 | 1,453,537 | 1,453,537 | 1,453,537 | 1,703,420 | 1,696,935 | 1,771,698 | | | | | | | | |
| | Contributions recognised - capital & contributed assets | - | - | - | - | - | - | - | - | - | - | - | - | | | | | | | | |
| | Surplus/(Deficit) after capital transfers & contributions | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,415,212 | 1,198,766 | 1,703,257 | 1,703,257 | 1,703,257 | 1,706,662 | 1,698,267 | 1,772,742 | | | | | | | | |
| | Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - | - | - | - | | | | | | | | |
| | Surplus/(Deficit) for the year | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,415,212 | 1,198,766 | 1,703,257 | 1,703,257 | 1,703,257 | 1,706,662 | 1,698,267 | 1,772,742 | | | | | | | | |
| | Capital expenditure & funds sources | | | | | | | | | | | | | | | | | | | | |
| | Capital expenditure | 1,937,292 | 1,926,063 | 2,001,014 | 2,650,708 | 2,650,708 | 2,557,739 | 2,301,965 | 2,301,965 | 2,301,965 | 3,137,088 | 3,179,699 | 3,364,115 | | | | | | | | |
| | Transfers recognised - capital | 523,968 | 581,561 | 1,278,045 | 1,412,402 | 1,412,402 | 1,193,456 | 1,193,456 | 1,193,456 | 1,193,456 | 1,713,825 | 1,696,935 | 1,771,698 | | | | | | | | |
| | Public contributions & donations | - | - | - | - | - | - | - | - | - | - | - | - | | | | | | | | |
| | Borrowing | 1,299,037 | 1,043,572 | 475,500 | 975,845 | 975,845 | 1,087,733 | 859,614 | 859,614 | 859,614 | 1,039,649 | 1,150,300 | 1,149,950 | | | | | | | | |
| | Internally generated funds | 114,287 | 300,921 | 247,470 | 262,461 | 262,461 | 276,549 | 248,894 | 248,894 | 248,894 | 363,613 | 332,463 | 442,468 | | | | | | | | |
| | Total sources of capital funds | 1,937,292 | 1,926,063 | 2,001,014 | 2,650,708 | 2,650,708 | 2,557,739 | 2,301,965 | 2,301,965 | 2,301,965 | 3,137,088 | 3,179,699 | 3,364,115 | | | | | | | | |

| EKU Ekurhuleni Metro - Table A1 Consolidated Budget Summary | | | | | | | | | | | | | | |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------|-------------------|---------------------|---------------------|----------------------|-------------|-------------|---|-------------|
| Description | 2009/10 | | | 2010/11 | | | 2011/12 | | | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | |
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year 2014/15 | Budget Year 2015/16 | | | | |
| R thousands | | | | | | | | | | | | | | |
| Financial position | | | | | | | | | | | | | | |
| Total current assets | 3,853,928 | 4,348,989 | 5,857,903 | 5,751,854 | 5,751,854 | 5,751,854 | 5,751,854 | 5,751,854 | 5,751,854 | 5,751,854 | 5,751,854 | 5,751,854 | 5,751,854 | 9,542,137 |
| Total non current assets | 46,698,974 | 43,016,251 | 43,227,376 | 48,546,835 | 48,546,835 | 48,546,835 | 48,546,835 | 48,546,835 | 48,546,835 | 48,546,835 | 48,546,835 | 48,546,835 | 48,546,835 | 50,058,410 |
| Total current liabilities | 3,651,665 | 3,492,760 | 3,759,849 | 4,643,797 | 4,643,797 | 4,643,797 | 4,643,797 | 4,643,797 | 4,643,797 | 4,643,797 | 4,643,797 | 4,643,797 | 4,643,797 | 5,286,359 |
| Total non current liabilities | 4,025,268 | 5,586,979 | 6,484,677 | 6,789,135 | 6,789,135 | 6,789,135 | 6,789,135 | 6,789,135 | 6,789,135 | 6,789,135 | 6,789,135 | 6,789,135 | 6,789,135 | 9,678,135 |
| Community wealth/Equity | 42,880,968 | 38,275,481 | 38,840,752 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 44,636,053 |
| Cash flows | | | | | | | | | | | | | | |
| Net cash from (used) operating | 730,240 | 1,241,882 | 3,071,675 | 2,917,572 | 2,917,572 | 2,917,572 | 2,917,572 | 2,917,572 | 2,917,572 | 2,917,572 | 2,917,572 | 2,917,572 | 2,917,572 | 3,266,545 |
| Net cash from (used) investing | (1,795,578) | (1,815,917) | (2,242,131) | (2,874,565) | (2,874,565) | (2,874,565) | (2,874,565) | (2,874,565) | (2,874,565) | (2,874,565) | (2,874,565) | (2,874,565) | (2,874,565) | (3,406,590) |
| Net cash from (used) financing | 665,038 | 1,248,273 | 670,016 | 653,331 | 302,482 | 302,482 | 302,482 | 302,482 | 302,482 | 302,482 | 302,482 | 302,482 | 302,482 | 1,032,634 |
| Cash/cash equivalents at the year end | 664,625 | 1,338,863 | 2,838,424 | 2,889,414 | 2,538,566 | 2,538,566 | 2,538,566 | 2,538,566 | 2,538,566 | 2,538,566 | 2,538,566 | 2,538,566 | 2,538,566 | 5,005,508 |
| Cash backing/surplus reconciliation | | | | | | | | | | | | | | |
| Cash and investments available | 995,602 | 1,589,759 | 3,331,895 | 3,546,390 | 3,546,390 | 3,546,390 | 3,546,390 | 3,546,390 | 3,546,390 | 3,546,390 | 3,546,390 | 3,546,390 | 3,546,390 | 5,590,088 |
| Application of cash and investments | 875,725 | 71,842 | (139,875) | 792,863 | 793,723 | 740,144 | 740,144 | 740,144 | 740,144 | 740,144 | 740,144 | 740,144 | 740,144 | 103,171 |
| Balance - surplus (shortfall) | 119,877 | 1,517,917 | 3,471,769 | 2,753,527 | 2,752,667 | 2,806,246 | 2,806,246 | 2,806,246 | 2,806,246 | 2,806,246 | 2,806,246 | 2,806,246 | 2,806,246 | 5,486,928 |
| Asset management | | | | | | | | | | | | | | |
| Asset register summary (WDV) | 131,035 | 157,675 | 176,753 | 157,675 | 157,675 | 157,675 | 157,675 | 157,675 | 157,675 | 157,675 | 157,675 | 157,675 | 157,675 | 176,753 |
| Depreciation & asset impairment | 2,082,240 | 2,088,687 | 2,029,144 | 1,241,274 | 1,361,274 | 1,287,549 | 1,312,896 | 1,312,896 | 1,312,896 | 1,312,896 | 1,312,896 | 1,312,896 | 1,312,896 | 1,447,467 |
| Renewal of Existing Assets | 767,602 | 904,696 | - | 1,051,890 | 1,011,544 | 910,390 | 910,390 | 910,390 | 910,390 | 910,390 | 910,390 | 910,390 | 910,390 | 1,823,493 |
| Repairs and Maintenance | 1,565,523 | 1,781,722 | 1,737,189 | 1,955,295 | 1,967,819 | 1,864,718 | 2,112,244 | 2,112,244 | 2,112,244 | 2,112,244 | 2,112,244 | 2,112,244 | 2,112,244 | 2,432,655 |
| Free services | | | | | | | | | | | | | | |
| Cost of Free Basic Services provided | - | 632,006 | 661,354 | 911,837 | 911,837 | 914,491 | 982,463 | 982,463 | 982,463 | 982,463 | 982,463 | 982,463 | 982,463 | 1,210,516 |
| Revenue cost of free services provided | - | 1,206,531 | 1,097,260 | 1,221,713 | 1,221,713 | 1,243,152 | 1,320,956 | 1,320,956 | 1,320,956 | 1,320,956 | 1,320,956 | 1,320,956 | 1,320,956 | 1,544,346 |
| Households below minimum service level | | | | | | | | | | | | | | |
| Water: | 20 | 20 | 20 | 20 | - | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 |
| Sanitation/sewerage: | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Energy: | 288 | 288 | - | - | - | - | - | - | - | - | - | - | - | - |
| Refuse: | 64 | 64 | 164 | 169,125 | - | 169,125 | 181,673 | 181,673 | 181,673 | 181,673 | 181,673 | 181,673 | 181,673 | 209,941 |

Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the Metro's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
 - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital Budget.
4. The Cash backing/surplus reconciliation shows that in previous financial years the liquidity position of the municipality was placed under pressure and consequently many of its obligations were not cash-backed. This placed the municipality in a very vulnerable financial position. Consequently Council has taken a deliberate decision to ensure adequate cash-backing for all material obligations in accordance with the recently adopted Funding and Reserves Policy. This cannot be achieved in one financial year. But over the MTREF there is progressive improvement in the level of cash-backing of obligations. The cash position of the council improved over the last year and it is anticipated that the goal of having all obligations cash-back will be achieved by 2012/13 or even the current year, when surpluses are reflected.
5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase. In addition, the municipality continues to make progress in addressing service delivery backlogs.

Table 19 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|-------------------|---|-------------------|--------------------|---------------------|------------------------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 |
| Revenue - Standard | | | | | | | | | | | |
| <i>Governance and administration</i> | 5,256,139 | 4,629,519 | 4,515,934 | 4,889,297 | 4,897,097 | 4,700,938 | 6,325,050 | 6,722,949 | 7,110,109 | | |
| Executive and council | 100,255 | 66,356 | 648 | 53 | 7,853 | 9,032 | 22 | 23 | 24 | | |
| Budget and treasury office | 4,764,908 | 4,172,152 | 4,461,255 | 4,845,370 | 4,845,370 | 4,643,039 | 6,255,806 | 6,649,453 | 7,032,208 | | |
| Corporate services | 390,975 | 391,011 | 54,031 | 43,873 | 43,873 | 48,867 | 69,221 | 73,473 | 77,877 | | |
| Community and public safety | 690,487 | 721,798 | 747,676 | 658,216 | 641,705 | 741,190 | 775,800 | 717,178 | 809,533 | | |
| Community and social services | 24,279 | 33,372 | 31,682 | 31,158 | 31,570 | 34,404 | 34,347 | 36,048 | 36,768 | | |
| Sport and recreation | 75,082 | 83,902 | 95,977 | 112,736 | 85,632 | 118,353 | 156,926 | 83,331 | 66,938 | | |
| Public safety | 102,853 | 146,813 | 272,295 | 225,483 | 214,083 | 238,304 | 279,368 | 264,952 | 274,799 | | |
| Housing | 236,244 | 164,101 | 95,167 | 90,068 | 127,844 | 152,526 | 112,554 | 104,688 | 156,387 | | |
| Health | 252,029 | 293,610 | 252,556 | 198,771 | 182,576 | 197,603 | 192,605 | 228,159 | 274,640 | | |
| Economic and environmental services | 513,159 | 1,190,754 | 481,628 | 984,967 | 791,105 | 984,149 | 1,160,962 | 1,092,406 | 1,116,939 | | |
| Planning and development | 3,033 | 3,260 | 3,012 | 4,063 | 10,828 | 10,597 | 35,787 | 26,437 | 31,347 | | |
| Road transport | 509,788 | 1,187,378 | 477,995 | 980,747 | 779,895 | 973,201 | 1,125,060 | 1,065,847 | 1,085,465 | | |
| Environmental protection | 338 | 116 | 620 | 157 | 382 | 351 | 116 | 121 | 127 | | |
| Trading services | 10,015,632 | 11,804,581 | 15,534,806 | 17,221,536 | 17,424,089 | 17,020,387 | 18,201,840 | 20,625,635 | 23,128,631 | | |
| Electricity | 6,446,029 | 8,445,034 | 10,179,220 | 11,423,075 | 11,435,497 | 11,370,724 | 12,229,950 | 14,108,374 | 16,173,306 | | |
| Water | 2,443,740 | 1,846,207 | 3,367,065 | 3,559,236 | 3,749,367 | 3,444,340 | 3,775,909 | 4,103,449 | 4,409,725 | | |
| Waste water management | 442,629 | 453,270 | 734,737 | 838,018 | 838,018 | 795,196 | 862,863 | 927,578 | 997,146 | | |
| Waste management | 683,233 | 1,060,070 | 1,253,784 | 1,401,207 | 1,401,207 | 1,410,127 | 1,333,117 | 1,486,234 | 1,548,454 | | |
| Other | 34,063 | 25,410 | 16,411 | 26,555 | 26,555 | 17,257 | 25,240 | 26,533 | 27,836 | | |
| Total Revenue - Standard | 16,509,481 | 18,372,063 | 21,296,454 | 23,780,571 | 23,780,550 | 23,463,922 | 26,488,891 | 29,184,700 | 32,193,049 | | |

| EKU Ekurhuleni Metro - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification) | | | | | | | | | |
|--|-------------------|--------------------|-------------------|----------------------|-------------------|---|-------------------|--------------------|---------------------|
| Standard Classification Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | 2013/14 Medium Term Revenue & Expenditure Framework | | | |
| | | | | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 |
| R thousand | | | | | | | | | |
| Expenditure - Standard | | | | | | | | | |
| <i>Governance and administration</i> | 3,211,337 | 3,457,651 | 2,334,630 | 2,636,615 | 2,611,104 | 2,425,624 | 3,016,006 | 3,268,018 | 3,454,073 |
| Executive and council | 375,015 | 382,222 | 777,791 | 1,089,283 | 1,078,542 | 1,068,995 | 1,223,780 | 1,289,927 | 1,361,664 |
| Budget and treasury office | 2,017,581 | 2,217,140 | 737,912 | 686,683 | 624,499 | 526,983 | 871,433 | 995,790 | 1,044,984 |
| Corporate services | 818,741 | 858,289 | 818,926 | 860,648 | 908,063 | 829,646 | 920,793 | 982,301 | 1,047,425 |
| Community and public safety | 2,768,156 | 3,118,500 | 3,076,312 | 3,424,766 | 3,490,148 | 3,535,740 | 4,056,386 | 4,374,097 | 4,638,535 |
| Community and social services | 226,232 | 236,601 | 239,589 | 256,097 | 262,317 | 246,872 | 282,384 | 297,228 | 315,500 |
| Sport and recreation | 680,951 | 714,575 | 720,169 | 754,811 | 760,901 | 780,648 | 824,014 | 876,553 | 931,383 |
| Public safety | 861,373 | 948,460 | 1,007,932 | 1,102,980 | 1,107,782 | 1,027,561 | 1,422,947 | 1,523,130 | 1,628,597 |
| Housing | 325,642 | 452,765 | 289,175 | 349,340 | 398,275 | 291,854 | 436,167 | 502,686 | 519,870 |
| Health | 673,957 | 766,099 | 819,447 | 961,537 | 960,873 | 1,188,804 | 1,090,874 | 1,174,500 | 1,243,184 |
| Economic and environmental services | 2,065,822 | 2,152,049 | 1,754,405 | 1,608,471 | 1,635,075 | 1,423,172 | 1,881,120 | 1,972,087 | 2,081,791 |
| Planning and development | 115,911 | 119,473 | 123,900 | 164,079 | 186,060 | 153,577 | 272,997 | 275,736 | 291,481 |
| Road transport | 1,826,625 | 1,912,886 | 1,573,022 | 1,382,804 | 1,384,022 | 1,213,103 | 1,535,453 | 1,619,703 | 1,709,341 |
| Environmental protection | 123,286 | 119,690 | 57,482 | 61,588 | 64,983 | 56,492 | 72,671 | 76,647 | 80,969 |
| Trading services | 8,931,252 | 10,593,129 | 13,478,240 | 14,674,079 | 14,823,927 | 14,367,532 | 15,815,058 | 17,857,720 | 20,230,505 |
| Electricity | 5,844,590 | 7,138,447 | 9,046,891 | 9,986,835 | 9,986,525 | 9,903,050 | 10,952,707 | 12,540,670 | 14,483,256 |
| Water | 2,261,196 | 2,581,102 | 3,042,847 | 3,109,380 | 3,258,105 | 2,991,493 | 3,169,441 | 3,470,001 | 3,764,304 |
| Waste water management | 50,370 | 40,131 | 407,959 | 457,506 | 457,506 | 449,283 | 493,735 | 529,754 | 569,001 |
| Waste management | 775,096 | 833,450 | 980,543 | 1,120,358 | 1,121,790 | 1,023,706 | 1,199,175 | 1,317,294 | 1,413,944 |
| Other | 18,093 | 123,661 | 87,596 | 21,429 | 21,530 | 8,597 | 13,659 | 14,512 | 15,403 |
| Total Expenditure - Standard | 16,994,659 | 19,444,990 | 20,731,182 | 22,365,360 | 22,581,784 | 21,760,665 | 24,782,230 | 27,486,433 | 30,420,307 |
| Surplus/(Deficit) for the year | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,198,766 | 1,703,257 | 1,706,662 | 1,698,267 | 1,772,742 |

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for Electricity, Water and Waste water functions, but not the Waste management function. As already noted above, the municipality will be undertaking a detailed study of this function to explore ways of improving efficiencies and provide a basis for re-evaluating the function's tariff structure.
4. Other functions that show a deficit between revenue and expenditure are being financed from rates revenues and other revenue sources reflected under the Corporate Services.

Table 20 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

| R thousand | Vote Description | 2011/12 | | | | | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|---|--|-------------------------|-------------------------|-------------------------|-------------------|-------------------|----------------------|---------------------|------------------------|---|--|--|
| | | 2009/10 Audited Outcome | 2010/11 Audited Outcome | 2011/12 Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | | |
| Revenue by Vote | | | | | | | | | | | | |
| | Vote 1 - Executive and Council | 67,500 | 66,024 | 6 | 53 | 53 | 1 | 22 | 23 | 24 | | |
| | Vote 2 - Finance and Corporate Services | 5,164,621 | 4,537,703 | 4,515,933 | 4,982,789 | 4,897,044 | 4,794,481 | 6,375,027 | 6,722,926 | 7,110,085 | | |
| | Vote 3 - Energy | 6,446,029 | 8,445,034 | 10,179,220 | 11,423,075 | 11,435,497 | 11,370,724 | 12,229,950 | 14,108,374 | 16,173,306 | | |
| | Vote 4 - Water and Sanitation | 2,899,416 | 2,945,453 | 4,101,802 | 4,397,254 | 4,587,385 | 4,239,536 | 4,638,773 | 5,031,027 | 5,406,872 | | |
| | Vote 5 - Waste Management | 683,233 | 1,060,070 | 1,253,784 | 1,401,207 | 1,401,207 | 1,410,127 | 1,333,117 | 1,486,234 | 1,548,454 | | |
| | Vote 6 - Human Settlements | 236,244 | 164,101 | 95,167 | 90,068 | 127,844 | 152,526 | 112,554 | 104,688 | 156,387 | | |
| | Vote 7 - City Planning | 2,492 | 2,300 | 1,873 | 2,013 | 2,013 | 1,782 | 10,937 | 2,237 | 2,347 | | |
| | Vote 8 - Economic Development | 19,169 | 17,024 | 16,738 | 28,455 | 35,221 | 26,020 | 49,955 | 50,591 | 56,687 | | |
| | Vote 9 - Disaster and Emergency Management Services | 271,687 | 265,720 | 203,808 | 149,653 | 144,453 | 153,488 | 182,901 | 168,066 | 173,753 | | |
| | Vote 10 - SRAC | 54,027 | 58,047 | 79,927 | 100,328 | 73,636 | 104,505 | 146,647 | 68,168 | 57,096 | | |
| | Vote 11 - Health and Social Development | 148,750 | 234,972 | 247,720 | 192,731 | 176,537 | 192,170 | 186,185 | 221,411 | 267,562 | | |
| | Vote 12 - Environmental Resource Management | 61,557 | 69,257 | 49,084 | 43,723 | 43,948 | 48,603 | 44,741 | 51,332 | 46,738 | | |
| | Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD) | 94,634 | 126,262 | 73,322 | 81,869 | 75,669 | 90,249 | 102,948 | 103,697 | 108,190 | | |
| | Vote 14 - Transport | - | - | 231,553 | 344,356 | 345,449 | 333,929 | 573,671 | 624,427 | 615,609 | | |
| | Vote 15 - Roads and Stormwater | 360,119 | 380,096 | 246,516 | 542,996 | 434,596 | 545,780 | 501,464 | 441,499 | 469,939 | | |
| | Total Revenue by Vote | 16,509,481 | 18,372,063 | 21,296,454 | 23,780,571 | 23,780,550 | 23,463,922 | 26,488,891 | 29,184,700 | 32,193,049 | | |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | |
| | Vote 1 - Executive and Council | 208,654 | 241,733 | 192,388 | 245,000 | 252,707 | 234,561 | 265,710 | 280,398 | 297,682 | | |
| | Vote 2 - Finance and Corporate Services | 2,594,569 | 2,812,102 | 2,151,042 | 2,486,350 | 2,453,899 | 2,252,670 | 2,888,146 | 3,133,050 | 3,310,117 | | |
| | Vote 3 - Energy | 5,818,541 | 7,113,414 | 9,103,957 | 10,049,472 | 10,049,162 | 9,961,291 | 11,034,865 | 12,633,356 | 14,587,884 | | |
| | Vote 4 - Water and Sanitation | 2,534,623 | 2,866,945 | 3,438,461 | 3,547,336 | 3,696,061 | 3,429,449 | 3,640,518 | 3,976,409 | 4,308,693 | | |
| | Vote 5 - Waste Management | 801,192 | 858,483 | 980,543 | 1,120,358 | 1,121,790 | 1,023,706 | 1,199,175 | 1,317,294 | 1,413,944 | | |
| | Vote 6 - Human Settlements | 325,642 | 452,765 | 289,175 | 349,340 | 398,275 | 291,854 | 436,167 | 502,686 | 519,870 | | |
| | Vote 7 - City Planning | 81,621 | 89,689 | 87,242 | 103,287 | 103,364 | 90,628 | 169,315 | 168,706 | 178,602 | | |
| | Vote 8 - Economic Development | 37,697 | 139,029 | 37,343 | 48,823 | 70,780 | 41,485 | 102,622 | 106,035 | 111,853 | | |
| | Vote 9 - Disaster and Emergency Management Services | 610,228 | 672,752 | 507,514 | 533,885 | 535,771 | 704,342 | 700,715 | 747,400 | 796,010 | | |
| | Vote 10 - SRAC | 581,045 | 552,104 | 502,287 | 531,744 | 535,264 | 497,580 | 578,203 | 610,367 | 646,762 | | |
| | Vote 11 - Health and Social Development | 423,680 | 493,744 | 542,131 | 663,358 | 663,932 | 708,736 | 761,042 | 822,454 | 868,073 | | |
| | Vote 12 - Environmental Resource Management | 532,302 | 545,924 | 586,721 | 540,753 | 552,948 | 586,431 | 600,865 | 640,061 | 681,090 | | |
| | Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD) | 640,520 | 697,917 | 727,009 | 804,073 | 805,799 | 744,531 | 966,970 | 1,031,959 | 1,099,741 | | |
| | Vote 14 - Transport | - | 520,751 | 226,061 | 250,463 | 250,732 | 231,955 | 292,291 | 309,590 | 329,454 | | |
| | Vote 15 - Roads and Stormwater | 1,834,346 | 1,387,638 | 1,359,310 | 1,091,116 | 1,091,299 | 961,446 | 1,145,626 | 1,206,667 | 1,270,534 | | |
| | Total Expenditure by Vote | 16,994,659 | 19,444,990 | 20,731,182 | 22,365,360 | 22,581,785 | 21,760,665 | 24,782,230 | 27,486,433 | 30,420,307 | | |
| | Surplus/(Deficit) for the year | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,198,766 | 1,703,257 | 1,706,662 | 1,698,267 | 1,772,742 | | |

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the Metro. This means it is possible to present the operating surplus or deficit of a vote. The following table is an analysis of the surplus or deficit for the electricity and water trading services.

Table 21 Surplus/(Deficit) calculations for the trading services

The table will be included in the report submitted to Council for tabling of the budget.

Table 22 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

| EKU Ekurhuleni Metro - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure) | | | | | | | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------|--------------------|-------------------|---|------------------------|
| Description | 2009/10 | | 2010/11 | | 2011/12 | | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | |
| | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +2 2015/16 |
| Revenue By Source | | | | | | | | | | | |
| Property rates | 2,131,999 | 2,416,332 | 2,732,224 | 3,040,233 | 2,862,840 | 3,040,233 | 3,040,233 | 2,862,840 | 2,862,840 | 3,540,077 | 4,091,001 |
| Property rates - penalties & collection charges | 71,208 | 62,531 | 53,770 | 58,039 | 71,990 | 58,039 | 58,039 | 71,990 | 71,990 | 62,392 | 72,101 |
| Service charges - electricity revenue | 6,057,776 | 7,607,395 | 9,263,658 | 10,541,911 | 10,482,829 | 10,541,911 | 10,547,311 | 10,482,829 | 10,482,829 | 11,719,775 | 15,327,320 |
| Service charges - water revenue | 2,035,429 | 1,200,821 | 2,118,394 | 2,414,589 | 2,291,797 | 2,414,589 | 2,414,589 | 2,291,797 | 2,291,797 | 2,574,470 | 3,115,109 |
| Service charges - sanitation revenue | 442,628 | 695,823 | 734,737 | 838,018 | 795,196 | 838,018 | 838,018 | 795,196 | 795,196 | 862,863 | 997,146 |
| Service charges - refuse revenue | 564,339 | 618,193 | 815,360 | 964,611 | 969,848 | 964,611 | 964,611 | 969,848 | 969,848 | 1,147,822 | 1,357,300 |
| Service charges - other | 49,858 | 56,295 | 58,232 | 63,523 | 66,296 | 63,523 | 63,523 | 66,296 | 66,296 | 69,772 | 76,924 |
| Rental of facilities and equipment | 48,719 | 49,064 | 49,227 | 61,249 | 49,422 | 61,249 | 61,249 | 49,422 | 49,422 | 61,127 | 68,287 |
| Interest earned - external investments | 54,454 | 119,553 | 153,736 | 170,100 | 185,636 | 170,100 | 170,100 | 185,636 | 185,636 | 195,615 | 231,315 |
| Interest earned - outstanding debtors | 270,959 | 212,198 | 199,887 | 182,231 | 213,648 | 182,231 | 182,231 | 213,648 | 213,648 | 201,712 | 245,560 |
| Dividends received | - | - | - | - | - | - | - | - | - | - | - |
| Fines | 97,679 | 135,349 | 210,364 | 199,864 | 136,147 | 199,864 | 199,864 | 136,147 | 136,147 | 185,158 | 204,137 |
| Licences and permits | 27,663 | 30,049 | 33,961 | 30,948 | 35,203 | 30,948 | 30,948 | 35,203 | 35,203 | 38,985 | 42,980 |
| Agency services | 156,773 | 186,877 | 208,921 | 240,664 | 236,078 | 240,664 | 240,664 | 236,078 | 236,078 | 246,055 | 271,275 |
| Transfers recognised - operational | 2,352,858 | 1,699,363 | 2,023,186 | 2,135,790 | 2,188,653 | 2,135,790 | 2,347,700 | 2,188,653 | 2,188,653 | 2,418,978 | 2,701,722 |
| Other revenue | 1,588,507 | 2,695,789 | 1,367,639 | 1,421,400 | 1,424,800 | 1,421,400 | 1,423,015 | 1,424,800 | 1,424,800 | 1,455,670 | 1,613,662 |
| Gains on disposal of PPE | 34,665 | 4,872 | 776 | 5,000 | - | 5,000 | 5,000 | - | - | 5,000 | 5,255 |
| Total Revenue (excluding capital transfers and contributions) | 15,985,513 | 17,790,503 | 20,024,072 | 22,368,169 | 22,010,385 | 22,368,169 | 22,587,094 | 22,010,385 | 22,010,385 | 24,785,471 | 30,421,352 |

| EKU Ekurhuleni Metro - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure) | | | | | | | | | | | | |
|---|-------------------|--------------------|-------------------|----------------------|-------------------|-------------------|---|-------------------|--------------------|-------------------|---------------------|------------------------|
| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Expenditure Framework | | | | | |
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 |
| R thousand | | | | | | | | | | | | |
| Expenditure By Type | | | | | | | | | | | | |
| Employee related costs | 3,971,687 | 4,364,281 | 4,109,532 | 4,608,602 | 4,509,764 | 4,090,507 | 4,090,507 | 4,090,507 | 5,158,437 | 5,493,619 | 5,845,211 | |
| Remuneration of councillors | 62,513 | 66,908 | 79,406 | 103,326 | 103,326 | 102,157 | 102,157 | 102,157 | 97,286 | 103,707 | 110,344 | |
| Debt impairment | 1,417,263 | 1,445,304 | 1,570,905 | 1,256,869 | 1,256,869 | 1,280,668 | 1,280,668 | 1,280,668 | 1,184,084 | 1,341,924 | 1,518,496 | |
| Depreciation & asset impairment | 2,082,240 | 2,088,687 | 2,029,144 | 1,241,274 | 1,361,274 | 1,287,549 | 1,287,549 | 1,287,549 | 1,312,896 | 1,378,540 | 1,447,467 | |
| Finance charges | 307,458 | 382,613 | 453,418 | 580,158 | 580,158 | 558,574 | 558,574 | 558,574 | 685,215 | 924,964 | 896,407 | |
| Bulk purchases | 5,150,063 | 6,435,217 | 7,930,516 | 8,996,275 | 8,998,275 | 8,976,247 | 8,976,247 | 8,976,247 | 9,936,512 | 11,369,720 | 13,208,855 | |
| Other materials | 1,566,523 | 1,781,722 | 1,737,189 | 1,955,295 | 1,967,819 | 1,864,719 | 1,864,719 | 1,864,719 | 2,112,244 | 2,267,326 | 2,432,655 | |
| Contracted services | 563,520 | 614,834 | 684,663 | 755,825 | 800,499 | 663,509 | 663,509 | 663,509 | 821,760 | 887,112 | 958,081 | |
| Transfers and grants | 57,093 | 123,697 | 359,476 | 1,137,904 | 997,904 | 965,060 | 965,060 | 965,060 | 1,003,679 | 1,096,943 | 1,201,714 | |
| Other expenditure | 1,815,372 | 2,136,952 | 1,755,894 | 1,704,832 | 1,980,897 | 1,971,674 | 1,971,674 | 1,971,674 | 2,445,117 | 2,597,576 | 2,776,077 | |
| Loss on disposal of PPE | 926 | 24,773 | 21,039 | 25,000 | 25,000 | - | - | - | 25,000 | 25,000 | 25,000 | |
| Total Expenditure | 16,994,659 | 19,444,990 | 20,731,182 | 22,365,360 | 22,581,785 | 21,760,665 | 21,760,665 | 21,760,665 | 24,782,230 | 27,486,433 | 30,420,307 | |
| Surplus/(Deficit) | | | | | | | | | | | | |
| Transfers recognised - capital | (1,009,146) | (1,654,487) | (707,110) | 2,810 | 5,310 | 249,720 | 249,720 | 249,720 | 3,241 | 1,332 | 1,045 | |
| Contributions recognised - capital | 523,968 | 581,561 | 1,272,382 | 1,412,402 | 1,193,456 | 1,453,537 | 1,453,537 | 1,453,537 | 1,703,420 | 1,696,935 | 1,771,698 | |
| Contributed assets | - | - | - | - | - | - | - | - | - | - | - | |
| Surplus/(Deficit) after capital transfers & contributions | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,198,766 | 1,703,257 | 1,703,257 | 1,703,257 | 1,706,662 | 1,698,267 | 1,772,742 | |
| Taxation | | | | | | | | | | | | |
| Surplus/(Deficit) after taxation | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,198,766 | 1,703,257 | 1,703,257 | 1,703,257 | 1,706,662 | 1,698,267 | 1,772,742 | |
| Attributable to minorities | | | | | | | | | | | | |
| Surplus/(Deficit) attributable to Share of surplus/ (deficit) of associate | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,198,766 | 1,703,257 | 1,703,257 | 1,703,257 | 1,706,662 | 1,698,267 | 1,772,742 | |
| Surplus/(Deficit) for the year | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,198,766 | 1,703,257 | 1,703,257 | 1,703,257 | 1,706,662 | 1,698,267 | 1,772,742 | |

Explanatory notes to MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

Revenue generated from rates and services charges forms a significant percentage of the revenue basket for the Metro. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2012/13 financial year, revenue from rates and services charges totalled R17.9 billion or 79.37% of the total income budget. This increases to R19.9 billion (or 80.60% of total income budget), R22.3 billion (or 81.38% of the total income budget) and R25 billion (or 82.3% of the total income budget) in the respective financial years of the MTREF.

Details in this regard are contained in Table 83 MBRR SA1 (see page 295).

Electricity is the biggest source of income and represents 51.89% of the total income budget in 2013/14. Due assumed bulk increase of 16% in the outer MTREF years, which is much higher than normal inflationary increases, it is clear that the proportionate percentage of income from electricity will increase annually. The percentage will increase to 55.76% in the third MTREF financial year.

Property rates is the second largest revenue source totalling 15.95% or R3.04 billion.

Operating grants and transfers totals R2.4 billion in the 2013/14 financial year and moves to R2.7 billion by 2015/16. Note that the year-on-year growth for the 2013/14 financial year is 11.7%, 5.9% for 2014/15 and 4.7% for 2015/16.

Operating grants and transfers totals R2.4 billion in the 2013/14 financial year and moves to R2.7 billion by 2015/16. Note that the year-on-year growth for the 2013/14 financial year is 11.7%, 5.9% for 2014/15 and 4.7% for 2015/16.

The following graph illustrates the major expenditure items per type.

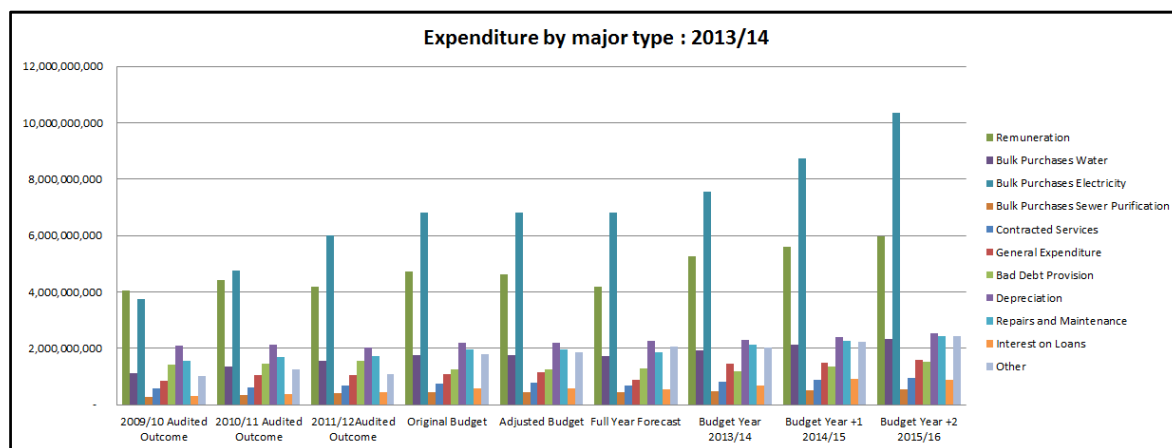


Figure 3 Expenditure by major type

**Bulk purchases have significantly increased over the 2008/09 to 2015/16 period escalating from R4.1 billion to R13.2 billion. These increases can be attributed to the substantial increase in the cost of bulk electricity from Eskom and water from Rand Water. Bulk purchases also include bulk sewer purification costs.

Employee related costs and bulk purchases are the main cost drivers within the municipality and alternative operational gains and efficiencies will have to be identified to lessen the impact of wage and bulk tariff increases in future years.

Table 23 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

| R thousand | Vote Description | Current Year 2012/13 | | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | |
|------------|--|-------------------------|-------------------------|-------------------------|------------------|------------------|---|-------------------|---------------------|------------------------|------------------------|
| | | 2009/10 Audited Outcome | 2010/11 Audited Outcome | 2011/12 Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| | Capital expenditure - Vote | | | | | | | | | | |
| | Multi-year expenditure, to be appropriated | | | | | | | | | | |
| | Vote 1 - Executive and Council | 64,985 | 4,843 | 3,572 | 4,900 | 4,900 | 2,348 | - | - | - | - |
| | Vote 2 - Finance and Corporate Services | 58,806 | 60,818 | 274,877 | 361,867 | 316,329 | 284,696 | 413,543 | 361,585 | 328,105 | 328,105 |
| | Vote 3 - Energy | 366,262 | 342,538 | 388,401 | 380,807 | 382,307 | 344,076 | 121,597 | 505,000 | 629,000 | 629,000 |
| | Vote 4 - Water and Sanitation | 84,676 | 165,856 | 420,640 | 402,100 | 384,124 | 345,712 | 112,026 | 560,100 | 593,117 | 528,300 |
| | Vote 5 - Waste Management | 32,089 | 53,219 | 118,116 | 61,200 | 64,076 | 57,668 | 14,867 | 71,700 | 87,500 | 124,000 |
| | Vote 6 - Human Settlements | 283,625 | 188,823 | 53,659 | 77,683 | 74,649 | 67,184 | 20,884 | 79,550 | 70,000 | 120,000 |
| | Vote 7 - City Planning | - | - | 1,216 | - | - | - | - | - | - | - |
| | Vote 8 - Economic Development | 24,642 | 32,117 | 33,880 | 53,500 | 51,184 | 46,065 | 3,282 | 66,055 | 51,200 | 60,500 |
| | Vote 9 - Disaster and Emergency Management Services | 26,801 | - | 47,967 | 44,650 | 32,847 | 29,582 | 8,323 | 44,354 | 28,085 | 42,900 |
| | Vote 10 - SFRAC | 106,309 | 85,803 | 83,189 | 112,750 | 90,302 | 81,272 | 4,610 | 138,400 | 61,000 | 48,000 |
| | Vote 11 - Health and Social Development | 82,295 | 111,082 | 116,239 | 98,958 | 85,865 | 77,279 | 19,613 | 78,310 | 106,050 | 151,400 |
| | Vote 12 - Environmental Resource Management | 60,247 | 88,577 | 41,924 | 26,270 | 33,761 | 30,385 | 11,183 | 33,600 | 33,600 | 23,500 |
| | Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD) | - | - | 30,165 | 24,600 | 18,400 | 16,580 | 2,348 | 27,340 | 28,160 | 28,640 |
| | Vote 14 - Transport | - | - | 70,171 | 75,700 | 83,792 | 75,413 | 12,244 | 358,082 | 336,741 | 312,448 |
| | Vote 15 - Roads and Stormwater | 541,220 | 483,283 | 316,999 | 574,150 | 570,450 | 513,405 | 237,615 | 629,950 | 610,550 | 650,500 |
| | Capital multi-year expenditure sub-total | 1,731,757 | 1,616,999 | 2,001,014 | 2,298,935 | 2,192,985 | 1,973,666 | 643,340 | 2,833,494 | 2,872,389 | 3,047,293 |
| | Single-year expenditure to be appropriated | | | | | | | | | | |
| | Vote 1 - Executive and Council | 1,860 | 2,583 | - | 6,163 | 6,363 | 5,727 | 2,036 | 9,403 | 6,683 | 10,683 |
| | Vote 2 - Finance and Corporate Services | 20,700 | 70,460 | - | 100,765 | 35,957 | 32,361 | 16,017 | 47,774 | 28,388 | 30,880 |
| | Vote 3 - Energy | 14,216 | 15,419 | - | 17,868 | 17,868 | 16,081 | 5,687 | 20,720 | 21,150 | 21,760 |
| | Vote 4 - Water and Sanitation | 7,596 | 33,213 | - | 7,900 | 24,000 | 21,600 | 1,984 | 8,600 | 8,600 | 10,550 |
| | Vote 5 - Waste Management | 50,891 | 82,037 | - | 72,200 | 72,657 | 65,392 | 3,861 | 48,332 | 54,417 | 39,800 |
| | Vote 6 - Human Settlements | 922 | 740 | - | 1,150 | 1,150 | 1,035 | 395 | 980 | 980 | 1,080 |
| | Vote 7 - City Planning | 638 | 885 | - | 5,760 | 5,760 | 5,184 | 3,052 | 3,800 | 4,100 | 4,400 |
| | Vote 8 - Economic Development | 418 | 1,340 | - | 2,538 | 1,188 | 1,089 | 204 | 2,465 | 1,370 | 1,740 |
| | Vote 9 - Disaster and Emergency Management Services | 37,284 | 41,170 | - | 32,894 | 72,273 | 65,045 | 14,016 | 34,513 | 33,010 | 39,080 |
| | Vote 10 - SFRAC | 4,088 | 5,186 | - | 22,000 | 24,802 | 22,322 | 10,062 | 18,350 | 25,400 | 24,000 |
| | Vote 11 - Health and Social Development | 2,502 | 8,480 | - | 24,220 | 23,300 | 20,970 | 8,286 | 17,000 | 13,150 | 9,400 |
| | Vote 12 - Environmental Resource Management | 29,612 | 20,778 | - | 26,155 | 29,176 | 26,258 | 9,798 | 34,610 | 33,420 | 57,045 |
| | Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD) | - | 14,359 | - | 14,100 | 34,100 | 30,680 | 5,252 | 23,795 | 26,990 | 27,395 |
| | Vote 14 - Transport | - | - | - | 10,310 | 5,310 | 4,779 | 1,485 | 19,552 | 35,252 | 4,600 |
| | Vote 15 - Roads and Stormwater | 34,409 | 12,444 | - | 7,750 | 10,650 | 9,765 | 5,914 | 13,700 | 14,200 | 34,400 |
| | Capital single-year expenditure sub-total | 205,333 | 305,094 | - | 351,773 | 364,754 | 326,278 | 88,058 | 303,994 | 307,110 | 316,823 |
| | Total Capital Expenditure - Vote | 1,937,292 | 1,925,093 | 2,001,014 | 2,650,708 | 2,557,739 | 2,301,965 | 731,397 | 3,137,068 | 3,179,699 | 3,364,115 |

| EKU Ekurhuleni Metro - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding | | | | | | | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|------------------|----------------------|-------------------|---------------------|---|------------------------|
| Vote Description | 2009/10 | | 2010/11 | | 2011/12 | | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | |
| | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Capital Expenditure - Standard | | | | | | | | | | | |
| <i>Governance and administration</i> | 146,124 | 137,019 | 278,405 | 278,405 | 473,495 | 363,549 | 327,194 | 92,800 | 470,720 | 396,656 | 369,678 |
| Executive and council | 87,349 | 15,368 | 20,295 | 20,295 | 81,145 | 32,545 | 29,290 | 4,555 | 15,583 | 7,493 | 11,523 |
| Budget and treasury office | 58,775 | 56,101 | 113,101 | 113,101 | 209,365 | 175,213 | 157,692 | 62,163 | 264,474 | 192,523 | 188,190 |
| Corporate services | - | 65,550 | 145,009 | 145,009 | 182,985 | 155,790 | 140,211 | 26,082 | 190,663 | 196,640 | 169,965 |
| Community and public safety | 622,865 | 541,893 | 398,077 | 398,077 | 495,035 | 510,357 | 459,322 | 111,820 | 513,033 | 441,850 | 561,520 |
| Community and social services | 19,850 | 128,884 | 91,171 | 91,171 | 126,500 | 107,098 | 96,388 | 21,763 | 114,790 | 86,825 | 78,125 |
| Sport and recreation | 169,387 | 48,354 | 25,719 | 25,719 | 58,200 | 60,677 | 54,609 | 10,941 | 92,400 | 48,600 | 63,500 |
| Public safety | 63,886 | 55,529 | 78,132 | 78,132 | 116,244 | 157,619 | 141,857 | 29,939 | 130,003 | 116,245 | 138,015 |
| Housing | 284,546 | 189,563 | 86,615 | 86,615 | 78,833 | 75,799 | 68,219 | 21,278 | 80,530 | 70,980 | 121,080 |
| Health | 85,197 | 119,562 | 116,439 | 116,439 | 115,258 | 109,165 | 98,249 | 27,999 | 95,310 | 119,200 | 160,800 |
| Economic and environmental services | 613,300 | 535,498 | 423,261 | 423,261 | 723,975 | 725,734 | 653,161 | 266,512 | 1,088,727 | 1,057,258 | 1,062,908 |
| Planning and development | 25,292 | 33,304 | 27,869 | 27,869 | 45,670 | 45,065 | 40,558 | 6,305 | 55,195 | 42,520 | 50,040 |
| Road transport | 578,317 | 497,374 | 387,169 | 387,169 | 667,910 | 670,402 | 603,362 | 257,258 | 1,021,284 | 996,743 | 1,001,948 |
| Environmental protection | 9,691 | 4,820 | 8,223 | 8,223 | 10,395 | 10,267 | 9,240 | 2,949 | 12,248 | 17,995 | 10,920 |
| Trading services | 554,370 | 692,282 | 897,068 | 897,068 | 942,075 | 945,032 | 850,529 | 260,033 | 1,047,483 | 1,269,784 | 1,353,410 |
| Electricity | 380,478 | 357,957 | 391,268 | 391,268 | 398,675 | 400,175 | 360,157 | 127,284 | 358,751 | 526,150 | 650,760 |
| Water | 65,227 | 165,497 | 166,614 | 166,614 | 240,185 | 259,295 | 233,366 | 75,572 | 345,100 | 457,500 | 463,050 |
| Waste water management | 26,620 | 33,573 | 221,070 | 221,070 | 169,815 | 148,829 | 133,946 | 38,448 | 223,600 | 144,217 | 75,800 |
| Waste management | 82,045 | 135,255 | 118,116 | 118,116 | 133,400 | 136,733 | 123,060 | 18,729 | 120,032 | 141,917 | 163,800 |
| Other | 633 | 19,362 | 4,204 | 4,204 | 16,128 | 13,067 | 11,760 | 232 | 17,125 | 14,150 | 16,600 |
| Total Capital Expenditure - Standard | 1,937,292 | 1,926,053 | 2,001,014 | 2,001,014 | 2,650,708 | 2,557,739 | 2,301,965 | 731,397 | 3,137,088 | 3,179,699 | 3,364,115 |
| Funded by: | | | | | | | | | | | |
| National Government | 460,930 | 511,527 | 1,225,271 | 1,225,271 | 1,311,919 | 1,139,520 | 1,139,520 | 484,061 | 1,683,325 | 1,654,935 | 1,741,698 |
| Provincial Government | 53,344 | 57,756 | 31,156 | 31,156 | 81,733 | 36,186 | 36,186 | 4,804 | 7,000 | 7,000 | - |
| District Municipality | | | | | | | | | | | |
| Other transfers and grants | 9,693 | 12,278 | 21,618 | 21,618 | 18,750 | 17,750 | 17,750 | 1,081 | 23,500 | 35,000 | 30,000 |
| Transfers recognised - capital | 523,968 | 581,561 | 1,278,045 | 1,278,045 | 1,412,402 | 1,193,456 | 1,193,456 | 489,947 | 1,713,825 | 1,696,935 | 1,771,698 |
| Public contributions & donations | | | | | | | | | | | |
| Borrowing | 1,299,037 | 1,043,572 | 475,500 | 475,500 | 975,845 | 1,087,733 | 859,614 | 157,549 | 1,039,649 | 1,150,300 | 1,149,950 |
| Internally generated funds | 114,287 | 300,921 | 247,470 | 247,470 | 262,461 | 276,549 | 248,894 | 83,902 | 383,613 | 332,463 | 442,468 |
| Total Capital Funding | 1,937,292 | 1,926,053 | 2,001,014 | 2,001,014 | 2,650,708 | 2,557,739 | 2,301,965 | 731,397 | 3,137,088 | 3,179,699 | 3,364,115 |

Explanatory notes to MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. In relation to multi-year appropriations, for 2013/14 R2.833 billion has been allocated of the total R3.137 billion capital budget, which totals 90.32%. This allocation escalates to R2.872 billion in 2014/15 and then to R3.047 billion in 2015/16.
3. Single-year capital expenditure has been appropriated at R303.5 million for the 2013/14 financial year and remains relatively constant over the MTREF at levels of R307.1 million and R316.8 million respectively for the two outer years.
4. Unlike multi-year capital appropriations, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the Metro. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.
5. In terms of Circular 58, any downward adjustments for 2013/14 relating to the multi-year appropriation for 2013/14 in the 2012/13 Annual budget must be explained. The following votes had downward adjustments:
 - Energy – The INEP funding for 2013/14 was R74 million in the 2012/13 DoRA and the final allocation in the 2013/14 DoRA is R15 million.
 - ICT – The Unified Command Centre project was moved to the Customer Relations Management Department.
 - Health and Social Development – The budget was adjusted as a result of final bids amount being known.
 - Environmental Resources Management - The budget was adjusted as a result of final bids amount being known.
6. The capital programme is funded from capital and provincial grants and transfers, public contributions and donations, borrowing and internally generated funds from current year surpluses. For 2013/14, capital grants and transfers totals R1,713 billion (54.63%) and decline to R1.696 billion by 2015/16 (53.37%) and then escalate to R1.771 billion (52.66%) . A substantial portion of the capital budget will be funded from borrowing over MTREF with anticipated borrowings of R1,039 billion in 2013/14 financial year (R785 million in terms of new bond, R104million transferred from previous year and R150million in terms of Project Finance for the water loss eradication programme). Borrowing is estimated at R1,150 billion in the 2014/15 financial year and R1,149 in the 2015/16 financial year. The balance will be funded from internally generated funding totalling R383.6 million, R332.4 million and R442.4 million in the respective multi-year budgets. These funding sources are further discussed in detail in 2.6 (Overview of Budget Funding).

Table 24 MBRR Table A6 - Budgeted Financial Position

| EKU Ekurhuleni Metro - Table A6 Consolidated Budgeted Financial Position | | | | | | | | | | |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|-------------------|---|------------------------|------------------------|
| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| | | | | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| ASSETS | | | | | | | | | | |
| Current assets | | | | | | | | | | |
| Cash | 664,625 | 1,338,863 | 2,838,424 | 2,889,414 | 2,889,414 | 2,889,414 | 2,889,414 | 2,944,460 | 4,112,909 | 5,005,498 |
| Call investment deposits | 246,306 | 20,000 | 21,285 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Consumer debtors | 2,529,976 | 2,447,473 | 2,683,966 | 2,252,443 | 2,252,443 | 2,252,443 | 2,252,443 | 3,395,217 | 3,734,739 | 4,108,213 |
| Other debtors | 270,657 | 410,160 | 169,181 | 425,593 | 425,593 | 425,593 | 425,593 | 192,068 | 205,706 | 219,898 |
| Inventory | 147,363 | 132,473 | 145,046 | 164,404 | 164,404 | 164,404 | 164,404 | 164,667 | 176,359 | 188,528 |
| Total current assets | 3,858,928 | 4,348,969 | 5,857,903 | 5,751,854 | 5,751,854 | 5,751,854 | 5,751,854 | 6,716,412 | 8,249,711 | 9,542,137 |
| Non current assets | | | | | | | | | | |
| Long-term receivables | 27,834 | 2,333 | 2,520 | 2,477 | 2,477 | 2,477 | 2,477 | 2,676 | 2,676 | 2,676 |
| Investments | 84,670 | 230,895 | 472,185 | 636,976 | 636,976 | 636,976 | 636,976 | 636,976 | 522,126 | 564,600 |
| Investment property | 106,718 | 126,279 | 110,247 | 126,279 | 126,279 | 126,279 | 126,279 | 110,247 | 110,247 | 110,247 |
| Property, plant and equipment | 46,456,434 | 42,625,347 | 42,575,917 | 47,749,707 | 47,749,707 | 47,749,707 | 47,749,707 | 45,596,574 | 47,397,733 | 49,314,380 |
| Intangible | 24,317 | 31,396 | 66,507 | 31,396 | 31,396 | 31,396 | 31,396 | 66,507 | 66,507 | 66,507 |
| Total non current assets | 46,698,974 | 43,016,251 | 43,227,376 | 48,546,835 | 48,546,835 | 48,546,835 | 48,546,835 | 46,412,980 | 48,099,288 | 50,058,410 |
| TOTAL ASSETS | 50,557,902 | 47,365,220 | 49,085,279 | 54,298,689 | 54,298,689 | 54,298,689 | 54,298,689 | 53,129,392 | 56,348,999 | 59,600,547 |
| LIABILITIES | | | | | | | | | | |
| Current liabilities | | | | | | | | | | |
| Borrowing | 419,494 | 175,354 | 182,305 | 576,111 | 576,111 | 576,111 | 576,111 | 576,111 | 178,648 | 162,000 |
| Consumer deposits | 417,027 | 487,038 | 532,611 | 552,924 | 552,924 | 552,924 | 552,924 | 604,662 | 647,593 | 692,277 |
| Trade and other payables | 2,539,723 | 2,597,755 | 2,785,507 | 3,250,682 | 3,250,682 | 3,250,682 | 3,250,682 | 3,497,252 | 3,837,010 | 4,094,886 |
| Provisions | 275,420 | 232,612 | 259,426 | 264,080 | 264,080 | 264,080 | 264,080 | 294,521 | 315,432 | 337,197 |
| Total current liabilities | 3,651,665 | 3,492,760 | 3,759,849 | 4,643,797 | 4,643,797 | 4,643,797 | 4,643,797 | 4,972,546 | 4,978,683 | 5,286,359 |
| Non current liabilities | | | | | | | | | | |
| Borrowing | 2,276,068 | 3,715,714 | 4,333,206 | 4,557,247 | 4,557,247 | 4,557,247 | 4,557,247 | 4,766,134 | 6,135,248 | 7,139,847 |
| Provisions | 1,749,200 | 1,881,265 | 2,151,470 | 2,231,888 | 2,231,888 | 2,231,888 | 2,231,888 | 2,220,156 | 2,366,244 | 2,538,288 |
| Total non current liabilities | 4,025,268 | 5,596,979 | 6,484,677 | 6,789,135 | 6,789,135 | 6,789,135 | 6,789,135 | 6,986,290 | 8,501,493 | 9,678,135 |
| TOTAL LIABILITIES | 7,676,933 | 9,089,739 | 10,244,526 | 11,432,932 | 11,432,932 | 11,432,932 | 11,432,932 | 11,958,836 | 13,480,176 | 14,964,494 |
| NET ASSETS | 42,880,968 | 38,275,481 | 38,840,752 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 41,170,556 | 42,868,824 | 44,636,053 |
| COMMUNITY WEALTH/EQUITY | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | 42,880,968 | 38,275,481 | 38,840,752 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 41,170,556 | 42,868,824 | 44,636,053 |
| Reserves | - | - | - | - | - | - | - | - | - | - |
| TOTAL COMMUNITY WEALTH/EQUITY | 42,880,968 | 38,275,481 | 38,840,752 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 41,170,556 | 42,868,824 | 44,636,053 |

Explanatory notes to MBRR Table A6 - Budgeted Financial Position

1. Table MBRR A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table 85 is supported by an extensive table of notes (SA3 which can be found on page 299) providing a detailed analysis of the major components of a number of items, including:
4. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.

5. Table 85 is supported by an extensive table of notes (SA3 which can be found on page 299) providing a detailed analysis of the major components of a number of items, including:
 - Call investments deposits;
 - Consumer debtors;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non-current;
 - Changes in net assets; and
 - Reserves
6. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
7. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 25 MBRR Table A7 - Budgeted Cash Flow Statement

| EKU Ekurhuleni Metro - Table A7 Consolidated Budgeted Cash Flows | | | | | | | | | | |
|--|-------------------------------|-------------------------------|-------------------------------|----------------------|--------------------|-----------------------|----------------------|---|---------------------------|---------------------------|
| Description | 2009/10 Audited Outcome | 2010/11 Audited Outcome | 2011/12 Audited Outcome | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| | | | | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | | |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Ratepayers and other | 8,927,696 | 14,849,192 | 18,904,965 | 18,390,941 | 18,390,941 | 18,390,941 | 18,390,941 | 20,464,028 | 22,782,200 | 25,331,080 |
| Government - operating | 2,918,078 | | | 2,135,790 | 2,135,790 | 2,135,790 | 2,135,790 | 2,418,978 | 2,572,454 | 2,701,722 |
| Government - capital | | | | 1,412,402 | 1,412,402 | 1,412,402 | 1,412,402 | 1,703,420 | 1,696,935 | 1,771,698 |
| Interest | 361,302 | 331,751 | 353,623 | 352,331 | 352,331 | 352,331 | 352,331 | 397,327 | 438,038 | 476,875 |
| Payments | | | | | | | | | | |
| Suppliers and employees | (11,112,286) | (13,432,750) | (15,374,019) | (17,655,830) | (17,655,830) | (17,655,830) | (17,655,830) | (20,087,290) | (22,248,995) | (24,916,707) |
| Finance charges | (307,458) | (382,613) | (453,418) | (580,158) | (580,158) | (580,158) | (580,158) | (685,215) | (924,964) | (896,407) |
| Transfers and Grants | (57,093) | (123,697) | (359,476) | (1,137,904) | (1,137,904) | (1,137,904) | (1,137,904) | (1,003,679) | (1,096,943) | (1,201,714) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | 730,240 | 1,241,882 | 3,071,675 | 2,917,572 | 2,917,572 | 2,917,572 | 2,917,572 | 3,207,569 | 3,218,725 | 3,266,545 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Proceeds on disposal of PPE | 38,601 | 110,136 | (241,116) | (223,857) | (223,857) | (223,857) | (223,857) | (0) | 114,850 | (42,475) |
| Decrease (Increase) in non-current debtors | | | | | | | | | | |
| Decrease (increase) other non-current receivables | 88,436 | | | | | | | | | |
| Decrease (increase) in non-current investments | 14,677 | | | | | | | | | |
| Payments | | | | | | | | | | |
| Capital assets | (1,937,292) | (1,926,053) | (2,001,014) | (2,650,708) | (2,650,708) | (2,650,708) | (2,650,708) | (3,137,088) | (3,179,699) | (3,364,115) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | (1,795,578) | (1,815,917) | (2,242,131) | (2,874,565) | (2,874,565) | (2,874,565) | (2,874,565) | (3,137,088) | (3,064,849) | (3,406,590) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Short term loans | | | | | | | | | | |
| Borrowing long term/refinancing | 800,000 | 1,615,000 | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 | 785,000 | 1,150,300 | 1,149,950 |
| Increase (decrease) in consumer deposits | 43,873 | 70,011 | 45,573 | 35,689 | 78,595 | 78,595 | 78,595 | 39,029 | 42,931 | 44,684 |
| Payments | | | | | | | | | | |
| Repayment of borrowing | (178,835) | (436,738) | (175,557) | (182,358) | (576,113) | (576,113) | (576,113) | (182,360) | (178,648) | (162,000) |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | 665,038 | 1,248,273 | 670,016 | 653,331 | 302,482 | 302,482 | 302,482 | 641,668 | 1,014,583 | 1,032,634 |
| NET INCREASE/ (DECREASE) IN CASH HELD | (400,300) | 674,238 | 1,499,561 | 696,338 | 345,490 | 345,490 | 345,490 | 712,150 | 1,168,459 | 892,589 |
| Cash/cash equivalents at the year begin: | 1,064,925 | 664,625 | 1,338,863 | 2,193,076 | 2,193,076 | 2,193,076 | 2,193,076 | 2,232,310 | 2,944,460 | 4,112,919 |
| Cash/cash equivalents at the year end: | 664,625 | 1,338,863 | 2,838,424 | 2,889,414 | 2,538,566 | 2,538,566 | 2,538,566 | 2,944,460 | 4,112,919 | 5,005,508 |

Table 26 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

| EKU Ekurhuleni Metro - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation | | | | | | | | | | |
|--|-----------------|------------------|------------------|----------------------|------------------|--------------------|-------------------|---|------------------------|------------------------|
| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Cash and investments available | | | | | | | | | | |
| Cash/cash equivalents at the year end | 664,625 | 1,338,863 | 2,838,424 | 2,889,414 | 2,538,566 | 2,538,566 | 2,538,566 | 2,944,460 | 4,112,919 | 5,005,508 |
| Other current investments > 90 days | 246,306 | 20,000 | 21,285 | 20,000 | 370,848 | 370,848 | 370,848 | 20,000 | 19,990 | 19,990 |
| Non current assets - Investments | 84,670 | 230,895 | 472,185 | 636,976 | 636,976 | 636,976 | 636,976 | 636,976 | 522,126 | 564,600 |
| Cash and investments available: | 995,602 | 1,589,759 | 3,331,895 | 3,546,390 | 3,546,390 | 3,546,390 | 3,546,390 | 3,601,436 | 4,655,034 | 5,590,098 |
| Application of cash and investments | | | | | | | | | | |
| Unspent conditional transfers | 200,485 | 133,881 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 |
| Unspent borrowing | 200,485 | 133,881 | 99,676 | - | - | - | - | - | - | - |
| Statutory requirements | | | | | | | | | | |
| Other working capital requirements | 474,754 | (195,920) | (339,226) | 693,187 | 694,047 | 640,468 | 640,468 | 83,245 | 99,619 | 3,495 |
| Other provisions | | | | | | | | | | |
| Long term investments committed | - | - | - | - | - | - | - | - | - | - |
| Reserves to be backed by cash/investments | | | | | | | | | | |
| Total Application of cash and investments: | 875,725 | 71,842 | (139,875) | 792,863 | 793,723 | 740,144 | 740,144 | 182,921 | 199,295 | 103,171 |
| Surplus(shortfall) | 119,877 | 1,517,917 | 3,471,769 | 2,753,527 | 2,752,667 | 2,806,246 | 2,806,246 | 3,418,515 | 4,455,740 | 5,486,928 |

Explanatory notes to MBRR Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. It can be seen that the cash levels of the Metro is increasing steadily after the initial fall towards 2008/09.
4. The cash and cash equivalents increase because of healthy increases in operational activities due to implementations of various interventions, i.e. extensive debt collection drive.
5. The 2013/14 MTREF has been informed by the planning principle of ensuring adequate cash reserves over the medium-term.
6. Cash and cash equivalents totals to R1.3 billion as at the end of the 2010/11 financial year and escalates to R 5.4 billion by 2015/16.

Explanatory notes to MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. The end objective of the medium-term framework is to ensure the budget is funded aligned to section 18 of the MFMA.
6. From the table it can be seen that for the period 2010/11 the cash shortage decreases from previous years and is projected that it will change to a surplus during the current year.
7. As part of the budgeting and planning guidelines that informed the compilation of the 2014/15 MTREF and considering the requirements of section 18 of the MFMA, it can be concluded that the 2013/14 MTREF is funded due to the significant cash surplus.
8. As can be seen the budget has been modelled to progressively move from a deficit of R819 million in 2010/11 to a surplus of R 2 930 million by 2015/16.

Table 27 MBRR Table A9 - Asset Management

| EKU Ekurhuleni Metro - Table A9 Consolidated Asset Management | | | | | | | | | |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| CAPITAL EXPENDITURE | | | | | | | | | |
| Total New Assets | 1,169,691 | 1,021,357 | 2,001,014 | 1,598,818 | 1,546,194 | 1,391,575 | 1,742,515 | 1,534,111 | 1,540,623 |
| Infrastructure - Road transport | 211,086 | 187,971 | 335,842 | 379,200 | 397,850 | 358,065 | 549,493 | 343,300 | 351,250 |
| Infrastructure - Electricity | 234,540 | 157,550 | 367,934 | 263,679 | 285,374 | 256,836 | 183,531 | 353,400 | 431,000 |
| Infrastructure - Water | 48,155 | 52,971 | 128,096 | 140,800 | 138,585 | 124,727 | 101,000 | 110,400 | 118,200 |
| Infrastructure - Sanitation | 12,069 | 13,276 | 220,383 | 109,443 | 101,905 | 91,715 | 171,500 | 125,017 | 63,100 |
| Infrastructure - Other | 88,433 | 25,570 | 260,882 | 268,432 | 238,751 | 214,876 | 254,505 | 253,400 | 167,500 |
| Infrastructure | 594,282 | 437,337 | 1,313,137 | 1,161,554 | 1,162,465 | 1,046,219 | 1,260,029 | 1,185,517 | 1,131,050 |
| Community | 207,934 | 191,353 | 205,992 | 158,260 | 124,368 | 111,931 | 135,210 | 101,800 | 87,700 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Investment properties | 158,942 | 142,600 | 85,890 | 77,683 | 74,649 | 67,184 | 79,550 | 70,000 | 120,000 |
| Other assets | 208,532 | 250,067 | 395,994 | 201,321 | 184,713 | 166,241 | 267,726 | 176,793 | 201,873 |
| Total Renewal of Existing Assets | 767,602 | 904,696 | - | 1,051,890 | 1,011,544 | 910,390 | 1,394,573 | 1,645,588 | 1,823,493 |
| Infrastructure - Road transport | 330,274 | 365,302 | - | 244,950 | 172,600 | 155,340 | 382,199 | 478,651 | 558,298 |
| Infrastructure - Electricity | 134,529 | 148,082 | - | 98,128 | 92,933 | 83,640 | 154,500 | 151,600 | 198,000 |
| Infrastructure - Water | 18,932 | 21,826 | - | 91,485 | 91,560 | 82,404 | 235,500 | 338,500 | 334,300 |
| Infrastructure - Sanitation | 9,237 | 11,161 | - | 60,372 | 46,924 | 42,231 | 52,100 | 19,200 | 12,700 |
| Infrastructure - Other | 138,363 | 154,199 | - | 109,800 | 106,158 | 95,542 | 103,928 | 168,200 | 203,600 |
| Infrastructure | 631,336 | 700,570 | - | 604,735 | 510,175 | 459,157 | 928,227 | 1,156,151 | 1,306,898 |
| Community | 88,707 | 101,978 | - | 76,910 | 88,953 | 80,057 | 112,450 | 112,950 | 125,300 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Investment properties | - | - | - | - | - | - | - | - | - |
| Other assets | 47,559 | 102,149 | - | 370,245 | 412,417 | 371,175 | 353,895 | 376,487 | 391,295 |
| Total Capital Expenditure | 1,937,292 | 1,926,053 | 2,001,014 | 2,650,708 | 2,557,739 | 2,301,965 | 3,137,088 | 3,179,699 | 3,364,115 |
| Infrastructure - Road transport | 541,360 | 553,273 | 335,842 | 624,150 | 570,450 | 513,405 | 931,692 | 821,951 | 909,548 |
| Infrastructure - Electricity | 369,070 | 305,632 | 367,934 | 361,807 | 378,307 | 340,476 | 338,031 | 505,000 | 629,000 |
| Infrastructure - Water | 67,087 | 74,796 | 128,096 | 232,285 | 230,145 | 207,131 | 336,500 | 448,900 | 452,500 |
| Infrastructure - Sanitation | 21,306 | 24,436 | 220,383 | 169,815 | 148,829 | 133,946 | 223,600 | 144,217 | 75,800 |
| Infrastructure - Other | 226,795 | 179,769 | 260,882 | 378,232 | 344,909 | 310,418 | 358,433 | 421,600 | 371,100 |
| Infrastructure | 1,225,618 | 1,137,907 | 1,313,137 | 1,766,269 | 1,672,640 | 1,505,376 | 2,168,256 | 2,341,669 | 2,437,946 |
| Community | 296,641 | 293,331 | 205,992 | 235,170 | 213,321 | 191,989 | 247,660 | 214,750 | 213,000 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Investment properties | 158,942 | 142,600 | 85,890 | 77,683 | 74,649 | 67,184 | 79,550 | 70,000 | 120,000 |
| Other assets | 256,091 | 352,216 | 395,994 | 571,566 | 597,130 | 537,417 | 621,622 | 553,280 | 593,168 |
| TOTAL CAPITAL EXPENDITURE - Asset class | 1,937,292 | 1,926,053 | 2,001,014 | 2,650,708 | 2,557,739 | 2,301,965 | 3,137,088 | 3,179,699 | 3,364,115 |
| ASSET REGISTER SUMMARY - PPE (WDV) | | | | | | | | | |
| Infrastructure - Road transport | - | - | - | - | - | - | - | - | - |
| Infrastructure - Electricity | - | - | - | - | - | - | - | - | - |
| Infrastructure - Water | - | - | - | - | - | - | - | - | - |
| Infrastructure - Sanitation | - | - | - | - | - | - | - | - | - |
| Infrastructure - Other | - | - | - | - | - | - | - | - | - |
| Infrastructure | - | - | - | - | - | - | - | - | - |
| Investment properties | 106,718 | 126,279 | 110,247 | 126,279 | 126,279 | 126,279 | 110,247 | 110,247 | 110,247 |
| Other assets | - | - | - | - | - | - | - | - | - |
| Intangibles | 24,317 | 31,396 | 66,507 | 31,396 | 31,396 | 31,396 | 66,507 | 66,507 | 66,507 |
| TOTAL ASSET REGISTER SUMMARY - PPE (WDV) | 131,035 | 157,675 | 176,753 | 157,675 | 157,675 | 157,675 | 176,753 | 176,753 | 176,753 |
| EXPENDITURE OTHER ITEMS | | | | | | | | | |
| Depreciation & asset impairment | 2,082,240 | 2,068,687 | 2,029,144 | 1,241,274 | 1,361,274 | 1,287,549 | 1,312,896 | 1,378,540 | 1,447,467 |
| Repairs and Maintenance by Asset Class | 1,566,523 | 1,781,722 | 1,737,189 | 1,955,295 | 1,967,819 | 1,864,718 | 2,112,244 | 2,267,327 | 2,432,655 |
| Infrastructure - Road transport | 438,021 | 453,172 | 392,310 | 435,039 | 435,591 | 430,134 | 468,365 | 494,538 | 521,208 |
| Infrastructure - Electricity | 471,406 | 532,544 | 582,466 | 634,274 | 634,966 | 623,431 | 714,857 | 786,302 | 865,331 |
| Infrastructure - Water | 248,183 | 262,002 | 263,802 | 299,760 | 295,074 | 296,763 | 312,912 | 334,352 | 356,806 |
| Infrastructure - Sanitation | 75,974 | 70,635 | 85,982 | 74,202 | 76,202 | 81,625 | 80,294 | 85,196 | 90,231 |
| Infrastructure - Other | 53,005 | 53,506 | 52,953 | 55,600 | 56,600 | 55,280 | 62,944 | 66,154 | 69,396 |
| Infrastructure | 1,286,587 | 1,371,859 | 1,377,514 | 1,498,875 | 1,498,433 | 1,487,233 | 1,639,372 | 1,766,542 | 1,902,972 |
| Community | 42,788 | 45,186 | 43,852 | 57,349 | 63,273 | 59,675 | 71,738 | 75,457 | 79,218 |
| Heritage assets | 75,640 | 85,274 | 100,420 | 134,124 | 134,124 | 75,067 | 143,118 | 151,032 | 159,087 |
| Investment properties | 9,278 | 18,777 | 22,401 | 26,272 | 26,272 | 25,572 | 27,986 | 32,016 | 36,627 |
| Other assets | 152,230 | 260,625 | 193,002 | 238,675 | 245,716 | 217,170 | 230,029 | 242,279 | 254,751 |
| TOTAL EXPENDITURE OTHER ITEMS | 3,648,764 | 3,850,409 | 3,766,333 | 3,196,569 | 3,329,093 | 3,152,268 | 3,425,139 | 3,645,867 | 3,880,122 |
| Renewal of Existing Assets as % of total capex | 39.6% | 47.0% | 0.0% | 39.7% | 39.5% | 39.5% | 44.5% | 51.8% | 54.2% |
| Renewal of Existing Assets as % of depreciation | 36.9% | 43.7% | 0.0% | 84.7% | 74.3% | 70.7% | 106.2% | 119.4% | 126.0% |
| R&M as a % of PPE | 3.4% | 4.2% | 4.1% | 4.1% | 4.1% | 3.9% | 4.6% | 4.8% | 4.9% |
| Renewal and R&M as a % of PPE | 1781.0% | 1704.0% | 983.0% | 1907.0% | 1890.0% | 1760.0% | 1984.0% | 2214.0% | 2408.0% |

Explanatory notes to MBRR Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40% of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8% of PPE. The Metro meets the 40% renewal requirement. The R and M requirement is not met due to the EMM having re-valued its assets with the first time adoption of GRAP 17 and asset values are currently high in relation to other municipalities.
3. The following graph provides an analysis between depreciation and operational repairs and maintenance over the MTREF. It highlights the Metro’s strategy to address the maintenance backlog.

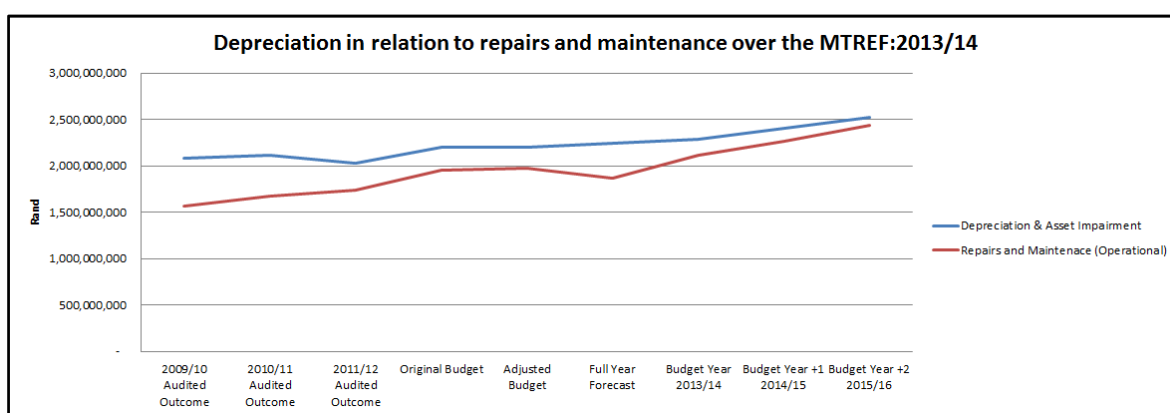


Figure 4 Depreciation in relation to repairs and maintenance over the MTREF

Table 28 MBRR Table A10 - Basic Service Delivery Measurement

| EKU Ekurhuleni Metro - Table A10 Consolidated basic service delivery measurement | | | | | | | | | |
|--|----------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure | | |
| | Outcome | Outcome | Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Household service targets | | | | | | | | | |
| Water: | | | | | | | | | |
| Piped water inside dwelling | 456,077 | 456,077 | 465,881 | 465,881 | - | 473,800 | 481,855 | 490,046 | 498,377 |
| Piped water inside yard (but not in dwelling) | 159,526 | 159,526 | - | - | - | - | - | - | - |
| Using public tap (at least min.service level) | 130,000 | 130,000 | 162,414 | 162,414 | - | 162,414 | 162,414 | 162,414 | 162,414 |
| Other water supply (at least min.service level) | 2,000 | 2,000 | 2,000 | 2,000 | - | 2,000 | 2,000 | 2,000 | 2,000 |
| <i>Minimum Service Level and Above sub-total</i> | 747,603 | 747,603 | 630,295 | 630,295 | - | 638,214 | 646,269 | 654,460 | 662,791 |
| Using public tap (< min.service level) | 20,000 | 20,000 | 20,000 | 20,000 | - | 20,000 | 20,000 | 20,000 | 20,000 |
| Other water supply (< min.service level) | - | - | - | - | - | - | - | - | - |
| No water supply | - | - | - | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | 20,000 | 20,000 | 20,000 | 20,000 | - | 20,000 | 20,000 | 20,000 | 20,000 |
| Total number of households | 767,603 | 767,603 | 650,295 | 650,295 | - | 658,214 | 666,269 | 674,460 | 682,791 |
| Sanitation/sewage: | | | | | | | | | |
| Flush toilet (connected to sewerage) | 615,603 | 615,603 | 464,673 | 464,673 | - | 472,592 | 480,647 | 488,838 | 497,169 |
| Flush toilet (with septic tank) | 3,000 | 3,000 | 1,208 | 1,208 | - | 1,208 | 1,208 | 1,208 | 1,208 |
| Chemical toilet | 90,000 | 90,000 | 95,500 | 95,500 | - | 95,500 | 100,000 | 100,000 | 100,000 |
| Pit toilet (ventilated) | 60,000 | 60,000 | 66,914 | 66,914 | - | 66,914 | 62,414 | 62,414 | 62,414 |
| Other toilet provisions (> min.service level) | - | - | - | - | - | - | - | - | - |
| <i>Minimum Service Level and Above sub-total</i> | 768,603 | 768,603 | 628,295 | 628,295 | - | 636,214 | 644,269 | 652,460 | 660,791 |
| Bucket toilet | - | - | - | - | - | - | - | - | - |
| Other toilet provisions (< min.service level) | - | - | - | - | - | - | - | - | - |
| No toilet provisions | - | - | - | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | - | - | - | - | - | - | - | - | - |
| Total number of households | 768,603 | 768,603 | 628,295 | 628,295 | - | 636,214 | 644,269 | 652,460 | 660,791 |
| Energy: | | | | | | | | | |
| Electricity (at least min service level) | 188,705 | 188,705 | 188,705 | 185,000 | 176,994 | 176,994 | 176,994 | 176,994 | 176,994 |
| Electricity - prepaid (min.service level) | 291,185 | 291,185 | 291,185 | 206,539 | 213,831 | 213,831 | 223,831 | 233,831 | 243,831 |
| <i>Minimum Service Level and Above sub-total</i> | 479,890 | 479,890 | 479,890 | 391,539 | 390,825 | 390,825 | 400,825 | 410,825 | 420,825 |
| Electricity (< min service level) | 287,713 | 287,713 | - | - | - | - | - | - | - |
| Electricity - prepaid (< min. service level) | - | - | - | - | - | - | - | - | - |
| Other energy sources | - | - | - | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | 287,713 | 287,713 | - | - | - | - | - | - | - |
| Total number of households | 767,603 | 767,603 | 479,890 | 391,539 | 390,825 | 390,825 | 400,825 | 410,825 | 420,825 |
| Refuse: | | | | | | | | | |
| Removed at least once a week | 672,336 | 672,336 | 686,000 | 721,006,479 | - | 721,006,479 | 774,499,048 | 828,713,981 | 895,011,100 |
| <i>Minimum Service Level and Above sub-total</i> | 672,336 | 672,336 | 686,000 | 721,006,479 | - | 721,006,479 | 774,499,048 | 828,713,981 | 895,011,100 |
| Removed less frequently than once a week | - | - | - | - | - | - | - | - | - |
| Using communal refuse dump | 64,000 | 64,000 | 164,000 | 169,124,976 | - | 169,124,976 | 181,672,616 | 194,389,699 | 209,940,875 |
| Using own refuse dump | - | - | - | - | - | - | - | - | - |
| Other rubbish disposal | - | - | - | - | - | - | - | - | - |
| No rubbish disposal | - | - | - | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | 64,000 | 64,000 | 164,000 | 169,124,976 | - | 169,124,976 | 181,672,616 | 194,389,699 | 209,940,875 |
| Total number of households | 736,336 | 736,336 | 850,000 | 890,131,455 | - | 890,131,455 | 956,171,664 | 1,023,103,680 | 1,104,951,975 |
| Households receiving Free Basic Service | | | | | | | | | |
| Water (6 kilolitres per household per month) | 768,603 | 768,603 | 650,295 | 650,295 | - | 658,214 | 666,269 | 674,460 | 682,791 |
| Sanitation (free minimum level service) | 768,603 | 768,603 | 628,295 | 628,295 | - | 636,214 | 644,269 | 652,460 | 660,791 |
| Electricity/other energy (50kwh per household per month) | 291,185 | 291,185 | - | - | - | - | - | - | - |
| Refuse (removed at least once a week) | 38,001 | 189,281 | - | - | - | - | - | - | - |
| Cost of Free Basic Services provided (R'000) | | | | | | | | | |
| Water (6 kilolitres per household per month) | - | 242,553 | 279,670 | 307,164 | 307,164 | 321,006 | 340,562 | 374,618 | 412,080 |
| Sanitation (free sanitation service) | - | 179,418 | 216,768 | 247,832 | 247,832 | 256,051 | 280,221 | 301,238 | 323,831 |
| Electricity/other energy (50kwh per household per month) | - | 185,003 | 136,388 | 290,000 | 290,000 | 290,000 | 270,000 | 308,880 | 353,359 |
| Refuse (removed once a week) | - | 25,033 | 28,528 | 66,841 | 66,841 | 47,434 | 91,680 | 105,431 | 121,246 |
| Total cost of FBS provided (minimum social package) | - | 632,006 | 661,354 | 911,837 | 911,837 | 914,491 | 982,463 | 1,090,168 | 1,210,516 |
| Highest level of free service provided | | | | | | | | | |
| Property rates (R value threshold) | - | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Water (kilolitres per household per month) | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| Sanitation (kilolitres per household per month) | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| Sanitation (Rand per household per month) | 37 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 |
| Electricity (kwh per household per month) | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |
| Refuse (average litres per week) | 100 | 240 | 240 | 240 | 240 | 240 | 240 | 240 | 240 |
| Revenue cost of free services provided (R'000) | | | | | | | | | |
| Property rates (R15 000 threshold rebate) | - | 562,903 | 512,920 | 563,384 | 563,384 | 552,865 | 578,173 | 621,536 | 668,151 |
| Property rates (other exemptions, reductions and rebates) | - | 36,654 | 106,676 | 118,986 | 118,986 | 124,990 | 145,224 | 156,116 | 167,824 |
| Water | - | 242,553 | 269,106 | 298,356 | 298,356 | 312,955 | 327,654 | 360,419 | 396,461 |
| Sanitation | - | 179,418 | 208,557 | 240,987 | 240,987 | 252,342 | 269,905 | 290,148 | 311,909 |
| Electricity/other energy | - | 185,003 | - | - | - | - | - | - | - |
| Refuse | - | - | - | - | - | - | - | - | - |
| Municipal Housing - rental rebates | - | - | - | - | - | - | - | - | - |
| Housing - top structure subsidies | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - |
| Total revenue cost of free services provided (total social package) | - | 1,206,531 | 1,097,260 | 1,221,713 | 1,221,713 | 1,243,152 | 1,320,956 | 1,428,219 | 1,544,346 |

Explanatory notes to MBRR Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.
2. The Metro continues to make good progress with the eradication of backlogs:
3. The budget provides for 50 000 households to be registered as indigent in 2013/14, and therefore entitled to receiving Free Basic Services. The number has been left at a constant 50 000 over the MTREF period, mainly due to affordability. The equitable share grant currently does not cover the cost of free basic services. The level of free basic services will have to be reviewed to cover the cost of additional indigents given the rapid rate of in-migration to the Metro, especially by poor people seeking economic opportunities.
4. It is anticipated that these Free Basic Services will cost the municipality R2.2 billion in 2013/14. This 'tax expenditure' needs to be seen within the context of the municipality's overall revenue management strategy – the more the municipality gives away, the less there is available to fund other services.

Part 2 – Supporting Documentation

2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The primary aims of the Budget Steering Committee are to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Metro's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 Budget Process Overview

The key deadlines for the compilation of the IDP and Medium Term Revenue and Expenditure Framework (MTREF, or Budget) was submitted to Council for approval during August 2012 as required by section 21(b) of the MFMA. In terms of the approved key deadlines, the IDP and Budget will be tabled to Council at the end of March 2013. Public Participation is scheduled for April 2013 with final adoption of the IDP and Budget during May 2013.

The departments received budget compilation guidelines and templates to be used in support of their budget requests during October 2012.

Departments were engaged during October to December 2012 on the review of the IDP in terms of the GDS 2055 which was approved end of November 2012. The tabled IDP and SDBIP were formulated in terms of the high level results of the GDS 2055 Programmes.

Departments submitted their Operating and Capital Budget requests to the Finance department for consolidation during November 2012. Consolidation of the departmental input received and analysis of the requests took place during November and December 2012.

In the budget processes of the 2011/2012 and earlier budget cycles, the draft IDP and Budget was discussed with portfolio committees and thereafter submitted to Mayoral Committee and Council as part of the tabling process.

During the previous financial year, however, the separation of powers model was adopted and the budget for the 2012/2013 financial year was finalised by the Executive and tabled to Council. This process had the weakness of the legislature saw the tabled budget for the first time when it was tabled.

To ensure adequate consultation with all councillors (both executive and legislature) the process was revised in this budget cycle so that a draft (skeleton) IDP and Budget was submitted to Council by the end of January to give oversight committees the opportunity to engage with the draft budget before the formal tabling to Council takes place in March 2013.

IBALCO Meetings

The IBALCO meeting has been set up as a subcommittee of the City Manager's Strategic Management Team (SMT) process. This committee is tasked with the technical evaluation of departmental budget requests.

The following IBALCO meetings took place:

- 1 October 2012: IBALCO meeting to consider Budget process to be followed and to agree on the budget guidelines to be issued to departments
- November 2012: IBALCO meeting to consider Operating Budget, and in particular, fixed cost budget
- 12 December 2012: IBALCO meeting to consider pricing proposals to be made to the Budget Steering Committee
- 14, 17 and 18 January 2013: IBALCO meeting to consider final Operating and Capital Budget submissions to be presented to the Budget Steering Committee as well as Draft Pricing Policy Statement.

Budget Steering Committee

The Budget Steering Committee has been set up by the Executive Mayor in terms of section 4 of the Municipal Budget and Reporting Regulations.

The Budget Steering Committee is chaired by the MMC Finance and the membership is as follows:

- Executive Mayor (Ex officio)
- MMC Finance (Chairperson)
- Mayoral Committee Cluster Chairpersons – all MMC's are invited to many of the meetings
- City Manager
- Chief Financial Officer
- Chief Operating Officer
- ED Housing
- ED Roads and Transport
- ED Electricity
- ED Water and Sanitation
- ED HR
- Head EPMO
- GM OPM
- Director Budget and Financial Management
- Director IDP
- Director PMO

The following meetings were held by the Budget Steering Committee:

- 16 November 2012: Meeting held to consider Draft Medium Term Budget Policy Statement
- 12 December 2012: Meeting held to discuss proposals on the Draft Pricing Policy Statement
- 23 and 24 January 2013: Meeting held to consider Draft Operating and Capital Budget as well as Pricing Policy Statement to be submitted to Council in January 2013. The adjustments budget for the 202/2013 financial year was also discussed at this session.

The draft Budget Medium Term Budget Policy Statement was also discussed by the Mayoral Committee at the Mayoral Lekgotla between the 16th and 19th October 2012.

Key dates applicable to the process with actual progress made were:

| Proposed Date | IDP | Operating Budget | Capital Budget | SDBIP |
|---------------------------------|---|--|--|-------|
| <p>August 2012</p> | <p>IBALCO to review 2012/2013 IDP / Budget compilation process including comments received from Provincial and National Treasury</p> <p>Approval of Key Deadlines as required by Section 21 of the MFMA</p> <p>Mayoral Cluster Meeting – 8 August 2012 Mayoral Committee – 15 August 2012 Senior Management Planning session: 19 – 21 August 2012 Council – 30 August 2012</p> <p>Carry over adjustments budget for the 2012/2013 financial year:</p> <p>Mayoral Cluster Meeting – 8 August 2012 Mayoral Committee – 15 August 2012 Council – 30 August 2012</p> <p>Final Virements and un-avoidable and unforeseeable adjustments budget for 2011/2012:</p> <p>Mayoral Cluster Meeting – 8 August 2012 (tentative figures, approval to be requested to updated before Mayoral Committee to include final figures from Annual Financial Statements Process) Mayoral Committee – 15 August 2012 Council – 30 August 2012</p> <p>ACTUAL PROGRESS MADE:</p> <ul style="list-style-type: none"> ➤ Council approved Key Deadlines on 30 August 2012 per item (A-F 37-2012) ➤ Council approved Carry Over Adjustments Budget on 30 August 2012 per item (A-F 38-2012) ➤ Council Approved Final Un-avoidable and unforeseeable adjustments budget for 2011/2012 on 25 October 2012 per item (A-F 42-2012) | | | |
| <p>September 2012</p> | <p>Political Budget Lekgotla to set priorities for IDP / Budget cycle Political consensus to be reached on application of Project Prioritisation methodology as proposed in the Capital Investment Framework (CIF)</p> <p>Mayoral Committee to consider Budget priorities and CIF – 19 September 2012 Council to consider Budget priorities and CIF – 27 September 2012</p> <p>ACTUAL PROGRESS MADE:</p> <p>Mayoral Lekgotla took place between the 16th and 19th October 2012. Draft Budget Policy Statement considered at the workshop. A follow up workshop was held on the 16th November 2012 to finalise the Budget Policy Statement and Capital Investment Framework.</p> | | | |
| <p>September – October 2012</p> | | <p>Compilation and evaluation of fixed cost expenditure budget to ring-</p> | <p>Project plans and related outputs of the projects already approved as part of the multi-year budget that will continue in 2013/2014 to be used as the basis for the first part of</p> | |

| | | | |
|--------------------------------|--|--|---|
| | | <p>fence the amount required for this purpose:</p> <p>Compilation by Budget Office – 1 – 15 September 2012 Information circulated 18 September 2012 IBALCO – 21 September 2012 SMT Exco – 1 October 2012 Budget Steering Committee - 17 October 2012</p> <p>ACTUAL PROGRESS MADE:</p> <p>Completed</p> | <p>the capital budget and SDBIP, being the committed capital projects where funding have already been approved.</p> <p>Compilation by PMO and Budget Office – 1 – 15 September 2012 Information circulated 18 September 2012 IBALCO – 21 September 2012 SMT Exco – 1 October 2012 Budget Steering Committee - 17 October 2012</p> <p>ACTUAL PROGRESS MADE:</p> <p>Completed</p> |
| <p>October – November 2012</p> | | <p>The next step will be to draft the tariff increases and the revenue budget to determine the total amount available for appropriation to other expenditure categories and operational projects. Tariff increases based on tentative increases received from bulk service providers and to be confirmed later in the process.</p> <p>Establishment of tariff task team Departments to cost their services as basis for tariff setting Corporate Legal to scrutinize all tariff proposals</p> | <p>New project proposals must be subjected to project prioritization. The business plan submitted for project prioritization must contain outputs to be achieved. Outputs of the projects approved for funding will thus be included in the SDBIP.</p> <p>Compilation by Depts, PMO and Budget Office – 1 – 12 October 2012 Information circulated 16 October 2012 IBALCO – 19 October 2012 SMT Exco – 29 October 2012 Budget Steering Committee - 14 November 2012</p> <p>Note: Capital amounts will be TENTATIVE and will be re-confirmed later in the year as more information on bids and project progress becomes available.</p> <p>After this step the CAPITAL section of the departmental SDBIP's should be completed.</p> |

| | | | | |
|---------------------------------|--|--|--|--|
| | | <p>for legal compliance and accuracy Budget Office to check all tariff costing calculations for alignment with current budget</p> <p>Compilation by Depts and Budget Office – 1 – 12 October 2012 Information circulated 16 October 2012 IBALCO – 19 October 2012 SMT Exco – 29 October 2012 Budget Steering Committee - 14 November 2012</p> <p>ACTUAL PROGRESS MADE:</p> <p>Completed</p> | <p>ACTUAL PROGRESS MADE:</p> <p>Completed</p> | |
| October – November 2012 | IDP Review Workshops with the Community | | | |
| November 2012 and December 2012 | <p>Alignment of outputs in the capital budget SDBIP to Metro outcomes and National outcomes.</p> <p>No committees, admin processes</p> | <p>An overheads cost allocation will be given to departments based on the available funds. This will be based on norms and standards that will be recommended by the IDP, Budget, Assets and Liability Committee (IBALCO) and approved by the Budget Steering Committee.</p> <p>Departments will then be given an opportunity to</p> | | |

| | | | | |
|--|--|---|--|--|
| | | <p>submit proposals for service delivery operating budget projects, which must include the outputs to be achieved.</p> <p>Parallel to this the 2012/2013 main adjustments budget must be compiled</p> <p>Compilation by Budget Office – December 2012 Information circulated 8 January 2013 IBALCO – 11 January 2013 SMT Exco – 21 January 2013 Combined Budget Steering and Mayoral Committee - 25 January 2013</p> <p>MMC's to present their budgets to the Council 31 January 2012.</p> <p>ACTUAL PROGRESS MADE:</p> <p>Completed</p> <p>Presentations to Councillors on Skeleton IDP / Budget as follows:</p> <p>ANC Caucus – 7 February 2013 DA – Caucus – 11 February 2013 Minority Parties – 18 February 2013</p> | | |
|--|--|---|--|--|

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|---|--|--|--|--|
| | | | | |
| February and March 2013 | Engagements with Oversight committees PRIOR to the tabling of the budget: | | | |
| | Workshops with individual oversight committees per department to discuss departmental budgets: (to be facilitated by the HOD's) | | | |
| | <ul style="list-style-type: none"> • Tariff increases • Capital budgets including projects and outputs to be achieved • Operating budgets • SDBIP proposals | | | |
| | Workshops with all councilors (combined workshops) to discuss Metro total budget: (to be facilitated by IDP Office and Finance) | | | |
| | <ul style="list-style-type: none"> • Tariff increases • Capital budgets including projects and outputs to be achieved • Operating budgets • SDBIP proposals • Projects per ward to be disseminated | | | |
| | ACTUAL PROGRESS MADE: | | | |
| | Completed | | | |
| | Infrastructure Cluster Oversight Committees – 21 February 2013 | | | |
| | Social Cluster Oversight Committees – 22 February 2013 | | | |
| | Corporate and Finance Cluster Oversight Committees – 26 February 2013 | | | |
| | City Planning and Economic Development Oversight Committees – 5 March 2013 | | | |
| March 2013 (4 working days to be set aside for this purpose) | Engagement with National Treasury re proposed budget to be tabled (Propose a 4 day work session with NT to discuss the mid year review in the first two days and the proposed budget in the 2 nd two days – NT input is essential PRIOR the tabling of the budget to ensure matters raised by NT are sufficiently addressed). This will include the funding compliance test of the National Treasury. | | | |
| March 2013 | Consolidated Draft IDP and budget tabled (formal MFMA tabling): | | | |
| | Information circulated 12 March 2013 | | | |
| | Joint IBALCO / SMT Exco – 15 March 2013 | | | |
| | Joint Budget Steering Committee / Mayoral Committee – 19 March 2013 | | | |
| | Council – 28 March 2013 | | | |
| March 2013 | Preparation of Budget Tips Campaign – printing of posters, flyers, etc. To be available directly after the tabling of the Reviewed IDP and Budget to Council. Budget Feedback Campaign | | | |
| Immediately after Council approval | Making public of tabled IDP / Budget as per the MFMA and MSA requirements | | | |
| | Submission of IDP to MEC for Comments | | | |
| | Submission of Budget to NT for Comments (Including upload files in printed and electronic format) | | | |
| | Submission of draft IDP / Budget to organs of state | | | |
| April 2013 (care should be taken that the meetings are | Budget feedback workshops | | | |
| | - Organised business | | | |
| | - Largest water and electricity consumers | | | |
| | Ward Committees, NGO's, CBO's, etc. and general public | | | |

| | |
|---|---|
| not within either long week-ends or school holidays). | <p>Budget feedback meetings with National and Provincial Government</p> <ul style="list-style-type: none"> - NT follow up session (if required) - National Sector Departments (to be detailed) - Provincial Sector Departments (to be detailed) <p>MEC re IDP</p> |
| May 2013 | <p>Summary of public comments received submitted to Budget Steering Committee for consideration</p> <p>Admin process of compiling information – 1 – 3 May 2013 Information circulated 7 May 2013 Joint IBALCO / SMT Exco – 10 May 2013 Final Workshop (information session) with all councilors pre final Mayoral Committee – 11 May 2013 Joint Budget Steering Committee / Mayoral Committee – 15 May 2013 Final Mayoral Committee (if necessary) – 22 May 2013 Preparation of Budget Speech – 22 – 25 May 2013 Printing of Glossy Budget documents – 23 May 2013 for delivery on the 27th May 2013 Printing of Glossy Budget speech document – 25th May for delivery on the 27th May 2013 Council – 30 May 2013</p> |
| Immediately after Council approval | <p>Making public of approved IDP / Budget as per the MFMA and MSA requirements</p> <p>Submission of approved IDP to MEC for Local Government and Housing</p> <p>Submission of approved IDP and Budget to NT (Including upload files in printed and electronic format)</p> |
| CM and HOD's to sign performance agreements as per approved SDBIP | <p>Performance contract signing ceremony to take place on the 14th June 2013</p> |

2.1.2 IDP and Service Delivery and Budget Implementation Plan

The EMM IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into planning statements covering the 5 year objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The whole process was structured around supporting and working toward contributing to the achievement of the programmes set in the GDS 2055. In terms of section 34 of the Municipal Systems Act, 32 of 2000, the council must annually review its Integrated Development Plan in terms of a predetermined process. This process was adopted by the Council on 30 August 2012.

The review of the Integrated Development Plan (IDP) in terms of the Municipal Systems Act is guided and informed by the following:

- ▶ It must support and work towards achieving the Vision and Mission of EMM.
- ▶ Working towards the achievement of the EMM GDS 2055 programmes
- ▶ Addressing the National Outcomes set by Parliament
- ▶ Focus on basic service delivery in terms of the eradication of backlogs and the maintenance of existing infrastructure and community needs.

- ▶ Provincial plans and programmes applicable to the specific. Budget allocations by the respective provincial sector departments to these projects should also be reflected as far as possible.

All departments were part of the process of reviewing the IDP and SDBIP in terms of the newly approved GDS 2055.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2012/13 MTREF, financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2012/13 MTREF:

- City growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2011/12 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circular 58 has been taken into consideration in the planning and prioritisation process.

2.2 Overview of alignment of annual budget with IDP

The alignment of the budget with the IDP has been achieved through the setting of targets by departments which were guided by the following principles:

- It had to be aligned to the National Outcome related to their mandate.
- Focus on basic service delivery in terms of the eradication of backlogs, provision of basic services as well as the maintenance of existing infrastructure and community needs.
- All targets set in the IDP were cross referenced to the budget as part of the result based budget process. Each outcome with its supporting activities set for the incoming year, has been linked to specific votes in the budget to be utilised to achieve it. The capital budget is fully linked, but the operational budget still requires some work to reflect details in this regard.

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the Metro, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that the Metro strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the Metro's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP) and
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. The following table highlights the IDP's five strategic objectives for the 2013/14 MTREF and further planning refinements that have directly informed the compilation of the budget:

The main objectives of the City include

- Provision of quality basic services and infrastructure
- Economic growth and development that leads to sustainable job creation
- Fighting poverty and building clean, healthy, safe and sustainable communities
- Provision of integrated social services for empowered and sustainable communities
- Fostering participatory democracy and Batho Pele principles through a caring, accessible and accountable service
- Ensuring financial sustainability
- Optimal institutional transformation to ensure capacity to achieve set objectives

In order to ensure integrated and focused service delivery between all spheres of government it was important for the Metro to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities. The key performance areas are contained in the IDP.

The 2013/14 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

The Ekurhuleni Metro is in the process of reviewing its Planning, Budgeting and Reporting Cycle and improvements will be seen in the following financial years.

Table 29 MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

| Strategic Objective | Goal | 2009/10 | | | | 2010/11 | | 2011/12 | | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------------|---------------------|------------------------|---|--|--|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | | |
| R thousand | | | | | | | | | | | | | | | |
| National Outcome 1: Improved quality of basic education | Human Resource Management and Development SRAC | 27,680 | 28,232 | 23,539 | 19,149 | 19,149 | 19,149 | 19,149 | 19,149 | 21,002 | 22,388 | 23,821 | | | |
| National Outcome 2: A long and healthy life for all South Africans | Health and Social Development | 3,830 | 9,997 | 5,287 | 5,466 | 5,877 | 4,397 | 4,397 | 4,397 | 3,299 | 3,417 | 2,639 | | | |
| National Outcome 3: All people in South Africa are and feel safe | Disaster and Emergency Management Services | 148,948 | 235,270 | 237,266 | 191,720 | 173,911 | 191,801 | 191,801 | 191,801 | 185,307 | 220,489 | 266,694 | | | |
| | Disaster and Emergency Management Services | 8,110 | 205 | 52 | 50 | 50 | 3 | 3 | 3 | 54 | 56 | 59 | | | |
| | Disaster and Emergency Management Services | 95,834 | 65,640 | 174,070 | 131,103 | 131,103 | 134,585 | 134,585 | 134,585 | 141,993 | 149,694 | 150,364 | | | |
| | Disaster & Emergency Management Support Services | 4,548 | 11,337 | 29,686 | 18,500 | 13,300 | 18,899 | 18,899 | 18,899 | 40,854 | 18,315 | 23,331 | | | |
| | Ekurhuleni Metropolitan Police Department (EMPD) | 94,634 | 126,262 | 73,322 | 81,869 | 75,669 | 90,249 | 90,249 | 90,249 | 102,948 | 103,697 | 108,190 | | | |
| National Outcome 4: Decent Employment through inclusive Economic Growth | Economic Development | 232 | 840 | 1,134 | 2,050 | 8,816 | 8,816 | 8,816 | 8,816 | 24,850 | 24,200 | 29,000 | | | |
| | Economic Development: Fresh Produce Market | 18,936 | 16,184 | 15,604 | 26,405 | 26,405 | 17,205 | 17,205 | 17,205 | 25,105 | 26,391 | 27,687 | | | |
| National Outcome 5: A skilled and capable workforce to support and inclusive growth path | Human Resource Management and Development | 63,123 | 62,800 | 25 | - | - | - | - | - | - | - | - | | | |
| National Outcome 6: An efficient, competitive and responsive economic infrastructure network | Energy | 6,446,029 | 8,445,034 | 10,179,220 | 11,423,075 | 11,435,497 | 11,370,724 | 11,370,724 | 11,370,724 | 12,229,950 | 14,108,374 | 16,173,306 | | | |
| | Real Estate | 26,380 | 27,157 | 26,030 | 116,849 | 23,304 | 120,796 | 120,796 | 120,796 | 96,832 | 49,626 | 52,626 | | | |
| National Outcome 8: Sustainable human settlements and improved quality of household life | Human Settlements | 236,244 | 164,101 | 95,167 | 90,068 | 127,844 | 152,526 | 152,526 | 152,526 | 112,554 | 104,688 | 156,387 | | | |
| | Roads and Stormwater | 316,137 | 333,599 | 246,516 | 542,996 | 434,596 | 545,780 | 545,780 | 545,780 | 501,464 | 441,499 | 469,939 | | | |
| | SRAC: Arts & Culture | 209 | 99 | 120 | 161 | 161 | 150 | 150 | 150 | 342 | 359 | 377 | | | |
| | SRAC: Sport & Recreation | 49,988 | 47,951 | 74,520 | 94,701 | 67,597 | 99,957 | 99,957 | 99,957 | 143,006 | 64,392 | 54,181 | | | |
| | Transport Planning & Provisioning | 17,602 | 19,340 | 20,989 | 102,551 | 103,643 | 97,077 | 97,077 | 97,077 | 326,559 | 364,713 | 343,169 | | | |
| | Water and Sanitation | 2,899,416 | 2,945,453 | 4,101,802 | 4,397,254 | 4,587,385 | 4,239,536 | 4,239,536 | 4,239,536 | 4,638,773 | 5,031,027 | 5,406,872 | | | |

| EKU Ekurhuleni Metro - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue) | | | | | | | | | |
|---|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|---------------------|------------------------|
| Strategic Objective | Goal | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | 2013/14 Medium Term Revenue & Expenditure Framework | | Budget Year +2 2015/16 |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | |
| National Outcome 9: A responsible, accountable effective and efficient local government system | City Planning | | | | | | | | |
| | Information Communication Technology | 2,492 | 2,300 | 1,873 | 2,013 | 2,013 | 1,782 | 10,937 | 2,237 |
| | Institutional Strategy, M & E and Research: Project Monitoring Office | 186,767 | 197,112 | 3 | | | | | |
| | Institutional Strategy, M & E and Research | 1,037 | 1,968 | - | | | | | |
| | Institutional Strategy, M & E and Research: General Manager | - | - | 5 | | | | | |
| | Executive Support | 1 | - | 4 | | | | | |
| | Fleet Management | 30,190 | 23,074 | 3 | | | | 1 | 1 |
| | City Manager | 746 | 547 | - | 1 | 1 | - | 0 | 0 |
| | Corporate Legal | 55,502 | 51,551 | 4,429 | 1,418 | 1,418 | 2,466 | 1,384 | 1,465 |
| | Council General | 72,007 | 18,616 | 10,374 | 5,000 | 5,000 | - | 5,000 | 5,252 |
| | Financial Services | 4,719,647 | 4,146,362 | 4,451,361 | 4,840,370 | 4,840,370 | 4,643,039 | 6,250,806 | 6,644,198 |
| | Internal Audit | 5,680 | 7,175 | - | | | | | |
| | | 163,195 | 188,539 | 210,564 | 241,805 | 241,805 | 236,852 | 247,111 | 259,714 |
| National Outcome 10: Environmental assets and natural resources that well pro protected and continually enhanced | Environmental Resource Management | 15,136 | 9,152 | 500 | - | 225 | 225 | - | - |
| | Environmental Resource Management: Parks & Cemeteries | 45,588 | 59,347 | 47,852 | 43,723 | 43,723 | 48,378 | 44,741 | 51,332 |
| | Health and Social Development Waste Management | 633 | 461 | 434 | 1,011 | 2,626 | 369 | 877 | 922 |
| | Communications and Marketing | 883,233 | 1,080,070 | 1,253,812 | 1,401,207 | 1,401,207 | 1,410,127 | 1,333,117 | 1,486,234 |
| National Outcome 12: An efficient, effective and development - oriented public service and an empowered, fair and inclusive citizenship | Customer Relations Management | 1,323 | 1,084 | 1 | 2 | 2 | 1 | 2 | 2 |
| | Executive Office | 9 | - | 135 | - | - | 1,231 | - | - |
| | Chief Operating Officer: Service Delivery Co-ordination | 5,751 | 4,628 | 1 | 52 | 52 | 1 | 22 | 23 |
| | Institutional Strategy, M & E and Research: Integrated Development Planning | 2,485 | 1,577 | 10,752 | - | 7,800 | 7,800 | - | - |
| | Legislature | 308 | 120 | - | - | - | - | - | - |
| | | 59,966 | 58,891 | 1 | - | - | - | - | - |
| Allocations to other priorities | | | | | | | | | |
| Total Revenue (excluding capital transfers and contributions) | | 16,509,481 | 18,372,063 | 21,296,454 | 23,780,571 | 23,780,550 | 23,463,922 | 26,488,891 | 29,184,700 |
| | | | | | | | | | 32,183,049 |

Table 30 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure

| Strategic Objective | Goal | 2009/10 Audited Outcome | 2010/11 Audited Outcome | 2011/12 Audited Outcome | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|---|-------------------------|-------------------------|-------------------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | | | | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | | |
| National Outcome 1: Improved quality of basic education | Human Resource Management and Development SRAC: Sport & Recreation | 12,843 | 16,938 | 20,249 | 31,460 | 27,966 | 21,575 | 31,215 | 32,979 | 34,777 |
| National Outcome 2: A long and healthy life for all South Africans | Health and Social Development | 98,925 | 112,147 | 105,476 | 114,722 | 115,021 | 108,132 | 119,747 | 127,605 | 134,748 |
| National Outcome 3: All people in South Africa are and feel safe | Disaster Management Services | 65,291 | 78,205 | 78,578 | 79,436 | 81,063 | 79,694 | 118,349 | 126,516 | 135,073 |
| | Emergency Management Services | 329,262 | 357,040 | 387,026 | 408,008 | 408,477 | 591,124 | 545,484 | 582,114 | 620,185 |
| | Disaster & Emergency Management Support Services | 65,946 | 77,715 | 41,909 | 46,441 | 46,374 | 33,523 | 36,882 | 38,770 | 40,752 |
| | Ekurhuleni Metropolitan Police Department (EMPD) | 640,520 | 697,917 | 727,009 | 804,073 | 806,554 | 744,531 | 966,970 | 1,031,959 | 1,099,741 |
| National Outcome 4: Decent Employment through inclusive Economic Growth | Economic Development | 21,892 | 20,186 | 23,830 | 27,544 | 49,447 | 32,938 | 82,275 | 84,393 | 88,862 |
| | Economic Development: Fresh Produce Market | 10,206 | 113,429 | 8,725 | 15,600 | 15,548 | 7,953 | 13,095 | 13,927 | 14,788 |
| | Economic Development: Tourism | 5,799 | 5,587 | 4,788 | 5,779 | 5,814 | 594 | 7,252 | 7,714 | 8,203 |
| National Outcome 5: A skilled and capable workforce to support and inclusive growth path | Human Resource Management and Development | 99,866 | 109,320 | 82,383 | 115,813 | 117,208 | 96,563 | 132,485 | 140,752 | 149,611 |
| National Outcome 6: An efficient, competitive and responsive economic infrastructure network | Energy | 5,818,494 | 7,113,414 | 9,103,957 | 10,049,472 | 10,049,406 | 9,961,291 | 11,034,865 | 12,633,356 | 14,587,884 |
| | Real Estate | 106,996 | 114,982 | 108,281 | 166,747 | 160,382 | 123,685 | 191,477 | 202,767 | 214,796 |
| National Outcome 8: Sustainable human settlements and improved quality of household life | Human Settlements | 325,842 | 452,765 | 289,175 | 349,340 | 398,275 | 291,854 | 436,167 | 502,886 | 519,870 |
| | Roads and Stormwater | 1,674,282 | 1,737,161 | 1,330,192 | 1,091,116 | 1,091,131 | 961,446 | 1,145,626 | 1,206,667 | 1,270,534 |
| | SRAC: Arts & Culture | 19,612 | 16,253 | 21,798 | 23,655 | 26,756 | 22,744 | 33,907 | 32,146 | 34,156 |
| | SRAC: Sport & Recreation | 442,508 | 423,703 | 375,013 | 393,368 | 393,632 | 366,704 | 424,549 | 450,616 | 477,858 |
| | Transport PLANNING & PROVISIONING | 53,068 | 56,247 | 64,123 | 70,428 | 70,508 | 66,815 | 97,394 | 103,600 | 110,338 |
| | Urban Management | - | - | - | 2,160 | 2,160 | 1,098 | 2,163 | 2,172 | 2,278 |
| | Urban Renewal | - | - | - | 2,160 | 2,160 | 1,080 | 2,063 | 2,066 | 2,167 |
| | Water and Sanitation | 2,534,623 | 2,866,945 | 3,438,461 | 3,547,336 | 3,696,508 | 3,429,449 | 3,640,518 | 3,976,409 | 4,308,693 |

| Strategic Objective | Goal | 2009/10 | | | | 2010/11 | | 2011/12 | | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | |
|---|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------|---------------------|------------------------|---|--|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | |
| National Outcome 9: A responsible, accountable effective and efficient local government system | City Manager | 173,266 | 203,297 | 210,172 | 277,728 | 277,731 | 176,473 | 286,502 | 271,099 | 286,065 | | | | |
| | City Secreariat | 4,192 | 6,287 | 13,409 | 10,506 | 10,506 | 10,133 | 8,941 | 9,262 | 9,799 | | | | |
| | Corporate Legal | 1,103 | 1,958 | 2,223 | 4,697 | 4,697 | 2,198 | 5,245 | 5,592 | 5,950 | | | | |
| | Council General | 2,038 | 4,125 | 3,357 | 6,266 | 6,266 | 4,446 | 7,344 | 7,660 | 8,092 | | | | |
| | Executive Support | 27,607 | 29,773 | 35,949 | 31,777 | 33,095 | 31,548 | 39,090 | 40,784 | 43,218 | | | | |
| | Financial Services | 149,829 | 159,792 | 161,938 | 180,036 | 181,169 | 165,140 | 193,396 | 205,990 | 219,116 | | | | |
| | Fleet Management | 81,621 | 89,689 | 87,242 | 103,287 | 103,412 | 90,628 | 169,315 | 168,706 | 178,602 | | | | |
| | Human Resource Management and Development | 66,348 | 70,620 | 78,218 | 79,976 | 79,976 | 129,684 | 89,131 | 93,767 | 98,612 | | | | |
| | Information Communication Technology | - | - | - | - | - | - | 1,500 | - | - | | | | |
| | Institutional Strategy, M & E and Research: General Manager | 100 | 1,600 | 8,646 | 9,290 | 29,990 | 6,091 | 16,319 | 16,887 | 17,825 | | | | |
| | Institutional Strategy, M & E and Research: Project Monitoring Office | 9,319 | 9,053 | 20,750 | 8,226 | 9,824 | 21,613 | 15,372 | 16,083 | 17,009 | | | | |
| | Institutional Strategy, M & E and Research | 2,613 | 1,601 | 1,045 | 4,016 | 4,016 | 3,634 | 6,665 | 6,995 | 7,439 | | | | |
| | Internal Audit | 244,324 | 270,102 | 323,663 | 283,977 | 314,615 | 406,385 | 380,162 | 377,411 | 406,589 | | | | |
| | Transport: Licensing | 188,185 | 424,917 | 489,730 | 690,999 | 661,868 | 633,932 | 791,560 | 833,460 | 876,655 | | | | |
| | City Planning | 2,772 | 2,033 | 231 | 2,341 | 2,341 | 647 | 1,376 | 1,464 | 1,566 | | | | |
| | Customer Relations Management | 1,568,931 | 1,502,841 | 661,505 | 601,406 | 537,988 | 474,585 | 781,843 | 902,988 | 948,174 | | | | |
| | Transport Planning & Provisioning | 79,350 | 58,784 | 38,620 | 3,703 | 4,063 | (4,544) | 19,662 | 21,256 | 22,908 | | | | |
| National Outcome 10: Environmental assets and natural resources that well pro protected and continually enhanced | Risk Management | 14,675 | 14,992 | 14,418 | 15,880 | 16,046 | 14,346 | 17,068 | 18,152 | 19,270 | | | | |
| | Environmental Resource Management | 53,917 | 48,800 | 48,019 | 50,949 | 54,357 | 46,763 | 61,474 | 64,727 | 68,303 | | | | |
| | Environmental Resource Management: Parks & Cemeteries | 409,517 | 424,205 | 466,934 | 489,803 | 498,651 | 539,678 | 539,391 | 575,334 | 612,787 | | | | |
| National Outcome 12: An efficient, effective and development - oriented public service and an empowered, fair and inclusive citizenship | Waste Management | 801,192 | 858,483 | 980,543 | 1,120,358 | 1,121,821 | 1,023,706 | 1,199,175 | 1,317,294 | 1,413,944 | | | | |
| | Communications and Marketing | 46,726 | 44,163 | 41,611 | 45,475 | 48,970 | 41,961 | 51,707 | 54,934 | 58,264 | | | | |
| | Customer Relations Management | 37,837 | 40,922 | 39,925 | 49,536 | 50,231 | 41,901 | 47,749 | 50,876 | 54,111 | | | | |
| | Executive Office | 104,810 | 134,196 | 53,449 | 47,130 | 50,707 | 47,749 | 74,277 | 76,951 | 81,582 | | | | |
| | Institutional Strategy, M & E and Research: IDP | 10,527 | 5,464 | 5,443 | 26,982 | 26,982 | 25,566 | 7,275 | 7,743 | 8,227 | | | | |
| | Legislature | 88,037 | 90,495 | 111,700 | 183,286 | 185,121 | 160,917 | 188,121 | 178,905 | 190,086 | | | | |
| | Chief Operating Officer: Service Delivery Co-ordination | 8,811 | 10,363 | 20,305 | 29,812 | 37,612 | 14,971 | 39,154 | 40,465 | 42,750 | | | | |
| Allocations to other priorities | | | | | | | | | | | | | | |
| Total Expenditure | | 16,994,659 | 19,444,990 | 20,731,182 | 22,365,360 | 22,581,784 | 21,760,665 | 24,782,230 | 27,486,433 | 30,420,307 | | | | |

Table 31 MBRR Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

| EKU Ekurhuleni Metro - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure) | | | | | | | | | | |
|---|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Strategic Objective | Goal | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | | |
| National Outcome 1 - Improved quality of basic education | | - | - | - | - | - | - | - | - | - |
| National Outcome 2 - A long and healthy life for all South Africans | Health & Social Development | 85,197 | 90,446 | 87,408 | 87,850 | 81,122 | 73,010 | 73,910 | 99,650 | 145,000 |
| National Outcome 3 - All people in South Africa are and feel safe | Disaster & Emergency Management Services | 63,886 | 15,692 | 7,893 | 21,400 | 16,114 | 14,503 | 18,900 | 27,345 | 42,000 |
| National Outcome 3 - All people in South Africa are and feel safe | EMPD | - | 8,691 | 5,274 | 11,600 | 11,600 | 10,440 | 9,840 | 17,160 | 15,640 |
| National Outcome 4 - Decent employment through inclusive economic growth | Economic Development | 25,060 | 2,623 | 32,010 | 51,550 | 47,884 | 43,095 | 55,650 | 51,200 | 60,500 |
| National Outcome 4 - Decent employment through inclusive economic growth | Transport | - | - | - | 1,200 | 10,200 | 9,180 | 1,440 | 1,440 | - |
| National Outcome 5 - skilled and capable workforce to support an inclusive growth path | | - | - | - | - | - | - | - | - | - |
| National Outcome 6 - An efficient, competitive and responsive economic infrastructure network | Council General | - | - | - | 50,000 | 13,000 | 11,700 | - | - | - |
| National Outcome 6 - An efficient, competitive and responsive economic infrastructure network | ICT | - | - | - | 1,000 | 1,000 | 900 | - | - | - |
| National Outcome 6 - An efficient, competitive and responsive economic infrastructure network | Roads and Stormwater | - | 188,301 | 30,990 | 53,500 | 47,350 | 42,615 | 58,550 | 90,400 | 97,100 |
| National Outcome 6 - An efficient, competitive and responsive economic infrastructure network | Water & Sanitation | - | 104,821 | 25,311 | 215,660 | 162,899 | 146,609 | 334,300 | 362,800 | 375,300 |
| National Outcome 7 - Vibrant, equitable and sustainable rural communities with food security for all | | - | - | - | - | - | - | - | - | - |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Strategic Objective | Goal | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|---|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | | |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | Chief Operating Officer | - | - | - | 14,382 | 6,582 | 5,924 | - | - | - |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | Disaster & Emergency Management Services | - | - | 14,557 | 23,200 | 13,320 | 11,988 | 24,954 | - | - |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | Economic Development | - | - | - | - | - | - | 10,405 | - | - |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | EMPD | - | - | 6,925 | 8,000 | 1,800 | 1,620 | 9,000 | - | - |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | Energy | 380,478 | 229,719 | 382,915 | 389,932 | 395,307 | 355,776 | 353,031 | 520,000 | 644,000 |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | Environmental Resources Management | - | - | 23,073 | 24,770 | 24,924 | 22,432 | 20,600 | 22,100 | 17,500 |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | Human Settlements | 284,546 | 127,358 | 52,934 | 77,683 | 74,649 | 67,184 | 79,550 | 70,000 | 120,000 |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | Real Estate | - | - | - | 93,545 | 94,545 | 85,091 | 104,000 | 106,000 | 110,000 |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | Roads and Stormwater | 575,628 | 305,972 | 271,825 | 513,650 | 515,050 | 463,545 | 567,900 | 512,150 | 543,400 |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | SRAC | 173,991 | 81,104 | 78,988 | 112,750 | 92,802 | 83,522 | 140,400 | 63,500 | 49,000 |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | Transport | - | - | 64,438 | 74,500 | 73,092 | 65,783 | 356,642 | 335,301 | 312,448 |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | Waste Management | - | - | 7,074 | 2,700 | 2,700 | 2,430 | 25,000 | 30,000 | 4,000 |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Strategic Objective | Goal | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|---|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| National Outcome 8 - Sustainable human settlements and improved quality of household life | Water & Sanitation | 92,272 | 81,602 | 356,219 | 186,440 | 237,325 | 213,593 | 225,800 | 230,317 | 153,000 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Chief Operating Officer | - | - | - | 220 | 220 | 198 | 120 | 80 | 80 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | City Manager | 248 | 4,967 | 631 | 220 | 420 | 378 | 440 | 220 | 180 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | City Planning | 638 | 885 | 1,216 | 5,760 | 5,760 | 5,184 | 3,800 | 4,100 | 4,400 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Communications & Marketing | 180 | 294 | 335 | 260 | 260 | 234 | 280 | 290 | 310 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Corporate & Legal Services | 6,376 | 2,590 | 5,233 | 5,945 | 5,945 | 5,351 | 5,033 | 4,940 | 4,955 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Council General | - | - | 16,387 | 5,000 | 1,000 | 900 | 5,000 | - | - |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Customer Relations Management | 29,186 | 41,034 | 25,469 | 48,150 | 25,850 | 23,265 | 65,393 | 43,700 | 15,850 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Disaster & Emergency Management Services | - | 25,477 | 28,406 | 32,944 | 75,685 | 68,116 | 35,013 | 33,750 | 39,980 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Economic Development | - | 30,834 | 1,870 | 4,488 | 4,488 | 4,039 | 2,465 | 1,370 | 1,740 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | EMPD | - | 5,669 | 15,076 | 19,100 | 39,100 | 35,190 | 32,295 | 37,990 | 40,395 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Energy | - | 128,238 | 5,486 | 8,743 | 4,868 | 4,381 | 5,720 | 6,150 | 6,760 |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Strategic Objective | Goal | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|---|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | | |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Environmental Resources Management | - | 10,047 | 12,472 | 27,975 | 30,763 | 27,687 | 35,860 | 33,920 | 58,545 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | EPMO | - | - | - | - | - | - | 220 | 180 | 180 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Executive Office | 20,329 | 7,943 | 499 | 1,043 | 1,043 | 939 | 2,663 | 2,663 | 7,213 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Finance | 3,898 | 14,628 | 75,777 | 20,405 | 19,105 | 17,195 | 13,490 | 9,540 | 4,740 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Fleet Management | 206 | 1,646 | 2,854 | 22,200 | 16,082 | 14,473 | 21,550 | 10,435 | 25,005 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Health & Social Development | - | 29,116 | 28,831 | 27,408 | 28,043 | 25,239 | 21,400 | 19,550 | 15,800 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Human Resources Management & Development | 53 | 617 | 345 | 450 | 580 | 522 | 540 | 582 | 910 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Human Settlements | - | 62,205 | 725 | 1,150 | 1,150 | 1,035 | 980 | 980 | 1,080 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | ICT | 18,561 | 62,048 | 139,431 | 175,590 | 148,265 | 133,439 | 170,090 | 181,108 | 149,100 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Institutional Strategy, M&E and Research | 227 | 38 | 45 | 220 | 220 | 198 | 560 | 260 | 260 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Internal Audit | 311 | 438 | 214 | 485 | 485 | 437 | 361 | 388 | 405 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Legislature Office | 1,854 | 2,458 | 2,442 | 9,800 | 9,800 | 8,820 | 6,300 | 3,800 | 3,300 |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Strategic Objective | Goal | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|------------------------------------|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Real Estate | - | - | 8,789 | 24,580 | 19,147 | 17,232 | 74,460 | 32,280 | 47,010 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Risk Management | - | - | - | - | - | - | 220 | 180 | 180 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Roads and Stormwater | - | 1,455 | 14,183 | 14,750 | 18,900 | 17,010 | 17,200 | 22,200 | 44,400 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | SRAC | - | 9,885 | 4,201 | 22,000 | 22,302 | 20,072 | 16,350 | 22,900 | 23,000 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Transport | - | - | 5,733 | 10,310 | 5,810 | 5,229 | 19,552 | 35,252 | 4,600 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Waste Management | - | 93,913 | 52,161 | 71,200 | 71,200 | 64,080 | 44,332 | 49,917 | 39,800 |
| National Outcome 9 - A responsive, accountable, effective and efficient local government system | Water & Sanitation | - | 12,647 | 39,109 | 7,900 | 7,900 | 7,110 | 8,600 | 8,600 | 10,550 |
| National Outcome 10 - Environmental assets and natural resources that are well protected and continually enhanced | Environmental Resources Management | 89,859 | 99,308 | 6,379 | 7,600 | 7,250 | 6,525 | 6,228 | 11,000 | 4,500 |
| National Outcome 10 - Environmental assets and natural resources that are well protected and continually enhanced | Waste Management | 84,309 | 41,342 | 58,881 | 59,500 | 62,833 | 56,550 | 50,700 | 62,000 | 120,000 |
| National Outcome 11 - Create a better South africa and contribute to a better and safer Africa and World | | - | - | - | - | - | - | - | - | - |
| National Outcome 12 - An efficient, effective and development-oriented public service and an empowered, fair and inclusive citizenship | | - | - | - | - | - | - | - | - | - |
| Allocations to other priorities | | | | | | | | | | |
| Total Capital Expenditure | | 1,763,150 | 1,515,479 | 1,812,128 | 2,156,948 | 2,166,570 | 1,949,913 | 2,584,498 | 2,529,704 | 2,628,575 |

2.3 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Metro has developed and implemented a performance management system of

which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assess and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

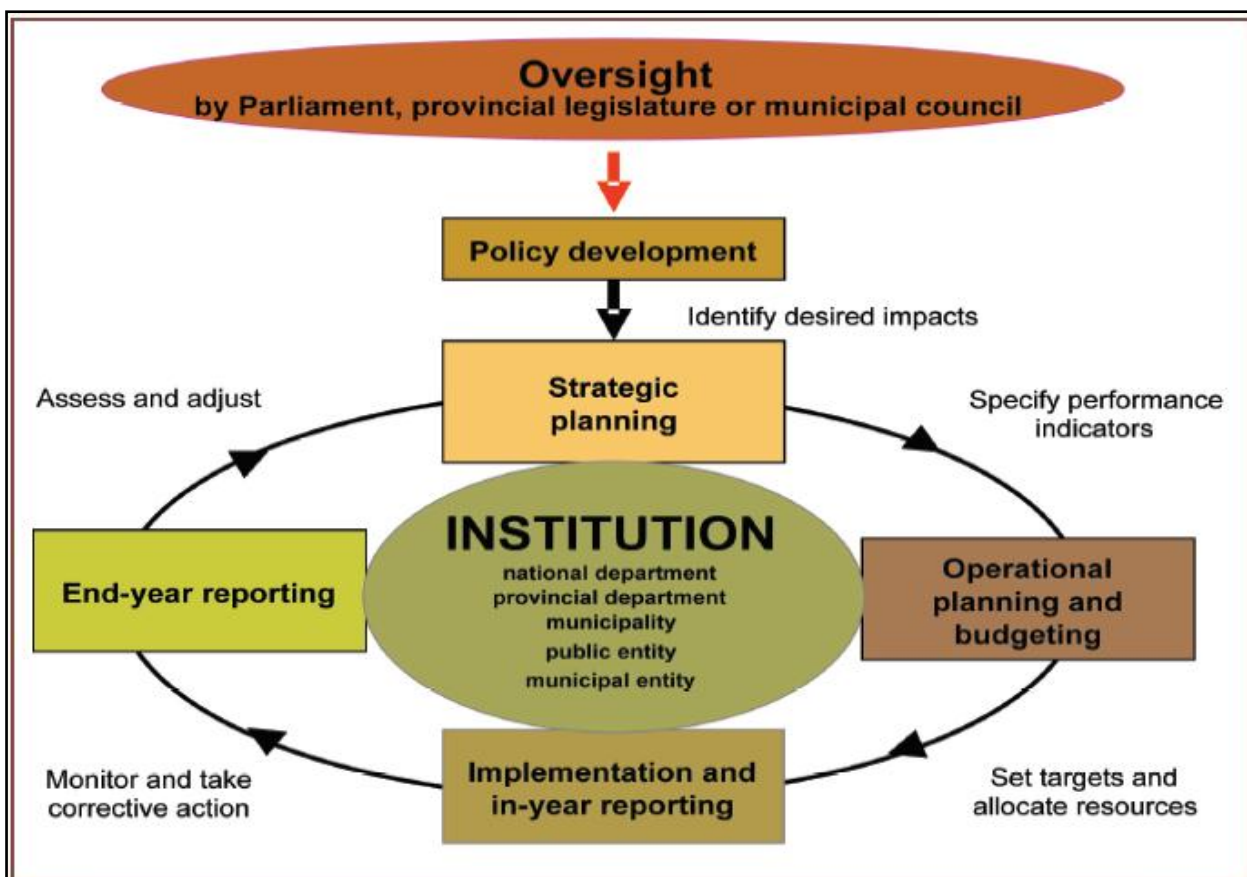


Figure 5 Planning, budgeting and reporting cycle

The performance of the Metro relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The Metro therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the Metro in its integrated performance management system are aligned to the **Framework of Managing Programme Performance Information** issued by the National Treasury:

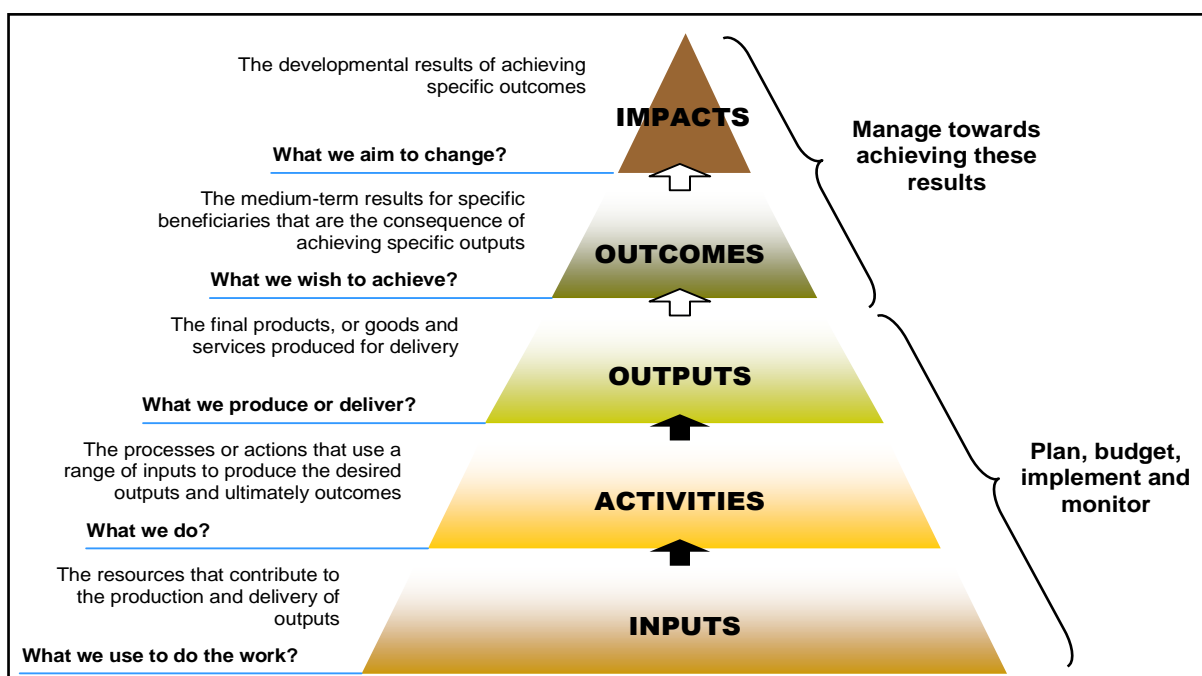


Figure 6 Definition of performance information concepts

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 32 MBRR Table SA7 - Measurable performance objectives

The information will be included in the report tabled to Council

The following table sets out the municipalities main performance objectives and benchmarks for the 2013/14 MTREF.

Table 33 MBRR Table SA8 - Performance indicators and benchmarks

| Description of financial indicator | Basis of calculation | 2010/11 | | | | | 2011/12 | | | | | 2012/13 | | | | | 2013/14 Medium Term Budget Year | | | | | 2014/15 | | | | | 2015/16 | | | | |
|--|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------|-------------------|----------------|----------------|---------------------------------|-------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--|--|--|--|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget 2013/14 | Budget 2014/15 | Term Revenue | Expenditure | Budget Year +2 | Budget Year +1 | Budget Year +2 | Budget Year +1 | Budget Year +2 | Budget Year +1 | Budget Year +2 | Budget Year +1 | Budget Year +2 | | | | |
| Borrowing Management | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Credit Rating | | Aa2za | Aa2za | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Capital Charges to Operating Expenditure | Interest & Principal Paid/ Operating Expenditure | 2.5% | 2.5% | 4.2% | 3.0% | 3.4% | 5.1% | 5.2% | 5.2% | 3.4% | 5.1% | 5.2% | 5.2% | 3.5% | 4.0% | | | | | | | | | | | | | | | | |
| Capital Charges to Own Revenue | Finance charges & Repayment of borrowing /Own Revenue | 3.6% | 3.6% | 5.1% | 3.5% | 3.8% | 5.7% | 5.7% | 5.7% | 3.8% | 5.7% | 5.7% | 5.7% | 3.9% | 4.4% | | | | | | | | | | | | | | | | |
| Borrowed funding of own capital expenditure | Borrowing/Capital expenditure excl. transfers and grants and contributions | 56.6% | 56.6% | 120.1% | 110.7% | 64.6% | 58.6% | 72.2% | 72.2% | 64.6% | 58.6% | 72.2% | 331.3% | 55.2% | 77.6% | | | | | | | | | | | | | | | | |
| Safety of Capital | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Gearing | Long Term Borrowing/ Funds & Reserves | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | | | | | | | | | | | | | | | | |
| Liquidity | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Current Ratio | Current assets/current liabilities | 1.1 | 1.2 | 1.2 | 1.6 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | 1.4 | 1.4 | | | | | | | | | | | | | | | | |
| Current Ratio adjusted for aged debtors | Current assets less debtors > 90 days/current liabilities | 1.1 | 1.2 | 1.2 | 1.6 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | 1.4 | 1.4 | | | | | | | | | | | | | | | | |
| Liquidity Ratio | Monetary Assets/Current Liabilities | 0.2 | 0.4 | 0.4 | 0.8 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | 0.6 | | | | | | | | | | | | | | | | |
| Revenue Management | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Annual Debtors Collection Rate (Payment Level %) | Last 12 Mths Receipts/Last 12 Mths Billing | 66.6% | 66.6% | 93.0% | 93.0% | 105.9% | 91.7% | 91.7% | 91.7% | 105.9% | 91.7% | 91.7% | 93.7% | 95.7% | 92.3% | | | | | | | | | | | | | | | | |
| Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue) | | 65.8% | 65.8% | 93.0% | 93.0% | 105.9% | 91.7% | 91.7% | 91.7% | 105.9% | 91.7% | 91.7% | 93.7% | 95.7% | 92.3% | | | | | | | | | | | | | | | | |
| Outstanding Debtors to Revenue | Total Outstanding Debtors to Annual Revenue | 17.7% | 17.7% | 16.1% | 14.3% | 12.0% | 11.9% | 12.2% | 12.2% | 12.0% | 11.9% | 12.2% | 12.2% | 14.5% | 14.3% | | | | | | | | | | | | | | | | |
| Longstanding Debtors Recovered | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Creditors Management | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Creditors System Efficiency | % of Creditors Paid Within Terms (within MFMA's 65(e)) | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | | | | | | | | | | | | | | | | |
| Creditors to Cash and Investments | | 352.0% | 352.0% | 184.0% | 94.6% | 109.1% | 124.1% | 124.1% | 124.1% | 109.1% | 124.1% | 124.1% | 124.1% | 116.4% | 90.9% | | | | | | | | | | | | | | | | |
| Other Indicators | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Electricity Distribution Losses (2) | Total Volume Losses (kW) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Water Distribution Losses (2) | Total Cost of Losses (Rand '000) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Employee costs | Employee costs/(Total Revenue - capital revenue) | 24.8% | 24.8% | 24.5% | 20.5% | 20.6% | 20.0% | 18.6% | 18.6% | 20.6% | 20.0% | 18.6% | 18.6% | 20.8% | 20.0% | | | | | | | | | | | | | | | | |
| Remuneration | Total remuneration/(Total Revenue - capital revenue) | 25.9% | 25.9% | 25.7% | 20.9% | 21.9% | 20.4% | 19.0% | 19.0% | 21.9% | 20.4% | 19.0% | 19.0% | 21.2% | 20.4% | | | | | | | | | | | | | | | | |
| Repairs & Maintenance | R&M/(Total Revenue excluding capital revenue) | 9.8% | 9.8% | 10.0% | 8.7% | 8.7% | 8.7% | 8.5% | 8.5% | 8.7% | 8.7% | 8.5% | 8.5% | 8.5% | 8.2% | | | | | | | | | | | | | | | | |
| Finance charges & Depreciation | FC&D/(Total Revenue - capital revenue) | 14.9% | 14.9% | 13.8% | 12.4% | 8.1% | 8.6% | 8.4% | 8.4% | 8.1% | 8.6% | 8.4% | 8.4% | 8.1% | 8.4% | | | | | | | | | | | | | | | | |
| IDP regulation financial viability indicators | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| i. Debt coverage | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year | 17.7 | 30.4 | 33.7 | 33.7 | 21.8 | 21.8 | 21.8 | 21.8 | 21.8 | 21.8 | 21.8 | 34.2 | 36.3 | 39.0 | | | | | | | | | | | | | | | | |
| ii. O/S Service Debtors to Revenue | Total outstanding service debtors/annual revenue received for services | 24.6% | 22.5% | 18.0% | 14.9% | 14.9% | 14.9% | 15.2% | 15.2% | 14.9% | 14.9% | 15.2% | 15.2% | 17.9% | 17.6% | | | | | | | | | | | | | | | | |
| iii. Cost coverage | (Available cash + investments)/monthly fixed operational expenditure | 0.6 | 1.1 | 2.1 | 2.1 | 1.9 | 1.7 | 1.7 | 1.7 | 1.9 | 1.7 | 1.7 | 1.7 | 1.7 | 2.1 | | | | | | | | | | | | | | | | |

2.3.1 Performance indicators and benchmarks

2.3.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. As with all other municipalities, Ekurhuleni Metropolitan Municipality's borrowing strategy is primarily informed by the affordability of debt repayments. The structure of the Metro's debt portfolio is dominated by municipal bonds. The following financial performance indicators have formed part of the compilation of the 2013/14 MTREF:

- *Borrowing to asset ratio* is a measure of the long-term borrowings as a percentage of the total asset base of the municipality. This ratio is increasing over the MTREF from 10.1% to 12.3% in 2015/16, but must not be considered a measure on borrowing capacity in isolation of other ratios and measures.
- *Capital charges to operating expenditure* is a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing has steadily increased from 2.9% in 2009/10 to 3.5% in 2015/16. This increase can be attributed to the raising of municipal bonds to fund portions of the capital programme. While borrowing is considered a prudent financial instrument in financing capital infrastructure development, this indicator will have to be carefully monitored going forward as the affordability of the interest repayments are becoming problematic in the outer years. The Metro has not yet reached its prudential borrowing limits, but the shrinking revenue raising ability (mainly resulting from decreasing margins in the electricity service) makes loan servicing un-affordable. The capital budget is based on the R4 billion Domestic Medium Term Note Programme (or municipal bond) which will last up to the 2013/14 financial year, as well as possible other borrowings during the 2014/15 financial year. These additional loan funding will, however, be subject to affordability once the electricity increases for the outer years are finalised by NERSA.
- *Capital charges to Own Revenue* is a measure of the cost of borrowing in relation to the Own Revenue. It can be seen that the cost of borrowing has steadily increased from 3.6% in 2009/10 to 3.8% in 2015/16.
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing. The average over MTREF is 68.3%.

Long term debt increased from R3.891 billion as at 30 June 2011 to R4.516 billion as at 30 June 2012. This is as a result of the issuing of the first municipal bond for R815 million on the 28th of July 2010 to fund a portion of the capital infrastructure programme for the 2009/10 financial year as well as a portion of the capital programme for the 2010/11 financial year. The bond was issued for a 10 year period at a fixed interest rate of 10.56%.

The second EMM bond was issued on the 11th March 2011 at an amount of R800 million. This bond was taken up to finance the remainder of the capital programme for the 2010/11 financial year. The

book filled at 185 basis points and the final interest rate was fixed at 10.72%, being the R208 at 8.87% (as at the time of finalising the bookbuild) + 185 basis points.

The third EMM bond was issued on the 4th of May 2012 at an amount of R800 million. The final interest rate was fixed at 10.05%. A R4 billion Medium Term Domestic Note Programme was registered at the Johannesburg Stock Exchange (of which the R2.415 billion has been issued).

The long term loans with bullet redemption profiles will be funded from sinking funds. The value of sinking funds as at 30 June 2012 was R456.4 million.

2.3.1.2 *Safety of Capital*

- *The gearing ratio* is a measure of the total long term borrowings (non-current) over funds and reserves. During the 2011/12 financial year the ratio was 11.2% which will move to 11.6% in the 2013/14 financial year. This ratio is much lower than the benchmark levels, mainly resulting from the implementation of GRAP 17 where found assets were fair valued as part of the first time recognition of certain assets. This transaction credited the accumulated surplus and the equity of the Metro is thus much higher than would have most probably been the case with historical costs. This ratio is therefore not seen as a reliable measure for the affordability of additional loans.

2.3.1.3 *Liquidity*

- *Current ratio* is a measure of the Metro's ability to pay short-term obligations with its short-term assets. The higher the ratio, the better the Metro's ability to adhere to its short-term obligations. The calculation is the current assets divided by the current liabilities and as a benchmark the Metro has set a limit of 1.2, hence at no point in time should this ratio be less than 1.2. For the 2013/14 MTREF the current ratio is expected to be 1.4, and 1.7 to 1.8 for the two outer years of the MTREF. Going forward it will be necessary to maintain these levels.
- *The liquidity ratio* is a measure of the ability of the Metro to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. For the 2012/13 financial year the ratio is 0.6 and as part of the financial planning strategy it projected to remain at 0.6 in the 2013/14 financial year and move to 1.0 in 2015/16. This needs to be considered a pertinent risk for the municipality as any under collection of revenue will translate into serious financial challenges for the Metro. As part of the longer term financial planning objectives this ratio will have to be set at a minimum of 1.

2.3.1.4 *Revenue Management*

- As part of the financial sustainability strategy, an aggressive revenue management and enhancement project has been embarked upon to increase cash inflow, not only from current

billings but also from debtors that are in arrears in excess of 90 days. The Revenue management and Enhancement Programme are driving projects that cover the following six areas:

- Metering and billing value chain,
- Water and electricity losses,
- Key accounts management unit
- Indigent management
- Telephone query management and
- Data quality
- The programme has identified the following key business themes which serve as strategic objectives that should drive and support revenue management and enhancement programme.
 - Reduction of consumer debt through appropriate credit control and debt collection to improve revenue
 - Improved, Consistent and Accurate /Integrative property value chain
 - Improved Customer Services
 - Monitoring and Evaluation of consumption processes and efficiencies
 - Revenue Collection
- *The annual debtors' collection rate* indicates the % payment levels of the Metro. It indicates at what levels the Metro receives payments owed, in terms of receivables, from its customers. It is also used to establish whether credit control has been efficiently managed. The Metro's payment level % in 2011/12 was 93.0% and is expected to be at 92.3% in 2015/16.

2.3.1.5 Creditors Management

- As evident from the *Creditors System Efficiency ratio*, the Metro has managed to ensure that creditors are settled within the legislated 30 days of invoice (with the exception of invoices under dispute and isolated incidents of invoices not being certified for payment within the prescribed timeframes). While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a very high compliance rate to this legislative obligation.

2.3.1.6 Other Indicators

- *The electricity distribution losses*, as per the audit financial statements, have moved from 11.72% (of which non-technical losses were only 5.82%) in the 2010/11 financial year to 11.12% (of which non-technical losses were only 5.22%) in the 2011/12 financial year.

The Energy Department uses the following data to determine the loss:

1. Meter On Line data
2. Suprima and IMS prepayment sales data
3. Take credit meter read data
4. Take usage for street lights/traffic lights
5. The usage for own consumption

It is expected to stabilise at an average of 8% over the MTREF. The initiatives to ensure these targets are achieved include managing illegal connections and theft of electricity by rolling out

smart metering systems, including prepaid meters. Material losses can be divided in technical and non-technical losses. Technical losses are related to copper, iron and heat losses and are generally between 5% and 7% and it is in line with the industry norm. These losses cannot be reduced and are inherent in any electricity network. Non-technical losses can be attributed to illegal connections and electricity theft (also bypassed meters, etc.). The Energy Department is in the process of restitution of large areas to repair the electrical network and install protective structures and split prepayment meters to manage and reduce illegal connections and meter tampering. It has been determined that more than 60% of total unit sales are from the demand meter customer segment, business/industry and large residential-townhouse complexes. All these demand meters are placed on automated meter reading to minimise risk as far as possible. Readings are taken at intervals of 30 minutes and accounts issued monthly. In addition, the Cable and Copper Theft Task Team will continue with its activities to curb cable and copper theft. An Energy balance has been created and shows losses are within acceptable norms, although more is being done to reduce these losses. By-law "sting" operations are executed regularly with the EMPD and people tampering with their meters are arrested and taken to court.

- *The water distribution losses*, as per the audit financial statements, have been significantly reduced from 33.07% in 2009/10 to 30.34% in 2011/12. This has been achieved with the introduction of a water leakage report and action centre. The intention is to further rollout additional depots within the Metro to further leverage from the efficiency that the centre offers. It is planned to further reduce distribution losses with 2%. It must be recognized that the Metro is managing aged and ageing infrastructure and this has a direct bearing on the amount of water lost. The water losses were due to many factors significant of which were the following:
 - unmetered properties that were not billed,
 - metered areas that were billed on estimates,
 - properties with more than one meter, and
 - infrastructure related water losses.

The department is attending to these areas of concern through a programme dubbed Programme Boloka Metsi. The interventions in this programme include the following projects, namely

- infrastructure replacement and rehabilitation programmes
- metering programme
- Top consumer programme
- Education and awareness/consumer capacitation programme

The objective of this intervention is to significantly reduce both non-revenue water and water losses. It must be mentioned though that the extent to which the non-revenue water is reduced depends on the rate at which migration is affecting the Metro. The Metro has been experiencing growth in the last year mostly from poor people that stay in informal settlements. This increases the amount of free basic water that the Metro supplies to these areas and by extension increases the amount of non-revenue water.

- *Employee costs and remuneration as a percentage of revenue (excluding capital revenue)* continues to decrease over the MTREF. This is primarily owing to the high increase in bulk purchases which directly increase revenue levels, as well as increased allocation relating to operating grants and transfers. The average of the ratio is 20.0% over the MTREF.
- *Repairs and maintenance as a percentage of revenue (excluding capital revenue)* needs to be at an appropriate level in order to ensure that capital assets remain efficient and performs and an optimal level. Similar to that of employee costs, repairs and maintenance as percentage of operating revenue is also decreasing owing directly to cost drivers such as bulk purchases increasing far above inflation. In real terms, repairs and maintenance has increased as part of the Metro's strategy to ensure the management of its asset base. The average of the ratio is 8.3% over the MTREF.
- *Finance charges and depreciation as a percentage of revenue (excluding capital revenue)* is dependent on borrowing- and interest rate levels as well as on the rate of depreciation of capital assets. The average of the ratio is 8.0% over the MTREF.

2.3.1.7 IDP regulation financial viability indicators

- *Debt Coverage* is the coverage of revenue (excluding operating grants) over debt-service and is an indication of the Metros ability to meet annual interest and principle payments on debt. The coverage is 21.8 in 2012/13 and is expected to move to 43.4 in 2015/16.
- *Outstanding service debtors to revenue ratio* is an indication of what percentage of revenue is in outstanding service debtors. This is also an indicator of the Metros' effectiveness in managing credit control and debt collection. The lower the ratio, the more effective the management of receivables. The ratio is 14.9% in 2012/13 and is expected to move to 17.2% in 2015/16.

Cost coverage is an indication of the Metros ability to cover fixed operational expenditure with its cash and investment balances. The higher the ratio, the higher the ability. The ratio is 1.9 in 2012/13 and is expected to move to 2.3 in 2015/16.

2.3.2 Free Basic Services: basic social services package for indigent households

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy of the Metro.

For the 2013/14 financial year 50 000 registered indigents have been provided for in the budget with this figured remains flat until the 2015/16 financial year.

In terms of the Municipality's indigent policy registered households are entitled to 9kℓ free water, 50 kwh of electricity, 9 kℓ sanitation and free waste removal equivalent to a residential once a week service, as well as a full rebate on their property rates.

Further detail relating to the number of households receiving free basic services, the cost of free basic services, highest level of free basic services as well as the revenue cost associated with the free basic services is contained in Table 28 MBRR A10 (Basic Service Delivery Measurement) on page 79.

Note that the number of households in informal areas that receive free services and the cost of these services (e.g. the provision of water through stand pipes, water tankers, etc.) are not taken into account in the table noted above.

2.3.3 Providing clean water and managing waste water

The Ekurhuleni Metropolitan Municipality is the Water Services Authority for the entire municipal area in terms of the Water Services Act, 1997. Approximately 99% of the municipality's bulk water needs are provided directly by Rand Water and the remaining 1% is purchased from Johannesburg Water, with its origin also from Rand Water.

Water is distributed to EMM customers via an extensive reticulation system comprising of 91 water reservoirs and towers, 41 pump stations, 9 416 km of pipelines and 437 830 water connections and meters. The estimated replacement value of this water services infrastructure has been assessed to be some R6,2 billion and R1,4 billion for water meters.

According to EMM’s asset management plan its water infrastructure assets condition can be rated as follows:

| Condition of Assets | Percentage of Assets |
|----------------------------|-----------------------------|
| Very Good | 18% |
| Good | 23% |
| Fair | 55% |
| Poor | 3% |
| Very Poor | 1% |

EMM is responsible for providing its citizens with clean safe water which is measured against the South African National Standard for Drinking Water (SANS 241) and also evaluated by the Department of Water Affairs according to their Blue Drop certification programme. The EMM received a Platinum Blue Drop award for obtaining the Blue Drop certification for the third consecutive year and has also been in the top 10 performers since the inception of this programme.

The following is briefly the main challenges facing the city in providing water services:

- High non-revenue water – 38,6%
- Very old water meter infrastructure
- Ageing water distribution infrastructure
- Shortage of skilled technical staff

The following are some of the steps that have been taken to address these challenges:

- Strategic plans have been developed to address the non-revenue water, very old water meter infrastructure and ageing water distribution infrastructure
- These strategic plans are supported through the capital budget – 5 year implementation plan
- The shortage of skilled personal remains a major challenge.

With regards to Sanitation Services the EMM is also the Services Authority for the entire municipal area in terms of the Water Services Act, 1997. EMM has established a Municipal Entity, ERWAT as service provider for the treatment of its waste water. 100% of EMM’s waste water is treated by ERWAT.

Waste water is collected by EMM from its customers through a system of 8 082 km of sewer pipelines, 152 sewer pump stations and conveyed to 17 Waste Water Treatment plants managed by ERWAT. The estimated replacement value of these waste water services infrastructure has been assessed to be R5,0 billion and R5.3 billion for waste water treatment plants.

According to EMM’s asset management plan its waste water infrastructure assets condition can be rated as follows:

| Condition of Assets | Percentage of Assets |
|----------------------------|-----------------------------|
| Very Good | 29% |
| Good | 17% |
| Fair | 51% |
| Poor | 2% |
| Very Poor | 1% |

EMM and ERWAT is responsible for the conveyance and treatment of waste water according to national legislation and permit conditions as issued by the Department of Water Affairs. The Department of Water Affairs established an incentive based assessment system in order to evaluate services they provide, namely the Green Drop Certification programme. Municipalities have been evaluated twice since the inception of this programme.

Two green drop awards out of 17 drainage systems were received by EMM and ERWAT with an average score of 65% for all drainage systems during the 2009 assessment. Only one green drop award out of 17 drainage system were made to EMM and ERWAT with an average score of 78,8% for all drainage systems during the 2011 assessment.

The following is briefly the main challenges facing the city in providing sanitation services:

- Ageing waste water collection infrastructure
- Ageing and capacity pressure on ERWAT's waste water treatment plants
- Provision of suitable sanitation systems for informal settlements
- Shortage of skilled technical staff.

The following are some of steps that have been taken to address these challenges:

- Strategic plans have been developed to address the ageing and capacity pressure on EMM and ERWAT systems
- These strategic plans are supported through the capital budget – 5 year implementation plan
- Implementation of pilot projects to establish suitable sanitation systems for informal settlements have been initiated.
- The shortage of skilled personnel remains a major challenge

2.4 Overview of budget related-policies

The City's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

The entire set of Budget Related Policies can be viewed on the EMM website: <http://www.ekurhuleni.gov.za>

This year, a Medium Term Budget Policy Statement has been developed to guide the compilation of the Integrated Development Plan and Medium Term Revenue and Expenditure Framework.

Refer to Annexure E

2.4.1 Review of Tariff Policies

The City's tariff policies provide a broad framework within which the Council can determine fair, transparent and affordable charges that also promote sustainable service delivery. This year, a Pricing Policy Statement has been developed to guide pricing and the provision of free basic services.

Pricing Policy (Refer to Annexure F)

This year, a Pricing Policy Statement has been developed to guide pricing and the provision of free basic services.

The objectives of the Pricing Policy are as follows:

- To ensure that pricing of services in the EMM is done in a financially sustainable and socially responsible manner, and in doing so:
 - Determining cost reflective tariffs, as far as is possible
 - Ensuring equitable pricing
 - Ensuring affordability of basic services to the community
- To ensure compliance with the Municipal Systems Act
- To ensure compliance with all tariff setting regulatory bodies

Property Rates Policy (Refer to Annexure G)

The following changes were made to the Property Rates Policy:

| Existing Rates Policy | Recommended 2013 |
|--|---|
| | 5.4 The Council has determined the following ratios relevant to each category to the rate on residential properties for purposes of tariff rating: Addition of Ration Table |
| 8.4(a) be the registered owner of the property; | 8.4(a) be the registered owner of property within the following categories of properties : <ul style="list-style-type: none"> • Residential; • Farm properties used for Residential purposes • Small Holding user for Residential purposes |
| 8.5(b) be the registered owner of the property | 8.5(b) be the registered owner of property within the following categories of properties : <ul style="list-style-type: none"> • Residential; • Farm properties used for Residential purposes • Small Holding user for Residential purposes |
| 8.9 The following Public Benefit Organisations/ Non Governmental Organisations may be exempted from paying rates : | 8.9 The following Public Benefit Organisations/ Non Governmental Organisations may be exempted from paying rates as determined by council from time to time : |

Electricity Tariff Policy

Policy remained unchanged

Electricity By-laws

New Electricity By-laws have been compiled that will now be subjected to the public participation process and will be tabled separately to Council for adoption.

Provision of Free Basic Electricity Policy (Refer to Annexure H)

The policy has been changed to provide for the provision of free basic electricity to households subject to a cut-off point of 450 kWh units per month (based on historical consumption levels). In other words, households consuming more than 450kWh per month (on a rolling 6 month average) will no longer qualify for free basic electricity.

Water and Sanitation Tariff Policy

Policy remained unchanged (only implementation date changed to 1 July 2013)

Provision of Free Basic Water and Sanitation

Policy remained unchanged (only implementation date changed to 1 July 2013)

Solid Waste Tariff Policy (Refer to Annexure I)

Par 1 - The following definitions were added to the policy:

Formal Service Point - A promulgated stand/erf zoned for residential and or business purposes on which household/domestic or business refuse is generated

Flats - A promulgated stand /Erf or units zoned for residential purposes.

High Density Developments (Town Houses) - Flats, Town Houses, Hostel-Family units, where residents are billed per unit and refuse are removed either per bag, 240liter bins or by means of 1,75 cubic meter mini container. Such bins-bags to be stored in a Centralized Refuse Area pending removal, that comply with requirements as set out in the Municipal Waste Management By Laws Sec 5 (2) (a,b,c,d,e)

Backyard Dwellers Formal Areas - An additional structure with a separate entrance than that of the main house, regardless whether it is connected to the main structure or not, on a promulgated stand/erf zoned for residential, agricultural holdings, and or any other zoning allowing for residential use being a formal stand generating house hold/domestic waste.

Par 2 - To apply polluter pays principle was added to the objectives of the policy

Par 3 – Application and scope – implementation date was amended to 1 July 2013

Par 5 – Costing Model – zero rating of informal settlements tariff added. In addition, City Cleansing and Environmental Levy provided for

Par 7 – Waste Disposal Sites amended as follows:

- a) All waste from the general public excluding business and industry, under one ton, is accepted at zero rate charge.
- b) Access to the public off-loading facilities at the landfill sites is free of charge.
- c) We have increased the tariffs at the Simmer & Jack landfill site more than at the other landfill sites because we have limited airspace available at this site. (± 5 years which in a life of a landfill site is nothing). We would prefer that site users rather make use of alternative sites.
- d) We have also increased the tariff for site users from outside the borders of the EMM at all EMM landfill sites (special tariff for Lesedi Municipality)
- e) We have increased the tariff for handling of all size tyres at all the landfill sites. The new Waste Tyre Regulation came into effect on 13 February 2009 stipulating that all owners of waste tyre stockpiles must deal with those stockpiles in accordance with an approved integrated industry waste tyre management plan. This will include the registration of the stockpile within 30 days after promulgation of the regulations with the Minister of Environmental Affairs and Tourism. The stockpiles must be dealt with in a specific manner which makes it more expensive for the landfill operator to handle the waste tyres.
- f) Simmer and Jack – builder’s rubble and soil will not be accepted for disposal as from 1 July 2013 because of limited air space
- g) Platkop – no asbestos will be accepted for disposal as from 1 July 2013 , according to the New Waste Act it has to be directed to hazardous landfill site in Rietfontein.
- h) Animal carcasses - in terms of the New Waste Act 59 of 2008 prohibit the disposal of animal

2.4.2 Review of Debtors Management Policies

Deposit Policy (Refer to Annexure J)

The deposit policy has been reviewed and totality.

Indigent Policy (Refer to Annexure K)

The following changes were effected:

| Existing | Recommended 2013 |
|--|---|
| Indigent Support Policy | |
| 9.1(e) owner of the property is an indigent applicant and municipal value of property does not exceed maximum value as determined by Council’s assessment rates tariff policy. | 9.1(e) municipal value of property does not exceed maximum value as determined by Council’s assessment rates tariff policy. |
| | 9.2(d) applicant rent or sublease his property or part thereof to any 3 rd party during the duration of the grant period |
| | 9.2(e) applicant tampers or illegally connects or reconnects services prior to this application, until such time as the total costs, penalties, other fees, illegal consumption and any applicable tariffs and rates due to the Council have been paid in full. |

| Existing | Recommended 2013 |
|--------------------------------|---|
| Indigent Support Policy | |
| | 15. Customers found to have tampered, or illegally connects or reconnects services, will be deemed to have committed an offence and remedial measures will be taken in a manner as determined by the Council from time to time, and all relief and / or benefits that have been received will be reversed to account of customer from date of offence and relief suspended or stopped immediately |
| | 16. Right to appeal - An applicant who is the registered household owner living within the municipal jurisdiction and therefore feels aggrieved by a decision taken in respect of his/her application may lodge an appeal in terms of section 62 of the Municipal Systems Act 32 of 2000. |

Credit Control and Debt Collection Policy (Refer to Annexure L)

The following changes were effected:

| Existing | Recommended 2013 |
|--|---|
| Credit Control Policy | |
| 7.1(a) The Council or duly appointed agent may terminate and / or restrict the supply of water, electricity or pre-paid electricity in terms of the prescribed disconnection procedures, or discontinue any other service to any premises associated with the customer, whenever a consumer of any service - | 7.1(a) The Council or duly appointed agent may terminate and / or restrict the supply of water, electricity or in the case of pre-paid electricity withhold the selling of electricity in terms of the prescribed disconnection procedures, or discontinue any other service to any premises associated with the customer, whenever a consumer of any service - |

Provision for Doubtful Debtors and Debtors Write-off (Refer to Annexure M)

The basis of calculation for the provision of doubtful debtors will be as follows for 2013/2014:

| Category of Debtor | Percentage of Debt regarded as Collectable | Percentage of Debt Provided for as Irrecoverable (i.e. Impairment Percentage) |
|--|--|---|
| Credit balances | Zero | Zero |
| In-active accounts | Zero | 100% |
| Hand-over accounts to panel of debt collectors, legal hand-overs and clearance handover (Debt outside Section 118) | Zero | 100% |
| • Panel of Debt Collectors | Average payment | 100% less Average |

| Category of Debtor | Percentage of Debt regarded as Collectable | Percentage of Debt Provided for as Irrecoverable (i.e. Impairment Percentage) |
|---|--|--|
| and legal hand-overs. | collection rate in respect of <i>Collection Panel</i> over preceding 12 months | payment collection rate in respect of <i>Collection Panel</i> over preceding 12 months |
| • Clearance hand-overs (Section 118 of Municipal Systems Act) | Zero | 100% |
| Approved Indigents | Zero | 100% |
| Pending Indigents | Zero | 100% |
| No payment received during preceding 6 months | Zero | 100% |
| Formal arrangement debt | Monthly instalment debt in respect of 12 months. | 100% of balance of account less 12 monthly instalments. |
| Disconnection of services in excess of 6 times during preceding 12 months | Zero | 100% |
| Debt ageing 1080+ Days (36 Months) | Zero | 100% |
| Debt ageing between 1080 and 180 day's | Average payment collection rate over preceding 12 months | 100% less Average payment collection rate over preceding 12 months |
| Debt ageing less than 180 days | 100% | Zero |
| Housing Rental Debtors | | |
| • Debt ageing 30 days+ | Zero | 100% |
| • Current debt | 100% | Zero |

2.4.3 Review of Budget and Accounting Policies

Budget Implementation and Monitoring (Refer to Annexure N)

The following changes are proposed in the policy document:

- Par 1: Application and Scope - effective date changed to 1 July 2013.
- Par 4: Budget Management and Oversight – reference to the Portfolio Committees was removed
- Par 5: Shifting of funds within votes – delegated amounts removed from policy with only reference to the delegated powers as amended by Council from time to time. In addition, references to the Deputy City Manager have been removed. The political process has been updated based on the approved System of Delegations.
- The following principles were added to Par 5:
 - Virements are not be permitted in relation to the revenue side of the budget
 - Virements between votes are permitted where the proposed shifts in funding facilitate sound risk and financial management (e.g. the management of central insurance funds and insurance claims from separate votes)
 - Virements from the capital budget to the operating budget are not be permitted

- Virements towards personnel expenditure are not be permitted
- Virements to or from the following items should are not permitted
 - bulk purchases
 - debt impairment (i.e. provision for bad debt)
 - interest charges
 - depreciation
 - grants to individuals
 - revenue foregone
 - insurance
 - VAT
- Virements cannot result in adding ‘new’ projects to the Capital Budget;
- Virements of conditional grant funds to purposes outside of that specified in the relevant conditional grant framework are not be permitted.
- Par 6: Introduction of an Adjustments Budget - reference to the Portfolio Committees was removed
- Par 8: Approval of un-authorized expenditure when the Mayor tables the annual report – definitions of irregular and fruitless and wasteful expenditure was included. In addition, the role of Accounting Office in investigating un-authorized irregular and fruitless and wasteful expenditure were added.

Planning and Approval of Capital Projects

Policy remained unchanged

Asset Accounting Policy

Policy remained unchanged

Municipal Entity Financial Support Policy (Refer to Annexure O)

- Par 1: Application and Scope - effective date changed to 1 July 2013.
- Par 2: Objectives of Policy - aims amended to make provision for the roll over of grants provided to the municipal entities if unspent at the end of the financial year.
- Par 5: Financial Support – Reference to MIG grant amended to USDG grant. In addition, provision was made for the quarterly reporting on actual amounts spent on the grant as well as the roll-over of the unspent portion at the end of the financial year.

Accounting Policy (Refer to Annexure P)

The following changes were effected:

Additions to the Policy

| Policy name | Description of change |
|--------------------|------------------------------|
| Budget information | Newly effective standard |
| Heritage assets | Newly effective standard |

Deletions from the Policy

| Policy name | Description of change |
|---------------------------------|--|
| Conditional Grants and Receipts | Included under the accounting policy for Revenue from non- |

| Policy name | Description of change |
|-------------|---|
| | exchange transactions, which has changed due to it being a newly effective standard |

Changes to the Policy

| Policy name | Description of change |
|--|--|
| Financial Instruments | Newly effective standard |
| Impairment of cash-generating assets | Newly effective standard |
| Impairment of non-cash-generating assets | Newly effective standard |
| Revenue from non-exchange transactions | Newly effective standard |
| Comparative figures | Newly effective standard required amendment to this policy |
| Related parties | Changes required |
| Internal Reserves | Capital Replacement Reserve added |

2.4.4 Review of Cash Management and Funding Policies

Funding and Reserves Policy (Refer to Annexure Q)

Changes made to the Funding and Reserves policy to ensure alignment with the new Budget Policy Statement. The following specific changes were made:

- Par 1: Application and Scope - effective date changed to 1 July 2013.
- Par 2: Objectives of Policy – included additional aim as follows: To establish a Capital Replacement Reserve to adequately provide for the renewals of assets when it reaches the end of its economic life.
- Par 7: Reserves – included Capital Replacement Reserve

Borrowing Policy (Refer to Annexure R)

Changes made to the borrowing policy to ensure alignment with the new Budget Policy Statement. The following specific changes were made:

- Par 1: Application and Scope - effective date changed to 1 July 2013.
- Par 2: Objectives of Policy - aims amended to include capital budget of R3b and not R2b as previously. In addition, the credit rating was specified as AA3za as per Moody's Investor Services Rating Scale and not only AA as previously.
- Par 6: Form of Borrowings - Project finance from registered South African banks and/or other financial institutions have been added to the list of allowable borrowings.
- Par 7: Extent of Borrowing – the Forecast model section was amended to provide for the annual determination of assumptions for the forecast model depending on the economic climate.

Cash Management Policy (Refer to Annexure S)

- Par 1: Application and Scope - effective date changed to 1 July 2013.
- Par 2: Objectives of Policy - the credit rating was specified as AA3za as per Moody's Investor Services Rating Scale and not only AA2za as previously.
- Par 4: Determination of Minimum Cash Level to Retain – provision for Capital Replacement Reserve was added.

Investment Policy

Policy remained unchanged

Long Term Funding Policy

Policy remained unchanged

2.4.5 Review to Development Contribution Policies

Developer Contributions for property development – Energy

Policy remained unchanged (only contribution amount changes in accordance with the relevant CPI/PPI indexes)

Developer Contributions for property development – Roads and Stormwater

Policy remained unchanged (only contribution amount changes in accordance with the relevant CPI/PPI indexes)

Developer Contributions for property development – Water and Sanitation

Policy remained unchanged (only contribution amount changes in accordance with the relevant CPI/PPI indexes)

2.4.6 Review of Policies Relating to the Management of Electricity

Electricity Metering For Residential and Small Business (Refer to Annexure T)

The following changes were made:

Par 2: Definition of low end user - The typical monthly consumption value is, on average, less than 450 kWh units.

Par 5.1: Metering in existing areas with collection rates of 90% and higher – par 5.1.2 (b) (iii) was added as follows: “as part of larger projects, at the discretion of the Head of Department: Energy, at the cost of Ekurhuleni (and subject to available funding)”

Par 5.2: Metering in existing areas with collection rates of lower than 90% – par 5.2.2 (e) was added as follows: “the cost related to a requested change in

metering resolving a meter access problem, may be fully funded by EMM, subject to funding being available. If the request, by the customer, for a change in metering does not resolve an access or similar problem, the cost will be for the customer. A change in metering for groups of customers should be for the account of Ekurhuleni)”

Par 8: Deviations from Policy. The following provision was added:

Complex technical and social conditions may require that deviations from the policy be allowed. Examples, listed below (not exhaustively), requires a case-by-case decision by the Head of Department: Energy, based on practical aspects:

- Replacing all credit meters in an area or as part of a project, with prepayment metering (as per this policy). During these special projects, amnesty may be required in terms of levying the reinstatement fee for bypassed meters. Such amnesty shall be approved in writing by the Head of Department: Energy or his delegate and will have a specific time duration.
- In the case of individual connections, where a reinstatement fee was levied, motivation may be made in writing by the responsible official, for the reinstatement fee to be reversed based on specific, mitigating factual information. Such reversal shall be approved in writing by the Head of Department: Energy or his delegate.

Policy to Promote Electricity Conservation and Efficiency

Policy remained unchanged

Policy for the Vending of Pre-paid Electricity (Refer to Annexure U)

Par 1: Definitions were added to the policy as follows:

Vending means the sale of electricity to customers with prepayment electricity meter connections

Tampering means to interfere with the metering installation in a way that damages it or slows it down.

Vending service provider means the entity appointed by Council to manage the sale of prepayment electricity.

Vending agents means the outlet appointed by the vending service provider to sell prepayment electricity

Disaster recovery means the retrieval of data that may have been lost.

CTS meters: Credit transfer specification meters are secure message system for carrying information between a point of sale (POS) and a meter.

STS meters: Standard transfer specification meters are secure message system for carrying information between a point of sale (POS) and a meter.

Par 2 and various other paragraphs: designations of officials were amended to be in line with the Institutional Review process.

Par 3: Reporting: The following minimum reports were added for vendors:

- Low purchase levels as specified by user (i.e. <50 kWh per month)
- Purchase history of customer.
- Summaries of connections per tariff.
- No-purchase report for specified periods (e.g. 90 days no purchase)
- Connection history of a stand
- Connection history of a meter
- Reports detailing number of transactions per vendor as well as total sale per vendor for specified periods.
- End of shift reports
- Report detailing actions of users
- Reversals, free issues and vending transactions
- Sales (monetary value and kWh by township (suburb) and CCA)
- Active and inactive users
- Report showing history of meters blocked and unblocked

Par 4: Provision of vending stations – the following provision was added:

In order to ensure that vending is available to customers on a 24 hour basis, Council shall appoint a vending service provider/s. These providers will be required to appoint and manage vending agents that are suitable outlets to perform vending on behalf of Council. The vending service providers shall manage the entire third party vending function on behalf of Council inclusive of collecting monies due to Council from the vending of prepayment electricity by the vending agents and depositing the monies collected into Councils bank account. All such vending shall be carried out by means of on-line vending through Councils vending system.

Par 5: Type of meters – the following provision was added:

Council is phasing out CTS meters but due to a number of CTS meters still being used in the network, the vending system should be able to vend to both CTS and STS meters until they are phased out.

Various other refinements to the policy were made. It is recommended that the new policy be read in totality.

Policy for Correction of Meter Reading and Billing Data

Policy remained unchanged

2.4.7 Review of Other Policies

Acceptance of Grants, Donations, Sponsorship and Gifts Policy

Policy remained unchanged

Grants in Aid Policy

This policy is being amended and will be submitted separately to Council for adoption.

Supply Chain Management Policy

This policy is being amended and will be submitted to Council as a separate process

Uniform Cell phone Policy

Policy remained unchanged

2.5 Overview of budget assumptions

2.5.1 External factors

The information will be included in the report tabled to Council

2.5.2 General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2013/14 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on Metro’s residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration.

The inflation outlook for the MTREF is as follows:

Municipalities must take the following inflation forecasts into consideration when preparing their 2013/14 budgets and MTREF. Again this information will be updated in a further Budget Circular to be issued after the tabling of the National Budget on 27 February 2013.

| Fiscal year | 2011 | 2012 | 2013 | 2014 | 2015 |
|---------------|--------|----------|----------|------|------|
| | Actual | Estimate | Forecast | | |
| CPI Inflation | 5.0% | 5.7% | 5.5% | 5.1% | 4.9% |

Source: Medium Term Budget Policy Statement 2012

2.5.3 Credit rating outlook

Table 34 Credit rating outlook

| Security class | Currency | Rating | Annual rating 2011/2012 | Previous Rating |
|----------------|----------|---------|-------------------------|-----------------|
| Short term | Rand | Moody’s | P-1za | P-1za |
| Long-term | Rand | Moody’s | Aa2za | Aa2za |
| Outlook | Rand | Moody’s | Negative | Stable |

The rating definitions are:

- Short term: Prime – 1 (highest quality)
Short-Term Debt Ratings (maturities of less than one year)

- Prime-1 (highest quality)
- Long-term: Aa2za
Defined as high-grade. “Aa” rated are judged to be of high quality and are subject to very low credit risk.
- Senior unsecured debt (rating attached to municipal bond programme): Aa2za
Defined as high-grade. “Aa” rated are judged to be of high quality and are subject to very low credit risk.

2.5.4 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The City currently has a R4 billion Domestic Medium Term Note Programme registered which forms the basis of the borrowings programme. The 2013/14 MTREF is based on the assumption that all borrowings are undertaken using fixed interest rates (assumed at 11% p.a.) for municipal bonds requiring semi-annual interest payments.

2.5.5 Collection rate for revenue services

The base assumption is that tariff and rating increases will increase at rates higher than CPI over the long term. Electricity bulk purchase increases are projected to continue at levels of 16% per year with tariff increases limited to 14.4%. Water is assumed to grow by the same proportions as the current Rand Water increases (10%). It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term.

The rate of revenue collection is currently expressed as a percentage (93%) of annual billings. Cash flow is assumed to be 93% of billings. No provision has been made for increased collection of arrear debt and any revenue yielded from this will be used to strengthen the liquidity position of the City.

2.5.6 Growth or decline in tax base of the municipality

Growth projections – growth projections refer to the increase in the number of units consumed for the service. It does not refer to the increase in the tariff, nor does it reflect the total increase in income. It is expressed as a percentage which represents the percentage increase in units consumed. Growth projections are determined per service which is driven by service specific trends. Electricity, as an example shows no growth rate due to the various energy efficiency initiatives and water shows a greater growth rate due to the increased revenue targets to be achieved as part of the eradication of water losses project. The individual growth rates are:

- Assessment Rates: 1.7%
- Electricity: 0.4%
- Water: 0%
- Sanitation: 0%
- Solid Waste: 0,73%

Household formation is the key factor in measuring municipal revenue and expenditure growth, as servicing ‘households’ is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings. In addition the change in the number of poor households influences the net revenue benefit derived from household formation growth, as it assumes that the same costs incurred for servicing the household exist, but that no

consumer revenue is derived as the ‘poor household’ limits consumption to the level of free basic services.

2.5.7 Salary increases

A 7% cost of living increase has been provided for.

2.5.8 Impact of national, provincial and local policies

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and in this regard various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Creating jobs;
- Enhancing education and skill development;
- Improving Health services;
- Rural development and agriculture; and
- Fighting crime and corruption.

2.5.9 Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 95% is achieved on operating expenditure and 90% on the capital programme for the 2013/14 MTREF of which performance has been factored into the cash flow budget.

2.6 Overview of budget funding

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The Metro derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc.).

The revenue strategy is a function of key components such as:

- Growth in the city and economic development;
- Revenue management and enhancement;
- Achievement of a 93% annual collection rate for consumer revenue;
- National Treasury guidelines;
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval;
- Achievement of full cost recovery of specific user charges;
- Determining tariff escalation rate by establishing/calculating revenue requirements;
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA), and
- And the ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

The proposed tariff increases for the 2013/14 MTREF on the different revenue categories are:

Table 35 Proposed tariff increases over the medium-term

| Revenue category | 2013/14 proposed tariff increase | 2014/15 proposed tariff increase | 2015/16 proposed tariff increase |
|------------------|--|--|--|
| | % | % | % |
| Property rates | 0 | 7.5 | 7.5 |
| Sanitation | 7.6 | 7.5 | 7.5 |
| Solid Waste | 15,0 | 10,0 | 7.5 |
| Water | 9.82 | 10,0 | 10,0 |
| Electricity | 8.0 | 14.4 | 14.4 |
| Total | | | |

The tables below provide detail investment information and investment particulars by maturity.

Table 36 MBRR SA15 – Detail Investment Information

| EKU Ekurhuleni Metro - Supporting Table SA15 Investment particulars by type | | | | | | | | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Investment type | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure | | |
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | |
| Parent municipality | | | | | | | | | |
| Securities - National Government | - | - | - | - | - | - | - | - | - |
| Listed Corporate Bonds | - | - | - | - | - | - | - | - | - |
| Deposits - Bank | 326,976 | 183,946 | 114,264 | 341,163 | 341,163 | 341,163 | 138,638 | 22,126 | 26,125 |
| Deposits - Public Investment Commissioners | - | - | - | - | - | - | - | - | - |
| Deposits - Corporation for Public Deposits | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Bankers Acceptance Certificates | - | - | - | - | - | - | - | - | - |
| Negotiable Certificates of Deposit - Banks | - | - | - | - | - | - | - | - | - |
| Guaranteed Endowment Policies (sinking) | - | - | - | - | - | - | - | - | - |
| Repurchase Agreements - Banks | - | - | - | - | - | - | - | - | - |
| Municipal Bonds | - | 62,949 | 375,206 | 311,813 | 311,813 | 311,813 | 514,338 | 516,000 | 554,475 |
| Municipality sub-total | 330,976 | 250,895 | 493,470 | 656,976 | 656,976 | 656,976 | 656,976 | 542,126 | 584,600 |
| Entities | | | | | | | | | |
| Securities - National Government | - | - | - | - | - | - | - | - | - |
| Listed Corporate Bonds | - | - | - | - | - | - | - | - | - |
| Deposits - Bank | - | - | - | - | - | - | - | - | - |
| Deposits - Public Investment Commissioners | - | - | - | - | - | - | - | - | - |
| Deposits - Corporation for Public Deposits | - | - | - | - | - | - | - | - | - |
| Bankers Acceptance Certificates | - | - | - | - | - | - | - | - | - |
| Negotiable Certificates of Deposit - Banks | - | - | - | - | - | - | - | - | - |
| Guaranteed Endowment Policies (sinking) | - | - | - | - | - | - | - | - | - |
| Repurchase Agreements - Banks | - | - | - | - | - | - | - | - | - |
| Entities sub-total | - | - | - | - | - | - | - | - | - |
| Consolidated total: | 330,976 | 250,895 | 493,470 | 656,976 | 656,976 | 656,976 | 656,976 | 542,126 | 584,600 |

For the medium-term, the funding strategy has been informed directly by ensuring financial sustainability and continuity. The MTREF therefore provides for a budgeted surplus of R3.2 million, R1.3 million and R1.04 million in each of the financial years. This surplus is intended to partly fund capital expenditure from own sources as well as ensure adequate cash backing of reserves and funds.

The following table is a detailed analysis of the Metro's borrowing liability.

Table 38 MBRR Table SA 17 - Detail of borrowings

| EKU Ekurhuleni Metro - Supporting Table SA17 Borrowing | | | | | | | | | |
|--|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| Borrowing - Categorized by type R thousand | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure | | |
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Parent municipality | | | | | | | | | |
| Long-Term Loans (annuity/reducing balance) | 1,843,143 | 1,667,884 | 1,485,586 | 1,309,627 | 1,309,627 | 1,309,627 | 733,514 | 984,948 | 839,597 |
| Long-Term Loans (non-annuity) | 432,620 | 432,620 | 432,620 | 32,620 | 32,620 | 32,620 | 32,620 | 1,150,300 | 2,300,250 |
| Local registered stock | 305 | 210 | - | - | - | - | - | - | - |
| Instalment Credit | | | | | | | | | |
| Financial Leases | | | | | | | | | |
| PPP liabilities | | | | | | | | | |
| Finance Granted By Cap Equipment Supplier | | | | | | | | | |
| Marketable Bonds | | 1,615,000 | 2,415,000 | 3,215,000 | 3,215,000 | 3,215,000 | 4,000,000 | 4,000,000 | 4,000,000 |
| Non-Marketable Bonds | | | | | | | | | |
| Bankers Acceptances | | | | | | | | | |
| Financial derivatives | | | | | | | | | |
| Other Securities | | | | | | | | | |
| Municipality sub-total | 2,276,068 | 3,715,714 | 4,333,206 | 4,557,247 | 4,557,247 | 4,557,247 | 4,766,134 | 6,135,248 | 7,139,847 |
| Entities | | | | | | | | | |
| Long-Term Loans (annuity/reducing balance) | | | | | | | | | |
| Long-Term Loans (non-annuity) | | | | | | | | | |
| Local registered stock | | | | | | | | | |
| Instalment Credit | | | | | | | | | |
| Financial Leases | | | | | | | | | |
| PPP liabilities | | | | | | | | | |
| Finance Granted By Cap Equipment Supplier | | | | | | | | | |
| Marketable Bonds | | | | | | | | | |
| Non-Marketable Bonds | | | | | | | | | |
| Bankers Acceptances | | | | | | | | | |
| Financial derivatives | | | | | | | | | |
| Other Securities | | | | | | | | | |
| Entities sub-total | - | - | - | - | - | - | - | - | - |
| Total Borrowing | 2,276,068 | 3,715,714 | 4,333,206 | 4,557,247 | 4,557,247 | 4,557,247 | 4,766,134 | 6,135,248 | 7,139,847 |
| Unspent Borrowing - Categorized by type | | | | | | | | | |
| Parent municipality | | | | | | | | | |
| Long-Term Loans (annuity/reducing balance) | | | | | | | | | |
| Long-Term Loans (non-annuity) | | | | | | | | | |
| Local registered stock | | | | | | | | | |
| Instalment Credit | | | | | | | | | |
| Financial Leases | | | | | | | | | |
| PPP liabilities | | | | | | | | | |
| Finance Granted By Cap Equipment Supplier | | | | | | | | | |
| Marketable Bonds | 200,485 | 133,881 | 99,676 | - | - | - | - | - | - |
| Non-Marketable Bonds | | | | | | | | | |
| Bankers Acceptances | | | | | | | | | |
| Financial derivatives | | | | | | | | | |
| Other Securities | | | | | | | | | |
| Municipality sub-total | 200,485 | 133,881 | 99,676 | - | - | - | - | - | - |
| Entities | | | | | | | | | |
| Long-Term Loans (annuity/reducing balance) | | | | | | | | | |
| Long-Term Loans (non-annuity) | | | | | | | | | |
| Local registered stock | | | | | | | | | |
| Instalment Credit | | | | | | | | | |
| Financial Leases | | | | | | | | | |
| PPP liabilities | | | | | | | | | |
| Finance Granted By Cap Equipment Supplier | | | | | | | | | |
| Marketable Bonds | | | | | | | | | |
| Non-Marketable Bonds | | | | | | | | | |
| Bankers Acceptances | | | | | | | | | |
| Financial derivatives | | | | | | | | | |
| Other Securities | | | | | | | | | |
| Entities sub-total | - | - | - | - | - | - | - | - | - |
| Total Unspent Borrowing | 200,485 | 133,881 | 99,676 | - | - | - | - | - | - |

The following graph illustrates the growth in outstanding borrowing for the 2007/08 to 2014/15 period.

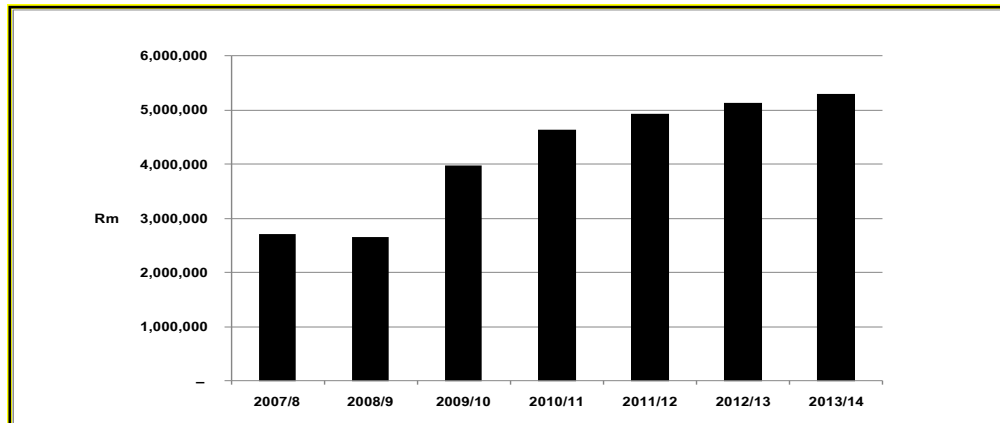


Figure 7 Growth in outstanding borrowing (long-term liabilities)

Internally generated funds consist of a mixture between surpluses generated on the operating statement of financial performance and cash backed reserves. In determining the credibility of this funding source it becomes necessary to review the cash flow budget as well as the cash backed reserves and accumulated funds reconciliation, as discussed below. Internally generated funds consist of R517 million in 2013/14, R917 in 2014/15 and R647 million in 2015/16.

Table 39 MBRR Table SA 18 - Capital transfers and grant receipts

| Description | 2009/10 | | 2010/11 | | 2011/12 | | Current Year 2012/13 | | | 2013/14 Medium Term Expenditure Framework | | |
|---|-----------------|-----------------|------------------|------------------|------------------|------------------|----------------------|---------------------|------------------------|---|--|--|
| | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | | |
| | R thousand | R thousand | R thousand | R thousand | R thousand | R thousand | R thousand | R thousand | R thousand | R thousand | | |
| National Government: | 497,435 | 484,631 | 1,215,159 | 1,133,097 | 1,311,919 | 1,133,097 | 1,133,097 | 1,649,370 | 1,634,935 | 1,711,698 | | |
| MIG/USDG | 288,253 | 400,780 | 1,044,276 | 994,015 | 1,162,537 | 994,015 | 994,015 | 1,359,827 | 1,554,935 | 1,611,698 | | |
| Public Transport and Systems | 27,745 | 20,000 | 20,000 | 47,500 | 50,000 | 47,500 | 47,500 | 243,543 | - | - | | |
| INEP | 3,107 | 25,000 | 100,000 | 73,000 | 73,000 | 73,000 | 73,000 | 15,000 | 50,000 | 70,000 | | |
| Electrification Demand Side Management | 3,073 | 25,000 | 47,000 | 12,000 | 12,000 | 12,000 | 12,000 | 11,000 | 10,000 | 10,000 | | |
| Other capital transfers/grants [insert desc] | 175,258 | 13,851 | 3,883 | 6,582 | 14,382 | 6,582 | 6,582 | 20,000 | 20,000 | 20,000 | | |
| Provincial Government: | 48,433 | 22,253 | 97,262 | 75,733 | 81,733 | 75,733 | 75,733 | 40,955 | 27,000 | 30,000 | | |
| Other capital transfers/grants [insert description] | 48,433 | 22,253 | 97,262 | 75,733 | 81,733 | 75,733 | 75,733 | 40,955 | 27,000 | 30,000 | | |
| District Municipality: | - | - | - | - | - | - | - | - | - | - | | |
| Lesedi (PJEC) | - | - | - | - | - | - | - | - | - | - | | |
| Other grant providers: | 28,068 | 9,825 | 13,450 | 17,750 | 18,750 | 17,750 | 17,750 | 23,500 | 35,000 | 30,000 | | |
| Public Contributions | 28,068 | 4,825 | 13,450 | 17,750 | 18,750 | 17,750 | 17,750 | 23,500 | 35,000 | 30,000 | | |
| Foreign Grants | - | 5,000 | - | - | - | - | - | - | - | - | | |
| Total Capital Transfers and Grants | 573,937 | 516,709 | 1,325,871 | 1,226,580 | 1,412,402 | 1,226,580 | 1,226,580 | 1,713,825 | 1,696,935 | 1,771,698 | | |

2.6.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the actual collection rate of billed revenue., and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Table 40 MBRR Table A7 - Budget cash flow statement

| EKU Ekurhuleni Metro - Table A7 Consolidated Budgeted Cash Flows | | | | | | | | | | |
|--|--------------------|--------------------|--------------------|----------------------|--------------------|--------------------|--------------------|---|------------------------|------------------------|
| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Ratepayers and other | 8,927,696 | 14,849,192 | 18,904,965 | 18,390,941 | 18,390,941 | 18,390,941 | 18,390,941 | 20,464,028 | 22,782,200 | 25,331,080 |
| Government - operating | 2,918,078 | | | 2,135,790 | 2,135,790 | 2,135,790 | 2,135,790 | 2,418,978 | 2,572,454 | 2,701,722 |
| Government - capital | | | | 1,412,402 | 1,412,402 | 1,412,402 | 1,412,402 | 1,703,420 | 1,696,936 | 1,771,698 |
| Interest | 361,302 | 331,761 | 353,623 | 352,331 | 352,331 | 352,331 | 352,331 | 397,327 | 438,038 | 476,875 |
| Payments | | | | | | | | | | |
| Suppliers and employees | (11,112,286) | (13,432,750) | (15,374,019) | (17,655,830) | (17,655,830) | (17,655,830) | (17,655,830) | (20,087,290) | (22,248,995) | (24,916,707) |
| Finance charges | (307,458) | (382,613) | (453,418) | (580,158) | (580,158) | (580,158) | (580,158) | (685,215) | (924,964) | (896,407) |
| Transfers and Grants | (57,093) | (123,697) | (359,476) | (1,137,904) | (1,137,904) | (1,137,904) | (1,137,904) | (1,003,679) | (1,096,943) | (1,201,714) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | 730,240 | 1,241,882 | 3,071,675 | 2,917,572 | 2,917,572 | 2,917,572 | 2,917,572 | 3,207,569 | 3,218,725 | 3,266,545 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Proceeds on disposal of PPE | 38,601 | 110,136 | (241,116) | (223,857) | (223,857) | (223,857) | (223,857) | (0) | 114,850 | (42,475) |
| Decrease (Increase) in non-current debtors | | | | | | | | | | |
| Decrease (Increase) other non-current receivables | 88,436 | | | | | | | | | |
| Decrease (Increase) in non-current investments | 14,677 | | | | | | | | | |
| Payments | | | | | | | | | | |
| Capital assets | (1,937,292) | (1,926,063) | (2,001,014) | (2,650,708) | (2,650,708) | (2,650,708) | (2,650,708) | (3,137,088) | (3,179,699) | (3,364,115) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | (1,795,578) | (1,815,917) | (2,242,131) | (2,874,565) | (2,874,565) | (2,874,565) | (2,874,565) | (3,137,088) | (3,064,849) | (3,406,590) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Short term loans | | | | | | | | | | |
| Borrowing long term/refinancing | 800,000 | 1,615,000 | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 | 785,000 | 1,150,300 | 1,149,950 |
| Increase (decrease) in consumer deposits | 43,873 | 70,011 | 45,573 | 35,689 | 78,595 | 78,595 | 78,595 | 39,029 | 42,931 | 44,684 |
| Payments | | | | | | | | | | |
| Repayment of borrowing | (178,835) | (436,738) | (175,557) | (182,358) | (576,113) | (576,113) | (576,113) | (182,360) | (178,648) | (162,000) |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | 665,038 | 1,248,273 | 670,016 | 653,331 | 302,482 | 302,482 | 302,482 | 641,668 | 1,014,583 | 1,032,634 |
| NET INCREASE/ (DECREASE) IN CASH HELD | (400,300) | 674,238 | 1,499,561 | 696,338 | 345,490 | 345,490 | 345,490 | 712,150 | 1,168,459 | 892,589 |
| Cash/cash equivalents at the year begin: | 1,064,925 | 664,625 | 1,338,863 | 2,193,076 | 2,193,076 | 2,193,076 | 2,193,076 | 2,232,310 | 2,944,460 | 4,112,919 |
| Cash/cash equivalents at the year end: | 664,625 | 1,338,863 | 2,838,424 | 2,889,414 | 2,538,566 | 2,538,566 | 2,538,566 | 2,944,460 | 4,112,919 | 5,005,508 |

The above table shows that cash and cash equivalents of the Metro were under trend between the 2008/09 and 2010/11 financial year moving from a cash balance of R1 064 million to R 1 338 million. With the 2011/12 MTREF budget various cost efficiencies and savings had to be realised to ensure the Metro could meet its operational expenditure commitments. In addition the Metro undertook an extensive debt collection process to boost cash levels. These initiatives and interventions have translated into a positive cash position for the Metro and it is projected that cash and cash equivalents on hand will increase to R2 525 million by the financial year end. Furthermore the budget has been prepared to ensure high levels of cash and cash equivalents over the medium-term with cash levels anticipated to reach R3 billion by 2013/14 and steadily increasing to R5.005 billion by 2015/16.

2.6.4 Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Table 41 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

| EKU Ekurhuleni Metro - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation | | | | | | | | | | |
|--|-----------------|------------------|------------------|----------------------|------------------|--------------------|-------------------|---|------------------------|------------------------|
| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Cash and investments available | | | | | | | | | | |
| Cash/cash equivalents at the year end | 664,625 | 1,338,863 | 2,838,424 | 2,889,414 | 2,538,566 | 2,538,566 | 2,538,566 | 2,944,460 | 4,112,919 | 5,005,508 |
| Other current investments > 90 days | 246,306 | 20,000 | 21,285 | 20,000 | 370,848 | 370,848 | 370,848 | 20,000 | 19,990 | 19,990 |
| Non current assets - Investments | 84,670 | 230,895 | 472,185 | 636,976 | 636,976 | 636,976 | 636,976 | 636,976 | 522,126 | 564,600 |
| Cash and investments available: | 995,602 | 1,589,759 | 3,331,895 | 3,546,390 | 3,546,390 | 3,546,390 | 3,546,390 | 3,601,436 | 4,655,034 | 5,590,098 |
| Application of cash and investments | | | | | | | | | | |
| Unspent conditional transfers | 200,485 | 133,881 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 |
| Unspent borrowing | 200,485 | 133,881 | 99,676 | - | - | - | - | - | - | - |
| Statutory requirements | | | | | | | | | | |
| Other working capital requirements | 474,754 | (195,920) | (339,226) | 693,187 | 694,047 | 640,468 | 640,468 | 83,245 | 99,619 | 3,495 |
| Other provisions | | | | | | | | | | |
| Long term investments committed | - | - | - | - | - | - | - | - | - | - |
| Reserves to be backed by cash/investments | | | | | | | | | | |
| Total Application of cash and investments: | 875,725 | 71,842 | (139,875) | 792,863 | 793,723 | 740,144 | 740,144 | 182,921 | 199,295 | 103,171 |
| Surplus(shortfall) | 119,877 | 1,517,917 | 3,471,769 | 2,753,527 | 2,752,667 | 2,806,246 | 2,806,246 | 3,418,515 | 4,455,740 | 5,486,928 |

From the above table it can be seen that the cash and investments available total R2.806 billion in the 2012/13 financial year and progressively increase to R5.48 billion by 2015/16, including the projected cash and cash equivalents as determined in the cash flow forecast. The following is a breakdown of the application of this funding:

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year. In the past these have been allowed to 'roll-over' and be spent in the ordinary course of business, but this practice has been discontinued. During 2009/10 financial year, National Treasury issued circular 51 which outline the process to be followed in order to retain unspent conditional grants. Subsequently Circular 59 was issued on the 15 May 2012 which specifically deals with the process to be followed for motivating for 2011/12 unspent funds.. The Metro has received the necessary roll-over approval from the National Treasury for the 2011/12 as the funding appropriation relating to the unspent conditional grants could be motivated as part of existing projects.
- There is a R412 million unspent borrowing from the previous financial year (2011/12). In terms of the municipality's Borrowing and Investments Policy, borrowings are only drawn down once the expenditure has been incurred against the particular project. Unspent borrowing is ring-fenced and reconciled on a monthly basis to ensure no unnecessary liabilities are incurred.
- Provisions for statutory requirements include VAT owing to timing differences resulting from year- end obligations. The liability in this regard totalled R236 million for the 2011/12 financial year.
- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due. A key challenge is often the mismatch between the timing of receipts of funds from debtors and payments due to employees and creditors. High levels of debtor non-payment and receipt delays will have a greater requirement for working capital, as was experienced by the Metro in 2010/11 resulting in cash flow challenges. For the purpose of the cash backed reserves and accumulated surplus reconciliation a provision equivalent to one month's operational expenditure has been provided for. It needs to be noted that although this can be considered prudent, the desired cash levels should be 60 days to ensure continued liquidity of the municipality. Any underperformance in relation

to collections could place upward pressure on the ability of the Metro to meet its creditor obligations.

- Against other provisions an amount R316 million has been provided for the 2012/13 financial year and this increases to R441 million by 2014/15. This liability is informed by, amongst others, the supplementary pension liability.
- Long term investments consist primarily of the sinking funds for the repayment of future borrowings. The sinking fund value is held within long term investments and must be ‘held to maturity’ and is not available for spending. This commitment amounts to R649 million for the 2013/14 financial year.
- Most reserve fund cash-backing is discretionary in nature, but the reserve funds are not available to support a budget unless they are cash-backed. The reserve funds are not fully cash-backed. The level of cash-backing is directly informed by the municipality’s cash backing policy. These include the rehabilitation of landfill sites and quarries.

It can be concluded that the Metro has a deficit against the cash backed and accumulated surpluses reconciliation between the year 2008/09 and 2010/11. For the current year a cash surplus is forecasted and for future years an increase of surplus cash is predicted to an amount of R2 930 million. In conclusion, from a pure cash flow perspective (cash out flow versus cash inflow) the budget is funded and is therefore credible for the MTREF. The challenge for the Metro will be to ensure that the underlying planning and cash flow assumptions are meticulously managed, especially the performance against the collection rate.

The following graph supplies an analysis of the trends relating cash and cash equivalents and the cash backed reserves/accumulated funds reconciliation over a seven year perspective.

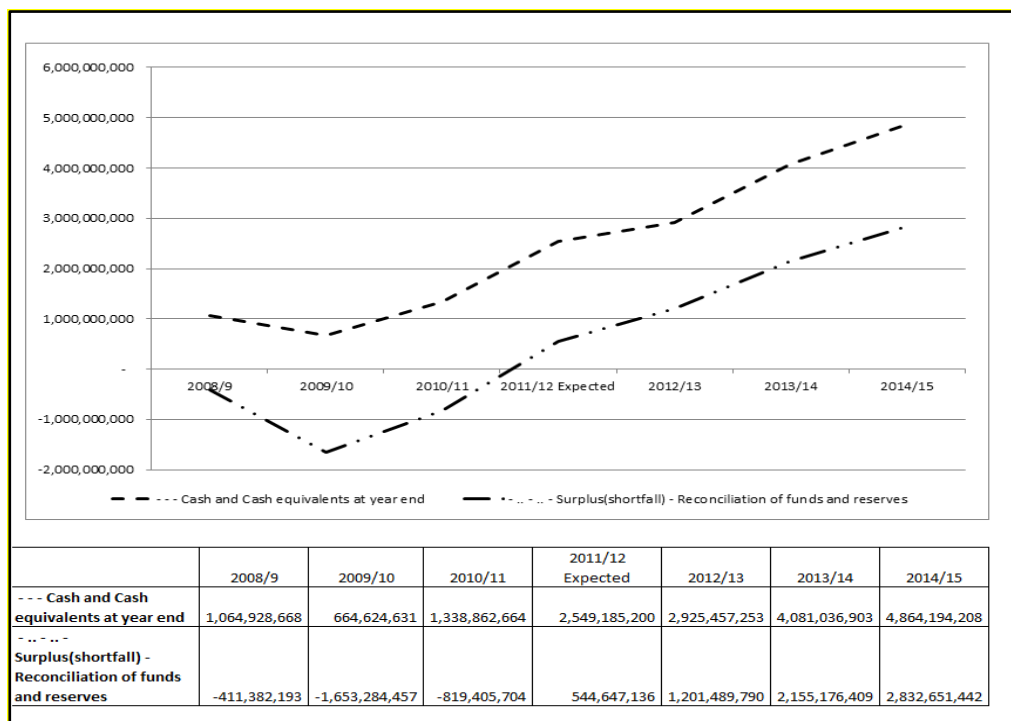


Figure 8 Cash and cash equivalents / Cash backed reserves and accumulated funds

2.6.5 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table 42 MBRR SA10 – Funding compliance measurement

| MFMA section | Ref | Description | 2009/10 | | 2010/11 | | 2011/12 | | Current Year 2012/13 | | 2013/14 Medium Term Budget | | 2014/15 Medium Term Budget | | 2015/16 Medium Term Budget | |
|---|-----|---|-----------------|-------------|-----------------|------------|-----------------|------------|----------------------|------------|----------------------------|---------------------|----------------------------|---------------------|----------------------------|--|
| | | | Audited Outcome | Forecast | Audited Outcome | Forecast | Audited Outcome | Forecast | Adjusted Budget | Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year 2014/15 | Budget Year 2015/16 | | |
| Funding measures | | | | | | | | | | | | | | | | |
| 18(1)b | 1 | Cash/cash equivalents at the year end - R000 | 664,625 | 1,338,863 | 2,838,424 | 2,839,414 | 2,538,566 | 2,538,566 | 2,538,566 | 2,538,566 | 2,944,460 | 4,112,919 | 5,005,508 | | | |
| 18(1)b | 2 | Cash + investments at the yr end less applications - R000 | 119,877 | 1,517,917 | 3,471,769 | 2,763,527 | 2,806,248 | 2,806,248 | 2,806,248 | 2,806,248 | 3,418,515 | 4,455,740 | 5,488,928 | | | |
| 18(1)b | 3 | Cash year end/monthly employer/supplier payments | 0.6 | 1.1 | 2.1 | 1.9 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 2.1 | 2.3 | | | |
| 18(1)a | 4 | Surplus/(Deficit) excluding depreciation offsets - R000 | (485,379) | (1,072,927) | 565,272 | 1,415,212 | 1,198,766 | 1,703,257 | 1,703,257 | 1,703,257 | 1,706,662 | 1,698,207 | 1,772,742 | | | |
| 18(1)a | 5 | Service charge rev % change - macro CPI-X target exclusive | N.A. | 5.6% | 18.6% | 7.6% | (6.0%) | 91.7% | (8.2%) | 93.7% | 5.4% | 6.0% | 5.9% | | | |
| 18(1)a | 6 | Cash receipts % of Ratepayer & Other revenue | 65.9% | 93.0% | 105.9% | 91.7% | 91.7% | 93.7% | 93.7% | 93.7% | 92.3% | 92.3% | 92.2% | | | |
| 18(1)a | 7 | Debt impairment expense as a % of total billable revenue | 12.4% | 11.4% | 9.9% | 7.0% | 7.0% | 7.3% | 7.3% | 7.3% | 5.9% | 6.0% | 6.0% | | | |
| 18(1)c | 8 | Capital payments % of capital expenditure | 100.0% | 100.0% | 100.0% | 100.0% | 103.6% | 115.1% | 115.1% | 382.4% | 100.0% | 100.0% | 100.0% | | | |
| 18(1)c | 9 | Borrowing receipts % of capital expenditure (excl. transfers) | 56.6% | 120.1% | 110.7% | 64.6% | 58.6% | 72.2% | 72.2% | 331.3% | 55.2% | 77.6% | 72.2% | | | |
| 18(1)a | 10 | Grants % of Govt. legislated/granted allocations | N.A. | 2.0% | (0.2%) | (6.1%) | 0.0% | 0.0% | 0.0% | 0.0% | 100.3% | 100.8% | 100.7% | | | |
| 18(1)a | 11 | Current consumer debtors % change - incr/(decr) | N.A. | (91.6%) | 8.0% | (1.7%) | 0.0% | 0.0% | 0.0% | 0.0% | 34.0% | 9.8% | 9.8% | | | |
| 18(1)a | 12 | Long term receivables % change - incr/(decr) | N.A. | 4.2% | 4.1% | 4.1% | 4.1% | 3.9% | 3.9% | 4.4% | 8.0% | 0.0% | 0.0% | | | |
| 20(1)(v) | 13 | R&M % of Property Plant & Equipment | 3.4% | 3.4% | 4.1% | 4.1% | 4.1% | 3.9% | 4.4% | 4.6% | 4.8% | 4.9% | | | | |
| 20(1)(v) | 14 | Asset renewal % of capital budget | 39.6% | 47.0% | 0.0% | 39.7% | 39.5% | 39.5% | 39.5% | 44.5% | 51.9% | 54.2% | | | | |
| References | | | | | | | | | | | | | | | | |
| 1. Positive cash balances indicative of minimum compliance - subject to 2 | | | | | | | | | | | | | | | | |
| 2. Deduct cash and investment applications (defined) from cash balances | | | | | | | | | | | | | | | | |
| 3. Indicative of sufficient liquidity to meet average monthly operating payments | | | | | | | | | | | | | | | | |
| 4. Indicative of funded operational requirements | | | | | | | | | | | | | | | | |
| 5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications) | | | | | | | | | | | | | | | | |
| 6. Realistic average cash collection forecasts as % of annual billed revenue | | | | | | | | | | | | | | | | |
| 7. Realistic average increase in debt impairment (doubtful debt) provision | | | | | | | | | | | | | | | | |
| 8. Indicative of planned capital expenditure level & cash payment timing | | | | | | | | | | | | | | | | |
| 9. Indicative of compliance with borrowing only for the capital budget - should not exceed 100% unless refinancing | | | | | | | | | | | | | | | | |
| 10. Substitution of National/Province allocations included in budget | | | | | | | | | | | | | | | | |
| 11. Indicative of realistic current annual debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications) | | | | | | | | | | | | | | | | |
| 12. Indicative of realistic long term annual debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications) | | | | | | | | | | | | | | | | |
| 13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection | | | | | | | | | | | | | | | | |
| 14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection | | | | | | | | | | | | | | | | |
| Supporting indicators | | | | | | | | | | | | | | | | |
| 18(1)a | | % incr total service charges (incl prop rates) | 11.5% | 12.9% | 24.6% | 13.6% | 0.0% | 0.0% | 0.0% | 0.0% | 11.4% | 12.0% | 11.9% | | | |
| 18(1)a | | % incr Property Tax | 12.5% | 12.5% | 12.4% | 11.2% | 0.0% | 0.0% | 0.0% | 0.0% | 16.3% | 7.9% | 7.5% | | | |
| 18(1)a | | % incr Service charges - electricity revenue | 25.6% | 21.8% | 21.8% | 13.8% | 0.1% | 0.0% | 0.0% | 0.0% | 11.1% | 14.4% | 14.4% | | | |
| 18(1)a | | % incr Service charges - water revenue | (41.0%) | 76.4% | 14.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 6.6% | 10.0% | 10.0% | | | |
| 18(1)a | | % incr Service charges - sanitation revenue | 57.2% | 9.5% | 5.6% | 14.1% | 0.0% | 0.0% | 0.0% | 0.0% | 3.0% | 7.5% | 7.5% | | | |
| 18(1)a | | % incr Service charges - refuse revenue | 9.5% | 31.9% | 31.9% | 18.3% | 0.0% | 0.5% | 0.5% | 0.0% | 19.0% | 10.0% | 7.5% | | | |
| 18(1)a | | % incr in Service charges - other | 12.9% | 3.4% | 3.4% | 9.1% | 0.0% | 4.4% | 4.4% | 0.0% | 9.8% | 5.1% | 4.9% | | | |
| 18(1)a | | Total billable revenue | 11,401,955 | 12,706,454 | 15,825,603 | 17,982,172 | 17,987,572 | 17,590,220 | 17,590,220 | 20,038,288 | 22,435,299 | 25,105,188 | | | | |
| | | Service charges | 11,353,238 | 12,657,390 | 15,776,376 | 17,920,823 | 17,929,323 | 17,540,797 | 17,540,797 | 19,977,171 | 22,370,649 | 25,036,902 | | | | |
| | | Property rates | 2,203,207 | 2,478,882 | 2,785,995 | 3,098,272 | 3,098,272 | 2,934,630 | 2,934,630 | 3,602,468 | 3,872,654 | 4,163,103 | | | | |
| | | Service charges - electricity revenue | 6,057,776 | 7,607,395 | 9,263,658 | 10,541,911 | 10,541,911 | 10,482,829 | 10,482,829 | 11,715,775 | 13,402,565 | 15,321,320 | | | | |
| | | Service charges - water revenue | 442,828 | 695,823 | 734,737 | 838,018 | 838,018 | 795,196 | 795,196 | 862,863 | 927,578 | 997,146 | | | | |
| | | Service charges - sanitation revenue | 564,339 | 618,193 | 815,360 | 964,611 | 964,611 | 969,848 | 969,848 | 1,147,822 | 1,262,604 | 1,357,300 | | | | |
| | | Service charges - refuse removal | 49,858 | 56,295 | 58,232 | 63,523 | 63,523 | 66,296 | 66,296 | 65,772 | 73,300 | 76,924 | | | | |
| | | Service charges - other | 48,719 | 49,064 | 49,227 | 61,249 | 61,249 | 49,422 | 49,422 | 61,127 | 64,650 | 68,287 | | | | |
| | | Rental of facilities and equipment | 1,413,324 | 1,344,492 | 722,970 | 1,238,306 | 1,238,306 | 1,108,508 | 1,108,508 | 1,423,263 | 1,482,763 | 1,592,418 | | | | |
| 18(1)a | | Capital expenditure excluding capital grant funding | 8,927,666 | 14,849,192 | 18,904,965 | 18,390,941 | 18,390,941 | 18,390,941 | 18,390,941 | 20,464,028 | 22,792,200 | 25,331,080 | | | | |
| 18(1)a | | Cash receipts from ratepayers | 13,549,536 | 15,966,715 | 17,846,373 | 20,057,279 | 20,064,294 | 19,636,068 | 19,636,068 | 22,165,878 | 24,694,880 | 27,482,803 | | | | |
| | | Ratepayer & Other revenue | 54,008 | 31,497 | (4,289) | (175,164) | (175,164) | (175,164) | (175,164) | 903,448 | 383,159 | 387,668 | | | | |
| | | Change in consumer debtors (current and non-current) | 2,876,826 | 2,280,923 | 3,295,588 | 3,548,192 | 3,541,156 | 3,642,190 | 3,642,190 | 4,122,388 | 4,289,389 | 4,473,419 | | | | |
| 18(1)a | | Operating and Capital Grant Revenue | 1,937,992 | 1,926,053 | 2,001,014 | 2,650,708 | 2,557,739 | 2,301,965 | 2,301,965 | 731,397 | 3,179,699 | 3,364,115 | | | | |
| 20(1)(v) | | Capital expenditure - total | 767,602 | 904,696 | — | 1,051,890 | 1,011,544 | 910,390 | 910,390 | 1,394,573 | 1,645,588 | 1,823,483 | | | | |

| EKU Ekurhuleni Metro Supporting Table SA10 Funding measurement | | | | | | | | | | | | | | | | | |
|---|--------------|-----|-----------------|---|-----------------|---|-----------------|---|----------------------|-----------------|---------------------------------|-------------------|-------------------------|------------|-----------------------|--|------------------|
| Description | MFMA section | Ref | 2009/10 | | 2010/11 | | 2011/12 | | Current Year 2012/13 | | 2013/14 Medium Term Budget Year | | Medium Term Budget Year | | Revenue & Budget Year | | |
| | | | Audited Outcome | % | Audited Outcome | % | Audited Outcome | % | Adjusted Budget | Original Budget | Full Year Forecast | Pre-audit outcome | 2013/14 | +1 2014/15 | 2015/16 | | |
| Supporting benchmarks | | | | | | | | | | | | | | | | | |
| Growth guideline maximum | | | 6.0% | | 6.0% | | 6.0% | | 6.0% | | 6.0% | | 6.0% | | 6.0% | | 6.0% |
| CPI guideline | | | 4.3% | | 3.9% | | 5.0% | | 5.0% | | 5.0% | | 5.4% | | 5.6% | | 5.4% |
| DoRA operating grants total MFY | | | | | | | | | | | | | 2,153,096 | | 2,290,069 | | 2,418,890 |
| DoRA capital grants total MFY | | | | | | | | | | | | | 1,649,370 | | 1,634,935 | | 1,711,698 |
| Provincial operating grants | | | | | | | | | | | | | 265,882 | | 282,395 | | 282,831 |
| Provincial capital grants | | | | | | | | | | | | | 40,955 | | 27,000 | | 30,000 |
| District Municipality grants | | | | | | | | | | | | | | | | | |
| Total gazetted/advised national, provincial and district grants | | | | | | | | | | | | | 4,109,303 | | 4,234,389 | | 4,443,419 |
| Average annual collection rate (arrears inclusive) | | | | | | | | | | | | | | | | | |
| DoRA operating | | | | | | | | | | | | | | | | | |
| Local Government Equitable Share | | | | | | | | | | | | | 1,917,953 | | 2,039,212 | | 2,161,058 |
| Finance Management | | | | | | | | | | | | | 1,250 | | 1,250 | | 1,250 |
| Integrated City Development Grant | | | | | | | | | | | | | 8,808 | | - | | - |
| USDG - operating | | | | | | | | | | | | | 225,085 | | 249,597 | | 256,582 |
| DoRA capital | | | | | | | | | | | | | 2,153,096 | | 2,290,069 | | 2,418,890 |
| USDG | | | | | | | | | | | | | 1,359,827 | | 1,554,935 | | 1,611,698 |
| Public Transport and Systems | | | | | | | | | | | | | 243,543 | | - | | - |
| INEP & Electrification Demand Side Management | | | | | | | | | | | | | 26,000 | | 60,000 | | 80,000 |
| NDFG | | | | | | | | | | | | | 20,000 | | 20,000 | | 20,000 |
| Trend | | | | | | | | | | | | | 1,649,370 | | 1,634,935 | | 1,711,698 |
| Change in consumer debtors (current and non-current) | | | 54,008 | | 31,497 | | (4,298) | | 909,448 | | 353,159 | | 387,668 | | - | | - |
| Total Operating Revenue | | | 15,985,513 | | 17,790,503 | | 20,024,072 | | 22,587,094 | | 22,010,385 | | 24,785,471 | | 27,487,765 | | 30,421,352 |
| Total Operating Expenditure | | | 16,994,659 | | 19,444,980 | | 20,731,182 | | 22,581,785 | | 21,760,665 | | 24,782,230 | | 27,486,433 | | 30,420,307 |
| Operating Performance Surplus/(Deficit) | | | (1,009,146) | | (1,654,487) | | (707,110) | | 5,310 | | 249,720 | | 3,241 | | 1,332 | | 1,045 |
| Cash and Cash Equivalents (30 June 2012) | | | | | | | | | | | | | 2,944,460 | | | | |
| Revenue | | | | | | | | | | | | | | | | | |
| % increase in Total Operating Revenue | | | 11.3% | | 12.6% | | (2.6%) | | 1.0% | | 0.0% | | 9.7% | | 10.9% | | 10.7% |
| % increase in Property Rates Revenue | | | 13.3% | | 13.1% | | (5.8%) | | 0.0% | | 0.0% | | 16.4% | | 7.5% | | 7.5% |
| % increase in Electricity Revenue | | | 25.6% | | 21.8% | | (0.6%) | | 0.1% | | 0.0% | | 11.1% | | 14.4% | | 14.4% |
| % increase in Property Rates & Services Charges | | | 11.5% | | 24.6% | | (2.2%) | | 0.0% | | 0.0% | | 11.4% | | 12.0% | | 11.9% |
| Expenditure | | | | | | | | | | | | | | | | | |
| % increase in Total Operating Expenditure | | | 14.4% | | 6.6% | | (3.6%) | | 1.0% | | 0.0% | | 9.7% | | 10.9% | | 10.7% |
| % increase in Employee Costs | | | 9.9% | | (5.8%) | | (9.3%) | | (2.1%) | | 0.0% | | 14.4% | | 6.5% | | 6.4% |
| % increase in Electricity Bulk Purchases | | | 26.4% | | 26.2% | | (0.1%) | | 0.0% | | 0.0% | | 10.8% | | 16.0% | | 18.2% |
| Average Cost Per Budgeted Employee Position (Remuneration) | | | | | 224,589.13 | | 252,042.7437 | | | | | | 282,190.2122 | | | | |
| Average Cost Per Councilor (Remuneration) | | | | | 393,100.1982 | | 511,615.0149 | | | | | | 481,612.9307 | | | | |
| R&M % of PPE | | | 3.4% | | 4.2% | | 4.1% | | 4.1% | | 3.9% | | 4.6% | | 4.8% | | 4.9% |
| Asset Renewal and R&M as a % of PPE | | | 1781.0% | | 1704.0% | | 983.0% | | 1890.0% | | 1760.0% | | 1984.0% | | 2214.0% | | 2408.0% |
| Debt Impairment % of Total Billable Revenue | | | 12.4% | | 11.4% | | 7.0% | | 7.0% | | 7.3% | | 5.9% | | 6.0% | | 6.0% |

| EKU Ekurhuleni Metro Supporting Table SA10 Funding measurement | | | | | | | | | | | | | | |
|--|--------------|-----|-----------------|-------------|-----------------|------------|-----------------|------------|----------------------|------------|---------------------------------|------------|---------------------------------|---------|
| Description | MFMA section | Ref | 2009/10 | | 2010/11 | | 2011/12 | | Current Year 2012/13 | | 2013/14 Medium Term Budget Year | | 2014/15 Medium Term Budget Year | |
| | | | Audited Outcome | % | Audited Outcome | % | Audited Outcome | % | Adjusted Budget | Forecast | Pre-audit outcome | 2013/14 | 2014/15 | 2015/16 |
| Capital Revenue | | | | | | | | | | | | | | |
| Internally Funded & Other (R'000) | | | 114,287 | 300,921 | 247,470 | 262,461 | 276,549 | 248,894 | 83,902 | 383,613 | 332,463 | 442,468 | | |
| Borrowing (R'000) | | | 1,299,037 | 1,043,572 | 475,500 | 975,945 | 1,087,733 | 859,614 | 157,549 | 1,039,649 | 1,150,300 | 1,149,960 | | |
| Grant Funding and Other (R'000) | | | 523,968 | 581,561 | 1,278,045 | 1,412,402 | 1,193,456 | 1,193,456 | 489,947 | 1,713,825 | 1,696,935 | 1,771,688 | | |
| Internally Generated funds % of Non Grant Funding | | | 8.1% | 22.4% | 34.2% | 21.2% | 20.3% | 22.5% | 34.7% | 27.0% | 22.4% | 27.8% | | |
| Borrowing % of Non Grant Funding | | | 91.9% | 77.6% | 65.8% | 78.8% | 79.7% | 77.5% | 65.3% | 73.0% | 77.6% | 72.2% | | |
| Grant Funding % of Total Funding | | | 27.0% | 30.2% | 63.9% | 53.3% | 46.7% | 51.8% | 67.0% | 54.6% | 52.9% | 52.7% | | |
| Capital Expenditure | | | | | | | | | | | | | | |
| Total Capital Programme (R'000) | | | 1,937,292 | 1,926,053 | 2,001,014 | 2,650,708 | 2,557,739 | 2,301,965 | 731,397 | 3,137,088 | 3,179,699 | 3,384,115 | | |
| Asset Renewal | | | 767,602 | 904,686 | - | 1,051,890 | 1,011,544 | 910,390 | 910,390 | 1,394,573 | 1,645,588 | 1,823,483 | | |
| Asset Renewal % of Total Capital Expenditure | | | 39.6% | 47.0% | 0.0% | 39.7% | 39.5% | 39.5% | 39.5% | 44.5% | 51.8% | 54.2% | | |
| Cash | | | | | | | | | | | | | | |
| Cash Receipts % of Rate Payer & Other | | | 65.9% | 93.0% | 105.9% | 91.7% | 91.7% | 93.7% | 93.7% | 92.3% | 92.3% | 92.2% | | |
| Cash Coverage Ratio | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Borrowing | | | | | | | | | | | | | | |
| Credit Rating (2009/10) | | | | | | | | | | | | | | |
| Capital Changes to Operating | | | 2.9% | 4.2% | 3.0% | 3.4% | 5.1% | 5.2% | 5.2% | 3.5% | 4.0% | 3.5% | | |
| Borrowing Receipts % of Capital Expenditure | | | 56.6% | 120.1% | 110.7% | 64.6% | 58.6% | 72.2% | 331.3% | 55.2% | 77.6% | 72.2% | | |
| Reserves | | | | | | | | | | | | | | |
| Surplus/(Deficit) | | | 119,877 | 1,517,917 | 3,471,769 | 2,753,527 | 2,752,667 | 2,806,246 | 2,806,246 | 3,418,515 | 4,455,740 | 5,486,928 | | |
| Free Services | | | | | | | | | | | | | | |
| Free Basic Services as a % of Equitable Share | | | 0.0% | 43.0% | 40.2% | 50.0% | 50.0% | 50.1% | 50.1% | 51.2% | 53.6% | 56.0% | | |
| Free Services as a % of Operating Revenue (excl operational transfers) | | | 0.0% | 7.6% | 6.1% | 6.0% | 6.0% | 6.3% | 6.3% | 6.9% | 5.7% | 5.6% | | |
| High Level Outcome of Funding Compliance | | | | | | | | | | | | | | |
| Total Operating Revenue | | | 15,985,513 | 17,790,503 | 20,024,072 | 22,368,169 | 22,587,094 | 22,010,385 | 22,010,385 | 24,785,471 | 27,487,765 | 30,421,352 | | |
| Total Operating Expenditure | | | 16,994,659 | 19,444,990 | 20,731,182 | 22,365,360 | 22,581,785 | 21,760,665 | 21,760,665 | 24,782,230 | 27,486,433 | 30,420,307 | | |
| Surplus/(Deficit) Budgeted Operating Statement | | | (1,009,146) | (1,654,487) | (707,110) | 2,810 | 5,310 | 249,720 | 249,720 | 3,241 | 1,332 | 1,045 | | |
| Surplus/(Deficit) Considering Reserves and Cash Backing | | | (889,269) | (136,570) | 2,764,659 | 2,756,337 | 2,757,977 | 3,055,966 | 3,055,966 | 3,421,756 | 4,457,072 | 5,487,972 | | |
| MTREF Funded (1) / Unfunded (0) | | | 15 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | | |
| MTREF Funded ü / Unfunded 0 | | | 15 | x | x | x | x | x | x | x | x | x | | |

2.6.5.1 Cash/cash equivalent position

The Metro's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

2.6.5.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table 25, on page 74. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

2.6.5.3 Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the Metro to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts.

2.6.5.4 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term.

It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

2.6.5.5 Property Rates/service charge revenue as a percentage increase less macro inflation target

The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in 'revenue', which will include both the change in the tariff as well as any assumption about real growth such as new property development, services consumption growth etc.

2.6.5.6 Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are ‘collected’. This measure is intended to analyse the underlying assumed collection rate for the MTREF. A 93% collection target has been set for the Metro.

2.6.5.7 Debt impairment expense as a percentage of billable revenue

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. The provision has been appropriated at 7% over the MTREF. Considering the debt incentive scheme and the municipality’s revenue management strategy’s objective to collect outstanding debtors of 90 days, the provision is well within the accepted leading practice.

2.6.5.8 Capital payments percentage of capital expenditure

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. It should be noted that a timing discount may have an influence into the cash position forecasted over financial years. The municipality aims to keep this as low as possible through strict compliance with the legislative requirement that debtors be paid within 30 days.

2.6.5.9 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality’s ‘own-funded’ capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded.

2.6.5.10 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100% could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The Metro has budgeted for all transfers.

2.6.5.11 Consumer debtors change (Current and Non-current)

The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic. There are 2 measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position. Both measures show a relatively stable trend in line with the Metro’s policy of settling debtors’ accounts within 30 days.

2.6.5.12 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected. Details of the Metro's strategy pertaining to asset management and repairs and maintenance are contained in Table 79 MBRR SA34C on page 265.

2.6.5.13 Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for 'repairs and maintenance' budgets. Further details in this regard are contained in Table 78 MBRR SA34b on page 264.

2.7 Expenditure on grants and reconciliations of unspent funds

Table 43 MBRR SA19 - Expenditure on transfers and grant programmes

| R thousand | Description | Expenditure on transfers and grant programme | | | | | | | | | | 2013/14 Medium Term Expenditure Framework | | Budget Year +2 2015/16 |
|---------------------|--|--|------------------|------------------|------------------|------------------|--------------------|----------------------|------------------------|---------------------------------|------------------|---|--|------------------------|
| | | 2009/10 | | 2010/11 | | 2011/12 | | Current Year 2012/13 | | 2013/14 | | Budget Year +1 2014/15 | | |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Revenue & Expenditure Framework | | | | |
| EXPENDITURE: | | | | | | | | | | | | | | |
| | National Government: | 2,107,943 | 1,474,950 | 1,695,311 | 1,876,591 | 2,057,898 | 2,057,898 | 2,057,898 | 2,153,096 | 2,290,059 | 2,418,890 | 2,418,890 | | |
| | Local Government Equitable Share | 2,087,358 | 1,471,409 | 1,644,128 | 1,825,341 | 1,825,341 | 1,825,341 | 1,825,341 | 1,917,953 | 2,039,212 | 2,161,058 | 2,161,058 | | |
| | RSC Levy Replacement | - | - | - | - | - | - | - | - | - | - | - | | |
| | Finance Management | 750 | 1,000 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | | |
| | Public Transport and Systems | - | - | - | - | - | - | - | - | - | - | - | | |
| | Integrated City Development Grant | - | - | - | - | - | - | - | - | - | - | - | | |
| | MIG/USDG - operating | 19,835 | 2,541 | 49,933 | 50,000 | 228,807 | 228,807 | 228,807 | 225,085 | 249,597 | 256,582 | 256,582 | | |
| | Provincial Government: | 228,819 | 211,055 | 297,397 | 259,199 | 289,534 | 289,534 | 289,534 | 265,862 | 282,395 | 282,831 | 282,831 | | |
| | Health subsidy | 94,604 | 113,431 | 95,770 | 108,067 | 96,067 | 96,067 | 96,067 | 104,395 | 111,952 | 111,952 | 111,952 | | |
| | Ambulance subsidy | 96,850 | 52,870 | 163,184 | 119,220 | 119,220 | 119,220 | 119,220 | 129,001 | 136,040 | 136,040 | 136,040 | | |
| | SETA | 13,762 | 11,294 | 23,539 | 19,149 | 19,149 | 19,149 | 19,149 | 21,002 | 22,388 | 23,821 | 23,821 | | |
| | Other transfers/grants [insert description] | 23,603 | 33,460 | 14,905 | 12,763 | 55,098 | 55,098 | 55,098 | 11,494 | 12,015 | 11,018 | 11,018 | | |
| | District Municipality: | 0 | - | - | - | - | - | - | - | - | - | - | | |
| | Lesedi (PJEC) | 0 | - | - | - | - | - | - | - | - | - | - | | |
| | Other grant providers: | 16,097 | 13,357 | 2,832 | - | 268 | 268 | 268 | - | - | - | - | | |
| | Public Contributions | 2,080 | 9,363 | 2,832 | - | 268 | 268 | 268 | - | - | - | - | | |
| | Foreign Grants | 14,017 | 3,994 | - | - | - | - | - | - | - | - | - | | |
| | Total operating expenditure of Transfers and Grants | 2,352,858 | 1,699,363 | 1,995,540 | 2,135,790 | 2,347,700 | 2,347,700 | 2,347,700 | 2,418,978 | 2,572,454 | 2,701,722 | 2,701,722 | | |
| | Capital expenditure of Transfers and Grants | | | | | | | | | | | | | |
| | National Government: | 471,747 | 511,527 | 1,224,922 | 1,311,919 | 1,138,690 | 1,138,690 | 1,138,690 | 1,649,370 | 1,634,935 | 1,711,698 | 1,711,698 | | |
| | MIG/USDG | 414,953 | 398,822 | 1,044,318 | 1,162,537 | 994,015 | 994,015 | 994,015 | 1,359,827 | 1,554,935 | 1,611,698 | 1,611,698 | | |
| | Public Transport and Systems | 8,474 | 13,131 | 34,408 | 50,000 | 53,092 | 53,092 | 53,092 | 243,543 | - | - | - | | |
| | INEP | 3,107 | 26,413 | 99,083 | 73,000 | 73,000 | 73,000 | 73,000 | 15,000 | 50,000 | 70,000 | 70,000 | | |
| | Electrication Demand Side Management | - | 24,971 | 47,114 | 12,000 | 12,000 | 12,000 | 12,000 | 11,000 | 10,000 | 10,000 | 10,000 | | |
| | Other capital transfers/grants [insert desc] | 45,213 | 48,189 | - | 14,382 | 6,582 | 6,582 | 6,582 | 20,000 | 20,000 | 20,000 | 20,000 | | |
| | Provincial Government: | 26,768 | 58,033 | 91,644 | 81,733 | 37,017 | 37,017 | 37,017 | 40,955 | 27,000 | 30,000 | 30,000 | | |
| | Other capital transfers/grants [insert description] | 26,768 | 58,033 | 91,644 | 81,733 | 37,017 | 37,017 | 37,017 | 40,955 | 27,000 | 30,000 | 30,000 | | |
| | District Municipality: | - | - | - | - | - | - | - | - | - | - | - | | |
| | Lesedi (PJEC) | - | - | - | - | - | - | - | - | - | - | - | | |
| | Other grant providers: | 25,453 | 12,000 | 14,383 | 18,750 | 17,750 | 17,750 | 17,750 | 23,500 | 35,000 | 30,000 | 30,000 | | |
| | Public Contributions | 25,249 | 7,844 | 14,383 | 18,750 | 17,750 | 17,750 | 17,750 | 23,500 | 35,000 | 30,000 | 30,000 | | |
| | Foreign Grants | 204 | 4,156 | - | - | - | - | - | - | - | - | - | | |
| | Total capital expenditure of Transfers and Grants | 523,968 | 581,561 | 1,330,949 | 1,412,402 | 1,193,456 | 1,193,456 | 1,193,456 | 1,713,825 | 1,696,935 | 1,771,698 | 1,771,698 | | |
| | TOTAL EXPENDITURE OF TRANSFERS AND GR | 2,876,826 | 2,280,923 | 3,326,489 | 3,548,192 | 3,541,156 | 3,541,156 | 3,541,156 | 4,132,803 | 4,269,389 | 4,473,419 | 4,473,419 | | |

Table 44 MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds

| R thousand | EKU Ekurhuleni Metro - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds | | | | | | | | | |
|---|--|------------------|------------------|----------------------|------------------|--------------------|--|--|------------------------|--|
| | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | 2013/14 | 2013/14 Medium Term Expenditure Framework Budget Year +1 2014/15 | 2013/14 Medium Term Expenditure Framework Budget Year +2 2015/16 | | |
| Description | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | |
| Operating transfers and grants: | | | | | | | | | | |
| National Government: | | | | | | | | | | |
| Balance unspent at beginning of the year | 8,864 | 2,077 | 3,163 | 3,163 | 3,163 | 3,163 | 2,485 | 2,485 | 2,485 | |
| Current year receipts | 2,101,156 | 1,476,037 | 1,695,378 | 1,876,591 | 2,055,413 | 2,055,413 | 2,153,086 | 2,290,059 | 2,418,890 | |
| Conditions met - transferred to revenue | 2,107,943 | 1,474,950 | 1,696,056 | 1,876,591 | 2,056,091 | 2,056,091 | 2,153,096 | 2,290,059 | 2,418,890 | |
| Conditions still to be met - transferred to liabilities | 2,077 | 3,163 | 2,485 | 3,163 | 2,485 | 2,485 | 2,485 | 2,485 | 2,485 | |
| Provincial Government: | | | | | | | | | | |
| Balance unspent at beginning of the year | 13,130 | 10,197 | 8,352 | 8,352 | 8,352 | 8,352 | 48,770 | 49,038 | 49,038 | |
| Current year receipts | 225,896 | 209,210 | 359,054 | 259,199 | 247,199 | 247,199 | 265,892 | 282,395 | 282,395 | |
| Conditions met - transferred to revenue | 228,819 | 211,055 | 318,636 | 259,199 | 247,199 | 247,199 | 265,814 | 282,395 | 282,395 | |
| Conditions still to be met - transferred to liabilities | 10,197 | 8,352 | 48,770 | 8,352 | 48,770 | 48,770 | 49,038 | 49,038 | 49,038 | |
| District Municipality: | | | | | | | | | | |
| Balance unspent at beginning of the year | 0 | - | - | - | - | - | - | - | - | |
| Current year receipts | - | - | - | - | - | - | - | - | - | |
| Conditions met - transferred to revenue | 0 | - | - | - | - | - | - | - | - | |
| Conditions still to be met - transferred to liabilities | - | - | - | - | - | - | - | - | - | |
| Other grant providers: | | | | | | | | | | |
| Balance unspent at beginning of the year | 2,990 | 3,993 | 3,100 | 3,100 | 3,100 | 3,100 | 268 | - | - | |
| Current year receipts | 17,100 | 12,464 | - | - | - | - | - | - | - | |
| Conditions met - transferred to revenue | 16,097 | 13,357 | 2,832 | 2,832 | 2,832 | 2,832 | 268 | - | - | |
| Conditions still to be met - transferred to liabilities | 3,993 | 3,100 | 268 | 3,100 | 268 | 268 | - | - | - | |
| Total operating transfers and grants revenue | 2,352,858 | 1,699,363 | 2,017,524 | 2,135,790 | 2,265,704 | 2,265,704 | 2,418,978 | 2,572,454 | 2,701,722 | |
| Total operating transfers and grants - CTBM | 16,267 | 14,615 | 51,523 | 14,615 | 51,523 | 51,523 | 51,523 | 51,523 | 51,523 | |
| Capital transfers and grants: | | | | | | | | | | |
| National Government: | | | | | | | | | | |
| Balance unspent at beginning of the year | 35,868 | 61,557 | 34,561 | 34,561 | 34,561 | 34,561 | 6,175 | 6,175 | 6,175 | |
| Current year receipts | 497,435 | 484,531 | 1,165,574 | 1,311,919 | 1,133,097 | 1,133,097 | 1,649,370 | 1,634,935 | 1,711,698 | |
| Conditions met - transferred to revenue | 471,747 | 511,527 | 1,193,960 | 1,311,919 | 1,161,483 | 1,161,483 | 1,649,370 | 1,634,935 | 1,711,698 | |
| Conditions still to be met - transferred to liabilities | 61,557 | 34,561 | 6,175 | 34,561 | 6,175 | 6,175 | 6,175 | 6,175 | 6,175 | |
| Provincial Government: | | | | | | | | | | |
| Balance unspent at beginning of the year | 95,376 | 117,041 | 81,260 | 81,260 | 81,260 | 81,260 | 40,105 | 40,105 | 40,105 | |
| Current year receipts | 48,433 | 22,253 | 28,546 | 81,733 | 75,733 | 75,733 | 40,955 | 27,000 | 30,000 | |
| Conditions met - transferred to revenue | 26,768 | 58,033 | 69,702 | 81,733 | 116,888 | 116,888 | 40,955 | 27,000 | 30,000 | |
| Conditions still to be met - transferred to liabilities | 117,041 | 81,260 | 40,105 | 81,260 | 40,105 | 40,105 | 40,105 | 40,105 | 40,105 | |
| District Municipality: | | | | | | | | | | |
| Balance unspent at beginning of the year | - | - | - | - | - | - | - | - | - | |
| Current year receipts | - | - | - | - | - | - | - | - | - | |
| Conditions met - transferred to revenue | - | - | - | - | - | - | - | - | - | |
| Conditions still to be met - transferred to liabilities | - | - | - | - | - | - | - | - | - | |
| Other grant providers: | | | | | | | | | | |
| Balance unspent at beginning of the year | 3,006 | 5,621 | 3,445 | 3,445 | 3,445 | 3,445 | 1,873 | 1,873 | 1,873 | |
| Current year receipts | 28,068 | 9,825 | 12,810 | 18,750 | 17,750 | 17,750 | 23,500 | 35,000 | 30,000 | |
| Conditions met - transferred to revenue | 25,453 | 12,000 | 14,383 | 18,750 | 19,322 | 19,322 | 23,500 | 35,000 | 30,000 | |
| Conditions still to be met - transferred to liabilities | 5,621 | 3,445 | 1,873 | 3,445 | 1,873 | 1,873 | 1,873 | 1,873 | 1,873 | |
| Total capital transfers and grants revenue | 523,966 | 581,561 | 1,278,045 | 1,412,402 | 1,297,693 | 1,297,693 | 1,713,823 | 1,696,935 | 1,771,698 | |
| Total capital transfers and grants - CTBM | 184,219 | 119,266 | 48,153 | 119,266 | 48,153 | 48,153 | 48,153 | 48,153 | 48,153 | |
| TOTAL TRANSFERS AND GRANTS REVENUE | 2,876,826 | 2,280,923 | 3,295,568 | 3,548,192 | 3,563,397 | 3,563,397 | 4,132,803 | 4,269,389 | 4,473,419 | |
| TOTAL TRANSFERS AND GRANTS - CTBM | 200,483 | 133,881 | 99,676 | 133,881 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 | |

2.8 Councillor and employee benefits

Table 45 MBRR SA22 - Summary of councillor and staff benefits

| Summary of Employee and Councillor remuneration | 2011/12 | | | | Current Year 2012/13 | | 2013/14 Medium Term Expenditure Framework | | 2014/15 Medium Term Expenditure Framework | | 2015/16 Medium Term Expenditure Framework | |
|--|-------------------------|-------------------------|-------------------------|------------------|----------------------|--------------------|---|---------------------|---|---------------------|---|---------------------|
| | 2009/10 Audited Outcome | 2010/11 Audited Outcome | 2011/12 Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year 2014/15 | Budget Year 2015/16 | Budget Year 2013/14 | Budget Year 2014/15 | Budget Year 2015/16 |
| R thousand | A | B | C | D | E | F | G | H | I | | | |
| Councillors (Political Office Bearers plus Other) | | | | | | | | | | | | |
| Basic Salaries and Wages | 36,415 | 38,978 | 49,830 | 59,938 | 59,938 | 60,619 | 59,147 | 63,051 | 67,086 | | | |
| Pension and UIF Contributions | 5,170 | 5,532 | 7,104 | 8,991 | 8,991 | 9,090 | 8,197 | 8,738 | 9,297 | | | |
| Medical Aid Contributions | 1,964 | 1,898 | 2,095 | 3,134 | 3,134 | 2,095 | 2,458 | 2,620 | 2,788 | | | |
| Motor Vehicle Allowance | 10,392 | 10,006 | 7,700 | 7,423 | 7,423 | 7,712 | 10,535 | 11,230 | 11,949 | | | |
| Cellphone Allowance | — | — | — | 3,169 | 3,169 | 1,069 | 2,911 | 3,104 | 3,302 | | | |
| Housing Allowances | 8,573 | 10,495 | 12,677 | 20,672 | 20,672 | 20,536 | 14,038 | 14,964 | 15,922 | | | |
| Other benefits and allowances | — | — | — | — | — | — | — | — | — | | | |
| Sub Total - Councillors | 62,513 | 66,908 | 79,406 | 103,326 | 103,326 | 102,157 | 97,286 | 103,707 | 110,344 | | | |
| % increase | | 7.0% | 18.7% | 30.1% | — | (1.1%) | (4.8%) | 6.6% | 6.4% | | | |
| Senior Managers of the Municipality | | | | | | | | | | | | |
| Basic Salaries and Wages | 20,646 | 20,646 | 20,747 | 40,793 | 40,793 | 40,793 | 43,760 | 46,605 | 49,634 | | | |
| Pension and UIF Contributions | — | — | — | — | — | — | — | — | — | | | |
| Medical Aid Contributions | — | — | — | — | — | — | — | — | — | | | |
| Overtime | — | — | — | — | — | — | — | — | — | | | |
| Performance Bonus | 578 | 578 | 1,536 | — | — | — | 4,558 | 4,855 | 5,170 | | | |
| Motor Vehicle Allowance | — | — | — | — | — | — | — | — | — | | | |
| Cellphone Allowance | — | — | — | — | — | — | — | — | — | | | |
| Housing Allowances | — | — | — | — | — | — | — | — | — | | | |
| Other benefits and allowances | 1,182 | 1,182 | 1,252 | 569 | 569 | 569 | 1,823 | 1,941 | 2,068 | | | |
| Payments in lieu of leave | — | — | — | — | — | — | — | — | — | | | |
| Long service awards | — | — | — | — | — | — | — | — | — | | | |
| Post-retirement benefit obligations | — | — | — | — | — | — | — | — | — | | | |
| Sub Total - Senior Managers of Municipality | 22,406 | 22,406 | 23,536 | 41,362 | 41,362 | 41,362 | 50,142 | 53,401 | 56,872 | | | |
| % increase | | — | 5.0% | 75.7% | — | — | 21.2% | 6.5% | 6.5% | | | |
| Other Municipal Staff | | | | | | | | | | | | |
| Basic Salaries and Wages | 2,679,032 | 2,913,528 | 2,524,339 | 3,068,859 | 2,969,683 | 2,528,827 | 3,422,017 | 3,644,008 | 3,877,171 | | | |
| Pension and UIF Contributions | 510,273 | 567,984 | 607,591 | 651,472 | 650,997 | 632,516 | 732,164 | 779,546 | 829,437 | | | |
| Medical Aid Contributions | 275,395 | 194,671 | 212,884 | 269,888 | 268,995 | 254,651 | 292,783 | 311,843 | 331,801 | | | |
| Overtime | 323,023 | 332,031 | 366,826 | 344,450 | 346,060 | 321,471 | 372,142 | 396,703 | 422,092 | | | |
| Performance Bonus | — | — | — | — | — | — | — | — | — | | | |
| Motor Vehicle Allowance | 6,420 | 7,268 | 8,614 | 8,433 | 8,395 | 8,018 | 11,441 | 12,185 | 12,964 | | | |
| Cellphone Allowance | — | — | — | — | — | — | — | — | — | | | |
| Housing Allowances | 19,074 | 22,331 | 22,937 | 34,996 | 34,996 | 30,973 | 31,504 | 33,559 | 35,707 | | | |
| Other benefits and allowances | 68,245 | 95,131 | 87,983 | 103,557 | 103,557 | 102,490 | 154,673 | 164,758 | 175,303 | | | |
| Payments in lieu of leave | 20,557 | 60,813 | 73,118 | 15,193 | 15,193 | 78,776 | 16,300 | 17,376 | 18,488 | | | |
| Long service awards | — | — | — | — | — | — | — | — | — | | | |
| Post-retirement benefit obligations | 47,263 | 148,118 | 181,704 | 70,392 | 70,392 | 91,424 | 75,272 | 80,240 | 85,375 | | | |
| Sub Total - Other Municipal Staff | 3,949,281 | 4,341,875 | 4,085,996 | 4,567,240 | 4,468,268 | 4,049,146 | 5,108,296 | 5,440,218 | 5,788,339 | | | |
| % increase | | 9.9% | (5.9%) | 11.8% | (2.2%) | (9.4%) | 26.2% | 6.5% | 6.4% | | | |
| Total Parent Municipality | 4,034,200 | 4,431,189 | 4,188,938 | 4,711,928 | 4,612,955 | 4,192,664 | 5,255,723 | 5,597,326 | 5,955,555 | | | |
| | | 9.8% | (5.5%) | 12.5% | (2.1%) | (9.1%) | 25.4% | 6.5% | 6.4% | | | |

Table 46 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)

| EKU Ekurhuleni Metro - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers) | | | | | | | |
|--|------------|--------------------|----------------------|-------------------|----------------------------|-------------------------|----------------------|
| Disclosure of Salaries, Allowances & Benefits 1. | No. | Salary | Contributions | Allowances | Performance Bonuses | In-kind benefits | Total Package |
| | | | 1. | | | | 2. |
| Rand per annum | | | | | | | |
| Councillors | | | | | | | |
| Speaker | 1 | 918,612 | | 21,362 | | | 939,975 |
| Chief Whip | 1 | 861,198 | | 21,362 | | | 882,560 |
| Executive Mayor | 1 | 1,148,264 | | 42,815 | | | 1,191,080 |
| Deputy Executive Mayor | 10 | 7,966,079 | | 213,624 | | | 8,179,703 |
| Executive Committee | 15 | 11,855,829 | | 320,436 | | | 12,176,265 |
| Total for all other councillors | 174 | 71,597,559 | | 2,318,672 | | | 73,916,230 |
| Total Councillors | 202 | 94,347,541 | - | 2,938,272 | | | 97,285,812 |
| Senior Managers of the Municipality | | | | | | | |
| Municipal Manager (MM) | 1 | 2,372,207 | 99,330 | 48,000 | 251,954 | | 2,771,491 |
| Chief Finance Officer | 1 | 2,013,316 | | 36,000 | 204,932 | | 2,254,248 |
| COO | 1 | 2,114,271 | 71,208 | 36,000 | 222,148 | | 2,443,627 |
| <i>List of each official with packages >= senior manager</i> | | | | | | | |
| <i>HOD: Strategy and Corporate Planning</i> | 1 | 1,505,000 | | 36,000 | 154,100 | | 1,695,100 |
| <i>HOD: Economic Development</i> | 1 | 1,634,707 | | 36,000 | 167,070 | | 1,837,777 |
| <i>HOD: Environmental Resource Management</i> | 1 | 1,495,329 | | 36,000 | 153,133 | | 1,684,462 |
| <i>HOD: City Planning</i> | 1 | 1,645,911 | 79,464 | 36,000 | 176,138 | | 1,937,513 |
| <i>HOD: Energy</i> | 1 | 1,712,694 | 127,710 | 36,000 | 187,640 | | 2,064,044 |
| <i>HOD: Human Settlement</i> | 1 | 1,376,572 | | 36,000 | 141,257 | | 1,553,829 |
| <i>HOD: Water and Sanitation</i> | 1 | 1,505,000 | | 36,000 | 154,100 | | 1,695,100 |
| <i>HOD: Waste Management</i> | 1 | 1,328,921 | 56,990 | 36,000 | 142,191 | | 1,564,102 |
| <i>HOD: Roads and Stormwater</i> | 1 | 1,505,000 | | 36,000 | 154,100 | | 1,695,100 |
| <i>HOD: Health and Social Development</i> | 1 | 1,596,659 | 71,208 | 36,000 | 170,386 | | 1,874,253 |
| <i>HOD: EMPD</i> | 1 | 1,476,431 | | 36,000 | 151,243 | | 1,663,674 |
| <i>HOD: Sports, Recreation, Arts and Culture</i> | 1 | 1,385,911 | | 36,000 | 142,191 | | 1,564,102 |
| <i>HOD: Disaster and Emergency Management</i> | 1 | 1,529,600 | 105,088 | 36,000 | 167,068 | | 1,837,756 |
| <i>HOD: Transport</i> | 1 | 1,610,359 | | 36,000 | 164,636 | | 1,810,995 |
| <i>HOD: ICT</i> | 1 | 1,376,572 | | 36,000 | 141,257 | | 1,553,829 |
| <i>HOD: Fleet</i> | 1 | 1,505,000 | | 36,000 | 154,100 | | 1,695,100 |
| <i>HOD: Facilities Management and Real Estate</i> | 1 | 1,505,000 | | 36,000 | 154,100 | | 1,695,100 |
| <i>HOD: Human Resources</i> | 1 | 1,696,621 | | 36,000 | 173,262 | | 1,905,883 |
| <i>HOD: Corporate and Legal</i> | 1 | 1,528,547 | 139,320 | 36,000 | 170,386 | | 1,874,253 |
| <i>HOD: Communications and Brand Management</i> | 1 | 1,088,252 | 52,624 | 36,000 | 117,687 | | 1,294,563 |
| <i>HOD: Internal Audit</i> | 1 | 1,462,331 | | 36,000 | 149,833 | | 1,648,164 |
| <i>HOD: Risk Management</i> | 1 | 1,275,100 | | 36,000 | 131,100 | | 1,442,200 |
| <i>HOD: Executive Support</i> | 1 | 1,505,000 | | 36,000 | 154,100 | | 1,695,100 |
| <i>HOD: Customer Relation Management</i> | 1 | 1,505,000 | | 36,000 | 154,100 | | 1,695,100 |
| <i>HOD: Enterprise Programme Management</i> | 1 | 1,505,000 | | 36,000 | 154,100 | | 1,695,100 |
| Total Senior Managers of the Municipality | 28 | 43,760,311 | 802,942 | 1,020,000 | 4,558,312 | | 50,141,565 |
| A Heading for Each Entity | | | | | | | |
| List each member of board by designation | | | | | | | |
| Total for municipal entities | - | - | - | - | - | - | - |
| TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION | 230 | 138,107,852 | 802,942 | 3,958,272 | 4,558,312 | | 147,427,377 |

Table 47 MBRR SA24 – Summary of personnel numbers

| EKU Ekurhuleni Metro - Supporting Table SA24 Summary of personnel numbers | | | | | | | | | | | |
|---|---------------|---------------------|--------------------|----------------------|---------------------|--------------------|---------------------|---------------------|--------------------|------------|--|
| Summary of Personnel Numbers | | | | | | | | | | | |
| Number | 2011/12 | | | Current Year 2012/13 | | | Budget Year 2013/14 | | | | |
| | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | | |
| Municipal Council and Boards of Municipal Entities | | | | | | | | | | | |
| Councillors (Political Office Bearers plus Other Councillors) | 202 | - | 202 | | | | 202 | - | 202 | | |
| Board Members of municipal entities | | | | | | | | | | | |
| Municipal employees | | | | | | | | | | | |
| Municipal Manager and Senior Managers | 89 | - | 89 | 94 | - | 94 | 197 | - | 197 | 197 | |
| Other Managers | 906 | 906 | - | 1,001 | 1,001 | - | 889 | 880 | 860 | 29 | |
| Professionals | 930 | 930 | - | 972 | 972 | - | 988 | 988 | 988 | 1 | |
| Finance | 152 | 152 | - | 152 | 152 | - | 158 | 158 | 158 | - | |
| Spatial/town planning | 91 | 91 | - | 93 | 93 | - | 67 | 67 | 67 | - | |
| Information Technology | 1 | 1 | - | 1 | 1 | - | 4 | 4 | 4 | - | |
| Roads | 6 | 6 | - | 6 | 6 | - | 16 | 16 | 16 | - | |
| Electricity | 40 | 40 | - | 40 | 40 | - | 40 | 40 | 40 | - | |
| Water | 36 | 36 | - | 43 | 43 | - | 37 | 37 | 37 | - | |
| Sanitation | - | - | - | - | - | - | - | - | - | - | |
| Refuse | - | - | - | - | - | - | - | - | - | - | |
| Other | 604 | 604 | - | 637 | 637 | - | 666 | 666 | 666 | 1 | |
| Technicians | 1,305 | 1,305 | - | 1,314 | 1,314 | - | 1,256 | 1,256 | 1,256 | 19 | |
| Finance | 110 | 110 | - | 110 | 110 | - | 110 | 110 | 110 | - | |
| Spatial/town planning | 48 | 48 | - | 48 | 48 | - | 36 | 36 | 36 | - | |
| Information Technology | 107 | 107 | - | 107 | 107 | - | 23 | 23 | 23 | - | |
| Roads | 137 | 137 | - | 60 | 60 | - | 47 | 47 | 47 | - | |
| Electricity | 125 | 125 | - | 125 | 125 | - | 126 | 126 | 126 | - | |
| Water | 159 | 159 | - | 152 | 152 | - | 159 | 159 | 159 | - | |
| Sanitation | - | - | - | - | - | - | - | - | - | - | |
| Refuse | 48 | 48 | - | 48 | 48 | - | 45 | 45 | 45 | - | |
| Other | 571 | 571 | - | 664 | 664 | - | 710 | 710 | 710 | 19 | |
| Clerks (Clerical and administrative) | 3,632 | 3,594 | 38 | 3,550 | 3,522 | 28 | 3,575 | 3,555 | 3,555 | 20 | |
| Service and sales workers | 3,288 | 3,288 | - | 3,241 | 3,241 | - | 3,282 | 3,282 | 3,282 | - | |
| Skilled agricultural and fishery workers | 173 | 173 | - | 176 | 176 | - | 147 | 147 | 147 | - | |
| Craft and related trades | 1,065 | 1,065 | - | 1,045 | 1,045 | - | 1,056 | 1,056 | 1,056 | - | |
| Plant and Machine Operators | 1,430 | 1,430 | - | 1,433 | 1,433 | - | 1,477 | 1,477 | 1,477 | - | |
| Elementary Occupations | 5,480 | 5,480 | - | 5,459 | 5,459 | - | 5,413 | 5,413 | 5,413 | - | |
| TOTAL PERSONNEL NUMBERS | 18,500 | 18,171 | 329 | 18,487 | 18,163 | 324 | 18,482 | 18,034 | 18,034 | 468 | |
| % increase | | | | (0.1%) | (0.0%) | (1.5%) | (0.0%) | (0.7%) | (0.7%) | 44.4% | |
| Total municipal employees headcount | | | | | | | | | | | |
| Finance personnel headcount | 1,251 | 1,245 | 6 | 1,024 | 1,024 | 5 | 1,036 | 1,036 | 1,036 | 5 | |
| Human Resources personnel headcount | 250 | 245 | 5 | 215 | 215 | 4 | 205 | 205 | 205 | 4 | |

2.9 Monthly targets for revenue, expenditure and cash flow

Table 48 MBRR SA25 - Budgeted monthly revenue and expenditure

| R thousand | Budget Year 2013/14 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|-------------------|-------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year | Budget Year +1 | Budget Year +2 |
| EKU Ekurhuleni Metro - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure | | | | | | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | | | | | | |
| Property rates | 217,560 | 267,669 | 376,306 | 294,915 | 295,674 | 288,186 | 278,102 | 289,784 | 287,718 | 290,161 | 195,889 | 458,112 | 3,540,077 | 3,806,683 | 4,091,001 |
| Property rates - penalties & collection charges | 3,120 | 4,367 | 5,615 | 4,367 | 6,239 | 4,991 | 5,615 | 4,991 | 3,743 | 4,367 | 4,991 | 9,983 | 62,362 | 67,071 | 72,101 |
| Service charges - electricity revenue | 981,871 | 1,233,792 | 1,185,977 | 837,410 | 968,163 | 812,188 | 873,563 | 754,905 | 786,572 | 808,255 | 862,523 | 1,624,554 | 11,719,775 | 13,402,665 | 15,327,320 |
| Service charges - water revenue | 205,958 | 120,035 | 149,755 | 334,681 | 386,171 | 257,447 | 220,139 | 205,958 | 115,269 | 162,963 | 160,183 | 255,912 | 2,574,470 | 2,891,917 | 3,115,109 |
| Service charges - sanitation revenue | 60,400 | 28,674 | 86,286 | 86,286 | 86,286 | 93,753 | 94,915 | 82,389 | 17,257 | 74,217 | 65,548 | 86,851 | 862,863 | 927,578 | 997,146 |
| Service charges - refuse revenue | 81,591 | 86,493 | 98,995 | 96,430 | 91,269 | 98,418 | 86,860 | 102,105 | 97,628 | 84,955 | 99,619 | 123,559 | 1,147,822 | 1,262,604 | 1,357,300 |
| Service charges - other | 5,505 | 5,359 | 6,279 | 6,279 | 4,884 | 6,279 | 5,571 | 6,279 | 6,545 | 4,102 | 6,218 | 6,471 | 69,772 | 73,330 | 76,924 |
| Rental of facilities and equipment | 6,155 | 4,783 | 4,900 | 4,957 | 4,971 | 4,536 | 5,096 | 5,474 | 5,089 | 4,637 | 5,445 | 5,083 | 61,127 | 64,650 | 68,287 |
| Interest earned - external investments | 19,085 | 16,572 | 10,664 | 14,775 | 11,182 | 13,433 | 8,409 | 9,868 | 5,919 | 18,476 | 27,566 | 39,667 | 195,615 | 215,177 | 231,315 |
| Interest earned - outstanding debtors | 10,720 | 11,526 | 13,110 | 12,218 | 8,210 | 12,314 | 13,068 | 12,343 | 9,728 | 11,192 | 11,175 | 76,128 | 201,712 | 222,861 | 245,560 |
| Dividends received | | | | | | | | | | | | | | | |
| Fines | 13,213 | 14,813 | 13,025 | 13,756 | 13,260 | 15,660 | 14,298 | 17,504 | 19,133 | 13,227 | 20,367 | 16,903 | 185,158 | 194,602 | 204,137 |
| Licences and permits | 2,577 | 2,729 | 5,167 | 3,044 | 3,198 | 2,215 | 4,539 | 3,196 | 3,643 | 2,180 | 2,360 | 4,136 | 38,985 | 40,973 | 42,980 |
| Agency services | 17,975 | 20,027 | 24,566 | 23,017 | 19,022 | 16,310 | 19,808 | 18,977 | 19,816 | 13,472 | 21,974 | 31,090 | 246,055 | 288,603 | 271,275 |
| Transfers recognised - operational | 241,898 | 96,759 | 368,934 | 120,949 | 241,898 | 391,135 | 34,382 | 93,792 | 483,796 | 12,180 | 48,380 | 284,977 | 2,418,978 | 2,572,454 | 2,701,722 |
| Other revenue | 145,567 | 72,783 | 130,359 | 72,775 | 51,422 | 76,788 | 37,803 | 56,666 | 34,792 | 55,810 | 436,701 | 284,205 | 1,455,670 | 1,542,541 | 1,613,662 |
| Gains on disposal of PPE | | | | | | | | | | | | 5,000 | 5,000 | 5,255 | 5,512 |
| Total Revenue (excluding capital transfers and contributions) | 2,013,196 | 1,986,381 | 2,479,738 | 1,925,861 | 2,181,849 | 2,093,653 | 1,702,158 | 1,664,233 | 1,896,649 | 1,560,184 | 1,968,940 | 3,312,631 | 24,785,471 | 27,487,765 | 30,421,352 |
| Expenditure By Type | | | | | | | | | | | | | | | |
| Employee related costs | 357,959 | 433,946 | 417,002 | 432,787 | 415,429 | 435,159 | 402,885 | 418,418 | 419,154 | 567,428 | 371,147 | 487,122 | 5,158,437 | 5,493,619 | 5,845,211 |
| Remuneration of councillors | 7,146 | 7,067 | 7,169 | 7,065 | 7,069 | 7,075 | 10,774 | 7,678 | 7,651 | 7,651 | 7,651 | 13,289 | 97,286 | 103,707 | 110,344 |
| Debt impairment | 37,091 | 118,408 | 153,931 | 130,249 | 118,408 | 130,249 | 106,568 | 71,045 | 71,045 | 71,045 | 71,045 | 104,999 | 1,184,084 | 1,341,924 | 1,518,496 |
| Depreciation & asset impairment | 105,032 | 105,032 | 105,032 | 105,032 | 105,032 | 105,032 | 105,032 | 105,032 | 105,032 | 105,032 | 105,032 | 157,547 | 1,312,896 | 1,378,540 | 1,447,467 |
| Finance charges | | | 12,226 | | 5,352 | 280,759 | | | 10,936 | | 5,352 | 370,590 | 685,215 | 924,964 | 896,407 |
| Bulk purchases | 695,566 | 1,209,585 | 1,086,958 | 1,356,680 | 699,402 | 641,965 | 663,354 | 622,688 | 655,033 | 700,792 | 741,201 | 863,299 | 9,936,512 | 11,369,720 | 13,208,855 |
| Other materials | 105,612 | 147,857 | 211,224 | 168,979 | 190,102 | 168,979 | 126,735 | 147,857 | 211,224 | 147,857 | 211,224 | 274,592 | 2,112,244 | 2,267,326 | 2,432,655 |
| Contracted services | 24,653 | 57,523 | 57,523 | 65,741 | 85,741 | 90,394 | 90,394 | 98,611 | 70,006 | 45,991 | 78,684 | 76,599 | 821,760 | 887,112 | 968,081 |
| Transfers and grants | 1,333 | 69,776 | 141,371 | 4,207 | 188,463 | 7,494 | 118,485 | 147,835 | 89,241 | 10,728 | 135,927 | 88,818 | 1,003,679 | 1,096,943 | 1,201,714 |
| Other expenditure | 122,256 | 171,158 | 244,512 | 195,609 | 220,061 | 195,609 | 146,707 | 171,158 | 244,512 | 171,158 | 244,512 | 317,865 | 2,446,117 | 2,597,576 | 2,776,077 |
| Loss on disposal of PPE | | | | | | | | | | | | 25,000 | 25,000 | 25,000 | 25,000 |
| Total Expenditure | 1,456,638 | 2,320,352 | 2,436,949 | 2,466,350 | 2,015,058 | 2,062,716 | 1,770,932 | 1,790,322 | 1,883,835 | 1,827,682 | 1,971,676 | 2,779,721 | 24,782,230 | 27,486,433 | 30,420,307 |
| Surplus/(Deficit) | 556,558 | (333,971) | 42,789 | (540,489) | 166,791 | 30,937 | (66,774) | (126,090) | 12,814 | (267,498) | (2,735) | 532,909 | 3,241 | 1,332 | 1,045 |
| Transfers recognised - capital | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 204,410 | 1,703,420 | 1,696,935 | 1,771,698 |
| Contributions recognised - capital | | | | | | | | | | | | | | | |
| Contributed assets | | | | | | | | | | | | | | | |
| Surplus/(Deficit) after capital transfers & contributions | 692,832 | (197,697) | 179,062 | (404,215) | 303,065 | 167,211 | 67,499 | 10,184 | 149,088 | (131,225) | 133,538 | 737,320 | 1,706,662 | 1,698,267 | 1,772,742 |
| Surplus/(Deficit) | 692,832 | (197,697) | 179,062 | (404,215) | 303,065 | 167,211 | 67,499 | 10,184 | 149,088 | (131,225) | 133,538 | 737,320 | 1,706,662 | 1,698,267 | 1,772,742 |

Table 51 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

| R thousand | Description | Budget Year 2013/14 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|------------|--|---------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2013/14 | Budget Year +1 2014/15 | |
| | | | | | | | | | | | | | | | | +2 2015/16 |
| | Multi-year expenditure to be appropriated | | | | | | | | | | | | | | | |
| | Vote 1 - Executive and Council | 1,394 | 8,465 | 15,380 | 28,216 | 36,432 | 35,561 | 38,785 | 38,115 | 33,286 | 40,533 | 39,840 | 97,536 | 413,543 | 361,585 | 328,105 |
| | Vote 2 - Finance and Corporate Services | 1,140 | 6,919 | 12,572 | 23,064 | 29,780 | 29,068 | 31,703 | 31,155 | 27,208 | 33,132 | 32,565 | 79,726 | 338,031 | 505,000 | 629,000 |
| | Vote 3 - Energy | 1,888 | 11,465 | 20,831 | 38,215 | 49,343 | 48,164 | 52,530 | 51,823 | 45,082 | 54,897 | 53,959 | 132,102 | 560,100 | 593,117 | 528,300 |
| | Vote 4 - Water and Sanitation | 242 | 1,468 | 2,667 | 4,892 | 6,317 | 6,166 | 6,725 | 6,608 | 5,771 | 7,028 | 6,907 | 16,911 | 71,700 | 87,500 | 124,000 |
| | Vote 5 - Waste Management | 268 | 1,628 | 2,959 | 5,428 | 7,008 | 6,841 | 7,461 | 7,332 | 6,403 | 7,797 | 7,664 | 18,762 | 79,550 | 70,000 | 120,000 |
| | Vote 6 - Human Settlements | | | | | | | | | | | | | | | |
| | Vote 7 - City Planning | | | | | | | | | | | | | | | |
| | Vote 8 - Economic Development | 223 | 1,352 | 2,457 | 4,507 | 5,819 | 5,680 | 6,195 | 6,088 | 5,317 | 6,474 | 6,364 | 15,579 | 66,055 | 51,200 | 60,500 |
| | Vote 9 - Disaster and Emergency Management Services | 150 | 908 | 1,650 | 3,026 | 3,908 | 3,814 | 4,160 | 4,088 | 3,570 | 4,347 | 4,273 | 10,461 | 44,354 | 28,085 | 42,900 |
| | Vote 10 - SRAC | 467 | 2,833 | 5,147 | 9,443 | 12,193 | 11,901 | 12,980 | 12,756 | 11,140 | 13,565 | 13,333 | 32,642 | 138,400 | 61,000 | 48,000 |
| | Vote 11 - Health and Social Development | 264 | 1,603 | 2,912 | 5,343 | 6,899 | 6,734 | 7,344 | 7,218 | 6,303 | 7,675 | 7,544 | 18,470 | 78,310 | 106,050 | 151,400 |
| | Vote 12 - Environmental Resource Management | 95 | 575 | 1,044 | 1,916 | 2,474 | 2,414 | 2,633 | 2,588 | 2,260 | 2,752 | 2,705 | 6,622 | 28,078 | 33,600 | 23,500 |
| | Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD) | 92 | 560 | 1,017 | 1,865 | 2,409 | 2,351 | 2,564 | 2,520 | 2,201 | 2,680 | 2,634 | 6,448 | 27,340 | 28,160 | 28,640 |
| | Vote 14 - Transport | 1,207 | 7,330 | 13,318 | 24,432 | 31,546 | 30,792 | 33,584 | 33,003 | 28,822 | 35,097 | 34,497 | 84,457 | 358,082 | 336,741 | 312,448 |
| | Vote 15 - Roads and Stormwater | 2,124 | 12,984 | 23,429 | 42,981 | 55,487 | 54,170 | 59,081 | 58,061 | 50,704 | 61,743 | 60,689 | 148,577 | 629,950 | 610,550 | 650,500 |
| | Capital multi-year expenditure sub-total | 9,553 | 57,998 | 105,382 | 193,327 | 249,623 | 243,656 | 265,746 | 261,156 | 228,064 | 277,720 | 272,975 | 668,294 | 2,833,494 | 2,872,589 | 3,047,283 |
| | Single-year expenditure to be appropriated | | | | | | | | | | | | | | | |
| | Vote 1 - Executive and Council | 32 | 192 | 350 | 642 | 828 | 809 | 882 | 867 | 757 | 922 | 906 | 2,218 | 9,403 | 6,883 | 10,693 |
| | Vote 2 - Finance and Corporate Services | 161 | 978 | 1,777 | 3,260 | 4,209 | 4,108 | 4,481 | 4,403 | 3,845 | 4,682 | 4,602 | 11,268 | 47,774 | 28,388 | 30,880 |
| | Vote 3 - Energy | 70 | 424 | 771 | 1,414 | 1,825 | 1,782 | 1,943 | 1,910 | 1,688 | 2,031 | 1,986 | 4,887 | 20,720 | 21,150 | 21,760 |
| | Vote 4 - Water and Sanitation | 29 | 176 | 320 | 587 | 758 | 740 | 807 | 793 | 692 | 843 | 829 | 2,028 | 8,600 | 8,600 | 10,550 |
| | Vote 5 - Waste Management | 163 | 989 | 1,798 | 3,298 | 4,258 | 4,156 | 4,533 | 4,455 | 3,890 | 4,737 | 4,656 | 11,399 | 48,332 | 54,417 | 39,800 |
| | Vote 6 - Human Settlements | 3 | 20 | 36 | 67 | 86 | 84 | 92 | 90 | 79 | 96 | 94 | 231 | 980 | 980 | 1,080 |
| | Vote 7 - City Planning | 13 | 78 | 141 | 259 | 335 | 327 | 356 | 350 | 306 | 372 | 366 | 896 | 3,800 | 4,100 | 4,400 |
| | Vote 8 - Economic Development | 8 | 50 | 92 | 168 | 217 | 212 | 231 | 227 | 198 | 242 | 237 | 581 | 2,465 | 1,370 | 1,740 |
| | Vote 9 - Disaster and Emergency Management Services | 116 | 706 | 1,284 | 2,355 | 3,041 | 2,988 | 3,237 | 3,181 | 2,778 | 3,383 | 3,325 | 8,140 | 34,513 | 33,010 | 39,080 |
| | Vote 10 - SRAC | 62 | 376 | 682 | 1,252 | 1,617 | 1,578 | 1,721 | 1,691 | 1,477 | 1,799 | 1,768 | 4,328 | 18,350 | 25,400 | 24,000 |
| | Vote 11 - Health and Social Development | 57 | 348 | 632 | 1,160 | 1,498 | 1,462 | 1,594 | 1,567 | 1,368 | 1,666 | 1,638 | 4,010 | 17,000 | 13,150 | 9,400 |
| | Vote 12 - Environmental Resource Management | 117 | 708 | 1,287 | 2,361 | 3,049 | 2,976 | 3,246 | 3,190 | 2,786 | 3,392 | 3,334 | 8,163 | 34,610 | 33,420 | 57,045 |
| | Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD) | 80 | 487 | 885 | 1,624 | 2,096 | 2,046 | 2,232 | 2,193 | 1,915 | 2,332 | 2,292 | 5,612 | 23,795 | 26,990 | 27,395 |
| | Vote 14 - Transport | 66 | 400 | 727 | 1,334 | 1,722 | 1,681 | 1,834 | 1,802 | 1,574 | 1,916 | 1,884 | 4,611 | 19,552 | 35,252 | 4,600 |
| | Vote 15 - Roads and Stormwater | 46 | 280 | 510 | 935 | 1,207 | 1,178 | 1,285 | 1,263 | 1,103 | 1,343 | 1,320 | 3,231 | 13,700 | 14,200 | 34,400 |
| | Capital single-year expenditure sub-total | 1,024 | 6,214 | 11,291 | 20,714 | 26,746 | 26,106 | 28,473 | 27,981 | 24,436 | 29,756 | 29,248 | 71,604 | 303,594 | 307,110 | 316,823 |
| | Total Capital Expenditure | 10,576 | 64,213 | 116,673 | 214,041 | 276,369 | 269,762 | 294,219 | 289,137 | 252,500 | 307,476 | 302,223 | 739,898 | 3,137,088 | 3,179,699 | 3,364,115 |

Table 52 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

| Description | Budget Year 2013/14 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|---|--|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---|------------------------|------------------------|--|
| | Budgeted monthly capital expenditure (standard classification) | | | | | | | | | | | | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | |
| | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | |
| Capital Expenditure - Standard | | | | | | | | | | | | | | | | |
| <i>Governance and administration</i> | 1,587 | 9,635 | 17,507 | 32,117 | 41,469 | 40,478 | 44,148 | 43,385 | 37,888 | 46,137 | 45,349 | 111,022 | 470,720 | 396,656 | 369,678 | |
| Executive and council | 53 | 319 | 580 | 1,063 | 1,373 | 1,340 | 1,461 | 1,436 | 1,254 | 1,527 | 1,501 | 3,675 | 15,583 | 7,493 | 11,523 | |
| Budget and treasury office | 892 | 5,413 | 9,836 | 18,045 | 23,300 | 22,743 | 24,804 | 24,376 | 21,287 | 25,922 | 25,479 | 62,378 | 264,474 | 192,523 | 188,190 | |
| Corporate services | 643 | 3,903 | 7,091 | 13,009 | 16,797 | 16,395 | 17,882 | 17,573 | 15,346 | 18,887 | 18,368 | 44,969 | 190,663 | 196,640 | 189,965 | |
| Community and public safety | 1,730 | 10,501 | 19,080 | 35,004 | 45,197 | 44,116 | 48,116 | 47,285 | 41,293 | 50,284 | 49,425 | 121,001 | 513,033 | 441,850 | 561,520 | |
| Community and social services | 387 | 2,350 | 4,289 | 7,832 | 10,113 | 9,871 | 10,766 | 10,680 | 9,239 | 11,251 | 11,059 | 27,074 | 114,790 | 88,825 | 78,125 | |
| Sport and recreation | 312 | 1,891 | 3,437 | 6,304 | 8,140 | 7,946 | 8,666 | 8,516 | 7,437 | 9,056 | 8,902 | 21,793 | 92,400 | 48,600 | 63,500 | |
| Public safety | 438 | 2,661 | 4,835 | 8,870 | 11,453 | 11,179 | 12,193 | 11,982 | 10,464 | 12,742 | 12,524 | 30,662 | 130,003 | 116,245 | 138,015 | |
| Housing | 271 | 1,648 | 2,995 | 5,495 | 7,094 | 6,925 | 7,553 | 7,422 | 6,482 | 7,983 | 7,758 | 18,993 | 80,530 | 70,980 | 121,080 | |
| Health | 321 | 1,951 | 3,545 | 6,503 | 8,397 | 8,196 | 8,939 | 8,784 | 7,671 | 9,342 | 9,182 | 22,479 | 95,310 | 119,200 | 160,800 | |
| Economic and environmental services | 3,670 | 22,285 | 40,491 | 74,283 | 95,914 | 93,621 | 102,109 | 100,345 | 87,630 | 106,710 | 104,887 | 256,782 | 1,088,727 | 1,057,258 | 1,062,908 | |
| Planning and development | 186 | 1,130 | 2,063 | 3,766 | 4,863 | 4,746 | 5,177 | 5,087 | 4,443 | 5,410 | 5,317 | 13,018 | 55,195 | 42,520 | 50,040 | |
| Road transport | 3,443 | 20,905 | 37,983 | 69,681 | 89,972 | 87,822 | 95,784 | 94,129 | 82,202 | 100,099 | 98,389 | 240,975 | 1,021,284 | 996,743 | 1,001,948 | |
| Environmental protection | 41 | 251 | 456 | 836 | 1,079 | 1,053 | 1,149 | 1,129 | 986 | 1,200 | 1,180 | 2,889 | 12,248 | 17,995 | 10,920 | |
| Trading services | 3,531 | 21,441 | 38,958 | 71,469 | 92,281 | 90,074 | 98,241 | 96,544 | 84,310 | 102,667 | 100,913 | 247,054 | 1,047,483 | 1,269,784 | 1,353,410 | |
| Electricity | 1,209 | 7,343 | 13,343 | 24,477 | 31,605 | 30,849 | 33,646 | 33,065 | 28,875 | 35,162 | 34,562 | 84,613 | 358,751 | 526,150 | 650,760 | |
| Water | 1,163 | 7,064 | 12,835 | 23,546 | 30,402 | 29,676 | 32,366 | 31,807 | 27,777 | 33,824 | 33,246 | 81,394 | 345,100 | 457,500 | 463,060 | |
| Waste water management | 754 | 4,577 | 8,316 | 15,256 | 19,699 | 19,228 | 20,971 | 20,609 | 17,997 | 21,916 | 21,941 | 52,737 | 223,600 | 144,217 | 75,800 | |
| Waste management | 405 | 2,457 | 4,464 | 8,190 | 10,575 | 10,322 | 11,257 | 11,063 | 9,661 | 11,765 | 11,564 | 28,310 | 120,032 | 141,917 | 163,800 | |
| Other | 58 | 351 | 637 | 1,168 | 1,509 | 1,473 | 1,606 | 1,578 | 1,378 | 1,678 | 1,650 | 4,039 | 17,125 | 14,150 | 16,600 | |
| Total Capital Expenditure - Standard | 10,576 | 64,213 | 116,673 | 214,041 | 276,369 | 269,762 | 294,219 | 289,137 | 252,500 | 307,476 | 302,223 | 739,898 | 3,137,088 | 3,179,699 | 3,364,115 | |

Table 53 MBRR SA30 - Budgeted monthly cash flow

| MONTHLY CASH FLOWS | Budget Year 2013/14 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|---|-------------------|-----------|
| | Budgeted monthly cash flow | | | | | | | | | | | | Budget Year | Budget Year | |
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | 2013/14 | +2 2015/16 | |
| Cash Receipts By Source | | | | | | | | | | | | | | | |
| Property rates | 202,331 | 248,932 | 349,965 | 274,271 | 274,976 | 268,013 | 268,635 | 269,489 | 267,578 | 269,850 | 426,044 | 3,292,271 | 3,539,192 | 3,904,631 | |
| Service charges - penalties & collection charges | 3,120 | 4,367 | 5,615 | 4,367 | 6,239 | 4,991 | 5,615 | 4,991 | 3,743 | 4,367 | 9,983 | 62,392 | 67,071 | 72,101 | |
| Service charges - electricity revenue | 913,140 | 1,147,427 | 1,102,969 | 778,792 | 891,092 | 755,335 | 812,414 | 702,062 | 731,512 | 751,672 | 802,147 | 1,404,012 | 10,792,567 | 12,335,078 | |
| Service charges - water revenue | 191,541 | 111,632 | 139,272 | 311,263 | 359,139 | 239,426 | 204,730 | 191,541 | 107,201 | 151,555 | 148,970 | 2,394,257 | 2,633,663 | 2,897,051 | |
| Service charges - sanitation revenue | 56,172 | 26,667 | 80,246 | 80,246 | 80,246 | 87,190 | 88,271 | 76,621 | 16,045 | 69,022 | 80,772 | 802,463 | 862,648 | 827,346 | |
| Service charges - refuse revenue | 75,880 | 80,439 | 91,972 | 89,680 | 84,880 | 91,529 | 80,779 | 94,968 | 90,794 | 79,008 | 92,646 | 1,174,222 | 1,174,222 | 1,262,289 | |
| Service charges - other | 5,120 | 4,984 | 5,840 | 5,840 | 5,840 | 5,840 | 5,191 | 5,840 | 6,087 | 5,783 | 6,018 | 64,888 | 68,197 | 71,539 | |
| Rental of facilities and equipment | 6,155 | 4,448 | 4,557 | 4,610 | 4,623 | 4,219 | 4,739 | 5,091 | 4,732 | 4,312 | 5,064 | 4,296 | 56,848 | 60,125 | |
| Interest earned - external investments | 19,085 | 16,572 | 10,664 | 14,775 | 11,182 | 13,433 | 8,409 | 9,888 | 5,919 | 18,476 | 27,566 | 195,615 | 215,177 | 231,315 | |
| Interest earned - outstanding debtors | 10,720 | 11,526 | 13,110 | 12,314 | 8,210 | 12,314 | 13,068 | 12,343 | 9,728 | 11,182 | 11,175 | 201,712 | 222,861 | 245,580 | |
| Dividends received | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Fines | 13,213 | 14,813 | 13,025 | 13,756 | 13,260 | 15,660 | 14,298 | 17,504 | 19,133 | 13,227 | 20,367 | 185,158 | 194,602 | 204,137 | |
| Licences and permits | 2,577 | 2,729 | 5,167 | 3,044 | 3,198 | 2,215 | 4,539 | 3,196 | 3,643 | 2,180 | 4,136 | 38,985 | 40,973 | 42,980 | |
| Agency services | 17,975 | 20,027 | 24,666 | 23,017 | 19,022 | 16,310 | 19,808 | 18,977 | 19,816 | 13,472 | 21,974 | 31,090 | 246,055 | 258,603 | |
| Transfer receipts - operational | 241,888 | 96,759 | 368,834 | 120,949 | 241,888 | 391,135 | 34,382 | 93,792 | 483,796 | 12,180 | 284,977 | 2,418,978 | 2,572,454 | 2,701,272 | |
| Other revenue | 145,567 | 72,783 | 130,359 | 72,775 | 51,422 | 76,788 | 37,803 | 56,666 | 34,792 | 55,810 | 436,701 | 289,205 | 1,460,670 | 1,547,796 | |
| Cash Receipts by Source | 1,904,494 | 1,864,105 | 2,346,150 | 1,809,594 | 2,053,929 | 1,984,396 | 1,592,661 | 1,562,950 | 1,804,523 | 1,460,133 | 1,871,260 | 23,280,333 | 25,792,661 | 28,509,677 | |
| Other Cash Flows by Source | | | | | | | | | | | | | | | |
| Transfer receipts - capital | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 136,274 | 1,703,420 | 1,696,935 | 1,771,698 | |
| Contributions recognised - capital & Contributed assets | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Proceeds on disposal of PPE | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Short term loans | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Borrowing long term/financing | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Increase (decrease) in consumer deposits | 3,252 | 3,252 | 3,252 | 3,252 | 3,252 | 3,252 | 3,252 | 3,252 | 3,252 | 3,252 | 3,252 | 800,000 | 785,000 | 44,684 | |
| Decrease (increase) in non-current debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Decrease (increase) other non-current receivables | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Decrease (increase) in non-current investments | (18,655) | (18,655) | (18,655) | (18,655) | (18,655) | (18,655) | (18,655) | (18,655) | (18,655) | (18,655) | (18,655) | (223,857) | 114,850 | (42,475) | |
| Total Cash Receipts by Source | 2,025,365 | 1,984,976 | 2,467,021 | 1,930,465 | 2,174,801 | 2,105,267 | 1,713,552 | 1,683,821 | 1,925,395 | 2,381,005 | 1,992,132 | 25,586,926 | 28,432,388 | 30,283,584 | |
| Cash Payments by Type | | | | | | | | | | | | | | | |
| Employee related costs | 357,959 | 433,946 | 417,002 | 432,787 | 415,029 | 435,159 | 402,885 | 418,418 | 419,154 | 567,428 | 371,147 | 5,003,494 | 5,493,619 | 5,945,211 | |
| Remuneration of councillors | 7,146 | 7,067 | 7,169 | 7,065 | 7,069 | 7,075 | 10,774 | 7,678 | 7,651 | 7,651 | 13,289 | 97,286 | 103,707 | 110,344 | |
| Finance charges | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Bulk purchases - Electricity | 527,840 | 917,687 | 824,938 | 1,029,287 | 530,656 | 487,120 | 503,710 | 472,793 | 496,923 | 531,610 | 562,526 | 655,275 | 7,540,565 | 8,747,055 | |
| Bulk purchases - Water & Sewer | 167,716 | 291,587 | 262,117 | 327,047 | 168,675 | 154,778 | 160,049 | 150,226 | 167,993 | 168,914 | 178,738 | 208,208 | 2,395,948 | 2,622,665 | 2,872,272 |
| Other materials | 105,612 | 147,857 | 211,224 | 168,979 | 190,102 | 168,979 | 126,735 | 147,857 | 211,224 | 147,857 | 211,224 | 1,814,002 | 2,267,326 | 2,432,655 | |
| Contracted services | 24,653 | 57,523 | 57,523 | 66,741 | 65,741 | 90,394 | 90,394 | 98,611 | 70,006 | 46,991 | 76,594 | 821,760 | 887,112 | 969,081 | |
| Transfers and grants - other municipalities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfers and grants - other | 1,333 | 69,776 | 141,371 | 4,207 | 188,463 | 7,494 | 118,485 | 147,835 | 89,241 | 10,728 | 135,927 | 88,818 | 1,003,670 | 1,086,943 | 1,201,714 |
| Other expenditure | 122,256 | 171,158 | 244,512 | 195,639 | 220,061 | 195,639 | 146,707 | 171,158 | 244,512 | 171,158 | 244,512 | 286,984 | 2,414,236 | 2,127,511 | 2,361,552 |
| Cash Payments by Type | 1,314,515 | 2,096,601 | 2,178,083 | 2,230,723 | 1,791,746 | 1,827,368 | 1,559,738 | 1,614,577 | 1,707,541 | 1,651,338 | 1,795,661 | 21,776,184 | 24,270,903 | 27,014,829 | |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | | |
| Capital assets | 10,576 | 64,213 | 116,673 | 214,041 | 276,389 | 269,762 | 294,219 | 289,137 | 262,600 | 307,476 | 302,223 | 739,898 | 3,179,689 | 3,364,115 | 179,648 |
| Repayment of borrowing | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Cash Flows/Payments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Cash Payments by Type | 1,325,091 | 2,160,813 | 2,438,784 | 2,444,764 | 2,068,146 | 2,241,458 | 1,853,957 | 1,903,714 | 2,104,069 | 1,958,814 | 2,097,884 | 25,095,630 | 28,026,715 | 30,557,593 | |
| NET INCREASE/(DECREASE) IN CASH HELD | 700,274 | (175,837) | 28,228 | (514,299) | (106,685) | (135,891) | (140,425) | (219,893) | (178,675) | (422,191) | (105,752) | 716,680 | 503,296 | (274,009) | |
| Cash/cash equivalents at the month/year begin: | 2,232,277 | 2,932,551 | 2,756,714 | 2,784,952 | 2,270,653 | 2,377,338 | 2,241,447 | 2,101,022 | 1,881,129 | 1,702,454 | 2,124,645 | 2,018,893 | 2,232,277 | 2,735,573 | 3,141,266 |
| Cash/cash equivalents at the month/year end: | 2,932,551 | 2,756,714 | 2,784,952 | 2,270,653 | 2,377,338 | 2,241,447 | 2,101,022 | 1,881,129 | 1,702,454 | 1,244,645 | 2,018,893 | 2,735,573 | 2,735,573 | 3,141,266 | 2,867,247 |

2.10 Annual budgets and SDBIPs – internal departments

2.10.1 City Manager

The budgets of the following departments have been clustered into the budget of the City Manager:

- Office of City Manager
- Office of Chief Operating Officer
- Executive Support
- City Secretariat
- Communications and Marketing
- Institutional Strategy, Monitoring and Evaluation and Research
- Internal Audit
- Risk Management
- Enterprise Programme Management Office
- Customer Relations Management
- Urban Management
- Urban Renewal

Each department will retain their respective individual cost centres to ensure accountability, but reporting will be done in a consolidated manner.

Operating budget of the City Manager

The main cost drivers of relevant departments are salaries and office overhead costs.

Capital budget of the departments within the City Manager

City Manager

An amount of R440 000 for the 2013/14, R220 000 for the 2014/15 and R180 000 for the 2015/16 financial years have been provided for operational equipment for the City Manager.

Chief Operating Officer

An amount of R120 000 for the 2013/14, R80 000 for the 2014/15 and R80 000 for the 2015/16 financial years have been provided for operational equipment for the Chief Operating Officer

Communications and Marketing Department

An amount of R280 000 for the 2013/14, R290 000 for the 2014/15 and R310 000 for the 2015/16 financial years have been provided for operational equipment for the Communications and Marketing Department.

Institutional Strategy, Monitoring & Evaluation and Research Department

An amount of R220 000 for the 2013/14, R220 000 for the 2014/15 and R220 000 for the 2015/16 financial years have been provided for operational equipment for the Institutional Strategy, M & E and Research department.

Capital budget of the Internal Audit Department

An amount of R485 000 for the 2013/14, R361 000 for the 2014/15 and R388 400 for the 2015/16 financial years have been provided for operational equipment for the Internal Audit department.

Capital budget of the Risk Management Department

An amount of R220 000 for the 2013/14, R180 000 for the 2014/15 and R180 000 for the 2015/16 financial years have been provided for operational equipment for the Risk Management department.

The above amounts have been provided to operationalize the offices of senior management and newly appointed divisional heads. Future amounts are mainly for the replacement of ICT equipment as it becomes obsolete and not necessarily furniture.

Customer Relations Management Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|--------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | 25,000,000 | | |
| Revenue | 40,393,489 | 5,600,000 | 850,000 |
| Other Loan Funding | | 38,100,000 | 15,000,000 |
| Total | 65,393,489 | 43,700,000 | 15,850,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Corporate | 33,000,000 | 14,600,000 | 15,000,000 |
| Daveyton | 5,500,000 | 4,000,000 | - |
| Nigel | 7,000,000 | 4,500,000 | - |
| Operational Equipment | 850,000 | 850,000 | 850,000 |
| Tembisa | 6,143,489 | 7,500,000 | - |
| Tembisa 2 | 10,000,000 | 11,500,000 | - |
| Vosloorus | 2,900,000 | 750,000 | |
| Total | 65,393,489 | 43,700,000 | 15,850,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|------------------------------|---------------------------|---------------------------|---------------------------|
| All wards | 33,000,000 | 14,600,000 | 15,000,000 |
| CBD / Developed, Residential | 7,000,000 | 4,500,000 | - |
| Operational Equipment | 850,000 | 850,000 | 850,000 |

| | | | |
|----------------|-------------------|-------------------|-------------------|
| Underdeveloped | 24,543,489 | 23,750,000 | - |
| Total | 65,393,489 | 43,700,000 | 15,850,000 |

Expected outcomes from the implementation of the Capital budget of CRM

The total budget for the department is R65,3m.

- R31,5m has been provided for the upgrades of 7 CCA buildings
 - Daveyton – R5,5m
 - Tembisa 2 – R10m
 - Nigel – R7m
 - Vosloorus – R2,9m
 - Tembisa – R6,1m
- A further amount of R18m has been provided for the upgrades of CCA Brownfield buildings
- An amount of R15m has been allocated to the Unified Command Centre (UCC). This project was previously under the ICT vote and will henceforth form part of the CRM budget.

Table 58: Operating budget of the City Manager

| CITY MANAGER'S OFFICE | | | | | | | | | | | | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------|----------------|----------------|----------------------|----------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| INCOME | | | | | | | | | | | | | |
| Operating Grants & Subsidies - Other | 1,036,844 | 1,958,168 | - | - | 123,764,174 | 58,239,315 | 102,323,325 | 154,966,972 | 25.21% | 51.45% | 44.84% | 165,194,788 | 175,767,259 |
| Finance Management Grant | - | - | - | - | 732,687 | 946,436 | 367,504 | 787,633 | 7.50% | 114.32% | 0.23% | 839,609 | 893,347 |
| Sub-Total: Operating Grants | 1,036,844 | 1,958,168 | - | - | 19,995,144 | 10,378,404 | 18,048,263 | 21,034,289 | 5.20% | 16.54% | 6.09% | 22,422,549 | 23,857,590 |
| Other Sundry Income | 14,348 | - | (124,368) | 3,000 | (2,970,294) | 1,457,692 | (2,970,294) | (3,262,351) | 9.83% | 9.83% | -0.94% | (3,477,666) | (3,700,236) |
| Sub-Total: Other Income | 14,348 | - | (124,368) | 3,000 | 141,521,711 | 69,564,155 | 117,768,798 | 173,526,543 | 22.61% | 47.35% | 50.21% | 184,979,280 | 196,817,960 |
| TOTAL OPERATING INCOME | 1,051,192 | 1,958,168 | (124,368) | 3,000 | 72,194,013 | 42,113,176 | 138,419,069 | 75,081,774 | 4.00% | -45.76% | 21.73% | 78,835,862 | 82,777,655 |
| Internal Recoveries | 8,262,795 | 9,253,729 | - | 3,000 | 7,360,307 | 2,166,330 | 5,257,185 | 7,266,919 | -1.27% | 38.23% | 2.10% | 7,637,522 | 8,011,767 |
| NET OPERATING INCOME | 9,313,987 | 11,211,897 | (124,368) | 3,000 | 78,003,000 | 2,996,738 | 9,032,102 | 2,208 | -99.97% | 0.00% | 100.00% | 2,321 | 2,435 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 77,028,551 | 85,458,185 | 89,851,240 | 122,119,174 | 72,194,013 | 42,113,176 | 138,419,069 | 75,081,774 | 4.00% | -45.76% | 21.73% | 78,835,862 | 82,777,655 |
| Employee Related Costs - Overtime | 514,613 | 1,060,273 | 966,335 | 732,687 | 732,687 | 946,436 | 367,504 | 787,633 | 7.50% | 114.32% | 0.23% | 839,609 | 893,347 |
| Employee Related Costs - Social Contributions | 15,782,932 | 15,515,320 | 16,228,011 | 19,995,144 | 19,995,144 | 10,378,404 | 18,048,263 | 21,034,289 | 5.20% | 16.54% | 6.09% | 22,422,549 | 23,857,590 |
| Employee Related Costs - Salaries Capitalised | (2,201,142) | (591,185) | (1,147,634) | (2,970,294) | (2,970,294) | 1,457,692 | (2,970,294) | (3,262,351) | 9.83% | 9.83% | -0.94% | (3,477,666) | (3,700,236) |
| Sub-Total: Remuneration | 91,124,954 | 101,442,593 | 105,897,953 | 139,876,711 | 141,521,711 | 69,564,155 | 117,768,798 | 173,526,543 | 22.61% | 47.35% | 50.21% | 184,979,280 | 196,817,960 |
| Depreciation - Existing Assets | 62,510,799 | 63,442,243 | 82,764,185 | 72,194,013 | 72,194,013 | 42,113,176 | 138,419,069 | 75,081,774 | 4.00% | -45.76% | 21.73% | 78,835,862 | 82,777,655 |
| Repairs and Maintenance - External Contractors | 6,129,756 | 8,742,800 | 6,080,069 | 7,266,607 | 7,360,307 | 2,166,330 | 5,257,185 | 7,266,919 | -1.27% | 38.23% | 2.10% | 7,637,522 | 8,011,767 |
| Repairs and Maintenance - Internal Maintenance Teams | 284,336 | 201,880 | 845,520 | 623,478 | 749,958 | 234,525 | 714,246 | 685,000 | -8.66% | -4.09% | 0.20% | 730,210 | 776,934 |
| Sub-Total: Repairs and Maintenance | 6,414,091 | 8,944,091 | 6,925,589 | 7,890,085 | 8,110,265 | 2,400,855 | 5,971,431 | 7,951,919 | -1.95% | 33.17% | 2.30% | 8,367,732 | 8,788,701 |
| Contracted Services - Existing Contracts | 34,800 | 88,338 | 583,148 | 1,178,656 | 1,753,681 | 429,847 | 751,795 | 1,695,301 | -3.33% | 125.50% | 0.49% | 1,830,926 | 1,977,400 |
| Sub-Total: Contracted Services | 34,800 | 88,338 | 583,148 | 1,178,656 | 1,753,681 | 429,847 | 751,795 | 1,695,301 | -3.33% | 125.50% | 0.49% | 1,830,926 | 1,977,400 |
| General Expenses | 49,305,373 | 42,328,640 | 56,993,976 | 97,886,952 | 123,251,752 | 23,012,082 | 71,657,119 | 87,335,200 | -29.14% | 21.88% | 25.27% | 89,116,187 | 93,646,256 |
| Grants Expenditure | - | - | - | - | 7,800,000 | 1,538,046 | 7,800,000 | - | -100.00% | 0.00% | 0.00% | - | - |
| TOTAL OPERATING EXPENDITURE | 209,390,017 | 216,246,494 | 253,164,852 | 319,026,417 | 354,631,422 | 139,058,160 | 342,368,212 | 345,590,737 | -2.55% | 0.94% | 100.00% | 363,129,987 | 384,007,972 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 2,574,843 | 3,015,016 | - | - | - | - | - | - | 0.00% | 0.00% | 0.00% | - | - |
| NET OPERATING EXPENDITURE | 211,964,860 | 219,261,510 | 253,164,852 | 319,026,417 | 354,631,422 | 139,058,160 | 342,368,212 | 345,590,737 | -2.55% | 0.94% | 100.00% | 363,129,987 | 384,007,972 |
| OPERATING SURPLUS/(DEFICIT) | (202,650,872) | (208,048,613) | (253,289,219) | (319,023,417) | (346,828,422) | (136,062,422) | (333,336,110) | (345,588,529) | -0.36% | 3.68% | | (363,127,666) | (384,005,537) |
| Total Transfers from Cash-Backed Reserves | - | 7,741,428 | - | 5,806,076 | 5,806,076 | 3,386,873 | 5,806,068 | 6,096,380 | 5.00% | 5.00% | | 6,401,200 | 6,721,260 |
| NET OPERATING SURPLUS/(DEFICIT) | (202,650,872) | (200,308,185) | (253,289,219) | (313,217,341) | (341,022,346) | (132,675,549) | (327,530,042) | (339,492,149) | -0.45% | 3.65% | | (366,726,466) | (377,284,277) |

2.10.2 City Planning

The result statements of the department is contained in the IDP in Annexure A.

Key Strategic Projects of the City Planning Department

| Project Name | Brief Description | Project Status/Progress | 2013/14 Financial Implications |
|--|--|---|--------------------------------|
| Development of Regional Spatial Development Frameworks (RSDFs) for Regions B, C, D, E & F and Review of the Metropolitan Spatial Development Framework (MSDF). | The aim of the project is to develop Regional Spatial Development Frameworks and review the current (2011) MSDF to give context to urban design, city form and city identity for the metro. | The SCM process for the appointment of service provider to undertake this project on behalf of the department is on course and has reached the Bid Adjudication Committee which has referred the item back for auditing due to the magnitude/nature of the project. | R12m |
| Development of identified Strategic Land Parcels | <p>The aim is to mobilise private sector investors to partner with the metro to maximise the potential land asset value and attract more investment in order for Ekurhuleni to achieve its developmental objectives that would result in economic growth, poverty alleviation</p> <p>It is the intention of Ekurhuleni metropolitan municipality to package land for development to alter the metro's spatial landscape and optimize urban development by maximising the potential of strategic developable land and property through partnership with private sector, lease or outright disposal of the land and property assets.</p> | 25 Strategic Land Parcels and Development Areas owned by council have been identified. | R5m |

Project 1: Development of RSDFs for Regions B, C, D, E & F and Review of the MSDF

The SCM process for the appointment of service provider to undertake this project on behalf of the department is on course and has reached the Bid Adjudication Committee which has referred the item back for auditing due to the magnitude/nature of the project. It is the intention of City Planning department to appoint a multidisciplinary team/company led by one project manager to draft of five (5) Regional Spatial Development Frameworks (RSDFs) and the further consolidation of all with sixth Regional Spatial Development Framework (RSDF) and the ultimate review of the Metropolitan Spatial Development Framework (MSDF). The projects is expected to take a maximum of 18 months starting in the current 2012/2013 financial year.

Project 2: Development of identified Strategic Land Parcels

The 25 identified strategic land parcels when approved by Mayoral Committee and then Council will undergo the process of in-depth analysis, land packaging and profiling by a team of expertise to inform if the metro's objective of their development will be realised. There is currently a draft scope of work whose one of the expected deliverables by the to-be appointed service provider is development of business plans for the approved land parcels. The outcomes would also inform council which land parcels would proceed to the tender phase to solicit the best possible proposal through Requests for Proposals (RFPs). Business Plans for each land parcel will be available upon the completion of the work to be conducted by the service provider to be appointed. The project duration is expected to be take a maximum of 15 Months

The operating budget per category is attached hereto.

Table 59: Operating budget of the City Planning Department

| CITY PLANNING | | | | | | | | | | | | | |
|--|-----------------|-----------------|-----------------|-------------------|--------------------|---------------------|------------------|----------------|-------------|-------------|---------------|----------------|----------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ. BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| INCOME | | | | | | | | | | | | | |
| Licenses & Permits | 1,532,114 | 1,397,116 | 1,781,591 | 1,890,500 | 1,890,500 | 1,324,793 | 1,711,836 | 2,003,500 | 5.98% | 17.04% | 18.32% | 2,105,679 | 2,208,959 |
| Finance Management Grant | - | 0 | 0 | 0 | 0 | 0 | 0 | 8,808,000 | 100.00% | 100.00% | 80.54% | 0 | 0 |
| Sub-Total: Operating Grants | - | 0 | 0 | 0 | 0 | 0 | 0 | 8,808,000 | 100.00% | 100.00% | 80.54% | 0 | 0 |
| Other Sundry Income | 123,554 | 121,284 | 91,031 | 122,300 | 122,300 | 69,069 | 69,992 | 125,079 | 2.27% | 78.70% | 1.14% | 131,458 | 137,898 |
| Sub-Total: Other Income | 123,554 | 121,284 | 91,031 | 122,300 | 122,300 | 69,069 | 69,992 | 125,079 | 2.27% | 78.70% | 1.14% | 131,458 | 137,898 |
| TOTAL OPERATING INCOME | 1,655,668 | 1,518,400 | 1,872,622 | 2,012,800 | 2,012,800 | 1,393,862 | 1,781,828 | 10,936,579 | 443.35% | 513.78% | 100.00% | 2,237,137 | 2,346,757 |
| Internal Recoveries | 836,583 | 791,984 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING INCOME | 2,492,251 | 2,300,384 | 1,872,622 | 2,012,800 | 2,012,800 | 1,393,862 | 1,781,828 | 10,936,579 | 443.35% | 513.78% | 100.00% | 2,237,137 | 2,346,757 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 54,100,114 | 61,527,183 | 64,304,113 | 75,148,156 | 75,148,156 | 39,379,396 | 67,483,871 | 82,854,296 | 10.25% | 22.78% | 48.53% | 88,322,679 | 93,975,333 |
| Employee Related Costs - Overtime | 20,857 | 4,365 | 64,665 | 37,879 | 37,879 | 43,664 | 30,674 | 40,717 | 7.49% | 32.74% | 0.02% | 43,405 | 46,182 |
| Employee Related Costs - Social Contributions | 13,142,429 | 13,649,962 | 14,310,010 | 16,776,665 | 16,776,665 | 8,819,649 | 15,919,773 | 17,763,678 | 5.88% | 11.58% | 10.41% | 18,936,082 | 20,147,992 |
| Employee Related Costs - Salaries Capitalised | - | 0 | 0 | -279,295 | -279,295 | 0 | -279,295 | -306,757 | 9.83% | 9.83% | -0.18% | -327,003 | -347,931 |
| Sub-Total: Remuneration | 67,263,400 | 75,181,510 | 78,678,788 | 91,683,405 | 91,683,405 | 48,242,709 | 83,155,023 | 100,351,934 | 9.45% | 20.68% | 58.78% | 106,975,163 | 113,821,576 |
| Depreciation - Existing Assets | 1,289,266 | 1,114,754 | 1,676,828 | 1,278,545 | 1,278,545 | 745,815 | 1,791,581 | 1,329,687 | 4.00% | -25.78% | 0.78% | 1,396,171 | 1,465,980 |
| Sub-Total: Depreciation | 1,289,266 | 1,114,754 | 1,676,828 | 1,278,545 | 1,278,545 | 745,815 | 1,791,581 | 1,329,687 | 4.00% | -25.78% | 0.78% | 1,396,171 | 1,465,980 |
| Repairs and Maintenance - External Contractors | 479,366 | 334,385 | 358,006 | 533,258 | 533,258 | 229,142 | 314,243 | 22,475,415 | 4365.98% | 7052.24% | 13.17% | 23,621,662 | 24,779,123 |
| Repairs and Maintenance - Internal Maintenance Teams | 62,906 | 63,625 | 56,580 | 113,537 | 198,353 | 86,076 | 170,081 | 107,500 | -45.80% | -36.79% | 0.06% | 114,595 | 121,928 |
| Sub-Total: Repairs and Maintenance | 542,171 | 398,010 | 414,586 | 646,795 | 701,611 | 315,218 | 484,324 | 22,682,915 | 318.72% | 4562.77% | 13.23% | 23,736,257 | 24,901,051 |
| Contracted Services - Existing Contracts | 330,430 | 313,514 | 338,859 | 367,901 | 367,901 | 166,675 | 360,240 | 327,934 | -17.58% | -8.97% | 0.19% | 354,169 | 382,503 |
| Sub-Total: Contracted Services | 330,430 | 313,514 | 338,859 | 367,901 | 367,901 | 166,675 | 360,240 | 327,934 | -17.58% | -8.97% | 0.19% | 354,169 | 382,503 |
| General Expenses | 5,194,055 | 5,566,783 | 6,132,220 | 10,644,661 | 10,644,661 | 3,918,536 | 6,170,337 | 37,315,296 | 249.24% | 504.75% | 21.86% | 37,714,646 | 39,575,325 |
| Grants Expenditure | - | 0 | 0 | 0 | 0 | 0 | 0 | 8,808,000 | 100.00% | 100.00% | 5.16% | 0 | 0 |
| TOTAL OPERATING EXPENDITURE | 74,619,322 | 82,574,571 | 87,241,881 | 104,621,307 | 104,746,123 | 53,388,953 | 91,961,505 | 170,715,766 | 62.98% | 85.64% | 100.00% | 170,176,406 | 180,146,435 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 7,001,355 | 7,114,795 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 81,620,677 | 89,689,366 | 87,241,881 | 104,621,307 | 104,746,123 | 53,388,953 | 91,961,505 | 170,715,766 | 62.98% | 85.64% | 100.00% | 170,176,406 | 180,146,435 |
| OPERATING SURPLUS/(DEFICIT) | (79,128,426) | (87,388,982) | (85,369,259) | (102,608,507) | (102,733,323) | (51,995,091) | (90,179,677) | (159,779,187) | 56.53% | 77.18% | | (167,939,269) | (177,799,678) |
| Total Transfers from Cash-Backed Reserves | - | 1,778,496 | 0 | 1,333,875 | 1,333,875 | 778,092 | 1,333,872 | 1,400,569 | 5.00% | 5.00% | | 1,470,597 | 1,544,127 |
| NET OPERATING SURPLUS/ (DEFICIT) | (79,128,426) | (85,610,486) | (85,369,259) | (101,274,632) | (101,399,448) | (51,216,999) | (88,845,805) | (158,378,618) | 56.19% | 78.26% | | (166,468,672) | (176,255,551) |

Capital budget of the City Planning Department

An amount of R3.8 million for the 2013/14, R4.1 million for the 2014/15 and R4.4 million for the 2015/16 financial years have been provided for operational equipment for the City Planning department

2.10.3 Corporate Legal Services

The result statements of the department is contained in the IDP in Annexure A.

The Department Corporate Legal Services' mandated is to guide, advice and enhance good governance processes to all structures of Council. This mandate is achieved through proactive, professional and responsive Legal Support Services guided by legislative requirements.

Key Strategic Projects of the Corporate Legal Services Department

| PROJECT NAME | PROJECT DESCRIPTION |
|---|---|
| Improved legal support services throughout EMM | The provision of quality legal advisory services and support on the local government legal framework to all structures of Council. |
| Improved legal compliance throughout EMM and its Entities | The development of a legal compliance system to provide guidance, direction and information on legal compliance by all EMM structures |
| Implementation of an integrated contract management system | The development of an integrated centralised contract management system to ensure legal compliant contracts that protect the interest of the EMM |
| Compliance with the requirements of the records management processes. | Adherence by all structures of council with national legislation on records management and the development of an electronic records management system |
| Establishment of a municipal court system | Research and development to enable the establishment of municipal courts throughout the municipal area. |
| Improved departmental, administrative and support services rendered | Provision of departmental support services conducive to efficient and effective rendering of professional legal services |

Operating budget of the Corporate Legal Services Department

The cost drivers in the Corporate and Legal Department are mainly staff related and office overheads. The biggest single cost item is contained in the contracted services category, being Contracts: Legal Services. The cost of legal fees has escalated significantly during the last three financial years and this has been identified as an area where curtailment of costs must take place.

| Financial Year | Actual Expenditure | Projected Expenditure |
|----------------|--------------------|-----------------------|
| 2006/2007 | 8,125,988 | |
| 2007/2008 | 11,655,800 | |
| 2008/2009 | 13,745,556 | |

| | | |
|---------------------------|------------|------------|
| 2009/2010 | 12,801,287 | |
| 2010/2011 | 21,852,032 | |
| 2011/2012 | 33,382,114 | |
| 2012/2013 (until mid Feb) | 25,743,459 | 55,000,000 |
| 2013/2014 | | 41,830,000 |

The legal expenditure is determined by the number and magnitude of legal cases against Council. The costs may also be driven by the period and court levels it takes to resolve a particular case, which may invariably transcend more than one financial year. As an example, the original 2012/2013 budget of R30 million had to be increased through an adjustment budget to R 55 million due to major litigation cases by and against Council. Most of these costs are for litigation services provided by external legal practitioners as municipal legal staff do not have right of appearance.

In an endeavour to cut back on legal expenditure, the department will rigorously focus on cases by and against council by introducing a hands-on legal case management system which will generate constant reports on analysis of dispute, progress, costs, etc. Controllable staff related costs such as overtime are being reduced by closer monitoring and inter alia the optimal resourcing of legal staff to enable them to access legal information after hours without the need of overtime work.

Capital budget of the Corporate Legal Services Department

An amount of R5 million for the 2013/14, R4,9 million for the 2014/15 and R4.9 million for the 2015/16 financial years have been provided for operational equipment for the Corporate and Legal department.

Table 54: Operating budget of the Corporate Legal Services Department

| CORPORATE LEGAL FINANCIAL PERIOD | F-03 | F-02 | F-01 | F00 | F00 | F00 | F00 | F00 | F00 | F01 | % | % | % | F02 | F03 |
|--|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------|----------------|----------------|---------------------|---------------------|-----|
| | 2009/10 | 2010/11 | 2011/12 | ORG BUDGET | F00 | ADJ BUDGET | YEAR TO DATE | PROJECTED | 2013/14 | B to B | P to B | Of Total | 2014/15 | 2015/16 | |
| INCOME | | | | | | | | | | | | | | | |
| Rent of Facilities and Equipment - Other | 8,311,196 | 1,781,624 | 2,209,437 | 25,479 | 25,479 | 843,025 | 108,196 | 108,196 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 | |
| Sub-total: Rent of Facilities and Equipment | 8,311,196 | 1,781,624 | 2,209,437 | 25,479 | 25,479 | 843,025 | 108,196 | 108,196 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 | |
| Other Sundry Income | 2,734,181 | 15,143,796 | 2,219,791 | 1,392,879 | 1,392,879 | 1,309,607 | 2,357,366 | 2,357,366 | 1,384,310 | -0.62% | -41.28% | 100.00% | 1,454,910 | 1,526,201 | |
| Sub-Total: Other Income | 2,734,181 | 15,143,796 | 2,219,791 | 1,392,879 | 1,392,879 | 1,309,607 | 2,357,366 | 2,357,366 | 1,384,310 | -0.62% | -41.28% | 100.00% | 1,454,910 | 1,526,201 | |
| TOTAL OPERATING INCOME | 11,045,376 | 16,925,410 | 4,429,228 | 1,418,358 | 1,418,358 | 2,152,631 | 2,465,562 | 2,465,562 | 1,384,310 | -2.40% | -43.85% | 100.00% | 1,454,910 | 1,526,201 | |
| Internal Recoveries | 44,456,589 | 34,625,711 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 | |
| NET OPERATING INCOME | 55,501,965 | 51,551,121 | 4,429,228 | 1,418,358 | 1,418,358 | 2,152,631 | 2,465,562 | 2,465,562 | 1,384,310 | -2.40% | -43.85% | 100.00% | 1,454,910 | 1,526,201 | |
| EXPENDITURE | | | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 99,817,181 | 107,211,128 | 107,148,209 | 121,612,877 | 121,612,877 | 65,038,317 | 110,762,064 | 110,762,064 | 132,365,189 | 8.84% | 19.50% | 37.63% | 141,101,273 | 150,131,752 | |
| Employee Related Costs - Overtime | 1,485,273 | 1,479,957 | 2,377,260 | 2,591,954 | 2,591,954 | 1,512,218 | 2,414,959 | 2,414,959 | 2,786,353 | 7.50% | 15.36% | 0.79% | 2,970,252 | 3,160,347 | |
| Employee Related Costs - Social Contributions | 27,328,682 | 26,048,965 | 26,989,743 | 30,189,879 | 30,189,879 | 16,504,897 | 28,612,506 | 28,612,506 | 33,326,635 | 10.39% | 16.48% | 9.47% | 35,526,182 | 37,799,856 | |
| Employee Related Costs - Salaries Capitalised | (438,147) | 0 | 0 | -45,664 | -45,664 | 0 | -45,664 | -45,664 | -50,154 | 9.83% | 9.83% | -0.01% | -53,464 | -56,886 | |
| Sub-Total: Remuneration | 128,192,990 | 134,740,050 | 136,515,212 | 154,349,046 | 154,349,046 | 83,055,432 | 141,743,865 | 141,743,865 | 168,428,023 | 9.12% | 18.83% | 47.88% | 179,544,243 | 191,035,069 | |
| Depreciation - Existing Assets | 1,981,193 | 2,769,068 | 2,147,907 | 2,127,565 | 2,127,565 | 1,241,079 | 1,499,126 | 1,499,126 | 2,212,668 | 4.00% | 47.60% | 0.63% | 2,323,301 | 2,439,466 | |
| Sub-Total: Depreciation | 1,981,193 | 2,769,068 | 2,147,907 | 2,127,565 | 2,127,565 | 1,241,079 | 1,499,126 | 1,499,126 | 2,212,668 | 4.00% | 47.60% | 0.63% | 2,323,301 | 2,439,466 | |
| Repairs and Maintenance - External Contractors | 6,098,613 | 6,185,595 | 3,272,470 | 4,755,697 | 4,755,697 | 1,415,966 | 2,633,607 | 2,633,607 | 4,008,778 | -5.24% | 52.22% | 1.14% | 4,213,227 | 4,419,668 | |
| Repairs and Maintenance - Internal Maintenance Teams | 1,337,958 | 1,179,445 | 2,234,899 | 683,667 | 683,667 | 1,113,993 | 1,375,587 | 1,375,587 | 696,500 | -56.84% | -49.37% | 0.20% | 742,469 | 789,987 | |
| Sub-Total: Repairs and Maintenance | 7,436,571 | 7,365,040 | 5,507,369 | 5,439,364 | 5,439,364 | 2,529,959 | 4,009,194 | 4,009,194 | 4,705,278 | -19.48% | 17.36% | 1.34% | 4,955,696 | 5,209,655 | |
| Contracted Services - Existing Contracts | 16,027,597 | 24,800,174 | 36,506,614 | 34,766,717 | 34,766,717 | 25,798,454 | 33,688,944 | 33,688,944 | 59,108,214 | -0.79% | 75.45% | 16.80% | 63,836,872 | 68,943,822 | |
| Sub-Total: Contracted Services | 16,027,597 | 24,800,174 | 36,506,614 | 34,766,717 | 34,766,717 | 25,798,454 | 33,688,944 | 33,688,944 | 59,108,214 | -0.79% | 75.45% | 16.80% | 63,836,872 | 68,943,822 | |
| Grants & Subsidies Paid - Social/Educational/Sports | 5,961,000 | 5,876,220 | 5,531,673 | 6,170,032 | 6,170,032 | 2,419,358 | 5,808,258 | 5,808,258 | 6,496,622 | 5.29% | 11.85% | 1.85% | 6,827,950 | 7,162,519 | |
| Sub-Total: Grants and Subsidies | 5,961,000 | 5,876,220 | 5,531,673 | 6,170,032 | 6,170,032 | 2,419,358 | 5,808,258 | 5,808,258 | 6,496,622 | 5.29% | 11.85% | 1.85% | 6,827,950 | 7,162,519 | |
| General Expenses | 6,405,304 | 5,716,512 | 31,973,602 | 82,684,765 | 82,684,765 | 91,294,339 | 220,196,360 | 220,196,360 | 110,839,015 | 25.81% | -49.66% | 31.51% | 121,642,812 | 133,604,501 | |
| TOTAL OPERATING EXPENDITURE | 166,004,655 | 181,287,064 | 218,182,377 | 285,537,489 | 316,175,075 | 206,338,621 | 406,945,747 | 406,945,747 | 351,789,820 | 11.26% | -13.65% | 100.00% | 379,130,874 | 408,395,032 | |
| Internal Transfers: | | | | | | | | | | | | | | | |
| Internal Charges | 78,319,247 | 88,834,638 | 105,480,328 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 | |
| NET OPERATING EXPENDITURE | 244,323,902 | 270,101,702 | 323,662,705 | 285,537,489 | 316,175,075 | 206,338,621 | 406,945,747 | 406,945,747 | 351,789,820 | 11.26% | -13.65% | 100.00% | 379,130,874 | 408,395,032 | |
| OPERATING SURPLUS/(DEFICIT) | (188,821,937) | -218,550,581 | -319,233,477 | -284,119,131 | -314,756,717 | -204,185,990 | -404,480,185 | -404,480,185 | -350,405,510 | 11.33% | -13.37% | | -377,675,964 | -406,868,831 | |
| Total Transfers from Cash-Backed Reserves | - | 2,080,344 | 0 | 1,560,261 | 1,560,261 | 910,154 | 1,560,264 | 1,560,264 | 1,638,274 | 5.00% | 5.00% | | 1,720,188 | 1,806,197 | |
| NET OPERATING SURPLUS/(DEFICIT) | (188,821,937) | -216,470,237 | -319,233,477 | -282,558,870 | -313,196,456 | -203,275,836 | -402,919,921 | -402,919,921 | -348,767,236 | 11.36% | -13.44% | | -375,955,776 | -405,062,634 | |

2.10.4 Disaster and Emergency Management Services (DEMS)

The result statements of the department is contained in the IDP in Annexure A.

Disaster & Emergency Management Services Department provides the following services to the community of Ekurhuleni:

- Fire Fighting
- Fire Safety
- Rescue Services
- Emergency Medical Services
- Handling of hazardous material incidents.
- Emergency Call centre
- Disaster Management.

Key Strategic Projects of the Disaster and Emergency Management Services Department

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|---|--|
| Construction of Duduza Fire Station | Commenced with the construction of Duduza Fire Station which is located in Ward 87. It is intended to service the community of Duduza, Jameson Park and ALRA Park. |
| Establishment of a Fire Station in Zonkizizwe. | Commenced with the construction of Zonkizizwe Fire Station which is located in Ward 62. It is intended to service the community of Zonkizizwe, Katlehong 2 and a backup for Palmridge and Katlehong 1. |
| Replacement of aged specialized emergency vehicles | Procurement of Specialized Emergency Vehicles. This is a metro wide project. |
| Construction of a Fire Station in Thokoza. | Thokoza has no purpose built Fire Station and operations are undertaken from a temporary facility at the Multipurpose Centre. This is a multi-year project that will commence during 2013/14 financial year and will be completed in 2015/16 financial year. |
| Establishment of a Fire Station in Kwa Thema. | Kwa Thema is currently not having a Fire Station in that area. Response to Emergency incidents is from the Selection Park Fire Station which is a distance from the area. It is a multi-year project which will be completed in 2014/2015 Financial Year. Construction of Kwa- Thema Fire Station as part of the City's programme of eradicating service delivery back logs and inequalities in the receipt of services. |
| Construction of the Germiston Fire Station. | The Construction of the New Fire Station in Germiston as part of Germiston Urban renewal Programme. The current Fire Station is more than 100 years old, no more feasible to maintain and is being preserved as a museum. It is a multi-year project to be completed in 2014/15. |
| Construction of the Albertina Sizulu Corridor Fire Station. | This Fire Station will be situated at the heart of the Aerotropolis. There are huge economic developments coming up in that corridor and the Kempton Park Fire |

| | |
|---|---|
| | Station which is far from this area is already not coping under the current circumstances. It will be concluded during the 2016/17 Financial year. |
| Construction of the Disaster Management Centre. | The Disaster Management Centre of the City is currently located at the department's Head Office in Bedfordview. The building is congested and has no potential for growth. The current centre had proven to be too small and needs to be relocated to a more spacious place where sufficient parking space amongst other constraints will be accommodated. The project is a multi-year and will be concluded in 2015/16 Financial Year. |
| Training of community members in Community Emergency Response Team (CERT) Programme | Community members are expected to be trained in Community Emergency Response Team (CERT) Programme. The said training include the following: <ul style="list-style-type: none"> ○ Basic Fire Fighting ○ First Aid |

Operating budget of the Disaster and Emergency Management Services Department

This department is also partly funded by the Gauteng Provincial Government for the provision of the Ambulance Services. The majority of the cost of the department, however, is subsidised from assessment rates.

The main cost drivers are salaries and cost of provision of emergency services. The emergency services section operates on a 24/7 basis increasing the salary cost.

The provision of funds for disasters and emergency management is done within this cost centre. Disasters are dealt with as follows in terms of the MFMA. Section 12 of the MFMA outlines the process of setting up relief funds to deal with disasters. The following conditions apply:

- The bank account must be in the name of the municipality
- Only the City Manager may be the accounting officer of the fund
- Funds must be paid into either the municipality's bank account, or the new account opened for the specific purpose
- Funds may be withdrawn from the special purpose account WITHOUT it being appropriated in a budget, but only with the written authority of the accounting officer acting in accordance with a Council decision and for the purposes that the funds was deposited into the account.

Section 29 of the MFMA deals with the process related to unforeseen and unavoidable expenditure. The Mayor is authorised to authorise expenditure in emergency or other exceptional circumstances for unforeseeable and unavoidable expenditure for which no provision was made in an approved budget. Such expenditure

- Must be reported by the mayor to the municipal council at its next meeting
- Must be appropriated in an adjustments budget within 60 days after the expenditure was incurred.

There is however a need to have a model for funding disaster management in the City which is under investigation.

In addition, Council has catastrophe insurance in the case of natural disasters. Cover is limited to Council owned property and third party liability. There is no cover for privately owned property.

The Metro's declared asset values for assets that are insurable amounts to R34 billion. Excluded from these declared values and subsequently cover thereon are items such as roads, bridges, water and sewer network and electricity network (because you can either not source cover for these items or if you could it would simply be too expensive), however items such as sub stations, pump stations (in other words, machinery related) are covered.

Cover is capped at R1.5 billion any single event. Events covered are:

Fire and Allied Perils which means fire, spontaneous combustion, spontaneous fermentation, spontaneous charring, spontaneous heating, lightning, thunderbolt, explosions, implosions, earth quakes and tremors, riot and strike, malicious damage, volcanic eruptions, subsidence and landslip and acts of authorities.

Special Perils which means storm, wind , snow, water, hail, aircraft or other aerial devices or articles dropped there from, impact by vehicles (including railway) or animals, falling trees, accidental leakage from tanks, pipes etc.

The operating budget per category is attached hereto.

Table 55: Operating budget of the Disaster and Emergency Management Services Department

| DISASTER & EMERGENCY MANAGEMENT SERVICES | F-03 2009/10 | | F-02 2010/11 | | F-01 2011/12 | | F00 ORG BUDGET | | F00 ADJ BUDGET | | F00 YEAR TO DATE | | F00 PROJECTED | | F01 2013/14 | | F02 2014/15 | | F03 2015/16 | | |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | | | | | | | | | | | | | | | | | | | | | |
| INCOME | | | | | | | | | | | | | | | | | | | | | |
| Minor Income | 4,401,380 | 6,138,503 | 7,276,009 | 8,477,123 | 8,477,123 | 8,477,123 | 6,907,708 | 11,026,598 | 9,095,953 | 9,095,953 | 9,095,953 | 9,095,953 | 11,026,598 | 9,095,953 | 9,095,953 | 9,095,953 | 9,559,848 | 9,559,848 | 10,028,282 | 10,028,282 | 10,028,282 |
| Total: User Charges for Services | 4,401,380 | 6,138,503 | 7,276,009 | 8,477,123 | 8,477,123 | 8,477,123 | 6,907,708 | 11,026,598 | 9,095,953 | 9,095,953 | 9,095,953 | 9,095,953 | 11,026,598 | 9,095,953 | 9,095,953 | 9,095,953 | 9,559,848 | 9,559,848 | 10,028,282 | 10,028,282 | 10,028,282 |
| Rent of Facilities and Equipment - Other | - | 360 | 360 | 120 | 120 | 120 | 0 | 0 | 132 | 132 | 132 | 132 | 0 | 132 | 132 | 132 | 139 | 139 | 146 | 146 | 146 |
| Sub-total: Rent of Facilities and Equipment | - | 360 | 360 | 120 | 120 | 120 | 0 | 0 | 132 | 132 | 132 | 132 | 0 | 132 | 132 | 132 | 139 | 139 | 146 | 146 | 146 |
| Other Fines | - | 0 | 0 | 31,800 | 31,800 | 31,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sub-Total: Fines | - | 0 | 0 | 31,800 | 31,800 | 31,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 1,389,258 | 4,206,567 | 3,182,486 | 3,063,139 | 3,063,139 | 3,063,139 | 3,250,095 | 3,288,174 | 3,369,453 | 3,369,453 | 3,369,453 | 3,288,174 | 3,288,174 | 3,369,453 | 3,369,453 | 3,369,453 | 3,541,295 | 3,541,295 | 3,714,819 | 3,714,819 | 3,714,819 |
| Operating Grants & Subsidies - Other | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Emergency Services Subsidies | 96,850,000 | 52,870,000 | 163,184,000 | 119,220,000 | 119,220,000 | 119,220,000 | 59,610,000 | 119,220,000 | 129,001,000 | 129,001,000 | 129,001,000 | 119,220,000 | 119,220,000 | 129,001,000 | 129,001,000 | 129,001,000 | 136,040,000 | 136,040,000 | 136,040,000 | 136,040,000 | |
| Sub-Total: Operating Grants | 96,850,000 | 52,870,000 | 163,184,000 | 119,220,000 | 119,220,000 | 119,220,000 | 59,610,000 | 119,220,000 | 129,001,000 | 129,001,000 | 129,001,000 | 119,220,000 | 119,220,000 | 129,001,000 | 129,001,000 | 129,001,000 | 136,040,000 | 136,040,000 | 136,040,000 | 136,040,000 | 136,040,000 |
| Municipal Infrastructure Grant for Cities | 997,293 | 9,757,761 | 28,977,553 | 18,200,000 | 18,200,000 | 18,200,000 | 2,621,642 | 18,200,000 | 40,554,350 | 40,554,350 | 40,554,350 | 211,966 | 211,966 | 40,554,350 | 40,554,350 | 40,554,350 | 18,000,000 | 18,000,000 | 23,000,000 | 23,000,000 | |
| Sub-Total: Capital Grants | 997,293 | 9,757,761 | 28,977,553 | 18,200,000 | 18,200,000 | 18,200,000 | 2,621,642 | 18,200,000 | 40,554,350 | 40,554,350 | 40,554,350 | 211,966 | 211,966 | 40,554,350 | 40,554,350 | 40,554,350 | 18,000,000 | 18,000,000 | 23,000,000 | 23,000,000 | |
| Other Sundry Income | 2,919,698 | 2,997,406 | 1,187,669 | 660,925 | 660,925 | 660,925 | 1,600,260 | 1,752,926 | 879,973 | 879,973 | 879,973 | 1,752,926 | 1,752,926 | 879,973 | 879,973 | 879,973 | 924,851 | 924,851 | 970,169 | 970,169 | |
| Sub-Total: Other Income | 2,919,698 | 2,997,406 | 1,187,669 | 660,925 | 660,925 | 660,925 | 1,600,260 | 1,752,926 | 879,973 | 879,973 | 879,973 | 1,752,926 | 1,752,926 | 879,973 | 879,973 | 879,973 | 924,851 | 924,851 | 970,169 | 970,169 | |
| TOTAL OPERATING INCOME | 106,557,629 | 75,970,597 | 203,808,077 | 149,653,107 | 149,653,107 | 149,653,107 | 73,989,705 | 153,487,698 | 182,900,861 | 182,900,861 | 182,900,861 | 153,487,698 | 153,487,698 | 182,900,861 | 182,900,861 | 182,900,861 | 168,066,133 | 168,066,133 | 173,753,416 | 173,753,416 | 173,753,416 |
| Internal Recoveries | 1,933,704 | 1,211,116 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING INCOME | 108,491,333 | 77,181,713 | 203,808,077 | 149,653,107 | 149,653,107 | 149,653,107 | 73,989,705 | 153,487,698 | 182,900,861 | 182,900,861 | 182,900,861 | 153,487,698 | 153,487,698 | 182,900,861 | 182,900,861 | 182,900,861 | 168,066,133 | 168,066,133 | 173,753,416 | 173,753,416 | 173,753,416 |
| EXPENDITURE | | | | | | | | | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 245,869,183 | 279,194,845 | 291,413,194 | 319,283,712 | 319,283,712 | 319,283,712 | 178,515,325 | 306,384,232 | 427,640,074 | 427,640,074 | 427,640,074 | 306,384,232 | 306,384,232 | 427,640,074 | 427,640,074 | 427,640,074 | 455,864,317 | 455,864,317 | 485,039,630 | 485,039,630 | |
| Employee Related Costs - Overtime | 39,829,735 | 46,680,683 | 46,494,850 | 50,885,266 | 50,885,266 | 50,885,266 | 32,343,660 | 40,562,480 | 53,367,891 | 53,367,891 | 53,367,891 | 40,562,480 | 40,562,480 | 53,367,891 | 53,367,891 | 53,367,891 | 56,890,170 | 56,890,170 | 60,531,139 | 60,531,139 | |
| Employee Related Costs - Social Contributions | 81,007,853 | 77,289,760 | 82,290,410 | 88,063,819 | 88,063,819 | 88,063,819 | 50,588,813 | 87,918,604 | 99,710,294 | 99,710,294 | 99,710,294 | 87,918,604 | 87,918,604 | 99,710,294 | 99,710,294 | 99,710,294 | 106,291,175 | 106,291,175 | 113,093,808 | 113,093,808 | |
| Employee Related Costs - Salaries Capitalised | (1,180,220) | -588,389 | -1,565,495 | -4,257,364 | -4,257,364 | -4,257,364 | 0 | -4,257,364 | -4,675,974 | -4,675,974 | -4,675,974 | -4,257,364 | -4,257,364 | -4,675,974 | -4,675,974 | -4,675,974 | -4,984,588 | -4,984,588 | -5,303,602 | -5,303,602 | |
| Sub-Total: Remuneration | 365,526,561 | 402,576,899 | 418,632,960 | 453,975,433 | 453,975,433 | 453,975,433 | 261,447,799 | 430,577,952 | 576,042,265 | 576,042,265 | 576,042,265 | 430,577,952 | 430,577,952 | 576,042,265 | 576,042,265 | 576,042,265 | 614,061,074 | 614,061,074 | 653,360,975 | 653,360,975 | |
| Bad Debts (Provision for Bad Debts) - current trends | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Sub-Total: Bad Debt Provision | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Depreciation - Existing Assets | 25,376,450 | 102,330,718 | 28,985,102 | 38,258,576 | 38,258,576 | 38,258,576 | 22,317,505 | 31,104,129 | 39,788,919 | 39,788,919 | 39,788,919 | 31,104,129 | 31,104,129 | 39,788,919 | 39,788,919 | 39,788,919 | 41,778,365 | 41,778,365 | 43,867,283 | 43,867,283 | |
| Sub-Total: Depreciation | 25,376,450 | 102,330,718 | 28,985,102 | 38,258,576 | 38,258,576 | 38,258,576 | 22,317,505 | 31,104,129 | 39,788,919 | 39,788,919 | 39,788,919 | 31,104,129 | 31,104,129 | 39,788,919 | 39,788,919 | 39,788,919 | 41,778,365 | 41,778,365 | 43,867,283 | 43,867,283 | |
| Repairs and Maintenance - External Contractors | 10,987,226 | 14,745,272 | 11,308,045 | 12,489,278 | 12,489,278 | 12,489,278 | 5,928,795 | 10,444,768 | 12,364,113 | 12,364,113 | 12,364,113 | 10,444,768 | 10,444,768 | 12,364,113 | 12,364,113 | 12,364,113 | 12,994,678 | 12,994,678 | 13,631,419 | 13,631,419 | |
| Repairs and Maintenance - Internal Maintenance Teams | 1,679,432 | 1,663,581 | 2,837,610 | 3,307,042 | 3,307,042 | 3,307,042 | 1,360,118 | 3,763,114 | 2,809,600 | 2,809,600 | 2,809,600 | 3,763,114 | 3,763,114 | 2,809,600 | 2,809,600 | 2,809,600 | 2,995,034 | 2,995,034 | 3,186,714 | 3,186,714 | |
| Sub-Total: Repairs and Maintenance | 12,666,658 | 16,428,853 | 14,145,655 | 15,796,320 | 15,796,320 | 15,796,320 | 7,288,912 | 14,207,882 | 15,173,713 | 15,173,713 | 15,173,713 | 14,207,882 | 14,207,882 | 15,173,713 | 15,173,713 | 15,173,713 | 15,989,712 | 15,989,712 | 16,818,133 | 16,818,133 | |
| Contracted Services - Existing Contracts | 273,122 | 338,388 | 163,643 | 144,007 | 144,007 | 144,007 | 302,107 | 282,276 | 29,223,330 | 29,223,330 | 29,223,330 | 282,276 | 282,276 | 29,223,330 | 29,223,330 | 29,223,330 | 31,561,196 | 31,561,196 | 34,086,092 | 34,086,092 | |
| Sub-Total: Contracted Services | 273,122 | 338,388 | 163,643 | 144,007 | 144,007 | 144,007 | 302,107 | 282,276 | 29,223,330 | 29,223,330 | 29,223,330 | 282,276 | 282,276 | 29,223,330 | 29,223,330 | 29,223,330 | 31,561,196 | 31,561,196 | 34,086,092 | 34,086,092 | |
| General Expenses | 17,916,061 | 16,457,919 | 22,661,533 | 32,583,393 | 32,583,393 | 32,583,393 | 21,296,548 | 234,422,357 | 47,051,691 | 47,051,691 | 47,051,691 | 234,422,357 | 234,422,357 | 47,051,691 | 47,051,691 | 47,051,691 | 50,903,267 | 50,903,267 | 55,115,220 | 55,115,220 | |
| TOTAL OPERATING EXPENDITURE | 421,761,442 | 538,132,777 | 484,688,893 | 540,137,796 | 540,137,796 | 540,137,796 | 312,466,046 | 710,594,596 | 707,279,938 | 707,279,938 | 707,279,938 | 312,466,046 | 312,466,046 | 707,279,938 | 707,279,938 | 707,279,938 | 754,293,614 | 754,293,614 | 803,247,703 | 803,247,703 | |
| Internal Transfers: | | | | | | | | | | | | | | | | | | | | | |
| Internal Charges | 38,637,047 | 39,957,005 | 22,924,640 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| NET OPERATING EXPENDITURE | 460,398,489 | 578,089,782 | 507,613,533 | 540,137,796 | 540,137,796 | 540,137,796 | 312,466,046 | 710,594,596 | 707,279,938 | 707,279,938 | 707,279,938 | | | | | | | | | | |

Capital budget of the Disaster and Emergency Management Services Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-------------------|---------------------------|---------------------------|---------------------------|
| Revenue | 38,313,240 | 43,095,080 | 58,980,000 |
| USDG | 40,554,350 | 18,000,000 | 23,000,000 |
| Total | 78,867,590 | 61,095,080 | 81,980,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Corporate | 3,500,000 | 3,800,000 | 2,800,000 |
| Duduza | 5,200,000 | | |
| Germiston | 11,300,000 | 23,344,920 | 23,000,000 |
| Katlehong 2 | 5,600,000 | | |
| Kempton Park | | 2,000,000 | 17,000,000 |
| KwaThema | 19,754,350 | | |
| Operational Equipment | 33,513,240 | 31,950,160 | 39,180,000 |
| Total | 78,867,590 | 61,095,080 | 81,980,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|------------------------------|---------------------------|---------------------------|---------------------------|
| CBD | 3,300,000 | 9,344,920 | 23,000,000 |
| CBD / Developed, Residential | 11,500,000 | 19,800,000 | 19,800,000 |
| Operational Equipment | 33,513,240 | 31,950,160 | 39,180,000 |
| Underdeveloped | 30,554,350 | | |
| Total | 78,867,590 | 61,095,080 | 81,980,000 |

New facilities to be constructed with a significant impact on operating budgets of future years (2013/14 financial year)

The department is creating a number of new fire stations, but the renewal of current assets is limited to 4% and the replacement of vehicles 30%.

The Fire Brigade Services and Rescue Services are a competency of the Municipality in terms of the Constitution. The Municipality therefore has the responsibility to provide equitable distribution of resources within its jurisdiction to ensure that all communities have services throughout the Metro. There have been no Fire Stations in the Township in the past to provide these services. Furthermore, the growth of the City also impacts negatively on the existing resources thereby requiring more resources to be put in place.

Though the Ambulance Service is constitutionally a competency of the Provincial Government, it is run by the municipality as an integral part of the Fire Services in terms of the provisions of the Fire Brigade Services Act, 1987. The Service is subsidized by the Provincial Health Department as per the MOU between the two parties. As indicated above, Fire Stations are constructed to primarily provide Fire and Rescue Services which is a competency of the municipality.

In the period 2011/12 to 2015/16, the following Fire Stations are on the IDP:

- Duduza Fire Station
- Zonkizizwe Fire Station
- KwaThema Fire Station
- Germiston Fire Station
- Albertina Sizulu Corridor

Of the above Fire Stations, the following are already operational and the operating budget attached thereto is already being incurred and will not need additional budget except for additional staff to augment the already existing staff to meet the standards. This is an institutional review process:

- Kwa Thema Fire Station which will be finalized at the end of 2013/14.
- Duduza Fire Station which will be finalized in 2013/14. The fire Station is operating from a temporary facility.
- Zonkizizwe Fire Station which will be finalized during 2013/14.
- Germiston Fire Station which will be finalized during 2015/16 only. The Fire Station is the first Fire Station in the East Rand and very old and very difficult to maintain and no longer appropriate. The building qualifies to be a museum already.

The following Fire Stations will indeed require additional operating Budget once finalized. A need for these facilities was identified through the IDP process and they are required to render services:

- Zonkizizwe Fire Station. The Fire Station is meant to cover this area which is on the Southern border of the Municipality far from any other facility. There are also risks that this Fire Station is going to cover such as the Klip Rivier Road which sees a significant amount of Transportation of Hazardous Materials by Road which links with the N3 corridor, the Vaal Triangle, JHB and the Eastern Region of EMM. There are also huge economic projects such as Tambo Springs Inland Port and other economic projects coming up in this area. The Fire Station will be finalized during 2013/14 Financial Year.
- KwaThema Fire Station. KwaThema is one of the Townships that are not covered at all even by a temporary facility. The Fire Station will be finalized in the 2014/15. Only then will the operating budget be required and that provides enough time from now to source funding.
- Albertina Sizulu Corridor Fire Station. This Fire Station will be situated at the heart of the Aerotropolis. There are huge economic developments coming up in that corridor and the Kempton Park Fire Station which is far from this area is already not coping under the current circumstances. The Fire Station will only be finalized 2015/16 providing enough time from now until then for funds to be sourced.

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R78,8m and significant projects are:

- R38,5m for the construction of three (3) fire stations in Duduza, Germiston Central, KwaThema and Zonkizizwe
- R26m for vehicles and specialised vehicles

2.10.5 Economic Development

The result statements of the department is contained in the IDP in Annexure A

Flagship Projects as pronounced by the Executive Mayor

| Activity | Description |
|---|---|
| 1. Coordination of the metro-wide job creation programme | |
| Purpose of the Project | Coordinate a city wide intervention that creates short-medium – long term work opportunities through the provision of training experiential learning and private sector placement opportunities |
| Current progress on project | Strategy developed and approved by Council Job Creation Programme & Projects conceptualised and funded. 150 Experiential Learning opportunities have been advertised and 200 Fire Brigade vacancies have been advertised. Processes are underway to appoint CSIR on project management capacity. |
| Future activities of the Project | Implementation of the Graduate Placement Programme. Youth Placement and other related programmes. Hosting of a Job Summit & Career Expo. |

| Activity | Description |
|----------------------------------|--|
| 2. Township Economy | |
| Purpose of the Project | Systematic intervention in the economic rejuvenation in the townships in a manner that addresses spatial inequalities through the development of economic infrastructure to drive economic activity. |
| Current progress on project | Strategy currently being development. Infrastructure roll-out plan developed. Nodals done through the five complexes. |
| Future activities of the Project | Implement the township economy strategy and Infrastructure plan in each complex in line with the Capex allocations. |

| Activity | Description |
|--|--|
| 3. Revitalization of Manufacturing Sector | |
| Purpose of the Project | To stimulate the industrial activity, efficiencies and competitiveness of industrial and manufacturing sector entities through the implementation on the - 11-Point Plan. |
| Current progress on project | Commissioning of service provider (CSIR) to draft Ekurhuleni Industrial Development Policy, Strategy and Programme has commenced. Investment and Development Facilitation Strategy to drive industrial development & agglomeration developed. 100 Strategic land parcel have been identified An audit of 20 companies through the National Cleaner Production centres underway. Strategy partnership with Productivity SA has been established to provide industrial upgrade and |

| | |
|---|--|
| | productivity improvement programmes. |
| Future activities of the Project | <ul style="list-style-type: none"> • Develop an Industrial Planning and Development Strategy. • Develop an Economic Clustering and Sector Development and Support Programme • Adopt & Implement the Productivity Improvements & Industrial Upgrade Programme. • Adopt & Implement the National Cleaners Production & Resource Efficiency Programme. • Develop a Comprehensive Skills Development Programme to focus on scarce skills. • Develop a Industrial & Economic Infrastructure Plan & Logistics framework. • Adopt the Buy Local Campaign and Implement a Strategic & Targeted Local Procurement programme to encourage local production & contents in partnership with Proudly SA. • Develop a Database of Industrialists and Establish a Industrial Stakeholder Coordinating Forum in partnership with Captains of Industries to encourage industrial participation. • Host an Industrial Job Summit & Career EXPO • Green Economy Strategy & Implementation programme. • Host the National Productivity Awards • Implementation of the 11 point plan • Research and development to encourage innovation. |

Operating budget of the Economic Development Department

The Economic Development department consists of the following cost centres:

- Economic Development
- Fresh Produce Market
- Tourism

The Fresh Produce Market is being renovated in the current financial year and renovations will continue in the 2013/14 financial year. An additional amount of **R5m** has been provided for the maintenance of the Market. This project is aimed at the enhancement of the operations of the market with resulting increased revenue.

The operating budget per category is attached hereto.

Table 56: Operating budget of the Economic Development Department

| ECONOMIC DEVELOPMENT | | | | | | | | | | | | | |
|--|---------------------|--------------------|--------------------|--------------------|--------------------|---------------------|--------------------|--------------------|-----------------|----------------|----------------|--------------------|--------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| INCOME | | | | | | | | | | | | | |
| Market Income | 16,245,039 | 14,911,186 | 13,361,285 | 18,639,045 | 18,639,045 | 10,240,919 | 14,229,769 | 17,707,092 | -5.00% | 24.44% | 35.45% | 18,610,155 | 19,522,052 |
| Total: User Charges for Services | 16,245,039 | 14,911,186 | 13,361,285 | 18,639,045 | 18,639,045 | 10,240,919 | 14,229,769 | 17,707,092 | -5.00% | 24.44% | 35.45% | 18,610,155 | 19,522,052 |
| Rent of Facilities and Equipment - Other | 2,079,288 | 1,164,266 | 953,982 | 7,660,736 | 7,660,736 | 609,341 | 2,960,429 | 7,277,699 | -5.00% | 145.83% | 14.57% | 7,648,861 | 8,023,655 |
| Sub-total: Rent of Facilities and Equipment | 2,079,288 | 1,164,266 | 953,982 | 7,660,736 | 7,660,736 | 609,341 | 2,960,429 | 7,277,699 | -5.00% | 145.83% | 14.57% | 7,648,861 | 8,023,655 |
| Interest Earned - Current Investment Portfolio | 168,182 | 103,542 | 42,539 | 100,000 | 100,000 | 33,466 | 11,038 | 115,000 | 15.00% | 941.86% | 0.23% | 126,500 | 135,988 |
| Sub-Total: Interest Earned | 168,182 | 103,542 | 42,539 | 100,000 | 100,000 | 33,466 | 11,038 | 115,000 | 15.00% | 941.86% | 0.23% | 126,500 | 135,988 |
| Operating Grants & Subsidies - Other | 5,153 | 391,754 | 67,979 | 0 | 3,332,022 | 0 | 3,332,022 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Operating Grants | 5,153 | 391,754 | 67,979 | 0 | 3,332,022 | 0 | 3,332,022 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Municipal Infrastructure Grant for Cities | - | 0 | 0 | 0 | 0 | 0 | 0 | 24,850,000 | 100.00% | 100.00% | 49.74% | 24,200,000 | 29,000,000 |
| Community Care Centres | - | 300,000 | 1,066,407 | 2,050,000 | 5,483,592 | 55,480 | 5,483,592 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Capital Grants | - | 300,000 | 1,066,407 | 2,050,000 | 5,483,592 | 55,480 | 5,483,592 | 24,850,000 | 353.17% | 353.17% | 49.74% | 24,200,000 | 29,000,000 |
| Other Sundry Income | 521,363 | 7,045 | 1,246,168 | 5,325 | 5,325 | 2,592 | 3,395 | 5,059 | -5.00% | 49.01% | 0.01% | 5,317 | 5,578 |
| Sub-Total: Other Income | 521,363 | 7,045 | 1,246,168 | 5,325 | 5,325 | 2,592 | 3,395 | 5,059 | -5.00% | 49.01% | 0.01% | 5,317 | 5,578 |
| TOTAL OPERATING INCOME | 19,019,025 | 16,877,793 | 16,738,361 | 28,455,106 | 35,220,720 | 10,941,798 | 26,020,245 | 49,954,950 | 41.83% | 91.98% | 100.00% | 50,590,833 | 56,887,273 |
| Internal Recoveries | 149,636 | 146,617 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING INCOME | 19,168,661 | 17,024,410 | 16,738,361 | 28,455,106 | 35,220,720 | 10,941,798 | 26,020,245 | 49,954,950 | 41.83% | 91.98% | 100.00% | 50,590,833 | 56,887,273 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 19,332,741 | 21,172,702 | 20,535,442 | 25,435,110 | 24,535,110 | 12,801,948 | 17,458,690 | 31,372,024 | 27.87% | 79.69% | 30.34% | 33,442,576 | 35,582,899 |
| Employee Related Costs - Overtime | 411,298 | 1,110,907 | 715,670 | 357,190 | 357,190 | 343,020 | 357,188 | 575,374 | 61.08% | 61.08% | 0.56% | 613,349 | 652,602 |
| Employee Related Costs - Social Contributions | 4,371,316 | 4,334,900 | 4,357,561 | 4,948,726 | 4,948,726 | 2,649,289 | 3,914,686 | 5,630,359 | 13.77% | 43.83% | 5.44% | 6,001,965 | 6,386,091 |
| Employee Related Costs - Salaries Capitalised | (1,453,106) | -1,141,634 | -1,881,259 | -1,401,783 | -1,401,783 | 0 | -1,401,783 | -1,539,615 | 9.83% | 9.83% | -1.49% | -1,641,229 | -1,746,268 |
| Sub-Total: Remuneration | 22,662,249 | 25,475,875 | 23,727,414 | 29,339,243 | 28,439,243 | 16,794,257 | 20,328,781 | 36,038,142 | 26.72% | 77.28% | 34.85% | 38,416,661 | 40,875,324 |
| Depreciation - Existing Assets | 4,194,514 | 4,263,133 | 4,020,142 | 5,108,416 | 5,108,416 | 2,979,907 | 10,700,984 | 5,312,753 | 4.00% | -50.35% | 5.14% | 5,578,391 | 5,857,311 |
| Sub-Total: Depreciation | 4,194,514 | 4,263,133 | 4,020,142 | 5,108,416 | 5,108,416 | 2,979,907 | 10,700,984 | 5,312,753 | 4.00% | -50.35% | 5.14% | 5,578,391 | 5,857,311 |
| Repairs and Maintenance - External Contractors | 1,472,385 | 1,225,659 | 1,213,169 | 5,990,996 | 6,105,996 | 2,657,990 | 953,911 | 3,032,571 | -50.33% | 217.91% | 2.93% | 3,187,232 | 3,343,408 |
| Repairs and Maintenance - Internal Maintenance Teams | 57,299 | 4,720 | 346,890 | 64,599 | 109,239 | 56,295 | 103,287 | 62,000 | -43.24% | -39.97% | 0.06% | 66,092 | 70,321 |
| Sub-Total: Repairs and Maintenance | 1,529,684 | 1,230,379 | 1,560,059 | 6,055,595 | 6,215,235 | 2,714,285 | 1,057,198 | 3,094,571 | -50.21% | 192.71% | 2.99% | 3,253,324 | 3,413,729 |
| General Expenses | 6,374,407 | 1,784,957 | 7,930,422 | 9,075,822 | 28,470,322 | 2,623,152 | 6,822,424 | 58,970,295 | 107.13% | 764.36% | 57.02% | 59,620,599 | 62,582,050 |
| Grants Expenditure | - | 0 | 67,979 | 0 | 3,332,022 | 0 | 3,332,022 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| TOTAL OPERATING EXPENDITURE | 34,760,854 | 32,755,344 | 37,306,016 | 49,579,076 | 71,565,238 | 24,111,601 | 42,241,409 | 103,415,761 | 44.51% | 144.82% | 100.00% | 106,868,975 | 112,728,414 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 2,936,179 | 1,926,582 | 37,141 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 37,697,033 | 34,681,926 | 37,343,157 | 49,579,076 | 71,565,238 | 24,111,601 | 42,241,409 | 103,415,761 | 44.51% | 144.82% | 100.00% | 106,868,975 | 112,728,414 |
| OPERATING SURPLUS/(DEFICIT) | (18,528,372) | -17,657,516 | -20,567,696 | -21,123,970 | -36,344,518 | -13,169,802 | -16,221,164 | -53,460,911 | 47.09% | 229.58% | | -56,278,142 | -56,041,141 |
| Contribution to Capital Budget | - | 0 | 0 | 2,050,000 | 5,483,592 | 5,483,592 | 5,483,592 | 24,850,000 | 353.17% | 353.17% | | 24,200,000 | 29,000,000 |
| Total Transfers from Cash-Backed Reserves | - | 1,008,432 | 756,327 | 756,327 | 756,327 | 441,196 | 756,336 | 794,144 | 5.00% | 5.00% | | 833,850 | 875,543 |
| NET OPERATING SURPLUS/(DEFICIT) | (18,528,372) | -16,649,084 | -20,804,796 | -22,417,643 | -41,071,783 | -12,728,606 | -20,948,420 | -77,516,767 | 88.73% | 270.04% | | -79,644,292 | -84,165,598 |

Capital budget of the Economic Development Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | 30,800,000 | 52,200,000 | |
| Other National Grants | 10,405,000 | | |
| Other Loan Funding | | 27,000,000 | 31,500,000 |
| USDG | 24,850,000 | 24,200,000 | 29,000,000 |
| Revenue | 2,465,000 | 1,370,000 | 1,740,000 |
| Total | 68,520,000 | 52,270,000 | 62,240,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Corporate | 43,705,000 | 33,200,000 | 40,500,000 |
| Operational Equipment | 2,465,000 | 1,370,000 | 1,740,000 |
| Springs | 15,000,000 | 13,000,000 | 15,000,000 |
| Tembisa 2 | 2,350,000 | | |
| Thokoza | 5,000,000 | 5,000,000 | 5,000,000 |
| Total | 68,520,000 | 52,270,000 | 62,240,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| All wards | 28,300,000 | 32,200,000 | 39,000,000 |
| CBD | 15,000,000 | 13,000,000 | 15,000,000 |
| Operational Equipment | 2,465,000 | 1,370,000 | 1,740,000 |
| Underdeveloped | 22,755,000 | 6,000,000 | 6,500,000 |
| Total | 68,520,000 | 52,270,000 | 62,240,000 |

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R68,5m. Significant projects are:

- R15m for the Refurbishment of the Springs Fresh Produce Market
- R15m for the Township Enterprise Hubs
- R4m for the Trading Stalls
- R5m for the Community Agricultural Projects
- R5m for the Thokoza Fabrication Laboratory
- R5m for the Tourism Route Signage

As per DORA 2013, an amount of R10,4 million has been allocated to EMM for the 2013/14 financial year in respect of the EPWP Grant.

2.10.6 Ekurhuleni Metro Police Department (EMPD)

The result statements of the department is contained in the IDP in Annexure A

Key projects of the Ekurhuleni Metro Police Department

| PROJECT NAME | PROJECT DESCRIPTION |
|--|--|
| Crime Prevention: Monitoring of public places | Extension of CCTV monitoring for public spaces in the areas of Kempton Park and Germiston |
| Institutionalization of an Integrated by-law compliance model. | Setting up and operationalize of the by-law compliance centre |
| Introduction of community service centres in EMPD precincts | Construction of Zonkizizwe Precinct and community service facilities for the Metro police. |

Operating budget of the Ekurhuleni Metro Police Department

The EMPD Operating budget comprises mainly of remuneration (salaries etc.) related votes at 77.21%, Repairs and Maintenance (various votes including Repair and Maintenance of vehicles and buildings) related votes at 2.30% and Contracted services (the largest being the security contracts) related votes at 13.26%, with the remaining 7.22% used for “General Expenses”.

One of the single greatest cost components of the EMPD is the Security Contracts. The expenditure has drastically and significantly increased over the past few years, and is reflected as per the table below.

| Financial Year | Actual Expenditure |
|----------------------------|--------------------|
| 2006/07 | 38,303,822 |
| 2007/08 | 45,228,492 |
| 2008/09 | 77,394,426 |
| 2009/10 | 76,833,395 |
| 2010/11 | 101,502,135 |
| 2011/12 | 99,508,647 |
| 2012/13 (Current Budgeted) | 90,830,527 |
| 2013/14 (Proposed Budget) | 101,135,757 |

An amount of R 101,135,757 has been budgeted for the 2013/14 financial year. The department is however investigating alternative security measures that will significantly reduce the cost of external security services.

The Department's main revenue source is traffic fines. Traffic fine income does not grow at the same rate as the cost of the service. An amount of R72.35m was budgeted for the 2012/13 financial year which is increased to R86m for the 2013/14 financial year.

The AARTO act is promulgated for implementation as from 1 April 2012. This budget does not make provision for any additional costs resulting from the AARTO process.

The AARTO process has been delayed due to the failure of the RTMC to promulgate changes to the relevant legislation and the decision to implement lies with the Minister of Transport. The cost implication of AARTO, is however extremely high due to the fact that currently offenders can be notified via normal mail at a cost +- R3 and / or personal serving. In terms of the AARTO legislation however each infringement notices must be served via registered mail at a cost of R17.95 per infringement. The cost of this postage is currently offset in a Back office contract and EMPD therefore do not pay any postage

fee. The projected cost once AARTO is implemented will be R 21 540 000.00 for the 2013/2014 financial year (based on 100,000 fines issued per month.)

It must also be noted that the projected income will decrease dramatically due to AARTO legislation that is not fully implemented in South Africa.

The operating budget per category is attached hereto.

Table 57: Operating budget of the Ekurhuleni Metro Police Department

| EKURHULENI METRO POLICE DEPARTMENT | | | | | | | | | | | | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------|----------------|----------------|----------------------|------------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| INCOME | | | | | | | | | | | | | |
| Traffic Fines | 19,878,294 | 35,816,066 | 75,140,652 | 72,350,000 | 72,350,000 | 58,849,463 | 82,038,151 | 86,000,000 | 18.87% | 4.83% | 83.54% | 90,386,000 | 94,814,916 |
| Other Fines | - | 632,558 | -2,609,266 | 1,037,895 | 1,037,895 | -1,800,170 | -127,398 | 333,000 | -67.92% | -361.39% | 0.32% | 349,983 | 367,132 |
| Sub-Total: Fines | 19,878,294 | 36,448,624 | 72,531,387 | 73,387,895 | 73,387,895 | 57,049,293 | 81,910,753 | 86,333,000 | 17.64% | 5.40% | 83.86% | 90,735,983 | 95,182,048 |
| Operating Grants & Subsidies - Other | 19,106 | 5,989 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Operating Grants | 19,106 | 5,989 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Municipal Infrastructure Grant for Cities | - | 0 | 0 | 8,000,000 | 1,800,000 | 365,383 | 8,000,000 | 15,700,000 | 772.22% | 96.25% | 15.25% | 12,000,000 | 12,000,000 |
| Sub-Total: Capital Grants | - | 0 | 0 | 8,000,000 | 1,800,000 | 365,383 | 8,000,000 | 15,700,000 | 772.22% | 96.25% | 15.25% | 12,000,000 | 12,000,000 |
| Other Sundry Income | 1,176,505 | 1,318,725 | 790,611 | 481,543 | 481,543 | 355,241 | 338,235 | 914,543 | 89.92% | 170.39% | 0.89% | 961,185 | 1,008,282 |
| Sub-Total: Other Income | 1,176,505 | 1,318,725 | 790,611 | 481,543 | 481,543 | 355,241 | 338,235 | 914,543 | 89.92% | 170.39% | 0.89% | 961,185 | 1,008,282 |
| TOTAL OPERATING INCOME | 21,073,905 | 37,773,338 | 73,321,998 | 81,869,438 | 75,669,438 | 57,769,917 | 90,248,988 | 102,947,543 | 36.05% | 14.07% | 100.00% | 103,697,168 | 108,190,330 |
| Internal Recoveries | 73,560,586 | 88,488,443 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING INCOME | 94,634,491 | 126,261,781 | 73,321,998 | 81,869,438 | 75,669,438 | 57,769,917 | 90,248,988 | 102,947,543 | 36.05% | 14.07% | 100.00% | 103,697,168 | 108,190,330 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 286,273,467 | 322,896,222 | 328,426,900 | 393,667,657 | 391,097,657 | 204,412,590 | 339,819,273 | 482,457,681 | 23.36% | 41.97% | 49.89% | 514,299,887 | 547,215,081 |
| Employee Related Costs - Overtime | 116,546,598 | 112,038,796 | 123,374,183 | 132,720,244 | 132,720,244 | 72,838,524 | 126,852,075 | 142,674,264 | 7.50% | 12.47% | 14.75% | 152,090,765 | 161,824,574 |
| Employee Related Costs - Social Contributions | 106,036,960 | 98,762,565 | 104,379,357 | 114,318,399 | 114,318,399 | 63,736,531 | 114,081,137 | 122,573,552 | 7.22% | 7.44% | 12.68% | 130,663,406 | 139,025,866 |
| Employee Related Costs - Salaries Capitalised | (417,511) | 0 | -186,888 | -977,001 | -977,001 | 0 | -977,001 | -1,073,065 | 9.83% | -0.11% | -0.11% | -1,143,887 | -1,217,096 |
| Sub-Total: Remuneration | 508,439,514 | 533,697,583 | 555,993,552 | 639,729,299 | 637,159,299 | 340,987,645 | 579,775,484 | 746,632,432 | 17.18% | 28.76% | 77.21% | 795,910,171 | 846,848,425 |
| Repairs and Maintenance - External Contractors | 8,414,676 | 12,093,682 | 14,768,034 | 12,399,125 | 14,249,125 | 9,359,453 | 12,470,537 | 16,940,677 | 18.89% | 35.85% | 1.75% | 17,804,652 | 18,677,081 |
| Repairs and Maintenance - Internal Maintenance Teams | 2,252,543 | 2,847,863 | 5,222,100 | 5,349,915 | 5,436,219 | 2,605,288 | 5,406,459 | 5,345,000 | -1.68% | -1.14% | 0.55% | 5,697,770 | 6,062,427 |
| Sub-Total: Repairs and Maintenance | 10,667,219 | 14,941,545 | 19,990,134 | 17,749,040 | 19,685,344 | 11,964,721 | 17,876,996 | 22,285,677 | 13.21% | 24.66% | 2.30% | 23,502,422 | 24,739,508 |
| Contracted Services - Existing Contracts | 80,625,084 | 118,291,118 | 120,458,128 | 116,063,200 | 116,893,728 | 64,913,345 | 116,793,714 | 128,205,599 | 9.68% | 9.77% | 13.26% | 138,462,047 | 149,539,010 |
| Sub-Total: Contracted Services | 80,625,084 | 118,291,118 | 120,458,128 | 116,063,200 | 116,893,728 | 64,913,345 | 116,793,714 | 128,205,599 | 9.68% | 9.77% | 13.26% | 138,462,047 | 149,539,010 |
| General Expenses | 36,849,115 | 26,711,233 | 29,424,047 | 30,531,688 | 32,815,788 | 22,318,098 | 30,084,930 | 69,846,420 | 112.84% | 132.16% | 7.22% | 74,084,613 | 78,613,833 |
| TOTAL OPERATING EXPENDITURE | 636,580,932 | 693,641,479 | 725,865,862 | 804,073,227 | 806,554,159 | 440,183,808 | 744,531,124 | 966,970,128 | 19.89% | 29.88% | 100.00% | 1,031,959,253 | 1,099,740,776 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 3,938,895 | 4,275,052 | 1,143,544 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 640,519,827 | 697,916,531 | 727,009,405 | 804,073,227 | 806,554,159 | 440,183,808 | 744,531,124 | 966,970,128 | 19.89% | 29.88% | 100.00% | 1,031,959,253 | 1,099,740,776 |
| OPERATING SURPLUS/(DEFICIT) | (645,885,336) | (571,654,750) | (653,687,407) | (722,203,789) | (730,884,721) | (382,413,891) | (654,282,136) | (864,022,685) | 18.22% | 32.06% | | (928,262,085) | (991,550,446) |
| Contribution to Capital Budget | - | 0 | 0 | 8,000,000 | 1,800,000 | 0 | 8,000,000 | 15,700,000 | 772.22% | 96.25% | | 12,000,000 | 12,000,000 |
| NET OPERATING SURPLUS/(DEFICIT) | (645,885,336) | (571,654,750) | (653,687,407) | (730,203,789) | (732,684,721) | (382,413,891) | (662,282,136) | (879,772,685) | 20.07% | 32.83% | | (940,262,085) | (1,003,550,446) |

Capital budget of the Ekurhuleni Metro Police Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|--------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | | | |
| Revenue | 35,435,000 | 42,150,000 | 39,535,000 |
| Other Loan Funding | | 1,000,000 | 4,500,000 |
| USDG | 15,700,000 | 12,000,000 | 12,000,000 |
| Total | 51,135,000 | 55,150,000 | 56,035,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Boksburg | | | 1,500,000 |
| Brakpan | 1,000,000 | 1,000,000 | 1,000,000 |
| Corporate | 8,040,000 | 8,040,000 | 8,040,000 |
| Edenvale | | | |
| Katlehong 2 | 5,700,000 | | |
| Kempton Park | 2,600,000 | 11,120,000 | 10,100,000 |
| KwaThema | 500,000 | 600,000 | 600,000 |
| Operational Equipment | 23,795,000 | 26,990,000 | 27,395,000 |
| Tembisa | 1,000,000 | 8,000,000 | 8,000,000 |
| Thokoza | 9,000,000 | | |
| Total | 51,135,000 | 55,150,000 | 56,035,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|------------------------------|---------------------------|---------------------------|---------------------------|
| CBD / Developed, Residential | 11,540,000 | 20,040,000 | 20,540,000 |
| Operational Equipment | 23,795,000 | 26,990,000 | 27,395,000 |
| Underdeveloped | 15,800,000 | 8,120,000 | 8,100,000 |
| Total | 51,135,000 | 55,150,000 | 56,035,000 |

Expected outcomes from the implementation of the Capital budget

The department seeks to render effective and efficient crime-prevention, observance of laws and by-laws and traffic law enforcement. The quality of life of the community of the Ekurhuleni is improved as the EMPD work in partnership with our communities to ensure that our communities are served within the parameters of the Constitution of South Africa as well as other relevant laws to promote a safe environment. This initiative also increases the police visibility in the Ekurhuleni Metro.

The total budget for the department is R51,1m and it is earmarked for amongst others R14,7m for the construction of the two Precincts in Zonkizizwe and Thokoza as well as the planning fees for the Tembisa and Kempton Park Precincts which will be constructed in 2014/15.

R16,2m has been provided for the purchasing of vehicles to address the area of visible policing.

2.10.7 Energy

The result statements of the department is contained in the IDP in Annexure A

Key Strategic Projects of the Energy Department

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|---|--|
| Electrification of Palm Ridge Phase 5 | Electrification of 3321 stands in Palm Ridge Phase 5 |
| Upgrading of Edenvale Industries Substation | Create transformer capacity and increase remaining useful life of substation |
| Upgrading of Technical College Substation - Germiston | Create transformer capacity and increase remaining useful life of substation |
| Electrification of Kwa-Thema Extension 3 | Electrification of 716 stands in Kwa-Thema Extension 3 |
| Mayfield Phase 1 | Install bulk cable to switching station, electrification of Mayfield 6, 7 & 8 – 3 974 Stands |

Operating Budget of the Energy Department

The Operating Budget of the Energy Department consists mainly of the repairs and maintenance and the bulk purchases in terms of operating expenses and electricity sales in terms of operating income.

In terms of the repairs and maintenance budget an amount of R335 835 166 is allocated to Maintenance and Refurbishment of electrical infrastructure.

Refurbishment

Work in terms of the refurbishment budget is prioritised based on the department's approved asset management refurbishment program and will be amended as and when required in order to address newly identified priorities. Forced Interruption statistics, local knowledge, asset age and inspection results are used to identify refurbishment projects. A detailed multi - year refurbishment plan has been compiled by the department.

Repairs and Maintenance

Repairs and maintenance forms part of the Department's daily asset management activities. Repairs will only be carried out as and when required. Maintenance will be done in terms of the Department's approved maintenance plan.

TARIFF INCREASES AND FREE BASIC ELECTRICITY

Increases

- NERSA publically indicated an Eskom increase of 8% on 1 April 2013. Given that the municipal financial year only commences on 1 July 2013, an increase of 10,4% is expected to be announced by NERSA;
- Inclusive in the above, Eskom is effecting tariff structure changes, which will also increase the level of the bulk EMM accounts;
- The Energy purchase budget is based on a 10,4% increase;
- The tariff increase to EMM customers is based on an estimated 8% increase (NERSA must still indicate the actual value), 100 units FBE to Tariff A customers (restricted) and the Eskom level IBT (inclining block tariff).

FBE

- 100 units per month remains in place, however,
- A proposed restriction is put forward to limit the allocation of FBE to:-
 - Households using less than 450 units per month
 - Based on a six month average value of consumption
- This restriction is aimed at avoiding a situation where EMM will sell for less than the actual purchase price;
- It should be noted that the low IBT rates match those of Eskom, which results in a huge cross subsidization from other customer segments;
- That is, EMM has a very low rate subsidized heavily from other customers and 100 units FBE. Change is required to avoid sustainability matters arising.

OPERATING INCOME

Increase tariffs by 8% as per expected NERSA guideline. In addition the Energy Department will continue to focus efforts on accurate billing, a reduction in energy losses, migration of indigent customers to prepayment metering and so forth. Efforts to reduce tampering will continue, as will the fight against cable and copper theft. Finally, the continued installation of energy efficient street lights will assist in a reduction in the purchased units from Eskom.

The operating budget per category is attached hereto.

Table 58: Operating budget of the Energy Department

| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
|---|----------------------|----------------------|-----------------------|-----------------------|-----------------------|----------------------|-----------------------|-----------------------|----------------|----------------|----------------|-----------------------|-----------------------|
| ENERGY | | | | | | | | | | | | | |
| INCOME | | | | | | | | | | | | | |
| Interest Earned - Outstanding Debtors | 46,162,317 | 35,056,080 | 36,018,895 | 31,000,000 | 31,000,000 | 28,394,402 | 46,915,367 | 34,000,000 | 9.68% | -27.53% | 0.28% | 38,896,000 | 44,497,024 |
| Sub-total: Penalties and Interest on Debtors | 46,162,317 | 35,056,080 | 36,018,895 | 31,000,000 | 31,000,000 | 28,394,402 | 46,915,367 | 34,000,000 | 9.68% | -27.53% | 0.28% | 38,896,000 | 44,497,024 |
| Electricity Sales | 5,614,993,189 | 7,591,091,069 | 9,133,906,514 | 10,361,458,971 | 10,361,458,971 | 6,118,341,838 | 10,331,554,176 | 11,516,731,928 | 11.15% | 11.47% | 94.17% | 13,170,284,272 | 15,061,590,662 |
| Departmental Usage | - | 0 | 129,751,697 | 180,451,722 | 185,851,722 | 86,399,469 | 151,275,215 | 203,043,006 | 9.25% | 34.22% | 1.66% | 232,281,199 | 285,729,692 |
| Less: Income foregone | - | 185,002,535 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-total: Net Electricity Sales | 5,614,993,189 | 7,406,088,554 | 9,263,668,211 | 10,541,910,693 | 10,547,310,693 | 6,204,741,307 | 10,482,829,391 | 11,719,774,934 | 11.12% | 11.80% | 95.83% | 13,402,565,471 | 15,327,320,354 |
| Total: User Charges for Services | 5,614,993,189 | 7,406,088,554 | 9,263,668,211 | 10,541,910,693 | 10,547,310,693 | 6,204,741,307 | 10,482,829,391 | 11,719,774,934 | 11.12% | 11.80% | 95.83% | 13,402,565,471 | 15,327,320,354 |
| Disconnection Fees | 390,710 | 76,316 | 54,214 | 3,500,000 | 3,500,000 | 8,661 | 54,214 | 3,500,000 | 0.00% | 6355.90% | 0.03% | 3,678,500 | 3,858,747 |
| Other Fines | 6,630 | 1,707,328 | 4,822,571 | 2,750,000 | 2,750,000 | 4,946,111 | 6,012,814 | 2,750,000 | 0.00% | -54.26% | 0.02% | 2,890,250 | 3,031,873 |
| Sub-Total: Fines | 397,340 | 1,783,644 | 4,876,786 | 6,250,000 | 6,250,000 | 4,954,771 | 6,067,028 | 6,250,000 | 0.00% | 3.02% | 0.05% | 6,568,750 | 6,890,620 |
| Licenses & Permits | 185 | -3,913 | 134 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Equitable Share | 55,026,100 | 414,434,291 | 463,081,998 | 514,122,111 | 514,122,111 | 385,560,953 | 514,122,111 | 270,000,000 | -47.48% | -47.48% | 2.21% | 308,880,000 | 353,358,720 |
| Sub-Total: Operating Grants | 55,026,100 | 414,434,291 | 463,081,998 | 514,122,111 | 514,122,111 | 385,560,953 | 514,122,111 | 270,000,000 | -47.48% | -47.48% | 2.21% | 308,880,000 | 353,358,720 |
| Capital Grants - Other | 15,559,686 | 1,253,416 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| INEP | 3,107,201 | 26,412,967 | 99,082,885 | 73,000,000 | 73,000,000 | 13,043,714 | 73,000,000 | 15,000,000 | -79.45% | -79.45% | 0.12% | 50,000,000 | 70,000,000 |
| Neighborhood Development Partnership Grant | 3,072,574 | 24,971,421 | 47,114,228 | 12,000,000 | 12,000,000 | 8,627,733 | 12,000,000 | 11,000,000 | -8.33% | -8.33% | 0.09% | 10,000,000 | 10,000,000 |
| Municipal Infrastructure Grant for Cities | 14,585,334 | 17,840,583 | 250,888,105 | 231,752,000 | 238,773,791 | 75,077,664 | 231,752,000 | 163,731,000 | -31.43% | -29.35% | 1.34% | 280,750,000 | 350,000,000 |
| Sub-Total: Capital Grants | 36,324,795 | 70,478,407 | 397,085,218 | 316,752,000 | 323,773,791 | 96,749,111 | 316,752,000 | 189,731,000 | -41.40% | -40.10% | 1.55% | 340,750,000 | 430,000,000 |
| Essential Services | 4,833,957 | 4,367,895 | 12,635,610 | 10,000,000 | 10,000,000 | 3,966,719 | 3,702,079 | 10,000,000 | 0.00% | 170.12% | 0.08% | 10,510,000 | 11,024,990 |
| Other Sundry Income | 8,632,785 | 1,943,145 | 1,863,204 | 3,040,171 | 3,040,171 | 240,303 | 336,101 | 194,000 | -93.62% | -42.28% | 0.00% | 203,894 | 213,964 |
| Sub-Total: Other Income | 13,466,742 | 6,311,040 | 14,498,813 | 13,040,171 | 13,040,171 | 4,207,023 | 4,038,180 | 10,194,000 | -21.83% | 162.44% | 0.08% | 10,713,894 | 11,238,954 |
| TOTAL OPERATING INCOME | 5,766,370,667 | 7,934,148,103 | 10,179,220,055 | 11,423,074,975 | 11,435,496,766 | 6,724,607,567 | 11,370,724,077 | 12,229,949,934 | 6.95% | 7.56% | 100.00% | 14,108,374,115 | 16,173,305,572 |
| Internal Recoveries | 236,876,126 | 309,578,752 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING INCOME | 6,003,246,793 | 8,243,726,855 | 10,179,220,055 | 11,423,074,975 | 11,435,496,766 | 6,724,607,567 | 11,370,724,077 | 12,229,949,934 | 6.95% | 7.56% | 100.00% | 14,108,374,115 | 16,173,305,572 |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| ENERGY | | | | | | | | | | | | | |
|---|----------------------|----------------------|----------------------|-----------------------|-----------------------|----------------------|-----------------------|-----------------------|----------------|----------------|----------------|-----------------------|-----------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ. BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 196,716,623 | 210,602,722 | 224,800,151 | 269,612,283 | 265,479,565 | 135,971,235 | 269,005,480 | 291,899,481 | 9.91% | 8.51% | 2.57% | 311,164,853 | 331,079,409 |
| Employee Related Costs - Overtime | 28,684,601 | 31,146,550 | 38,607,343 | 35,563,570 | 35,413,546 | 25,301,314 | 35,422,317 | 38,230,840 | 7.96% | 7.93% | 0.34% | 40,754,079 | 43,362,341 |
| Employee Related Costs - Social Contributions | 54,731,330 | 53,204,067 | 56,575,178 | 66,772,583 | 65,705,325 | 34,333,085 | 62,611,930 | 71,106,550 | 8.22% | 13.57% | 0.63% | 75,799,583 | 80,650,759 |
| Employee Related Costs - Salaries Capitalised | (6,654,220) | (12,723,282) | (6,957,053) | (17,352,698) | (17,352,698) | 0 | (17,352,698) | (19,058,918) | 9.83% | 9.83% | -0.17% | (20,316,807) | (21,617,083) |
| Employee Related Costs - Salaries to R and M Internal | - | - | (210,978,742) | (236,521,061) | (236,521,061) | (131,300,432) | (236,521,061) | (250,289,095) | 5.82% | 5.82% | -2.21% | (266,808,175) | (283,883,897) |
| Sub-Total: Remuneration | 273,478,334 | 282,230,057 | 102,046,877 | 118,074,677 | 112,824,677 | 64,305,202 | 113,165,968 | 131,888,858 | 16.90% | 16.64% | 1.16% | 140,593,533 | 149,591,529 |
| Bad Debts (Provision for Bad Debts) - additional target | 368,438,075 | 385,168,451 | 486,397,769 | 579,395,994 | 579,395,994 | 437,707,657 | 579,395,994 | 718,017,517 | 23.93% | 23.93% | 6.33% | 825,479,491 | 948,715,368 |
| Sub-Total: Bad Debt Provision | 368,438,075 | 385,168,451 | 486,397,769 | 579,395,994 | 579,395,994 | 437,707,657 | 579,395,994 | 718,017,517 | 23.93% | 23.93% | 6.33% | 825,479,491 | 948,715,368 |
| Collection Costs | 611,911 | 502,787 | 718,862 | 1,001,586 | 1,528,486 | 397,764 | 647,151 | 1,294,865 | 15.28% | 100.09% | 0.01% | 1,360,904 | 1,427,587 |
| Depreciation - Existing Assets | 489,451,159 | 501,124,243 | 499,943,295 | 529,720,695 | 529,720,695 | 309,003,737 | 505,522,777 | 550,909,522 | 4.00% | 8.98% | 4.86% | 578,454,998 | 607,377,748 |
| Sub-Total: Depreciation | 489,451,159 | 501,124,243 | 499,943,295 | 529,720,695 | 529,720,695 | 309,003,737 | 505,522,777 | 550,909,522 | 4.00% | 8.98% | 4.86% | 578,454,998 | 607,377,748 |
| Repairs and Maintenance - External Contractors | 125,105,030 | 125,836,696 | 120,952,009 | 136,672,283 | 139,387,219 | 81,900,672 | 130,274,455 | 143,589,736 | 3.01% | 10.22% | 1.27% | 150,912,820 | 158,307,541 |
| Repairs and Maintenance - Electricity Maintenance Levy | 158,152,927 | 242,308,126 | 283,966,246 | 303,017,327 | 303,017,327 | 118,003,749 | 295,406,569 | 363,821,429 | 20.07% | 23.16% | 3.21% | 416,211,715 | 476,146,202 |
| Repairs and Maintenance - Internal Maintenance Teams | 209,657,103 | 197,194,720 | 213,791,302 | 241,617,975 | 241,667,079 | 132,491,726 | 241,643,271 | 254,987,995 | 5.51% | 5.52% | 2.25% | 271,817,200 | 289,213,494 |
| Sub-Total: Repairs and Maintenance | 492,915,059 | 565,339,542 | 618,709,557 | 680,307,595 | 684,071,625 | 332,396,147 | 667,324,295 | 762,399,160 | 11.45% | 14.25% | 6.72% | 838,941,735 | 923,687,437 |
| Interest Expense - Current External Borrowings | 52,156,623 | 97,729,029 | 98,657,810 | 135,734,678 | 137,678,988 | 33,236,275 | 131,979,414 | 158,786,532 | 15.16% | 20.31% | 1.40% | 216,716,191 | 210,025,401 |
| Sub-Total: Interest Expense | 52,156,623 | 97,729,029 | 98,657,810 | 135,734,678 | 137,678,988 | 33,236,275 | 131,979,414 | 158,786,532 | 15.16% | 20.31% | 1.40% | 216,716,191 | 210,025,401 |
| Bulk Purchases - Electricity | 3,755,448,110 | 4,746,661,733 | 5,991,227,461 | 6,803,233,156 | 6,803,233,156 | 4,043,339,910 | 6,801,603,851 | 7,540,564,554 | 10.84% | 10.86% | 66.47% | 8,747,054,883 | 10,336,583,664 |
| Sub-Total: Bulk Purchases | 3,755,448,110 | 4,746,661,733 | 5,991,227,461 | 6,803,233,156 | 6,803,233,156 | 4,043,339,910 | 6,801,603,851 | 7,540,564,554 | 10.84% | 10.86% | 66.47% | 8,747,054,883 | 10,336,583,664 |
| Contracted Services - Existing Contracts | 106,731,385 | 137,352,157 | 138,732,250 | 139,691,100 | 137,158,490 | 36,658,241 | 134,619,262 | 152,162,714 | 10.94% | 13.03% | 1.34% | 164,335,731 | 177,482,589 |
| Sub-Total: Contracted Services | 106,731,385 | 137,352,157 | 138,732,250 | 139,691,100 | 137,158,490 | 36,658,241 | 134,619,262 | 152,162,714 | 10.94% | 13.03% | 1.34% | 164,335,731 | 177,482,589 |
| Grants & Subsidies Paid - Eskom | 42,811,835 | 50,388,138 | 56,895,625 | 63,900,000 | 63,900,000 | 61,862,080 | 60,593,841 | 59,766,202 | -6.47% | -1.37% | 0.53% | 68,372,535 | 78,218,180 |
| Grants & Subsidies Paid - Free Basic Services - Indigents | - | 0 | 136,387,730 | 290,000,000 | 290,000,000 | 76,565,324 | 289,999,999 | 270,000,000 | -6.90% | -6.90% | 2.38% | 308,880,000 | 353,358,720 |
| Sub-Total: Grants and Subsidies | 42,811,835 | 50,388,138 | 193,283,355 | 353,900,000 | 353,900,000 | 108,427,404 | 350,593,840 | 329,766,202 | -6.82% | -5.94% | 2.91% | 377,252,535 | 431,576,900 |
| General Expenses | 81,106,752 | 114,969,675 | 107,202,295 | 1,002,739,655 | 1,004,021,719 | 454,295,398 | 970,765,905 | 998,118,876 | -0.59% | 2.82% | 8.80% | 1,067,662,498 | 1,142,156,698 |
| Impairment loss | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| TOTAL OPERATING EXPENDITURE | 5,663,149,142 | 6,881,466,812 | 8,236,919,631 | 10,343,799,126 | 10,343,799,126 | 5,819,767,734 | 10,255,618,457 | 11,343,908,800 | 9.67% | 10.61% | 100.00% | 12,957,852,499 | 14,928,604,719 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 155,344,744 | 231,697,074 | 867,037,920 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 5,818,493,886 | 7,113,162,886 | 9,103,957,452 | 10,343,799,126 | 10,343,799,126 | 5,819,767,734 | 10,255,618,457 | 11,343,908,800 | 9.67% | 10.61% | 100.00% | 12,957,852,499 | 14,928,604,719 |
| OPERATING SURPLUS/(DEFICIT) | 184,752,906 | 1,130,563,969 | 1,075,262,604 | 1,079,275,849 | 1,091,762,936 | 904,839,833 | 1,115,105,620 | 886,041,134 | -18.84% | -20.54% | | 1,150,521,616 | 1,244,700,853 |
| Contribution to Capital Budget | - | 0 | 0 | 316,752,000 | 323,773,791 | 0 | 316,752,000 | 189,731,000 | -41.40% | -40.10% | | 340,750,000 | 430,000,000 |
| Total Transfers from Cash-Backed Reserves | - | 392,436,768 | 294,327,572 | 294,327,572 | 294,327,572 | 171,691,086 | 294,327,576 | 309,043,951 | 5.00% | 5.00% | | 324,496,148 | 340,720,955 |
| NET OPERATING SURPLUS/(DEFICIT) | 184,752,906 | 1,523,000,737 | 1,075,262,604 | 1,066,851,421 | 1,062,316,717 | 1,076,530,919 | 1,092,681,196 | 1,005,354,085 | -5.36% | -7.99% | | 1,134,267,764 | 1,155,421,808 |

Capital budget of the Energy Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| INEP | 15,000,000 | 50,000,000 | 70,000,000 |
| Municipal Bonds | 148,300,000 | 54,800,000 | |
| Revenue | 20,720,000 | 21,150,000 | 21,760,000 |
| Other National Grants | 11,000,000 | 10,000,000 | 10,000,000 |
| Other Loan Funding | | 164,250,000 | 199,000,000 |
| USDG | 163,731,000 | 280,750,000 | 350,000,000 |
| Total | 358,751,000 | 526,150,000 | 650,760,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Alberton | 4,500,000 | 6,500,000 | 8,000,000 |
| Benoni | 5,000,000 | 6,500,000 | 8,000,000 |
| Boksburg | 5,000,000 | 6,500,000 | 8,000,000 |
| Brakpan | 5,000,000 | 6,500,000 | 8,000,000 |
| Corporate | 291,886,791 | 281,820,712 | 289,831,000 |
| Daveyton | 3,100,000 | 5,250,000 | 6,500,000 |
| Duduza | 1,100,000 | 1,250,000 | 1,500,000 |
| Edenvale | 5,000,000 | 6,500,000 | 8,000,000 |
| Etwatwa | 1,100,000 | 1,250,000 | 1,500,000 |
| Germiston | 11,000,000 | 13,300,000 | 18,000,000 |
| Katlehong | 1,100,000 | 1,250,000 | 1,500,000 |
| Kempton Park | 10,000,000 | 12,500,000 | 15,000,000 |
| KwaThema | 25,400,000 | 25,900,000 | 28,500,000 |
| Nigel | 4,000,000 | 5,500,000 | 8,000,000 |
| Operational Equipment | 17,867,969 | 20,720,000 | 21,150,000 |
| Springs | 5,000,000 | 6,500,000 | 8,000,000 |
| Tembisa | 4,900,000 | 5,900,000 | 8,500,000 |
| Tembisa 2 | 5,400,000 | 5,900,000 | 8,500,000 |
| Thokoza | 5,400,000 | 6,900,000 | 8,500,000 |
| Tsakane | 3,100,000 | 4,250,000 | 6,500,000 |
| Vosloorus | 2,300,000 | 2,850,000 | 3,500,000 |
| Total | 358,751,000 | 526,150,000 | 650,760,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|------------------------------|----------------------------------|----------------------------------|----------------------------------|
| All wards | 10,000,000 | 20,000,000 | 20,000,000 |
| CBD | 2,000,000 | 3,000,000 | 5,000,000 |
| CBD / Developed, Residential | 82,400,000 | 227,650,000 | 290,000,000 |
| Developed, Residential | 201,731,000 | 206,150,000 | 254,000,000 |
| Operational Equipment | 20,720,000 | 21,150,000 | 21,760,000 |
| Underdeveloped | 41,900,000 | 48,200,000 | 60,000,000 |
| Total | 358,751,000 | 526,150,000 | 650,760,000 |

Expected outcomes from the implementation of the Capital budget

Amongst others the Strategic Focus of the Energy Department is:-

- To reduce the overall purchases from Eskom to create space for new development (Energy Efficiency)
- To generate adequate revenue in order to ensure that the entire revenue chain is effective
- The roll-out of the Solar Geyser Programme
- To provide street and area lighting
- To ensure the proper protection of electricity meters

The Energy budget addresses refurbishment and renewal of electricity infrastructure assets to ensure that the electricity service remains sustainable. Electrification continues unabated and numbers approaching 10 000 new connections will be added in the 2013/14 financial year. Similarly, high mast and street lighting networks will continue to be expanded.

The total capital budget of the department is R358,7m. Some of the key projects on the 2013/14 financial year include:

- R19,6m for the installation of street and high mast lighting where required in all CCA's
- R25,8m for the installation of protective structures and pre-payment meters to prevent electrical theft, vandalism and for safety
- R174,5m for the Network Strengthening as well as enhancement to cater for growth and expansion
- R117,1m for electrifications projects of which R73m is a grant to be received from the Department of Minerals & Energy.
- R11m for Energy Efficiency projects funded from a grant to be received from the Department of Minerals & Energy.

2.10.8 Environmental Resource Management

The budget of the department includes Environmental Resource Management as well as Parks and cemeteries.

The result statements of the department is contained in the IDP in Annexure A

Flagship Projects as pronounced by the Executive Mayor

Beautification of Lakes and Dams

The Beautification of the Lakes, Dams and Pans project will create an attractive environment contributing to the city being a preferred destination for investment, home for water sport, water economics and hospitality.

Four priority areas have been identified for utilization of the R36 328 000 in more or less equal portions of R9 000 000 each.

Areas:

- Germiston Lake.
- Dries Niemandt facility and Blaauwpan (Kempton Park).
- Murray Park and President Park in Springs.
- Four lakes in Benoni: Civic Lake, Homestead Lake, Kleinfontein, Middle Lake

Activities:

- Ground work.
- Landscaping.
- Building upgrades.
- Stormwater clearance.
- Water quality improvement.
- Weed control
- Sports Development
- Water safety and awareness

Key Strategic Projects of the Environmental Resource Management Department

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|--|---|
| The Beautification of the Lakes, Dams and Pans project | <p>The Beautification of the Lakes, Dams and Pans project creates an attractive environment contributing to the Ekurhuleni metro being a preferred destination for investment, home for water sport, water economy and events. The project will be targeting the five prioritised areas namely:</p> <p>Benoni - Civic, Middle, Kleinfontein & Homestead lakes Springs - Murray Park & President Park, Kempton-park - Dries Niemandt and Blaauwpan Germiston - Victoria Lake Conservation route - Leeupan, Rondebult, Marievale & Blesbokspruit and Korsmans Bird sanctuary</p> |
| Upgrade of Boksborg | The Boksborg Lake and its surrounds have been identified as |

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|----------------------------|--|
| lake | <p>a multiyear project dealing with both the surrounding park, as well as the water body.</p> <p>Phase 1 of the project is being implemented by Parks and includes inter alia, the upgrading of the entrance, the parking area & boat house.</p> <p>The water body is contaminated with hazardous sludge. The main focus of the 2nd phase of the project will be the restoration of the water quality to conform to recreational standards which will include the dredging of the lake. However the disposal of the hazardous waste to be dredged from the lake is posing various challenges and will first have to be addressed.</p> |
| Upgrade of Brakpan dam | <p>The Brakpan dam and its surrounds have been identified as a multiyear project dealing with both the surrounding park, as well as the water body.</p> <p>Phase 1 of the project is being implemented by Parks and includes inter alia the rectification of soil profile; Drainage; servicing of storm water systems; as well as landscaping.</p> <p>The 2nd phase of the project will ensure that the water quality is addressed through aeration as well as installation of litter and silt traps in order to address the poor water quality that resulted in intolerable smell during the rainy season. This will be done in cooperation with the Storm water Division.</p> |
| Kaalspruit river catchment | <p>The Tembisa wetlands drain the upper Kaalspruit River catchment and have been impacted by urban development's and associated infrastructure. The Tembisa wetlands rehabilitation project entails restoration of 173 hectares of lost wetlands system functioning through construction of 11 weirs and a gabions basket at strategically identified sites. The project will be implemented through a Working for Wetlands approach where labour intensive methods are employed as opposed to mechanised ones. The project is multiyear and beautification element will be addressed in the multi years.</p> |
| OR Tambo/Leeupan project | <p>The OR Tambo/Leeupan project is a Multiyear project that covers a wide scope of work including environmental education facility, regional park and wetlands rehabilitation. Environmentally friendly construction methods are being used and the completed project will be a pioneer in Ekurhuleni.</p> <p>Phase 1 included the development of:</p> <ul style="list-style-type: none"> • an amphitheatre • narrative centre (museum) • multi-purpose arts and crafts centre • environment education centre • caretaker's cottage |

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|------------------------------|--|
| | <p>Phase 2 will now commence and includes the bioremediation of the Leeupan and landscaping addressing:</p> <ul style="list-style-type: none"> • Conservation Zones • Urban Agriculture areas • Formal Gardens • Picnic and Braai areas • Bird hides • Nature trails • Sports fields • Walkways • Piers |
| Motsu park | Development of park includes: Phase 1: The construction of an amphitheatre, paving, landscaping and irrigation and lighting. Phase 2 will include building of Venue. |
| Zonkizizwe multipurpose park | Development includes, bulk earthworks, hard and soft landscaping, irrigation, pathways, playground equipment, park furniture, picnic areas and lighting. Phase 2 will include caretaker's house, gazebo, ablutions and landscaping. |

Operating budget of the Environmental Resource Management Department

One of the main cost drivers of the department is grass cutting. The cost of grass cutting has escalated significantly since the 2006/2007 financial year. The department has compiled a grass cutting strategy that is aimed at the reduction of the cost of grass cutting in future years, but it is expected that the grass cutting cost will remain high over the medium term.

Grass in EMM is cut according to grass cutting schedules in line with frequencies and standards contained in a norms and standards document and service charter. Flagship parks are cut once a week to specific standard and other parks and sidewalks are generally cut monthly. Actions are labour intensive and internal capacity is complemented by the use of grass cutting contractors. Grass is officially cut on Council property by the Parks and Cemeteries Directorate. Private property including government land and land owned by entities like ESKOM and SPOORNET maintenance is the responsibility of the owner. Notices are served on owners by the Health Department to cut their property where unacceptable conditions exist. Where this is not done the service could be rendered on behalf of the owner and he will then be billed. When excessive rain is experienced all grass grows much faster and a higher cutting frequency would be required to ensure the neat appearance of the city. Workings days are lost during the rainy season because grass cannot be cut in the rain. Long grass can lead to crime as well as traffic accidents where grass is so long that traffic signs are not clearly visible. Grass in certain large grass lands is not cut to protect the biodiversity in the city. The actual and budgeted expenditure for grass cutting over the past years are as follows:

| Financial Year | Actual |
|----------------|--------|
|----------------|--------|

| | Expenditure |
|---------------------------|--------------------|
| | R |
| 2006/07 | 9,098,213 |
| 2007/08 | 15,180,034 |
| 2008/09 | 29,307,963 |
| 2009/10 | 34,434,371 |
| 2010/11 | 26,940,135 |
| 2011/12 | 26,786,107 |
| 2012/13 (Current Budget) | 36,800,000 |
| 2013/14 (Proposed Budget) | 38,000,000 |

A further high priority service rendered by this department is the maintenance of street trees. In the previous 5 years more than 60 000 trees were planted in addition to the many thousands of established trees which require maintenance. At present all internal tree maintenance staff is required to address the backlog in tree complaints and noticeable improvement must be realised in the near future.

Fleet, minor plant, machinery and equipment are ageing and therefor maintenance costs are high hence the Department is considering a gradual replacement over years.

Vandalism that occurs at facilities and the Department jointly with user communities is investigating innovative ways to minimize the impacts.

The operational expenditure in Policy and Planning divisions of the department is mainly personnel costs relating to commitments for EIA's, environmental education and awareness.

The Air Quality division issues air quality licenses to industries and monitor noise and pollution in general. Costs are mostly staff related.

The operating budget per category is attached hereto.

Table 59: Operating budget of the Environmental Resource Management Department

| ENVIRONMENTAL RESOURCE MANAGEMENT | ENVIRONMENTAL RESOURCE MANAGEMENT | | | | | | | | | | | | |
|--|-----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------|----------------|----------------|----------------------|----------------------|
| | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| INCOME | | | | | | | | | | | | | |
| Minor Income | 16,190,280 | 20,805,981 | 23,181,576 | 20,480,701 | 20,480,701 | 14,128,636 | 26,737,432 | 26,256,772 | 28.20% | -1.80% | 58.69% | 27,595,868 | 28,948,065 |
| Total: User Charges for Services | 16,190,280 | 20,805,981 | 23,181,576 | 20,480,701 | 20,480,701 | 14,128,636 | 26,737,432 | 26,256,772 | 28.20% | -1.80% | 58.69% | 27,595,868 | 28,948,065 |
| Rent of Facilities and Equipment - Other | 345,900 | 342,910 | 359,928 | 394,399 | 394,399 | 186,356 | 378,061 | 723,183 | 83.36% | 91.29% | 1.62% | 760,065 | 797,309 |
| Sub-total: Rent of Facilities and Equipment | 345,900 | 342,910 | 359,928 | 394,399 | 394,399 | 186,356 | 378,061 | 723,183 | 83.36% | 91.29% | 1.62% | 760,065 | 797,309 |
| Other Fines | 182,917 | 140,503 | 19,080 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Fines | 182,917 | 140,503 | 19,080 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Licenses & Permits | 47,646 | 327,715 | 390,437 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Operating Grants & Subsidies - Other | 649,361 | 1,079,358 | 500,000 | 225,000 | 225,000 | 0 | 225,000 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Finance Management Grant | 14,416,899 | 3,916,058 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Operating Grants | 15,066,260 | 4,995,416 | 500,000 | 0 | 225,000 | 0 | 225,000 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Municipal Infrastructure Grant for Cities | 25,864,497 | 35,922,864 | 21,484,812 | 19,400,000 | 19,400,000 | 4,673,729 | 19,400,000 | 15,500,000 | -20.10% | -20.10% | 34.64% | 20,600,000 | 14,500,000 |
| Community Care Centres | 204,012 | 4,156,231 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Capital Grants | 26,068,509 | 40,078,895 | 21,484,812 | 19,400,000 | 19,400,000 | 4,673,729 | 19,400,000 | 15,500,000 | -20.10% | -20.10% | 34.64% | 20,600,000 | 14,500,000 |
| Essential Services | 2,754,195 | 1,982,385 | 2,369,140 | 3,131,958 | 3,131,958 | 814,924 | 1,474,364 | 1,900,000 | 28.87% | 4.25% | 1.99% | 1,996,900 | 2,094,748 |
| Other Sundry Income | 901,479 | 583,091 | 778,849 | 316,248 | 316,248 | 212,620 | 388,247 | 361,000 | 14.15% | -7.02% | 0.81% | 379,410 | 397,999 |
| Sub-Total: Other Income | 3,655,673 | 2,565,476 | 3,147,989 | 3,448,206 | 3,448,206 | 1,027,544 | 1,862,611 | 2,261,000 | -34.43% | 21.39% | 5.05% | 2,376,310 | 2,492,747 |
| TOTAL OPERATING INCOME | 61,557,186 | 69,256,896 | 49,083,822 | 43,723,306 | 43,948,306 | 20,016,265 | 48,603,104 | 44,740,955 | 1.80% | -7.95% | 100.00% | 51,332,243 | 46,738,121 |
| NET OPERATING INCOME | 61,557,186 | 69,256,896 | 49,083,822 | 43,723,306 | 43,948,306 | 20,016,265 | 48,603,104 | 44,740,955 | 1.80% | -7.95% | 100.00% | 51,332,243 | 46,738,121 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 277,899,513 | 297,969,159 | 318,066,392 | 294,896,515 | 288,992,530 | 161,267,557 | 274,981,954 | 329,271,827 | 13.94% | 19.74% | 54.41% | 351,003,763 | 373,468,002 |
| Employee Related Costs - Overtime | 13,643,301 | 12,672,179 | 17,766,635 | 8,810,576 | 8,810,576 | 4,884,015 | 8,767,211 | 9,471,369 | 7.50% | 8.03% | 1.57% | 10,096,479 | 10,742,653 |
| Employee Related Costs - Social Contributions | 72,935,081 | 73,259,383 | 79,552,739 | 76,787,895 | 77,309,906 | 40,356,577 | 73,479,821 | 85,433,646 | 10.51% | 16.27% | 14.12% | 91,072,267 | 96,900,891 |
| Employee Related Costs - Salaries Capitalised | (3,093,827) | -1,255,357 | -1,235,952 | -3,697,110 | -3,697,110 | 0 | -3,697,110 | -4,060,631 | 9.83% | 9.83% | -0.67% | -4,328,633 | -4,605,666 |
| Sub-Total: Remuneration | 361,384,068 | 382,645,364 | 414,149,814 | 376,797,876 | 371,415,902 | 206,508,148 | 353,531,876 | 420,116,211 | 13.11% | 18.83% | 69.42% | 447,843,876 | 476,505,880 |
| Depreciation - Existing Assets | 23,188,500 | 24,062,028 | 26,157,646 | 29,554,348 | 29,554,348 | 17,240,034 | 29,772,291 | 30,736,522 | 4.00% | 3.24% | 5.08% | 32,273,348 | 33,887,015 |
| Sub-Total: Depreciation | 23,188,500 | 24,062,028 | 26,157,646 | 29,554,348 | 29,554,348 | 17,240,034 | 29,772,291 | 30,736,522 | 4.00% | 3.24% | 5.08% | 32,273,348 | 33,887,015 |
| Repairs and Maintenance - External Contractors | 49,361,185 | 50,129,297 | 46,301,287 | 49,405,928 | 56,718,417 | 25,036,008 | 50,362,716 | 51,835,360 | -8.61% | 2.92% | 8.57% | 54,478,965 | 57,146,428 |
| Repairs and Maintenance - Internal Maintenance Teams | 3,359,074 | 3,739,033 | 5,157,240 | 6,946,440 | 7,863,792 | 3,104,582 | 7,628,688 | 5,708,985 | -25.16% | -25.16% | 0.94% | 6,085,778 | 6,475,266 |
| Sub-Total: Repairs and Maintenance | 52,720,259 | 53,868,330 | 51,458,527 | 56,352,368 | 64,582,209 | 28,141,189 | 57,991,404 | 57,544,345 | -10.90% | -0.77% | 9.51% | 60,564,743 | 63,623,694 |
| Contracted Services - Existing Contracts | 41,373,835 | 33,572,037 | 35,699,515 | 30,411,394 | 40,786,694 | 11,933,966 | 30,692,787 | 40,101,770 | -1.68% | 30.66% | 6.63% | 43,309,912 | 46,774,705 |
| General Expenses | 41,117,581 | 30,764,815 | 29,313,774 | 51,709,776 | 50,516,981 | 37,088,085 | 118,290,921 | 56,643,250 | 12.13% | -52.12% | 9.36% | 60,559,501 | 65,013,503 |
| Grants Expenditure | - | 0 | 500,000 | 0 | 225,000 | 0 | 225,000 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| TOTAL OPERATING EXPENDITURE | 519,784,243 | 524,912,674 | 557,179,276 | 544,825,762 | 557,081,134 | 300,911,422 | 590,504,279 | 605,142,098 | 8.63% | 2.48% | 100.00% | 644,551,380 | 685,804,797 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 12,517,344 | 20,838,188 | 29,541,640 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 532,301,587 | 545,750,862 | 586,720,916 | 544,825,762 | 557,081,134 | 300,911,422 | 590,504,279 | 605,142,098 | 8.63% | 2.48% | 100.00% | 644,551,380 | 685,804,797 |
| OPERATING SURPLUS/(DEFICIT) | (470,744,401) | (476,493,866) | (537,637,094) | (501,102,456) | (513,132,828) | (280,895,168) | (541,901,175) | (560,401,143) | 9.21% | 3.41% | | (593,219,137) | (639,066,676) |
| Contribution to Capital Budget | - | 0 | 0 | 19,400,000 | 19,400,000 | 0 | 19,400,000 | 15,500,000 | -20.10% | -20.10% | | 20,600,000 | 14,500,000 |
| Total Transfers from Cash-Backed Reserves | - | 5,430,828 | 0 | 4,073,122 | 4,073,122 | 2,375,989 | 4,073,124 | 4,276,778 | 5.00% | 5.00% | | 4,490,617 | 4,715,148 |
| NET OPERATING SURPLUS/(DEFICIT) | (470,744,401) | (471,063,038) | (537,637,094) | (516,429,334) | (528,459,706) | (278,519,169) | (557,228,051) | (571,624,365) | 8.17% | 2.58% | | (609,328,520) | (648,851,528) |

Capital budget of the Environmental Resource Management Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|--------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | 3,600,000 | 19,300,000 | |
| Revenue | 43,588,000 | 43,420,000 | 64,045,000 |
| Other Loan Funding | | 3,000,000 | 2,000,000 |
| USDG | 15,500,000 | 20,600,000 | 14,500,000 |
| Total | 62,688,000 | 67,020,000 | 80,545,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Alberton | 1,000,000 | | |
| Benoni | 500,000 | 1,000,000 | |
| Boksburg | 3,928,000 | 5,000,000 | 2,000,000 |
| Corporate | 10,250,000 | 12,100,000 | 10,000,000 |
| Etwatwa | 1,600,000 | | |
| Germiston | 2,000,000 | 5,500,000 | 5,000,000 |
| Katlehong | 1,800,000 | 2,500,000 | 2,500,000 |
| Katlehong2 | 1,500,000 | 1,500,000 | |
| Nigel | 2,000,000 | 5,000,000 | 5,000,000 |
| Operational Equipment | 35,110,000 | 33,420,000 | 58,045,000 |
| Springs | 2,000,000 | 3,500,000 | |
| Tembisa2 | 3,000,000 | 3,000,000 | 3,000,000 |
| Total | 62,688,000 | 67,020,000 | 80,545,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|------------------------|----------------------------------|----------------------------------|----------------------------------|
| All wards | 1,000,000 | 1,000,000 | 1,000,000 |
| CBD | 1,000,000 | 3,000,000 | 500,000 |
| Developed, Residential | 5,000,000 | 3,000,000 | 1,500,000 |
| Operational Equipment | 35,860,000 | 33,920,000 | 58,545,000 |
| Underdeveloped | 19,828,000 | 26,100,000 | 19,000,000 |
| Total | 62,688,000 | 67,020,000 | 80,545,000 |

Expected outcomes from the implementation of the Capital budget

The mission of environmental resources management department is to serve our community by rendering essential affordable municipal services, providing facilities, creating a safe and healthy environment and facilitating economic growth. The key performance areas of the department are as follows:

- Metro parks and cemeteries
- Environmental management termed as policy and planning
- Air Quality Management
- Open spaces and Wetlands

The total budget for the department is R62,8m and allocation to main projects is as follows:

- R19,7m for the development of parks and cemeteries across Ekurhuleni
- R3,7m for the rehabilitation of dams, lakes, catchments and wetland
- An amount of R20,2m has been allocated to vehicles
- R7m for specialised equipment e.g. brush cutters etc.

2.10.9 Executive Office

The Executive Office cost centre is the cost centre of the Executive arm of the political office being the Office of the Executive Mayor and the Members of Mayoral Committee.

Operating budget of the Executive Office Department

The budget consists mainly of salaries, councillor remuneration and operational expenditure related to the administration of the function.

Capital budget of the Executive Office Department

An amount of R1 042 850 per year has been provided for operational equipment for the Office of the Executive as well as those of the MMC's.

Table 60: Operating budget of the Executive Office Department

| EXECUTIVE OFFICE | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
|--|----------------------|----------------------|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------|-----------------|----------------|---------------------|---------------------|
| FINANCIAL PERIOD | | | | | | | | | | | | | |
| INCOME | | | | | | | | | | | | | |
| Operating Grants & Subsidies - Other | 1,401,055 | 598,945 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Operating Grants | 1,401,055 | 598,945 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Other Sundry Income | 263,179 | 103,741 | 2,385 | 52,100 | 52,100 | 0 | 1,399 | 22,100 | -57.58% | 1479.70% | 100.00% | 23,227 | 24,365 |
| Sub-Total: Other Income | 263,179 | 103,741 | 2,385 | 52,100 | 52,100 | 0 | 1,399 | 22,100 | -57.58% | 1479.70% | 100.00% | 23,227 | 24,365 |
| TOTAL OPERATING INCOME | 1,664,234 | 702,686 | 2,385 | 52,100 | 52,100 | 0 | 1,399 | 22,100 | -57.58% | 1479.70% | 100.00% | 23,227 | 24,365 |
| Internal Recoveries | 64,052,366 | 62,815,910 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING INCOME | 65,716,600 | 63,518,496 | 2,385 | 52,100 | 52,100 | 0 | 1,399 | 22,100 | -57.58% | 1479.70% | 100.00% | 23,227 | 24,365 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 27,343,081 | 32,546,025 | 52,838,373 | 22,822,250 | 22,822,250 | 15,883,244 | 21,103,498 | 41,085,614 | 79.94% | 94.59% | 52.72% | 42,331,194 | 45,040,389 |
| Employee Related Costs - Overtime | 983,656 | 664,483 | 1,331,415 | 279,229 | 279,229 | 87,737 | 48,885 | 300,171 | 7.50% | 514.03% | 0.39% | 319,982 | 340,461 |
| Employee Related Costs - Social Contributions | 3,168,688 | 3,349,240 | 5,255,286 | 1,468,184 | 1,468,184 | 1,223,464 | 1,386,178 | 6,047,059 | 311.87% | 336.24% | 7.76% | 5,928,341 | 6,307,753 |
| Employee Related Costs - Salaries Capitalised | - | 0 | 0 | -265,489 | -265,489 | 0 | -265,489 | -291,594 | 9.83% | -0.37% | -0.37% | -310,839 | -330,733 |
| Remuneration of Councillors | 62,513,464 | 66,908,485 | 79,406,240 | 9,000,486 | 9,000,486 | 4,491,265 | 9,045,660 | 9,155,646 | 1.72% | 1.22% | 11.75% | 9,759,914 | 10,384,551 |
| Sub-Total: Remuneration | 94,008,888 | 103,468,233 | 138,831,314 | 33,304,660 | 33,304,660 | 21,685,710 | 31,318,732 | 66,276,896 | 68.98% | 79.69% | 72.24% | 68,028,592 | 61,742,421 |
| Depreciation - Existing Assets | 298,339 | 350,790 | 473,806 | 1,225,425 | 1,225,425 | 714,833 | 736,717 | 1,274,442 | 4.00% | 72.99% | 1.64% | 1,338,164 | 1,405,072 |
| Sub-Total: Depreciation | 298,339 | 350,790 | 473,806 | 1,225,425 | 1,225,425 | 714,833 | 736,717 | 1,274,442 | 4.00% | 72.99% | 1.64% | 1,338,164 | 1,405,072 |
| Repairs and Maintenance - External Contractors | 449,195 | 115,989 | 583,915 | 161,800 | 161,800 | 112,920 | 132,711 | 196,800 | 3.09% | 25.69% | 0.21% | 175,312 | 183,903 |
| Repairs and Maintenance - Internal Maintenance Teams | - | 0 | 0 | 21,533 | 21,533 | 0 | 21,533 | 20,000 | -7.12% | -7.12% | 0.03% | 21,320 | 22,684 |
| Sub-Total: Repairs and Maintenance | 449,195 | 115,989 | 583,915 | 183,333 | 183,333 | 112,920 | 154,244 | 186,800 | 1.89% | 21.11% | 0.24% | 196,632 | 206,587 |
| Contracted Services - Existing Contracts | 93,311 | 77,280 | 110,888 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Contracted Services | 93,311 | 77,280 | 110,888 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Grants & Subsidies Paid - Social/Educational/Sports | 495,449 | 494,620 | 603,961 | 3,500,000 | 3,500,000 | 3,675,000 | 3,500,000 | 3,675,000 | 5.00% | 5.00% | 4.72% | 3,862,425 | 4,051,684 |
| Sub-Total: Grants and Subsidies | 495,449 | 494,620 | 603,961 | 3,500,000 | 3,500,000 | 3,675,000 | 3,500,000 | 3,675,000 | 5.00% | 5.00% | 4.72% | 3,862,425 | 4,051,684 |
| General Expenses | 23,231,531 | 51,437,314 | 29,757,342 | 15,865,489 | 15,942,489 | 8,785,975 | 15,488,202 | 16,484,418 | 3.40% | 6.43% | 21.16% | 17,327,105 | 18,178,416 |
| TOTAL OPERATING EXPENDITURE | 118,576,713 | 155,944,106 | 170,361,226 | 50,578,907 | 54,155,907 | 31,299,439 | 51,197,895 | 77,897,556 | 43.84% | 52.15% | 100.00% | 80,752,918 | 85,684,180 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 74,270,282 | 71,143,630 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 192,846,995 | 227,087,736 | 170,361,226 | 50,578,907 | 54,155,907 | 31,299,439 | 51,197,895 | 77,897,556 | 43.84% | 52.15% | 100.00% | 80,752,918 | 85,684,180 |
| OPERATING SURPLUS/(DEFICIT) | (127,130,395) | (163,569,240) | (170,358,841) | (50,526,807) | (54,103,807) | (31,299,439) | (51,196,496) | (77,875,456) | 43.94% | 52.11% | | (80,729,691) | (85,559,815) |
| Total Transfers from Cash-Backed Reserves | - | 4,598,040 | 0 | 3,448,531 | 3,448,531 | 2,011,646 | 3,448,536 | 3,620,958 | 5.00% | 5.00% | | 3,802,005 | 3,992,105 |
| NET OPERATING SURPLUS/(DEFICIT) | (127,130,395) | (158,971,200) | (170,358,841) | (47,078,276) | (50,655,276) | (29,287,793) | (47,747,960) | (74,254,498) | 46.59% | 55.51% | | (76,927,686) | (81,567,710) |

2.10.10 Finance Department

The result statements of the department is contained in the IDP in Annexure A

Flagship projects of the Finance Department

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|---------------------|--|
| Revenue enhancement | <p>This is a programme aimed at introducing best practice in the generation, management, protection and enhancement of revenue.</p> <p>The following projects are included in the Main Programme:</p> <p>1. Electronic Billing Presentment & Payment: - e-Siyakhokha</p> <p>The programme has just under 47 000 registered users with some 64 000 registered accounts. More than R150 million has been received in account payments through this channel.</p> <p>SMS notifications will be launched during this financial year and it is planned to launch inter-active account statements during the 2013/2014 financial year.</p> <p>2. Business Process Management</p> <p>This project is aimed at enhancing business processes to improve the efficiency of the revenue collection cycle.</p> <p>Application Processes completed and rolled out in selected sites</p> <ul style="list-style-type: none"> • Electricity Connections - Alberton, Boksburg and Brakpan • Indigent Registrations - Tembisa, Germiston, Brakpan and Tsakane • Solid Waste Round Collections - Nigel, Edenvale, Alberton • Property Rezonings – Alberton, Boksburg and Kempton Park • Property Alienations - East-Springs CCA, North-Kempton Park, South-Germiston • Building Plans – Kempton Park, Alberton and Brakpan • Water Connections - Application for water service to be remodeled <p>3. Restructuring of the debtors book</p> <p>This project entails the identification of innovative ways of recovering long outstanding debt. No transactions have been concluded thus far.</p> <p>4. Key Accounts Management</p> <p>A concept document was completed outlining the strategy and operating model. A SWOT analysis was performed and the Hybrid model proved ideal in terms of handling of accounts via the Key Accounts section with CCC assistance. Tier 1 (Top 500) of the vertical segmentation completed during this year. A Customer survey was completed and the insight drawn was used to inform the</p> |

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|---------------------|---|
| | <p>operating model. A reporting tool for Key Accounts was developed and is now fully functional</p> <p>5. Suprima Venus Integration</p> <p>Completed Processes</p> <ul style="list-style-type: none"> • Application for Installation of New Prepayment Meter • Retrofit Conventional to Prepayment Meter • Prepayment Meter Maintenance • Processes being tested • Prepayment Meter Removal • Prepayment Meter Tariff Change • Prepayment Test Meter <p>Phase 2 and 3 will be implemented as part of BPM phase 2 and will be included in the BPM Project Plan Phase 2.</p> <p>6. Master Data Management</p> <p>Data from various applications with customer data has been populated into the staging database of the hub except data from the Library system. A project scope change is being considered to include procurement of a data cleansing tool and data clean-up to enable finalization of moving data into the final stage of the hub.</p> <p>7. Customer Contact Centre</p> <p>This project will be implemented as part of the Unified Command Centre Project. ICT is working with RMEP and Income to model customer account queries processes. This will be implemented as part of medium term intervention measures for the Unified Command Centre</p> <p>8. Siyakhokha Siyathuthuka</p> <p>This is a broad based communication intervention aimed at amongst others, educating consumers about paying for services and how Ekurhuleni Metro deploys the monies paid by residents.</p> <p>The programme will also focus on water losses and conservation, indigents, electricity losses / bypassing, etc.</p> <p>This takes the form of campaigns, public address, door to door, radio, newspaper, etc.</p> |

Key Strategic Projects of the Finance Department

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|-----------------------|---|
| Operation Clean Audit | On 14 July 2009 the Minister for Cooperative Governance and Traditional Affairs introduced the launch of Operation Clean Audit 2014. The strategic vision and objective of the project is that by 2014 all 283 municipalities will have |

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|---------------------|--|
| | <p>achieved clean audits on their financial statements and that by 2011 all municipalities must have dealt or cleaned disclaimers and adverse opinions.</p> <p>The Ekurhuleni Metropolitan Municipality has for the fourth year in a row received an unqualified audit report from the Auditor-General of South Africa (AGSA). The unqualified reports are for 2008/2009, 2009/2010, 2010/2011 as well as 2011/2012 financial years. The EMM, however, has not yet received a “Clean” Audit Report as per the AG’s definition, but has in the 2011/2012 year received a clean opinion on the financial statements for the first time.</p> <p>The plans to clear the audit findings are addressed by the relevant departments and update the progress is updated on a monthly basis. The hearings held for the 2010/11 audit finding in June & July 2012 was very successful and will be part of the OPCA process going forward. All the implementation plans must be finalised by 30 June 2013.</p> <p>2011/2012 versus 2010/2011 Audit Findings affecting the audit report - The number of audit findings in the 2010/2011 management letter affecting the audit report was 19 and the number in 2011/2012 was 9. This is an improvement of 53%. Of these 9 remaining items, only 5 items are remaining from previous findings. This means that 74% of the items in 2010/2011 were successfully cleared.</p> <p>EMM established an Operation Clean Audit Steering Committee in the past, which is chaired by the COO. This committee reports directly to the City Manager’s Strategic Management Team (SMT). An OPCA action plan (OPCA control sheet) has once again been compiled, as in the past, which is based on all of the findings of the Auditor General of the preceding audit. The intention is to address all the matters to avoid recurring findings. In addressing the matters, precedence is given to the matters impacting on the audit report, then other important matters are dealt with and administrative matters are handled on an on-going basis. Monthly OPCA Steering Committee meetings will be held to ensure that OPCA is being managed sufficiently. These meetings have already shown great results in the past, as can be seen from the reduction of audit findings.</p> <p>The bulk of the findings on the last audit report dealt with supply chain management control weaknesses. We have started addressing the problem by firstly revising our SCM policy.</p> <p>In addition, controls have been implemented to ensure that</p> |

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|---------------------|---|
| | <p>awards are not made to suppliers in which employees, family members of employees, political office-bearers and other persons in the service of the state have interests. Information is obtained from the EMM employee database, the Companies and Intellectual Property Commission (CIPC) website, as well as declaration of interest forms completed by bidders.</p> <p>If irregular expenditure is incurred as a result of false declarations, the municipality will take disciplinary action against the relevant employees/councillors. Decisive steps will be taken against service providers or individuals responsible for submission of false information which will include recovery of amounts already paid out.</p> <p>Disciplinary steps will also be taken against employees who fail to declare and observe the requirements of the code of conduct for municipal staff members as well as the code of conduct for councillors.</p> <p>We remain confident that we will achieve a clean audit for 2014.</p> |

Operating budget of the Finance Department

The Finance Department renders a financial service to the municipality and Council. It therefore has to secure sound and sustainable management of the fiscal and financial affairs of the municipality. The department therefore has to ensure transparent, accountable and appropriate lines of responsibility in the fiscal and financial affairs of the municipality and its entities.

Finance as a department manages the borrowing, investments, supply chain management, revenue, expenditure, assets and liabilities of the municipality and therefore have to draw up the budgets and ensure that financial planning processes are followed and complied with in terms of legislation and other regulations and to co-ordinate these not only within the municipality but also with other organs of state in the different spheres of government.

The operating budget will enable the department to perform the above functions and duties and many other functions that would be expected to be performed.

The budget for the Finance department includes the full income for the assessment rates regardless of the utilisation of the rates. The cost centre shows a surplus, but it is not technically a surplus generating function.

The operating budget per category is attached hereto.

Table 61: Operating budget of the Financial Services Department

| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ. BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------|-----------------|----------------|----------------------|----------------------|
| FINANCE DEPARTMENT | | | | | | | | | | | | | |
| INCOME | | | | | | | | | | | | | |
| Property Rates | 2,648,034,823 | 3,052,429,958 | 3,211,223,369 | 3,560,847,238 | 3,560,847,238 | 2,004,947,688 | 3,541,551,287 | 4,124,880,402 | 15.84% | 16.47% | 65.94% | 4,434,246,435 | 4,766,814,917 |
| Departmental Usage | - | - | 68,779,017 | 78,513,044 | 78,513,044 | 39,554,353 | 145,356,434 | 42,697,128 | -45.62% | -70.63% | 0.68% | 45,899,413 | 49,341,869 |
| Less: Income foregone | 516,035,437 | 636,097,435 | 547,777,914 | 599,127,102 | 599,127,102 | 346,513,194 | 824,067,942 | 627,500,671 | 4.74% | -23.85% | 10.03% | 674,563,223 | 725,155,466 |
| Sub-total: Net Property Rates | 2,131,999,386 | 2,416,331,523 | 2,732,224,473 | 3,040,233,180 | 3,040,233,180 | 1,697,988,847 | 2,862,839,779 | 3,540,076,859 | 16.44% | 23.66% | 56.59% | 3,805,582,625 | 4,091,001,320 |
| Penalties imposed on Property Rates | 71,207,519 | 62,530,966 | 53,170,449 | 58,038,668 | 58,038,668 | 39,513,670 | 71,990,261 | 62,391,570 | 7.50% | -13.33% | 1.00% | 67,070,936 | 72,101,256 |
| Interest Earned - Outstanding Debtors | 20,967,869 | 20,529,340 | 19,379,808 | 20,728,946 | 20,728,946 | 13,067,184 | 20,183,210 | 20,728,946 | 0.00% | 2.70% | 0.33% | 22,263,620 | 23,954,891 |
| Sub-total: Penalties and Interest on Debtors | 92,175,388 | 83,060,306 | 73,150,257 | 78,767,614 | 78,767,614 | 52,580,854 | 92,173,471 | 83,120,516 | 5.53% | -9.82% | 1.33% | 89,354,556 | 96,055,147 |
| Rent of Facilities and Equipment - Other | 5,442,161 | 14,058,954 | 9,907,697 | 14,237,447 | 14,237,447 | 6,133,030 | 12,750,754 | 279,572 | -98.04% | -97.81% | 0.00% | 293,830 | 308,228 |
| Sub-total: Rent of Facilities and Equipment | 5,442,161 | 14,058,954 | 9,907,697 | 14,237,447 | 14,237,447 | 6,133,030 | 12,750,754 | 279,572 | -98.04% | -97.81% | 0.00% | 293,830 | 308,228 |
| Interest Earned - Current Investment Portfolio | 54,285,530 | 119,449,066 | 153,693,630 | 170,000,000 | 170,000,000 | 96,975,293 | 185,625,208 | 195,500,000 | 15.00% | 5.32% | 3.13% | 215,050,000 | 231,178,750 |
| Sub-total: Interest Earned | 54,285,530 | 119,449,066 | 153,693,630 | 170,000,000 | 170,000,000 | 96,975,293 | 185,625,208 | 195,500,000 | 15.00% | 5.32% | 3.13% | 215,050,000 | 231,178,750 |
| Final Notice Fees | 31,035,038 | 36,678,871 | 59,946,031 | 45,228,812 | 45,228,812 | 21,514,285 | 31,087,296 | 56,536,015 | 25.00% | 81.86% | 0.90% | 59,419,352 | 62,330,899 |
| Disconnection Fees | 44,570,633 | 58,598,707 | 69,612,777 | 72,460,113 | 72,460,113 | 9,104,246 | 15,670,296 | 33,385,187 | -53.93% | 113.05% | 0.53% | 35,087,828 | 36,807,131 |
| Other Fines | 0 | - | 915,929 | 290,000 | 290,000 | 99,355 | 305,678 | 290,000 | 0.00% | -5.13% | 0.00% | 304,790 | 319,725 |
| Sub-total: Fines | 75,605,670 | 95,277,578 | 130,474,736 | 117,978,925 | 117,978,925 | 30,717,887 | 47,063,270 | 90,211,202 | -23.54% | 91.68% | 1.44% | 94,811,970 | 99,457,765 |
| Licenses & Permits | 2,707,227 | 3,125,434 | 3,850,353 | 3,280,000 | 3,280,000 | 1,704,254 | 4,473,413 | 3,330,000 | 1.52% | -25.56% | 0.05% | 3,499,830 | 3,671,322 |
| Income from Agency Services | 27,087 | 29,708 | 4,884 | - | - | - | - | - | 0.00% | 0.00% | 0.00% | - | - |
| Equitable Share | 2,032,331,584 | 33,264,987 | 37,170,010 | 41,266,826 | 41,266,826 | 30,947,660 | 41,266,826 | 925,795,740 | 2143.44% | 2143.44% | 14.80% | 938,507,692 | 939,090,973 |
| RSC Levy Replacement / Fuel Levy | - | 1,116,765,000 | 1,261,972,000 | - | - | - | - | - | 0.00% | 0.00% | 0.00% | - | - |
| Finance Management Grant | 2,293,299 | 1,281,975 | 1,250,000 | 1,250,000 | 1,250,000 | 610,870 | 1,250,000 | 1,250,000 | 0.00% | 0.00% | 0.02% | 1,250,000 | 1,250,000 |
| Sub-total: Operating Grants | 2,034,624,883 | 1,151,311,962 | 1,300,392,010 | 42,516,826 | 42,516,826 | 31,558,530 | 42,516,826 | 927,045,740 | 2080.42% | 2080.42% | 14.82% | 939,757,692 | 940,340,973 |
| Fuel Levy | - | - | - | 1,363,911,000 | 1,363,911,000 | 909,274,000 | 1,363,911,000 | 1,403,351,000 | 2.91% | 2.91% | 22.44% | 1,487,764,000 | 1,556,201,000 |
| Other Sundry Income | 32,247,105 | 27,214,682 | 57,557,321 | 9,445,507 | 9,445,507 | 25,049,937 | 31,685,000 | 7,691,175 | -18.57% | -75.73% | 0.12% | 8,083,430 | 8,479,515 |
| Sub-total: Other Income | 32,247,105 | 27,214,682 | 57,557,321 | 9,445,507 | 9,445,507 | 25,049,937 | 31,685,000 | 7,691,175 | -18.57% | -75.73% | 0.12% | 8,083,430 | 8,479,515 |
| Gain on Sale of Assets | 70,554,390 | 4,871,992 | 776,424 | 5,000,000 | 5,000,000 | - | - | 5,000,000 | 0.00% | 100.00% | 0.08% | 5,255,000 | 5,512,495 |
| TOTAL OPERATING INCOME | 4,499,668,828 | 3,914,731,205 | 4,462,031,786 | 4,845,370,499 | 4,845,370,499 | 2,851,982,632 | 4,643,038,721 | 6,255,806,064 | 29.11% | 34.74% | 100.00% | 6,649,452,933 | 7,032,207,505 |
| Internal Recoveries | 291,984,359 | 250,245,928 | - | - | - | - | - | - | 0.00% | 0.00% | 0.00% | - | - |
| NET OPERATING INCOME | 4,791,653,187 | 4,164,977,133 | 4,462,031,786 | 4,845,370,499 | 4,845,370,499 | 2,851,982,632 | 4,643,038,721 | 6,255,806,064 | 29.11% | 34.74% | 100.00% | 6,649,452,933 | 7,032,207,505 |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| FINANCE DEPARTMENT | | | | | | | | | | | | | |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------|----------------|----------------|----------------------|----------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 238,318,721 | 299,274,793 | 317,802,006 | 431,787,565 | 353,514,146 | 150,450,229 | 406,779,949 | 395,288,889 | 11.82% | -2.82% | 25.03% | 421,377,917 | 448,346,115 |
| Employee Related Costs - Overtime | 6,156,689 | 7,730,562 | 7,815,453 | 9,298,249 | 9,298,249 | 4,882,887 | 7,790,425 | 9,995,621 | 7.50% | 28.31% | 0.63% | 10,655,336 | 11,337,275 |
| Employee Related Costs - Additional Positions | - | - | - | 62,640,787 | 62,640,787 | - | - | 55,000,000 | -12.20% | 100.00% | 3.48% | 58,630,000 | 62,382,320 |
| Employee Related Costs - Social Contributions | 113,581,014 | 212,492,632 | 250,007,910 | 149,914,844 | 149,914,844 | 77,326,502 | 165,976,006 | 168,872,897 | 12.65% | 1.74% | 10.69% | 180,018,510 | 191,539,700 |
| Employee Related Costs - Salaries Capitalised | (13,291) | - | (1,245,677) | (1,628,245) | (1,628,245) | - | (1,628,245) | (1,788,344) | 9.83% | 9.83% | -0.11% | (1,906,375) | (2,028,383) |
| Sub-Total: Remuneration | 358,043,133 | 519,497,987 | 574,379,693 | 652,013,200 | 573,739,781 | 232,659,618 | 578,918,935 | 627,369,043 | 9.35% | 8.37% | 39.72% | 668,775,388 | 711,577,027 |
| Bad Debts (Provision for Bad Debts) - additional target | 698,288,401 | 698,480,247 | 765,810,803 | 355,708,680 | 355,708,680 | 190,110,004 | 395,220,956 | 318,715,574 | -10.40% | -19.36% | 20.18% | 342,679,457 | 368,448,975 |
| Sub-Total: Bad Debt Provision | 698,288,401 | 698,480,247 | 765,810,803 | 355,708,680 | 355,708,680 | 190,110,004 | 395,220,956 | 318,715,574 | -10.40% | -19.36% | 20.18% | 342,679,457 | 368,448,975 |
| Collection Costs | 72,917,957 | 112,112,143 | 131,213,781 | 152,261,000 | 151,463,633 | 52,516,497 | 150,404,128 | 156,207,118 | 3.13% | 3.86% | 9.89% | 164,173,685 | 172,218,198 |
| Depreciation - Existing Assets | 10,061,678 | 14,344,539 | 9,239,719 | 19,920,296 | 19,920,296 | 11,620,175 | 9,861,034 | 20,782,108 | 4.33% | 110.75% | 1.32% | 21,821,213 | 22,912,274 |
| Sub-Total: Depreciation | 10,061,678 | 14,344,539 | 9,239,719 | 19,920,296 | 19,920,296 | 11,620,175 | 9,861,034 | 20,782,108 | 4.33% | 110.75% | 1.32% | 21,821,213 | 22,912,274 |
| Repairs and Maintenance - External Contractors | 3,618,998 | 21,586,588 | 46,567,562 | 18,166,832 | 20,954,831 | 2,504,411 | 6,448,890 | 17,834,653 | -14.89% | 176.55% | 1.13% | 18,744,222 | 19,662,685 |
| Repairs and Maintenance - Internal Maintenance Teams | 313,719 | 538,273 | 388,741 | 827,547 | 881,859 | 223,782 | 881,859 | 863,500 | -2.08% | -2.08% | 0.05% | 920,491 | 979,401 |
| Sub-Total: Repairs and Maintenance | 3,932,717 | 22,124,861 | 46,956,302 | 18,994,379 | 21,836,690 | 2,728,193 | 7,330,749 | 18,698,153 | -14.37% | 155.06% | 1.19% | 19,664,713 | 20,642,086 |
| Interest Expense - Current External Borrowings | 229,204,711 | 106,646,913 | 183,644,768 | 196,168,000 | 196,168,000 | 179,398,330 | 202,710,371 | 229,324,488 | 16.90% | 13.13% | 14.52% | 312,988,318 | 303,325,269 |
| Sub-Total: Interest Expense | 229,204,711 | 106,646,913 | 183,644,768 | 196,168,000 | 196,168,000 | 179,398,330 | 202,710,371 | 229,324,488 | 16.90% | 13.13% | 14.52% | 312,988,318 | 303,325,269 |
| Contracted Services - Existing Contracts | 48,368,686 | 30,297,327 | 51,211,060 | 127,394,628 | 124,543,128 | 33,691,837 | 68,256,508 | 112,112,792 | -9.98% | 64.25% | 7.10% | 121,081,816 | 130,768,361 |
| Sub-Total: Contracted Services | 48,368,686 | 30,297,327 | 51,211,060 | 127,394,628 | 124,543,128 | 33,691,837 | 68,256,508 | 112,112,792 | -9.98% | 64.25% | 7.10% | 121,081,816 | 130,768,361 |
| Grants & Subsidies Paid - Social/Educational/Sports | - | - | 40,406,227 | 36,813,604 | 36,813,604 | 13,736,449 | 36,813,493 | 42,409,273 | 15.20% | 15.20% | 2.68% | 45,589,968 | 49,009,217 |
| Grants & Subsidies Paid - Eskom | - | - | - | 400,000,000 | 400,000,000 | - | 400,000,000 | 400,000,000 | 0.00% | 0.00% | 25.32% | 420,400,000 | 440,999,600 |
| Grants & Subsidies Paid - Add rebates on Ass rates - pens | - | - | 37,108,035 | 38,525,852 | 38,525,852 | 22,603,734 | 38,525,847 | 44,381,782 | 15.20% | 15.20% | 2.81% | 47,710,415 | 51,288,696 |
| Grants & Subsidies Paid - Free Basic Services - Indigents | - | - | 19,497,833 | 21,624,726 | 21,624,726 | 12,560,565 | 21,624,722 | 24,911,684 | 15.20% | 15.20% | 1.58% | 26,780,061 | 28,788,566 |
| Sub-Total: Grants and Subsidies | - | 11,789,206 | 97,012,096 | 496,964,182 | 496,964,182 | 48,900,747 | 496,964,062 | 511,702,739 | 2.97% | 2.97% | 32.40% | 540,480,444 | 570,086,079 |
| General Expenses | 238,743,646 | 304,311,494 | 329,593,326 | (747,394,327) | (760,964,702) | (337,543,714) | (796,525,129) | (441,590,774) | -41.97% | -44.56% | -27.96% | (474,991,251) | (494,599,191) |
| Grants Expenditure | - | - | 1,250,000 | 1,250,000 | 1,250,000 | 610,870 | 1,250,000 | 1,250,000 | 0.00% | 0.00% | 0.00% | 1,250,000 | 1,250,000 |
| Impairment loss | 330,955 | (101,698) | - | - | - | - | - | - | 0.00% | 0.00% | 0.00% | - | - |
| Loss on Sale of Assets | 926,212 | 24,773,397 | 21,039,546 | 25,000,000 | 25,000,000 | - | - | 25,000,000 | 0.00% | 100.00% | 1.58% | 25,000,000 | 25,000,000 |
| TOTAL OPERATING EXPENDITURE | 1,660,818,096 | 1,844,276,416 | 2,211,351,094 | 1,298,280,038 | 1,205,629,688 | 414,692,558 | 1,114,391,614 | 1,579,571,241 | 31.02% | 41.74% | 100.00% | 1,742,923,783 | 1,831,629,078 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 96,297,813 | 83,482,386 | ##### | - | - | - | - | - | 0.00% | 0.00% | 0.00% | - | - |
| NET OPERATING EXPENDITURE | 1,757,115,909 | 1,927,758,802 | 1,151,234,775 | 1,298,280,038 | 1,205,629,688 | 414,692,558 | 1,114,391,614 | 1,579,571,241 | 31.02% | 41.74% | 100.00% | 1,742,923,783 | 1,831,629,078 |
| OPERATING SURPLUS/(DEFICIT) | 3,034,537,278 | 2,237,218,331 | 3,310,797,011 | 3,547,090,461 | 3,639,740,811 | 2,437,290,074 | 3,528,647,107 | 4,676,234,823 | 28.48% | 32.52% | | 4,906,529,150 | 5,200,578,427 |
| Total Transfers from Cash-Backed Reserves | 1,598,132,500 | 7,832,256 | - | 5,874,191 | 5,874,191 | 3,426,612 | 5,874,192 | 6,167,901 | 5.00% | 5.00% | | 6,476,296 | 6,800,111 |
| NET OPERATING SURPLUS/(DEFICIT) | 4,632,669,778 | 2,245,050,587 | 3,310,797,011 | 3,552,964,652 | 3,645,615,002 | 2,440,716,686 | 3,534,521,299 | 4,682,402,724 | 28.44% | 32.48% | | 4,913,005,446 | 5,207,378,538 |

Capital budget of the Finance Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | 8,000,000 | 4,800,000 | |
| Revenue | 5,490,000 | 4,740,000 | 4,740,000 |
| Total | 13,490,000 | 9,540,000 | 4,740,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Germiston | 8,000,000 | 4,800,000 | |
| Operational Equipment | 5,490,000 | 4,740,000 | 4,740,000 |
| Total | 13,490,000 | 9,540,000 | 4,740,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| CBD | 8,000,000 | 4,800,000 | |
| Operational Equipment | 5,490,000 | 4,740,000 | 4,740,000 |
| Total | 13,490,000 | 9,540,000 | 4,740,000 |

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R13,4m.

Except for operational capital needs (IT, furniture and vehicles), the following projects are budgeted:

- R8m for the upgrading and renewal of the Central Procurement Office at the Germiston Stores
- R750 000 for the ACL Audit Exchange Software

The upgrading and renewal of the CPO at Germiston Stores will realize a clean and effective administration of the Supply Chain administration in terms of the IDP/SDBIP target. The project has commenced in the current financial year.

The operational equipment that will be acquired will be ICT equipment, office furniture, vehicles and ACL audit exchange software all of which will lead to IDP/SDBIP targets such as the completeness of revenue, optimization of collections, increased revenue, cost management, procurement management and a clean and effective administration.

2.10.11 Fleet Management

The result statements of the department is contained in the IDP in Annexure A

Key Strategic Projects of the Fleet Management Department

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|---|---|
| Establishment of a functional fleet management unit | <ul style="list-style-type: none"> • Setting up of Fleet Management Unit and strategy conceptualization • Completion of the strategy and organisational structure |

Operating budget of the Fleet Management Department

The Fleet Management budget comprises the cost of the section responsible for the management of the council owned fleet, but NOT the cost of the vehicles itself. The operational cost (fuel, tyres, repairs and maintenance, etc.) is budgeted for under the departments that are utilising the vehicles to ensure true cost reflection of services. The acquisition of vehicles is also budgeted for under the departments and not the fleet management cost centre.

The cost is therefore mainly comprised of salaries and overhead costs.

Table 62: Operating budget of the Fleet Management Department

| FLEET MANAGEMENT | | | | | | | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------|-----------------|----------------|---------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F03 2015/16 |
| INCOME | | | | | | | | | | | | |
| Other Sundry Income | 13,204 | 0 | 2,882 | 0 | 0 | 0 | 0 | 1,000 | 100.00% | 100.00% | 100.00% | 1,102 |
| Sub-Total: Other Income | 13,204 | 0 | 2,882 | 0 | 0 | 0 | 0 | 1,000 | 100.00% | 100.00% | 100.00% | 1,102 |
| TOTAL OPERATING INCOME | 13,204 | 0 | 2,882 | 0 | 0 | 0 | 0 | 1,000 | 100.00% | 100.00% | 100.00% | 1,102 |
| Internal Recoveries | 30,177,120 | 23,074,015 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 |
| NET OPERATING INCOME | 30,190,324 | 23,074,015 | 2,882 | 0 | 0 | 0 | 0 | 1,000 | 100.00% | 100.00% | 100.00% | 1,102 |
| EXPENDITURE | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 37,949,570 | 41,318,861 | 43,267,245 | 50,733,786 | 50,733,786 | 26,370,157 | 45,081,065 | 56,802,857 | 11.96% | 26.00% | 157.16% | 64,427,166 |
| Employee Related Costs - Overtime | 3,178,560 | 3,023,687 | 3,736,806 | 2,081,389 | 2,081,389 | 2,741,963 | 2,070,379 | 2,237,494 | 7.50% | 8.07% | 6.19% | 2,537,817 |
| Employee Related Costs - Social Contributions | 10,840,842 | 10,819,679 | 11,408,005 | 13,370,375 | 13,370,375 | 6,860,357 | 12,492,574 | 13,796,715 | 3.19% | 10.44% | 38.17% | 15,648,568 |
| Employee Related Costs - Salaries Capitalised | - | 0 | -42,500 | -1,271,053 | -1,271,053 | 0 | -1,271,053 | -1,396,030 | 9.83% | 9.83% | -3.86% | -1,583,411 |
| Employee Related Costs - Salaries to R and M Internal | - | 0 | -24,372,360 | -52,310,170 | -52,310,170 | -13,695,570 | -52,310,170 | -43,235,885 | -17.35% | -17.35% | -119.62% | -49,039,178 |
| Sub-Total: Remuneration | 51,968,971 | 55,160,227 | 33,997,195 | 12,604,327 | 12,604,327 | 22,276,927 | 6,062,795 | 28,205,151 | 123.77% | 365.22% | 78.04% | 31,990,962 |
| Depreciation - Existing Assets | 15,398,206 | 0 | 0 | 1,007,530 | 1,007,530 | 587,727 | 0 | 1,047,831 | 4.00% | 100.00% | 2.90% | 1,155,234 |
| Sub-Total: Depreciation | 15,398,206 | 0 | 0 | 1,007,530 | 1,007,530 | 587,727 | 0 | 1,047,831 | 4.00% | 100.00% | 2.90% | 1,155,234 |
| Repairs and Maintenance - External Contractors | 994,618 | 1,044,871 | 1,254,244 | 1,471,275 | 1,536,275 | 810,525 | 1,362,086 | 1,898,337 | 23.57% | 39.37% | 5.25% | 2,092,920 |
| Repairs and Maintenance - Internal Maintenance Teams | 268,199 | 240,155 | 429,300 | 835,863 | 865,623 | 208,050 | 853,719 | 660,000 | -23.75% | -22.69% | 1.83% | 748,588 |
| Sub-Total: Repairs and Maintenance | 1,262,817 | 1,285,026 | 1,683,544 | 2,307,138 | 2,401,898 | 1,018,575 | 2,215,805 | 2,558,337 | 6.51% | 15.46% | 7.08% | 2,841,508 |
| Contracted Services - Existing Contracts | - | 0 | 0 | 90,000 | 90,000 | 0 | 0 | 0 | -100.00% | 0.00% | 0.00% | 0 |
| Sub-Total: Contracted Services | - | 0 | 0 | 90,000 | 90,000 | 0 | 0 | 0 | -100.00% | 0.00% | 0.00% | 0 |
| General Expenses | 1,610,781 | 2,091,519 | 2,751,405 | 3,390,891 | 3,646,091 | 2,352,689 | 2,874,529 | 4,332,903 | 18.84% | 50.73% | 11.99% | 5,091,271 |
| TOTAL OPERATING EXPENDITURE | 70,240,775 | 58,536,772 | 38,432,144 | 19,399,886 | 19,749,846 | 26,235,919 | 11,153,129 | 36,144,222 | 83.01% | 224.07% | 100.00% | 41,078,975 |
| Internal Transfers: | | | | | | | | | | | | |
| Internal Charges | 9,109,716 | 247,273 | 187,800 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 |
| NET OPERATING EXPENDITURE | 79,350,491 | 58,784,045 | 38,619,944 | 19,399,886 | 19,749,846 | 26,235,919 | 11,153,129 | 36,144,222 | 83.01% | 224.07% | 100.00% | 41,078,975 |
| OPERATING SURPLUS/(DEFICIT) | (49,160,167) | (35,710,030) | (38,617,063) | (19,399,886) | (19,749,846) | (26,235,919) | (11,153,129) | (36,145,222) | 83.01% | 224.06% | | (41,077,873) |
| Total Transfers from Cash-Backed Reserves | - | 20,929,284 | 0 | 15,696,964 | 15,696,964 | 9,156,560 | 15,696,960 | 16,481,812 | 5.00% | 5.00% | | 18,171,198 |
| NET OPERATING SURPLUS/(DEFICIT) | (49,160,167) | (14,780,746) | (38,617,063) | (3,702,922) | (4,052,882) | (17,079,359) | 4,543,831 | (19,661,410) | 385.12% | -532.71% | | (22,906,675) |

Capital budget of the Fleet Management Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | 15,000,000 | | |
| Revenue | 6,550,000 | 10,435,000 | 25,005,000 |
| Total | 21,550,000 | 10,435,000 | 25,005,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Corporate | 3,500,000 | 7,735,000 | 21,105,000 |
| Operational Equipment | 18,050,000 | 2,700,000 | 3,900,000 |
| Total | 21,550,000 | 10,435,000 | 25,005,000 |

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R21,5m.

R15m for the procurement of the fuel, tracking and fleet management system.

2.10.12 Health and Social Development

The result statements of the department is contained in the IDP in Annexure A

Key Strategic Projects of the Health and Social Development Department

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|---------------------------------------|--|
| ARV Services | Increase access to 80% of HIV-positive clients visiting Ekurhuleni Healthcare Facilities by increasing the number of clinics providing ARV services. |
| Health Care Facilities | Increase access to Primary Health Care and Social Services through building and appointments of personnel for new facilities. |
| Environmental Health - rodent control | Reduce rodent infestation in Ekurhuleni by implementing a funded Rodent Control Strategy. |
| Indigent Management | Increase the number of registered indigents by increasing the number of campaigns and access points for registrations. |

Operating budget of the Health and Social Development Department

The department is responsible for the rendering of Primary Health Care Services, Environmental Health Services as well as the Community Development function

The Health and Social Development department is partly funded by the Gauteng Provincial Government for the provision of a primary health care function. The majority of the cost of the department, however, is subsidised from assessment rates.

The main cost drivers are salaries and cost of provision of Primary Health Care services at the clinics. Six (6) clinics render 24 hour services and are subsidised by Gauteng Department of Health & Social Development. Sixteen (16) health facilities render Saturday services. The operating cost for the multi-sectoral unit is funded from assessment rates.

The number of new clinics that are being constructed on an annual basis will have to be reviewed as the financial sustainability of the additional clinics over the medium term is questioned. If the provincial health subsidy does not increase proportionally, the upward pressure placed on assessment rate tariffs will make the tariffs unaffordable to the community.

The operating budget per category is attached hereto.

Table 63: Operating budget of the Health and Social Development Department

| | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
|---|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------|----------------|----------------|---------------------|---------------------|
| HEALTH AND SOCIAL DEVELOPMENT | | | | | | | | | | | | | |
| FINANCIAL PERIOD | | | | | | | | | | | | | |
| INCOME | | | | | | | | | | | | | |
| Other Fines | - | 0 | 0 | 33,000 | 33,000 | 2,572 | 0 | 180,000 | 445.45% | 100.00% | 0.10% | 189,180 | 198,450 |
| Sub-Total: Fines | - | 0 | 0 | 33,000 | 33,000 | 2,572 | 0 | 180,000 | 445.45% | 100.00% | 0.10% | 189,180 | 198,450 |
| Licenses & Permits | - | 0 | 0 | 359,000 | 359,000 | 185,632 | 384,488 | 128,200 | -64.29% | -66.66% | 0.07% | 134,738 | 141,340 |
| Operating Grants & Subsidies - Other | 2,391,560 | 3,181,158 | 10,752,366 | 9,988,000 | 10,272,431 | 6,401,575 | 10,272,431 | 2,584,000 | 2.09% | 5.63% | 11,018,000 | 11,018,000 | |
| Equitable Share | - | 50,930,972 | 56,909,414 | 63,181,873 | 63,181,873 | 47,382,640 | 63,181,873 | 2,584,000 | -95.89% | -95.89% | 2,726,714 | 2,860,323 | |
| Health Subsidies | 94,603,579 | 113,431,459 | 95,789,925 | 108,067,000 | 96,067,000 | 48,817,703 | 108,067,000 | 104,395,000 | 8.67% | -3.40% | 56.07% | 111,952,000 | 111,952,000 |
| Sub-Total: Operating Grants | 96,995,139 | 167,543,589 | 163,431,705 | 181,236,873 | 169,521,304 | 102,601,918 | 181,521,304 | 117,476,400 | -30.70% | -35.23% | 63.10% | 125,696,714 | 125,830,323 |
| Capital Grants - Other | 200,000 | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Municipal Infrastructure Grant for Cities | 33,315,428 | 44,198,103 | 58,589,826 | 0 | 0 | 0 | 0 | 67,410,000 | 100.00% | 100.00% | 36.21% | 94,350,000 | 140,300,000 |
| Community Care Centres | 20,388,745 | 24,153,302 | 25,618,363 | 10,000,000 | 3,906,613 | 2,744,548 | 10,000,000 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Capital Grants | 53,904,173 | 68,351,404 | 84,208,188 | 10,000,000 | 3,906,613 | 2,744,548 | 10,000,000 | 67,410,000 | 1625.54% | 574.10% | 36.21% | 94,350,000 | 140,300,000 |
| Other Sundry Income | 25,954 | 326,411 | 80,480 | 1,102,000 | 2,716,800 | 240,177 | 284,577 | 990,000 | -63.56% | 274.18% | 0.53% | 1,040,490 | 1,091,475 |
| Sub-Total: Other Income | 25,954 | 326,411 | 80,480 | 1,102,000 | 2,716,800 | 240,177 | 284,577 | 990,000 | -63.56% | 274.18% | 0.53% | 1,040,490 | 1,091,475 |
| TOTAL OPERATING INCOME | 150,925,266 | 236,221,404 | 247,720,373 | 192,730,873 | 176,536,717 | 105,774,846 | 192,170,369 | 186,184,600 | 5.47% | -3.11% | 100.00% | 221,411,122 | 267,561,588 |
| NET OPERATING INCOME | 150,925,266 | 236,221,404 | 247,720,373 | 192,730,873 | 176,536,717 | 105,774,846 | 192,170,369 | 186,184,600 | 5.47% | -3.11% | 100.00% | 221,411,122 | 267,561,588 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 266,189,639 | 303,435,864 | 338,638,183 | 427,413,095 | 422,439,153 | 239,512,327 | 398,510,680 | 488,813,833 | 15.24% | 22.16% | 63.61% | 518,943,534 | 552,155,919 |
| Employee Related Costs - Overtime | 2,124,747 | 3,076,072 | 4,236,742 | 2,587,795 | 5,587,735 | 3,152,530 | 2,192,148 | 5,781,814 | 3.47% | 164.96% | 0.76% | 6,163,417 | 6,557,866 |
| Employee Related Costs - Social Contributions | 74,204,264 | 76,431,463 | 85,031,065 | 105,679,555 | 104,857,544 | 59,442,488 | 104,148,547 | 125,104,069 | 19.31% | 20.12% | 16.35% | 133,360,936 | 141,896,037 |
| Employee Related Costs - Salaries Capitalised (609,601) | - | -688,165 | -653,898 | -1,372,049 | -1,372,049 | 0 | -1,372,049 | -1,506,957 | 9.83% | - | -0.20% | -1,806,416 | -1,709,227 |
| Sub-Total: Remuneration | 341,909,050 | 392,252,234 | 427,252,092 | 534,308,336 | 531,512,383 | 302,107,345 | 503,469,326 | 616,192,759 | 15.93% | 22.39% | 80.52% | 656,861,471 | 698,900,595 |
| Depreciation - Existing Assets | 24,661,843 | 26,182,336 | 35,437,220 | 35,282,345 | 35,282,345 | 20,581,365 | 113,367,048 | 36,693,639 | 4.00% | -67.63% | 4.79% | 38,528,321 | 40,454,738 |
| Sub-Total: Depreciation | 24,661,843 | 26,182,336 | 35,437,220 | 35,282,345 | 35,282,345 | 20,581,365 | 113,367,048 | 36,693,639 | 4.00% | -67.63% | 4.79% | 38,528,321 | 40,454,738 |
| Repairs and Maintenance - External Contractors | 4,836,688 | 4,417,837 | 2,829,539 | 6,179,569 | 5,009,237 | 2,303,546 | 4,495,322 | 5,561,917 | 11.06% | 23.79% | 0.73% | 5,845,592 | 6,132,019 |
| Repairs and Maintenance - Internal Maintenance Teams | 2,957,117 | 2,409,845 | 5,222,760 | 1,531,763 | 4,128,323 | 2,946,053 | 3,636,539 | 1,394,100 | -66.23% | -81.66% | 0.18% | 1,486,111 | 1,581,223 |
| Sub-Total: Repairs and Maintenance | 7,793,805 | 6,827,682 | 8,052,299 | 7,711,332 | 9,136,560 | 5,249,598 | 8,131,861 | 6,956,017 | -23.87% | -14.46% | 0.91% | 7,331,703 | 7,713,242 |
| Interest Expense - Current External Borrowings | - | 27,639,380 | 29,100,490 | 35,707,006 | 35,707,006 | 10,351,750 | 35,707,006 | 41,771,136 | 16.98% | 16.98% | 5.46% | 57,010,388 | 55,250,275 |
| Sub-Total: Interest Expense | 1,179,052 | 1,437,145 | 1,605,594 | 2,692,511 | 4,531,220 | 1,395,166 | 2,434,565 | 3,161,006 | -30.24% | 29.84% | 0.41% | 3,413,887 | 3,687,000 |
| Contracted Services - Existing Contracts | - | - | - | 2,692,511 | 4,531,220 | 1,395,166 | 2,434,565 | 3,161,006 | -30.24% | 29.84% | 0.41% | 3,413,887 | 3,687,000 |
| Sub-Total: Contracted Services | 1,179,052 | 1,437,145 | 1,605,594 | 2,692,511 | 4,531,220 | 1,395,166 | 2,434,565 | 3,161,006 | -30.24% | 29.84% | 0.41% | 3,413,887 | 3,687,000 |
| Grants & Subsidies Paid - Social/Educational/Sports | - | 0 | 0 | 525,000 | 525,000 | 136,350 | 315,000 | 1,140,000 | 117.14% | 261.90% | 0.15% | 1,198,140 | 1,256,849 |
| Grants & Subsidies Paid - Free Basic Services - Indigents | - | 0 | 0 | 840,000 | 840,000 | 197,950 | 504,000 | 2,594,400 | 208.86% | 414.76% | 0.34% | 2,726,714 | 2,860,323 |
| Sub-Total: Grants and Subsidies | - | 0 | 0 | 1,365,000 | 1,365,000 | 334,300 | 819,000 | 3,734,400 | 173.58% | 365.97% | 0.49% | 4,117,172 | 4,117,172 |
| General Expenses | 22,844,260 | 21,642,535 | 27,502,307 | 40,370,066 | 40,713,750 | 16,678,482 | 38,601,447 | 48,315,831 | 13.76% | 19.98% | 6.05% | 48,848,860 | 51,639,637 |
| Grants Expenditure | - | 0 | 10,595,569 | 9,988,000 | 10,272,431 | 6,181,597 | 10,272,431 | 10,487,000 | 2.09% | 2.09% | 1.37% | 11,018,000 | 11,018,000 |
| TOTAL OPERATING EXPENDITURE | 398,388,011 | 465,984,312 | 539,545,570 | 667,424,596 | 668,520,695 | 362,879,602 | 712,802,684 | 765,311,788 | 14.48% | 7.37% | 100.00% | 826,937,482 | 872,780,659 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 32,320,312 | 34,053,481 | 2,585,132 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 430,708,323 | 500,037,793 | 542,130,702 | 667,424,596 | 668,520,695 | 362,879,602 | 712,802,684 | 765,311,788 | 14.48% | 7.37% | 100.00% | 826,937,482 | 872,780,659 |
| OPERATING SURPLUS/(DEFICIT) | (279,783,057) | -263,816,389 | -294,410,329 | -474,693,723 | -491,983,978 | -267,104,756 | -520,632,315 | -579,127,188 | 17.71% | 11.24% | | -605,526,360 | -605,219,071 |
| Contribution to Capital Budget | - | 0 | 0 | 10,000,000 | 3,906,613 | 0 | 10,000,000 | 67,410,000 | 1625.54% | 574.10% | | 94,350,000 | 140,300,000 |
| Total Transfers from Cash-Backed Reserves | - | 5,422,188 | 0 | 4,066,636 | 4,066,636 | 2,372,202 | 4,066,632 | 4,269,968 | 5.00% | 5.00% | | 4,483,466 | 4,707,639 |
| NET OPERATING SURPLUS/(DEFICIT) | (279,783,057) | -258,394,201 | -294,410,329 | -480,627,087 | -491,923,955 | -254,732,554 | -526,565,683 | -642,267,220 | 30.59% | 21.97% | | -695,392,894 | -740,811,432 |

Capital budget of the Health and Social Development Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|------------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | 3,650,000 | | |
| Other Loan Funding | | 4,000,000 | 4,000,000 |
| Other Provincial Grant | | | |
| USDG | 67,410,000 | 94,350,000 | 102,400,000 |
| Revenue | 24,250,000 | 20,850,000 | 140,300,000 |
| Total | 95,310,000 | 119,200,000 | 160,800,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Benoni | | 1,000,000 | 9,000,000 |
| Boksburg | 6,000,000 | 100,000 | |
| Corporate | 6,850,000 | 7,700,000 | 7,100,000 |
| Daveyton | 700,000 | | |
| Edenvale | - | 2,000,000 | 9,000,000 |
| Etwatwa | 2,700,000 | 2,100,000 | 12,000,000 |
| Germiston | 1,000,000 | 4,300,000 | 14,000,000 |
| Katlehong | 18,110,000 | 17,100,000 | 12,050,000 |
| Katlehong 2 | 11,400,000 | 17,000,000 | 12,000,000 |
| Kempton Park | 100,000 | 8,850,000 | 28,000,000 |
| KwaThema | 4,000,000 | 9,100,000 | 12,000,000 |
| Nigel | 7,000,000 | 100,000 | |
| Operational Equipment | 19,000,000 | 16,150,000 | 12,400,000 |
| Tembisa | 1,000,000 | 2,100,000 | 16,000,000 |
| Tembisa 2 | 100,000 | 2,100,000 | 16,000,000 |
| Tsakane | 1,350,000 | 1,500,000 | 1,100,000 |
| Vosloorus | 16,000,000 | 28,000,000 | 150,000 |
| Total | 95,310,000 | 119,200,000 | 160,800,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|------------------------------|----------------------------------|----------------------------------|----------------------------------|
| All wards | 4,850,000 | 5,700,000 | 5,100,000 |
| CBD / Developed, Residential | 100,000 | 7,750,000 | 15,000,000 |
| Developed, Residential | - | 2,100,000 | 13,000,000 |
| Operational Equipment | 19,000,000 | 16,150,000 | 12,400,000 |
| Underdeveloped | 71,360,000 | 87,500,000 | 115,300,000 |
| Total | 95,310,000 | 119,200,000 | 160,800,000 |

Expected outcomes from the implementation of the Capital budget

The key performance areas of the department are:

- Primary health care
- Community development
- Special programmes

The total budget for the department is R95,3m. A number of clinics are at various stages of design and construction. The department is planning to continue with the construction of 3 new clinics (Alra Park, Tamaho and Reiger Park) that were initiated in 2012/13 and to initiate a further 3 new clinics (Dukathole, Villa Liza & Tsietsi Phomolong South) in 2013/14.

Construction of 5 replacement clinics, extensions to clinics and upgrades to clinics (Tswelopele, Motsamai, Joy, White City & Palm Ridge) will be continued with, whilst 2 additional projects (Selope Thema and Esangweni) will be initiated.

2.10.13 Human Resources Management and Development

The result statements of the department is contained in the IDP in Annexure A

Key Strategic Projects of the Department

A key strategic project of the Department Human Resources Management and Development is the finalisation of the institutional review programme.

The organization is currently using the combination of two structures which are not fully implemented. The non-completion of the entire process has had a negative impact on service delivery, hence the metro commenced with an institutional review process to create a single organization with the requisite skills and competencies to give effect to better service delivery. The elements of the institutional review are:

- Macro and micro structure
- Strategic alignment and business process
- Migration of staff
- Functional analysis

The IR Project Phase II started planning and engaging with departments prior to approval of the final Top Structure report by Council. This meant that the process had to start with departments that are deemed less contentious – thereby avoiding unnecessary cost and delays especially during low energy periods and the end of beginning of the year.

The second grouping of departments was those that are new or deemed critical. An additional consideration in terms of prioritisation was the departments grouped together in the proposed cluster model under long term strategic direction (namely: Institutional Strategy, Economic Development, Environmental Resource Management and City Planning). Some departments were deliberately pushed to Roll Out 3, such as Procurement (in Finance) due to operational pressures in that department.

The departments that have not yet been approached are being prioritised based on cluster groups, core social and core infrastructure. The IR Project is aiming to have as much of the design of structure done by end July 2013. However, it is likely that role profiling of those departments will however not be concluded by July. The cluster integration sessions - impacting some overlaps and the support business leg with in each department will also need final conclusion in the period July – October 2013.

The following schedule is reflecting an overview of the progress made with regard to the IR process as at February 2013:

| | DEPARTMENT | | Planned Completion Date |
|--|---|-----|-------------------------|
| Roll Out 1: Oct 2012 – March 2013 | | | |
| 1 | Communications and Brand Management | 95% | Feb |
| 1 | Corporate Legal Services | 95% | Feb |
| 1 | Facilities Management and Real Estate | 95% | April |
| 1 | Fleet Management | 60% | April |
| 1 | Human Resources | 70% | Feb |
| 1 | Risk Management | 95% | Feb |
| 1 | Transport | 25% | April |
| Roll Out 2: Dec 2012 – May 2013 | | | |
| 2 | City Planning | 40% | March |
| 2 | Disaster and Emergency Management Services (DEMS) | 25% | April |
| 2 | Economic Development | 40% | April |
| 2 | Environmental Resource Management (ERM) | 30% | April |
| 2 | Roads & Storm Water | 25% | May |
| 2 | Sports, Recreation, Arts and Culture (SRAC) | 25% | April |
| 2 | Strategy and Corporate Planning | 45% | April |
| 2 | Waste Management | 30% | April |
| 2 | Water and Sanitation | 30% | March |
| Roll Out 3: May 2013 – Sept 2013 | | | |
| 3 | Customer Relations Management (CRM) | 0% | April |
| 3 | Ekurhuleni Metropolitan Police (EMPD) | 0% | April |
| 3 | Energy | 0% | June |
| 3 | Enterprise Programme Management Office (EPMO) | 0% | September |
| 3 | Executive Secretariat | 0% | September |
| 3 | Finance (including Supply Chain) | 0% | June |
| 3 | Health & Social Development | 0% | July |
| 3 | Human Settlement | 5% | September |
| 3 | Information Communications Technology (ICT) | 0% | September |
| 3 | Internal Audit | 0% | August |
| 3 | Office of the City Manager | 0% | July |
| 3 | Political Office | 0% | August |

Another key strategic project of the department is the compilation of a HR strategy. The HR strategy will include the following components:

- Determination of optimum amount to be spent on the wage bill
- Determination of optimum mix of staff levels, including the mix between managerial, supervisory and general staff levels (i.e. number of artisans to report to a team leader as one example)
- Standardisation of conditions of service and benefits
- Development of a costing model that will project the future year cost implications of staff appointments, inclusive of post-retirement benefits
- Productivity measurement and improvement models.

Operating budget of the Human Resources Management and Development Department

The main cost driver of the department is personnel costs which comprises 68.33% of the total operating budget of the department.

The department is also responsible for the advertising and filling of positions, generic training programmes, addressing labour matters and facilitating employee wellbeing programmes, with subsequent cost and budgetary provision of the services.

Capital budget of the Human Resources Management and Development Department

An amount of R450 000 for the 2013/14, R540 000 for the 2014/15 and R592 000 for the 2015/16 financial years have been provided for operational equipment for the Human Resource Management and Development department.

Table 64: Operating budget of the Human Resources Management and Development Department

| HUMAN RESOURCES MANAGEMENT & DEVELOPMENT | | | | | | | | | | | | | |
|--|---------------------|---------------------|---------------------|----------------------|----------------------|---------------------|----------------------|----------------------|---------------|----------------|----------------|----------------------|----------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ. BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| INCOME | | | | | | | | | | | | | |
| Operating Grants & Subsidies - Other | 13,762,536 | 11,284,303 | 23,538,688 | 19,148,922 | 19,148,922 | 6,693,716 | 19,148,922 | 21,002,325 | 9.68% | 9.68% | 100.00% | 22,388,478 | 23,821,341 |
| Sub-Total: Operating Grants | 13,762,536 | 11,284,303 | 23,538,688 | 19,148,922 | 19,148,922 | 6,693,716 | 19,148,922 | 21,002,325 | 9.68% | 9.68% | 100.00% | 22,388,478 | 23,821,341 |
| Community Care Centres | - | 10,081 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Capital Grants | - | 10,081 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Other Sundry Income | 62,332 | 36,127 | 25,368 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Other Income | 62,332 | 36,127 | 25,368 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| TOTAL OPERATING INCOME | 13,824,868 | 11,330,511 | 23,564,056 | 19,148,922 | 19,148,922 | 6,693,716 | 19,148,922 | 21,002,325 | 9.68% | 9.68% | 100.00% | 22,388,478 | 23,821,341 |
| Internal Recoveries | 76,978,681 | 79,702,245 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING INCOME | 90,803,549 | 91,032,756 | 23,564,056 | 19,148,922 | 19,148,922 | 6,693,716 | 19,148,922 | 21,002,325 | 9.68% | 9.68% | 100.00% | 22,388,478 | 23,821,341 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 75,325,785 | 80,929,799 | 84,648,477 | 96,443,944 | 96,443,944 | 51,206,639 | 84,113,497 | 101,950,616 | 5.71% | 21.21% | 56.22% | 108,679,357 | 115,634,835 |
| Employee Related Costs - Overtime | 137,729 | 39,891 | 138,658 | 284,785 | 284,785 | 122,439 | 97,243 | 306,144 | 7.50% | 214.82% | 0.17% | 326,349 | 347,234 |
| Employee Related Costs - Social Contributions | 18,344,422 | 18,198,841 | 20,123,855 | 20,064,091 | 20,064,091 | 11,366,349 | 19,828,238 | 21,795,070 | 8.63% | 9.92% | 12.02% | 23,233,543 | 24,720,488 |
| Employee Related Costs - Salaries Capitalised | - | 0 | 0 | -127,435 | -127,435 | 0 | -127,435 | -139,965 | 9.83% | -0.08% | -0.08% | -149,203 | -158,752 |
| Sub-Total: Remuneration | 93,807,936 | 99,168,531 | 104,910,991 | 116,665,385 | 116,665,385 | 62,695,427 | 103,911,543 | 123,911,665 | 6.21% | 19.25% | 68.33% | 132,090,046 | 140,543,805 |
| Depreciation - Existing Assets | 963,838 | 926,866 | 3,840,462 | 818,000 | 818,000 | 477,169 | 3,600,839 | 850,720 | 4.00% | -76.37% | 0.47% | 893,256 | 937,919 |
| Sub-Total: Depreciation | 963,838 | 926,866 | 3,840,462 | 818,000 | 818,000 | 477,169 | 3,600,839 | 850,720 | 4.00% | -76.37% | 0.47% | 893,256 | 937,919 |
| Repairs and Maintenance - External Contractors | 1,064,082 | 710,836 | 1,133,257 | 1,185,675 | 1,112,072 | 708,646 | 1,072,823 | 1,183,179 | 6.39% | 10.29% | 0.65% | 1,243,521 | 1,304,453 |
| Repairs and Maintenance - Internal Maintenance Teams | 126,418 | 56,210 | 101,160 | 104,238 | 276,102 | 213,759 | 271,638 | 112,500 | -59.25% | -58.58% | 0.06% | 119,925 | 127,600 |
| Sub-Total: Repairs and Maintenance | 1,190,500 | 767,046 | 1,234,417 | 1,289,913 | 1,388,174 | 922,405 | 1,344,461 | 1,295,679 | -6.66% | -3.63% | 0.71% | 1,363,446 | 1,432,053 |
| Contracted Services - Existing Contracts | 273,872 | 406,396 | 431,245 | 6,846,680 | 6,920,283 | 237,326 | 3,545,984 | 8,016,055 | 15.83% | 126.06% | 4.42% | 8,657,339 | 9,349,926 |
| Sub-Total: Contracted Services | 273,872 | 406,396 | 431,245 | 6,846,680 | 6,920,283 | 237,326 | 3,545,984 | 8,016,055 | 15.83% | 126.06% | 4.42% | 8,657,339 | 9,349,926 |
| Grants & Subsidies Paid - Social/Educational/Sports | 7,824,785 | 9,819,779 | 8,956,188 | 18,360,000 | 14,860,000 | 3,739,339 | 12,253,457 | 21,300,000 | 43.34% | 73.83% | 11.75% | 22,386,300 | 23,483,229 |
| Sub-Total: Grants and Subsidies | 7,824,785 | 9,819,779 | 8,956,188 | 18,360,000 | 14,860,000 | 3,739,339 | 12,253,457 | 21,300,000 | 43.34% | 73.83% | 11.75% | 22,386,300 | 23,483,229 |
| General Expenses | 22,044,940 | 28,811,688 | 35,968,374 | 19,717,621 | 21,112,621 | 2,534,146 | 8,373,737 | 25,966,449 | 22.99% | 210.09% | 14.32% | 27,094,260 | 28,542,509 |
| TOTAL OPERATING EXPENDITURE | 126,105,872 | 139,900,306 | 155,341,676 | 163,697,599 | 161,764,463 | 70,605,812 | 133,030,021 | 181,340,768 | 12.10% | 36.32% | 100.00% | 192,484,647 | 204,289,441 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 1,278,343 | 1,350,305 | -38,290,878 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 127,384,215 | 141,250,611 | 117,050,798 | 163,697,599 | 161,764,463 | 70,605,812 | 133,030,021 | 181,340,768 | 12.10% | 36.32% | 100.00% | 192,484,647 | 204,289,441 |
| OPERATING SURPLUS/(DEFICIT) | (36,580,666) | (50,217,855) | (93,486,742) | (144,548,677) | (142,615,541) | (63,912,096) | (113,881,099) | (160,338,443) | 12.43% | 40.79% | | (170,096,169) | (180,468,100) |
| Total Transfers from Cash-Backed Reserves | - | 727,440 | 0 | 545,581 | 545,581 | 318,255 | 545,580 | 572,860 | 5.00% | 5.00% | | 601,503 | 631,578 |
| NET OPERATING SURPLUS/(DEFICIT) | (36,580,666) | (49,490,415) | (93,486,742) | (144,003,096) | (142,069,960) | (63,593,841) | (113,335,519) | (159,765,583) | 12.46% | 40.97% | | (169,494,666) | (179,836,522) |

2.10.14 Human Settlements

The result statements of the department is contained in the IDP in Annexure A

Key Projects of the Department

The implementation of the informal settlement management plan

Purpose - This plan will enable the metro to manage informal settlement in a more comprehensive and an integrated manner and also create great access to basic municipal services to people living in Informal settlements

Progress - Monthly Inter departmental meetings are held to discuss, plan and assess the provision of basic municipal; services to all informal settlements. Departments are being encouraged to budget for services in the informal settlements. Service departments have submitted their annual plans for service to be rendered in the informal settlements. There are scheduled dates for site visits to the various informal settlements areas

The National Department of Human Settlement has been requested through the National Upgrading Support Programme (NUSP) to develop eighteen service delivery intervention plans (business plans) NUSP is in the process of appointing consultants to develop those business plans.

The department has also called for quotations for the development of additional business plans. The number of business plans to be developed will be determined by the value of the tender.

Planned activities for new financial year:

- To continue with the monthly inter departmental meetings and planned site visits to the informal settlements areas
- To ensure that all service departments budget for services to be rendered in the informal settlements
- To establish the various local structures –that is, ward base, customer care area base and metro wide informal settlement structures
- To develop additional business plans for the remaining category c informal settlements

Other Strategic Projects of the Human Settlements Department

| PROJECT NAME | PROJECT DESCRIPTION |
|---|--|
| Development of Human Settlement development strategy (MHDP) | This is a plan that should be aligned to the Growth and Development Strategy of the metro which specifies a number of key programmes to be implemented to achieve human settlement objectives in line with the GDS (creation of integrated settlement and infrastructure master plan).The HSDP is complete and has been submitted to various clusters for comments. It is now awaiting mayoral and council approval. |
| Finalization of informal settlement management plan | This plan would enable the metro to manage informal settlement in a more comprehensive and an integrated manner and also create great access to basic services to people living in Informal settlements. |

| | |
|--|--|
| <p>Development of the township revitalization and renewal strategy and plans</p> | <p>This would give direction and guidance in terms of investment and development of the township to achieve economic growth, social cohesion and facelift of townships. - The Tembisa Urban Regeneration study, comprising of a development framework and business plan is complete and phase 1 “quick win’ projects are being implemented in the current financial year.</p> <p>The draft plan for Germiston is also complete. It is currently being circulated for comments prior submission to council for approval.</p> <p>The draft development frameworks and business plans for the three townships (Wattville/Actonville, Daveyton/Etwatwa and Kwatsaduza) are also complete and being circulated for comments. The report for Katorus is outstanding due to further geological and bulk infrastructure studies that are required prior to finalisation of business plans.</p> |
|--|--|

The operating budget per category is attached hereto.

Table 65: Operating budget of the Human Settlements Department

| HUMAN SETTLEMENT | | | | | | | | | | | | | |
|--|--------------------|--------------------|-------------------|-------------------|--------------------|---------------------|--------------------|--------------------|-----------------|----------------|----------------|--------------------|--------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| INCOME | | | | | | | | | | | | | |
| Rent of Facilities and Equipment - Other | 26,591,051 | 27,575,729 | 31,173,604 | 32,385,481 | 32,385,481 | 19,219,078 | 28,719,985 | 33,004,457 | 1.91% | 14.92% | 29.32% | 34,687,683 | 36,387,380 |
| Sub-total: Rent of Facilities and Equipment | 26,591,051 | 27,575,729 | 31,173,604 | 32,385,481 | 32,385,481 | 19,219,078 | 28,719,985 | 33,004,457 | 1.91% | 14.92% | 29.32% | 34,687,683 | 36,387,380 |
| Operating Grants & Subsidies - Other | 18,991,001 | 27,534,370 | 30,478,030 | 0 | 38,350,081 | 0 | 38,350,081 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Finance Management Grant | 181,551 | 178,400 | 703,362 | 0 | 2,459,688 | 397,035 | 2,459,688 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Operating Grants | 19,172,552 | 27,712,770 | 31,181,392 | 0 | 40,809,769 | 397,035 | 40,809,769 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Capital Grants - Other | 4,057,606 | 29,576,368 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Neighborhood Development Partnership Grant | 42,139,996 | 34,845,046 | 0 | 0 | 0 | 0 | 0 | 20,000,000 | 100.00% | 100.00% | 17.77% | 20,000,000 | 20,000,000 |
| Municipal Infrastructure Grant for Cities | 123,115,858 | 43,894,167 | 0 | 8,000,000 | 53,818,000 | 5,131,829 | 8,000,000 | 36,000,000 | -33.11% | 350.00% | 31.98% | 30,000,000 | 70,000,000 |
| Community Care Centres | - | 0 | 32,790,308 | 49,683,000 | 830,593 | 461,593 | 74,996,000 | 23,550,000 | 2735.32% | -68.60% | 20.92% | 20,000,000 | 30,000,000 |
| Sub-Total: Capital Grants | 169,313,460 | 108,315,581 | 32,790,308 | 57,683,000 | 54,648,593 | 5,593,422 | 82,996,000 | 79,550,000 | 45.57% | -4.15% | 70.68% | 70,000,000 | 120,000,000 |
| Other Sundry Income | 20,819,658 | 17,913 | 21,758 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Other Income | 20,819,658 | 17,913 | 21,758 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| TOTAL OPERATING INCOME | 235,896,721 | 163,621,993 | 95,167,062 | 90,068,481 | 127,843,843 | 25,209,535 | 152,525,754 | 112,554,457 | -11.96% | -26.21% | 100.00% | 104,687,683 | 156,387,380 |
| Internal Recoveries | 347,753 | 479,168 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING INCOME | 236,244,474 | 164,101,161 | 95,167,062 | 90,068,481 | 127,843,843 | 25,209,535 | 152,525,754 | 112,554,457 | -11.96% | -26.21% | 100.00% | 104,687,683 | 156,387,380 |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| HUMAN SETTLEMENT | | | | | | | | | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------|----------------|----------------|---------------------|---------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 F00 BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| EXPENDITURE | | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 45,063,560 | 46,681,351 | 48,049,669 | 93,013,432 | 91,013,432 | 30,746,221 | 30,746,221 | 49,700,751 | 106,132,218 | 16.61% | 113.54% | 23.96% | 113,136,943 | 120,377,709 |
| Employee Related Costs - Overtime | 541,762 | 648,118 | 552,862 | 636,112 | 636,112 | 466,731 | 466,731 | 551,833 | 683,821 | 7.50% | 23.92% | 0.15% | 728,953 | 775,606 |
| Employee Related Costs - Social Contributions | 11,734,319 | 11,345,864 | 12,460,713 | 14,333,577 | 14,333,577 | 7,445,048 | 7,445,048 | 13,711,836 | 16,118,486 | 12.45% | 17.55% | 3.64% | 17,182,305 | 18,281,974 |
| Employee Related Costs - Salaries Capitalised | (4,485,542) | -4,239,220 | -84,053 | -35,420,491 | -35,420,491 | 0 | 0 | -35,420,491 | -38,903,244 | 9.83% | 9.83% | -8.78% | -41,470,858 | -44,124,993 |
| Sub-Total: Remuneration | 52,854,088 | 54,436,113 | 60,979,192 | 72,562,630 | 70,562,630 | 38,658,000 | 38,658,000 | 28,543,929 | 84,031,281 | 19.09% | 194.38% | 18.97% | 89,577,343 | 95,310,296 |
| Bad Debts (Provision for Bad Debts) - current trends | 14,756,186 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Bad Debts (Provision for Bad Debts) - additional target | 6,954,832 | 17,899,167 | 16,354,961 | 2,211,574 | 2,211,574 | 1,521,406 | 1,521,406 | 4,236,938 | 1,921,896 | -13.10% | -54.64% | 0.43% | 2,019,916 | 2,118,885 |
| Sub-Total: Bad Debt Provision | 21,711,018 | 17,899,167 | 16,354,961 | 2,211,574 | 2,211,574 | 1,521,406 | 1,521,406 | 4,236,938 | 1,921,896 | -13.10% | -54.64% | 0.43% | 2,019,916 | 2,118,885 |
| Depreciation - Existing Assets | 77,030,835 | 1,261,149 | 15,617,805 | 76,162,816 | 76,162,816 | 44,428,307 | 44,428,307 | 17,146,251 | 79,209,329 | 4.00% | 361.96% | 17.88% | 83,169,795 | 87,328,285 |
| Sub-Total: Depreciation | 77,030,835 | 1,261,149 | 15,617,805 | 76,162,816 | 76,162,816 | 44,428,307 | 44,428,307 | 17,146,251 | 79,209,329 | 4.00% | 361.96% | 17.88% | 83,169,795 | 87,328,285 |
| Repairs and Maintenance - External Contractors | 17,332,423 | 14,713,362 | 12,063,024 | 22,107,750 | 22,157,750 | 12,635,779 | 12,635,779 | 15,484,057 | 23,892,865 | 7.83% | 54.31% | 5.39% | 25,111,402 | 26,341,859 |
| Repairs and Maintenance - Internal Maintenance Teams | 142,379 | 158,415 | 141,600 | 304,689 | 304,689 | 152,775 | 152,775 | 304,689 | 327,500 | 7.49% | 7.49% | 0.07% | 349,115 | 371,459 |
| Sub-Total: Repairs and Maintenance | 17,474,802 | 14,871,777 | 12,204,624 | 22,412,439 | 22,462,439 | 12,788,554 | 12,788,554 | 15,788,746 | 24,220,365 | 7.83% | 53.40% | 5.47% | 25,460,517 | 26,713,318 |
| Interest Expense - Current External Borrowings | - | 84,245,770 | 88,699,380 | 108,836,159 | 108,836,159 | 21,906,763 | 21,906,763 | 108,836,159 | 127,319,830 | 16.98% | 16.98% | 28.74% | 173,769,578 | 168,404,700 |
| Sub-Total: Interest Expense | - | 84,245,770 | 88,699,380 | 108,836,159 | 108,836,159 | 21,906,763 | 21,906,763 | 108,836,159 | 127,319,830 | 16.98% | 16.98% | 28.74% | 173,769,578 | 168,404,700 |
| Grants & Subsidies Paid - Entities | - | 20,296,421 | 6,500,000 | 33,500,000 | 33,500,000 | 31,750,000 | 31,750,000 | 33,500,000 | 3,500,000 | -89.55% | -89.55% | 0.79% | 3,678,500 | 3,858,747 |
| Sub-Total: Grants and Subsidies | - | 20,296,421 | 6,500,000 | 33,500,000 | 33,500,000 | 31,750,000 | 31,750,000 | 33,500,000 | 3,500,000 | -89.55% | -89.55% | 0.79% | 3,678,500 | 3,858,747 |
| General Expenses | 79,088,257 | 175,121,848 | 20,602,285 | 70,149,725 | 80,224,725 | 68,202,442 | 68,202,442 | 79,487,528 | 122,784,319 | 53.05% | 54.47% | 27.72% | 132,171,539 | 143,655,158 |
| Grants Expenditure | - | 0 | 7,183,289 | 0 | 0 | 397,035 | 397,035 | 40,809,769 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| TOTAL OPERATING EXPENDITURE | 248,139,000 | 368,132,245 | 228,141,536 | 385,835,343 | 434,770,112 | 219,652,508 | 219,652,508 | 328,349,320 | 442,987,020 | 1.89% | 34.91% | 100.00% | 509,847,188 | 527,389,389 |
| Internal Transfers: | | | | | | | | | | | | | | |
| Internal Charges | 77,502,719 | 84,632,862 | 61,033,257 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 325,641,719 | 452,765,107 | 289,174,793 | 385,835,343 | 434,770,112 | 219,652,508 | 219,652,508 | 328,349,320 | 442,987,020 | 1.89% | 34.91% | 100.00% | 509,847,188 | 527,389,389 |
| OPERATING SURPLUS/(DEFICIT) | (89,397,245) | -288,663,946 | -194,007,731 | -295,766,862 | -306,926,269 | -194,442,972 | -194,442,972 | -175,823,566 | -330,432,563 | 7.66% | 87.93% | | -405,169,505 | -371,002,009 |
| Contribution to Capital Budget | - | 0 | 0 | 57,683,000 | 54,648,593 | 0 | 0 | 82,996,000 | 79,550,000 | 45.57% | -4.15% | | 70,000,000 | 120,000,000 |
| Total Transfers from Cash-Backed Reserves | - | 8,660,448 | 0 | 36,495,335 | 36,495,335 | 21,288,946 | 21,288,946 | 36,495,336 | 6,820,102 | -81.31% | -81.31% | | 7,161,107 | 7,519,162 |
| NET OPERATING SURPLUS/(DEFICIT) | (89,397,245) | -280,003,498 | -194,007,731 | -316,954,527 | -325,079,527 | -173,154,026 | -173,154,026 | -222,324,230 | -403,162,461 | 24.02% | 81.34% | | -467,998,398 | -483,482,847 |

Capital budget of the Human Settlements Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| HSDG | 23,550,000 | 20,000,000 | 30,000,000 |
| Other National Grants | 20,000,000 | 20,000,000 | 20,000,000 |
| Revenue | 980,000 | 980,000 | 1,080,000 |
| USDG | 36,000,000 | 30,000,000 | 70,000,000 |
| Municipal Bonds | 20,000,000 | | |
| Total | 80,530,000 | 70,980,000 | 121,080,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Corporate | 59,550,000 | 50,000,000 | 100,000,000 |
| Operational Equipment | 980,000 | 980,000 | 1,080,000 |
| Tembisa | 20,000,000 | 20,000,000 | 20,000,000 |
| Total | 80,530,000 | 70,980,000 | 121,080,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| All wards | 59,550,000 | 50,000,000 | 100,000,000 |
| Operational Equipment | 980,000 | 980,000 | 1,080,000 |
| Underdeveloped | 20,000,000 | 20,000,000 | 20,000,000 |
| Total | 80,530,000 | 70,980,000 | 121,080,000 |

Expected outcomes from the implementation of the Capital budget

The Human Settlements Department is responsible for the planning, development, implementation and creation of sustainable human settlements in Ekurhuleni.

The total departmental budget for 2012/13 is R80,5m. Significant Projects include:

- R10m - Acquisition of Land for New Human Settlements – Unspent grants received in previous years
- R20m - for the Tembisa Urban Renewal
- R23,5m – for the Human Settlements Feasibility and Pre Planning Studies
- R21m has been allocated to address the upgrading and refurbishment of rental stock owned by Council within various CCC.

Budget of Ekurhuleni Development Company

The Budget of the EDC is presented as a consolidated budget for the 4 entities:

- Ekurhuleni Development Company (Management Company)
- Pharoe Park
- Phase II
- Lethabong Housing Institute.

The entity has paid off long term loans on the properties owned by the entity. The properties were paid over 20 years and depreciation is charged over 50 years. This created an in balance in the budget and puts huge pressure on the cash flow of the entity. EMM assisted EDC in year 2012/13 with a once off grant of R30 million and the long term loans have since been fully settled. The settlement of loans will improve the entity's financial position and liquidity. The annual operating grant to the EDC has been reduced from the current R6.5m per year to R3.5m per year over the MTREF period.

The EDC will as a matter of priority start working on the merging of the companies to ensure VAT efficiencies are achieved.

Assumptions Underpinning the budget

The assumptions and guidelines used in compiling the draft budget are as follows:

Income:

- A 10 % tariff increase was used as a basis for determining the income for the 2013/14 year.

Expenditure:

- Salaries (7%)
- Repairs & Maintenance: 6%
- General Expenditure 4% increase
- Collection costs: 0% increase
- Bulk services: In line with increase of service providers
- Contracted Services: Actual as per contracts
- The Grant going forward has been reduced based on the above to R 3.5m per annum.
- EDC's costs as the management company will be recovered from the other entities based on the services provided.
- No increase in the number of units has been factored into the budget. Any transfer of units from EMM has not been included as this has not yet been finalised.
- The group still continues to be squeezed by cost increases which are above inflationary increases and are market related whilst our income stream is regulated, as a result of the rental being subsidized, as the entities provide social housing units.

Capital Budget

The total capital budget amounts to R 210 000 which is mainly to replace equipment that will have reached the end of their useful lives.

Operating Budget

- Rental Income has been increased by 10% for the next three years.
- The Grant from EMM received in the 2011-2012 financial year will result in a decrease in expenses with respect to interest paid on the mortgage bonds. This will lead to positive cash flows.

- EMM bulk services have been adjusted to current charges and we have only increased this by 10% pa.
- Bad debts provisions have increased as the arrears are unlikely to be collected as evictions continue.
- Office rental costs have increased dramatically as EDC was forced to move offices due to violent tenant protests.

Table 66: Budget of Ekurhuleni Development Company

| EKURHULENI DEVELOPMENT COMPANY CONSOLIDATED | | | | | | | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|-------------------|-------------------|----------------|----------------|----------------|
| FINANCIAL PERIOD | F-03 2008/09 | F-02 2009/10 | F-01 2010/11 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2012/13 | % B to B | % P to B | % Of Total |
| INCOME | | | | | | | | | | | |
| Interest Earned - Outstanding Debtors | 0 | 0 | 0 | 106,000 | 295,000 | 133,937 | 295,000 | 214,500 | -27.29% | -27.29% | 0.46% |
| Sub-total: Penalties and Interest on Debtors | 0 | 0 | 0 | 106,000 | 295,000 | 133,937 | 295,000 | 214,500 | -27.29% | -27.29% | 0.46% |
| Rent of Facilities and Equipment - Other | 16,762,604 | 18,382,810 | 19,815,390 | 18,062,608 | 21,943,038 | 13,263,435 | 21,943,038 | 24,137,342 | 10.00% | 10.00% | 51.58% |
| Sub-total: Rent of Facilities and Equipment | 16,762,604 | 18,382,810 | 19,815,390 | 18,062,608 | 21,943,038 | 13,263,435 | 21,943,038 | 24,137,342 | 10.00% | 10.00% | 51.58% |
| Interest Earned - Bank Balances / (Interest on overdraft) | 1,730,352 | 994,310 | 771,069 | 171,000 | 124,504 | 55,402 | 124,504 | 0 | -100.00% | -100.00% | 0.00% |
| Sub-Total: Interest Earned | 1,730,352 | 994,310 | 771,069 | 171,000 | 124,504 | 55,402 | 124,504 | 0 | -100.00% | -100.00% | 0.00% |
| Operating Grants & Subsidies - Other | 90,589 | 0 | 12,071,955 | 7,582,000 | 18,713,000 | 2,586,141 | 18,713,000 | 3,500,000 | -81.30% | -81.30% | 7.48% |
| Sub-Total: Operating Grants | 90,589 | 0 | 12,071,955 | 7,582,000 | 18,713,000 | 2,586,141 | 18,713,000 | 3,500,000 | -81.30% | -81.30% | 7.48% |
| Other Sundry Income | 9,177,948 | 10,384,720 | 11,814,556 | 18,479,392 | 14,700,736 | 7,523,909 | 14,998,440 | 18,947,566 | 28.89% | 26.33% | 40.49% |
| Sub-Total: Other Income | 9,177,948 | 10,384,720 | 11,814,556 | 18,479,392 | 14,700,736 | 7,523,909 | 14,998,440 | 18,947,566 | 28.89% | 26.33% | 40.49% |
| TOTAL OPERATING INCOME | 21,761,493 | 29,761,840 | 44,472,970 | 44,401,000 | 55,776,278 | 23,562,824 | 56,073,982 | 46,799,408 | -16.09% | -16.54% | 100.00% |
| Internal Recoveries | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| NET OPERATING INCOME | 21,761,493 | 29,761,840 | 44,472,970 | 44,401,000 | 55,776,278 | 23,562,824 | 56,073,982 | 46,799,408 | -16.09% | -16.54% | 100.00% |
| Year on Year Increase | 15.86% | 7.21% | 49.43% | 59.94% | 87.41% | | 0.53% | -16.09% | | | |
| EXPENDITURE | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 3,967,240 | 4,483,955 | 5,576,280 | 6,748,000 | 8,216,845 | 4,060,433 | 7,616,845 | 9,038,530 | 10.00% | 18.67% | 19.52% |
| Remuneration of Directors | 407,331 | 744,668 | 448,001 | 385,000 | 400,000 | 304,000 | 600,000 | 560,000 | 40.00% | -6.67% | 1.21% |
| Sub-Total: Remuneration | 4,374,571 | 5,228,623 | 6,024,281 | 7,133,000 | 8,616,845 | 4,364,433 | 8,216,845 | 9,598,530 | 11.39% | 16.82% | 20.73% |
| Bad Debts (Provision for Bad Debts) - current trends | 892,006 | 57,184 | 1,373,697 | 989,056 | 1,954,700 | 659,368 | 1,954,700 | 1,505,349 | -22.99% | -22.99% | 3.25% |
| Sub-Total: Bad Debt Provision | 892,006 | 57,184 | 1,373,697 | 989,056 | 1,954,700 | 659,368 | 1,954,700 | 1,505,349 | -22.99% | -22.99% | 3.25% |
| Collection Costs | 90,394 | 2,528 | 0 | 390,000 | 367,000 | 119,077 | 367,000 | 403,700 | 10.00% | 10.00% | 0.87% |
| Depreciation - Existing Assets | 1,086,660 | 1,046,226 | 1,072,178 | 1,169,000 | 1,197,763 | 714,456 | 1,197,763 | 1,197,763 | 0.00% | 0.00% | 2.59% |
| Sub-Total: Depreciation | 1,086,660 | 1,046,226 | 1,072,178 | 1,169,000 | 1,197,763 | 714,456 | 1,197,763 | 1,197,763 | 0.00% | 0.00% | 2.59% |
| Repairs and Maintenance - External Contractors | 1,143,577 | 1,657,235 | 4,066,530 | 5,102,000 | 4,282,409 | 0 | 4,282,409 | 4,410,650 | 2.99% | 2.99% | 9.52% |
| Sub-Total: Repairs and Maintenance | 1,143,577 | 1,657,235 | 4,066,530 | 5,102,000 | 4,282,409 | 0 | 4,282,409 | 4,410,650 | 2.99% | 2.99% | 9.52% |
| Bulk Purchases - Water | 0 | 0 | 0 | 228,000 | 233,002 | 113,698 | 233,002 | 256,302 | 10.00% | 10.00% | 0.55% |
| Sub-Total: Bulk Purchases | 0 | 0 | 0 | 228,000 | 233,002 | 113,698 | 233,002 | 256,302 | 10.00% | 10.00% | 0.55% |
| Contracted Services - Existing Contracts | 0 | 0 | 0 | 6,182,000 | 341,139 | 1,330,083 | 680,585 | 748,644 | 119.45% | 10.00% | 1.62% |
| Sub-Total: Contracted Services | 0 | 0 | 0 | 6,182,000 | 341,139 | 1,330,083 | 680,585 | 748,644 | 119.45% | 10.00% | 1.62% |
| General Expenses | 17,954,806 | 22,357,889 | 21,517,856 | 16,245,444 | 24,918,045 | 12,332,497 | 25,008,045 | 28,185,864 | 13.11% | 12.71% | 60.87% |
| TOTAL OPERATING EXPENDITURE | 28,939,753 | 33,463,671 | 37,168,710 | 40,249,000 | 44,530,583 | 21,687,412 | 44,560,029 | 46,306,802 | 3.99% | 3.92% | 100.00% |
| Internal Transfers: | | | | | | | | | | | |
| Internal Charges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| NET OPERATING EXPENDITURE | 28,939,753 | 33,463,671 | 37,168,710 | 40,249,000 | 44,530,583 | 21,687,412 | 44,560,029 | 46,306,802 | 3.99% | 3.92% | 100.00% |
| Year on Year Increase | 5.87% | 15.63% | 11.07% | 39.08% | 33.07% | | 0.07% | 3.99% | | | |
| OPERATING SURPLUS/(DEFICIT) | -1,178,260 | -3,701,831 | 7,304,260 | 4,152,000 | 11,245,695 | 1,875,412 | 11,513,953 | 492,606 | | | |
| Contribution to Capital Budget | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 210,000 | | | |
| Total Transfers to Cash-Backed Reserves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Total Transfers from Cash-Backed Reserves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Total Other Adjustments | -21,189 | 9,110 | 22,872 | 0 | 0 | 0 | -80,806 | -84,025 | | | |
| NET OPERATING SURPLUS/(DEFICIT) | -1,157,071 | -3,710,941 | 7,281,388 | 4,152,000 | 11,245,695 | 1,875,412 | 11,433,147 | 198,581 | | | |

2.10.15 Information Communication Technology (ICT)

The result statements of the department are contained in the IDP in Annexure A.

Flagship Project as pronounced by the Executive Mayor

| Activity | Description |
|----------------------------------|---|
| Digital City | |
| Brief Description | <p>Digital City is the innovative use of technology to create a smart city. The Digital City is divided into four streams of work which are: Broadband infrastructure; Setting up EM as an Internet service Provider; Enterprise Operation Centre / Unified Command Centre and Digital City Services and products</p> <p>Implementation of Phase 1 of the project which includes setting up of the Digital City unit to provide effective broadband infrastructure that supports the business services, commercialisation of the fibre and connectivity to Ekurhuleni community.</p> |
| Current progress on project | <p>The Digital City Programme is made up of the following streams:</p> <ul style="list-style-type: none"> • Broadband Infrastructure (both fibre and wireless); • Internet Service Provision (ISP); • Unified Command Centre; • Digital City Product and Services <p>What has been achieved?</p> <ul style="list-style-type: none"> • Digital City Programme Office Established with Programme Manager appointed; • Broadband Specialists appointed; • Digital City Transaction Advisory Tender published and closed for adjudication; • Broadband Strategy Completed • Digital City Products and Services Strategy completed; • Unified Command Centre (UCC) Business user requirements signed and approved by each core business unit |
| Plans for the new financial year | <ul style="list-style-type: none"> • Internal IT infrastructure is important for the success of DC. DC has prioritised Local Area Network Optimisation as key initiative (collaborative effort with ICT to resolve network performance before EMM can expose DCC Services to external world) • Development and Implementation of Network Management Centre (scalable / or shared infrastrucutre with DCC as it comes online) • Design, Optimisation of the current fibre infrastructure and Implementation of new Wide Area Network – As guided by the Future Network Architecture Design Project that DCC will embark on (in collaboration with ICT) • Business Models / Operating Model for Digital City – outcome of the transaction advisor project • Funding Models for Digital City - Outcomes of the transaction advisor project |

Key Strategic Projects of the Information Communication Technology Department

| Activity | Description |
|---|--|
| Business Process Management | |
| Brief Description | The project is about redesigning and automating the business processes with the aim to reduce silo operations and improve responses to the customers. BPM aims to improving the efficiency of the municipality business processes, doing things better with optimised processes and achieve better communication across the organisation; to integrate Municipality business processes with partners in the value chain, and understanding which partner is responsible for what part of the process. This will also apply to the municipality's interaction with other spheres of government, business, NGO, etc. |
| Current progress on project | 7 Customer facing processes were automated. |
| Plans for the new financial year | In the new financial year the department will focus on business processes engineering for the three departments (i.e. Finance, HR and Legal) in preparation for the ERP project. |
| Information and Knowledge Management | |
| Brief Description | The intent of the project is to create an information environment that provides the following: business-driven; knowledge-based; integrated; always available and reliable. |
| Current progress on project | The Information and Knowledge Management framework was developed and is currently with R&D for input and comments. The specifications for the Electronic documents and records management system were advertised and evaluation to appoint a service provider will start soon. |
| Plans for the new financial year | The department will implement an Electronic Documents and Records management system that will be a central document repository for EMM. |
| Establishment of the EMM operation centre that incorporates the Network Operation Centre for ICT | |
| Brief Description | Enterprise Operation centre, stream of Digital City, with NOC as the component of it. NOC is the monitoring facility that provides proactive management of the ICT infrastructure and real time monitoring of all nodes in the network. NOC forms Phase 1 of the operation centre implementation. |
| Current progress on project | The Business Case for the Operations Centre was developed and approved. A benchmarking visit to the City of New York was |

| | |
|--|--|
| | undertaken. |
| Plans for the new financial year | The technology/ ICT specifications for the Operations Centre will be developed. The specifications for the building construction will be driven by the Real Estate department. |
| Enterprise Resource Planning | |
| Brief Description | An Enterprise Resource Planning system (ERP) is a system that replaces many standalone systems of individual departments and offices – such as humans resources management, payroll, finance, supply chain management, grant management and projects – and integrates the functions into a single and automated system that runs on a single database. ERP provides for policies and procedures to be built into the system and upload as necessary. This will greatly reduce our dependence on policy and procedure manuals for knowledge transfer and provide a much more efficient means to handle knowledge retention, especially as experienced staff retires. ERP systems also come with built-in audit and security controls that have been implemented. |
| Current progress on project | Application Rationalisation Strategy (ARS) was done. The ERP came up as a consideration in the ARS process when the need for integrated systems was identified. An Integrated system would reduce the number of applications and the costs associated with those applications. |
| Plans for the new financial year | Phase 2: ICT will seek the approval of the ERP Business Case, align ERP project with Business Process Management and the Master Systems Plan . |
| Permanent location of the consolidated call centre with supporting CRM system | |
| Brief Description | Implementation of the call centre at the permanent site. The call centre will consolidate non–life threatening and EMPD call centre with the intention of sharing of systems. |
| Current progress on project | As of a long term strategy, the call centre will be implemented as part of the Unified Command Centre. For the short term, the current call centre is being extended and additional call centre agents will be recruited. The EMIS system has been implemented at the call centre, Water depots and CCAs. |
| Plans for the new financial year | The CRM system will be rolled out to four more department i.e. Finance, Energy, Roads and Storm water and DEMS. |

Table 67: Operating budget of the Information Communication Technology Department

| INFORMATION AND COMMUNICATION TECHNOLOGY | | | | | | | | | | | | |
|--|-----------------|-----------------|-----------------|-------------------|-------------------|---------------------|------------------|----------------|-------------|-------------|---------------|----------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F03 2015/16 |
| INCOME | | | | | | | | | | | | |
| Other Sundry Income | 20,597 | 86 | 2,792 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 |
| Sub-Total: Other Income | 20,597 | 86 | 2,792 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 |
| TOTAL OPERATING INCOME | 20,597 | 86 | 2,792 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 |
| Internal Recoveries | 186,746,757 | 197,112,005 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 |
| NET OPERATING INCOME | 186,767,354 | 197,112,091 | 2,792 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 |
| EXPENDITURE | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 51,881,100 | 61,715,115 | 67,662,175 | 87,728,588 | 87,728,588 | 43,323,721 | 74,220,491 | 92,699,753 | 5.67% | 24.90% | 29.69% | 98,817,937 |
| Employee Related Costs - Overtime | 575,996 | 1,035,644 | 2,132,826 | 547,334 | 547,334 | 1,196,702 | 547,334 | 588,384 | 7.50% | 7.50% | 0.19% | 627,217 |
| Employee Related Costs - Social Contributions | 13,370,294 | 13,864,916 | 15,687,120 | 15,950,670 | 15,950,670 | 8,720,002 | 15,322,007 | 20,077,065 | 25.87% | 31.03% | 6.43% | 21,402,151 |
| Employee Related Costs - Salaries Capitalised | (330,512) | -1,892,754 | -1,483,908 | -10,032,226 | -10,032,226 | 0 | -10,032,226 | -11,018,654 | 9.83% | 9.83% | -3.53% | -11,745,885 |
| Sub-Total: Remuneration | 65,496,878 | 74,732,921 | 83,998,213 | 94,194,366 | 94,194,366 | 53,240,426 | 80,057,606 | 102,346,548 | 8.65% | 27.84% | 32.78% | 109,101,420 |
| Depreciation - Existing Assets | 59,132,163 | 71,916,659 | 62,183,257 | 78,926,130 | 78,926,130 | 46,040,246 | 64,343,408 | 82,083,175 | 4.00% | 27.57% | 26.29% | 86,187,334 |
| Sub-Total: Depreciation | 59,132,163 | 71,916,659 | 62,183,257 | 78,926,130 | 78,926,130 | 46,040,246 | 64,343,408 | 82,083,175 | 4.00% | 27.57% | 26.29% | 86,187,334 |
| Repairs and Maintenance - External Contractors | 42,086,097 | 33,714,388 | 67,161,741 | 69,716,526 | 69,606,526 | 20,574,938 | 59,632,905 | 67,653,024 | -2.81% | 13.45% | 21.67% | 71,103,328 |
| Repairs and Maintenance - Internal Maintenance Teams | 9,810 | 6,785 | 33,840 | 68,513 | 71,489 | 5,811 | 71,489 | 40,000 | -44.05% | -44.05% | 0.01% | 42,640 |
| Sub-Total: Repairs and Maintenance | 42,095,906 | 33,721,173 | 67,195,581 | 69,785,039 | 69,678,015 | 20,580,749 | 59,704,394 | 67,693,024 | -2.85% | 13.38% | 21.68% | 71,145,968 |
| Contracted Services - Existing Contracts | - | 0 | 3,087,500 | 25,000,000 | 25,000,000 | 0 | 15,437,500 | 0 | -100.00% | 0.00% | 0.00% | 0 |
| Sub-Total: Contracted Services | - | 0 | 3,087,500 | 25,000,000 | 25,000,000 | 0 | 15,437,500 | 0 | -100.00% | 0.00% | 0.00% | 0 |
| General Expenses | 4,726,700 | 21,322,366 | 32,890,785 | 62,882,168 | 63,392,168 | 26,293,359 | 9,969,807 | 60,091,417 | -5.21% | 50.153% | 19.25% | 63,162,233 |
| TOTAL OPERATING EXPENDITURE | 171,451,647 | 201,693,119 | 249,356,336 | 330,787,703 | 330,790,679 | 146,154,780 | 229,532,715 | 312,214,164 | -5.62% | 36.02% | 100.00% | 329,596,955 |
| Internal Transfers: | | | | | | | | | | | | |
| Internal Charges | 1,804,172 | 1,604,088 | -39,183,169 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 |
| NET OPERATING EXPENDITURE | 173,255,819 | 203,297,207 | 210,172,167 | 330,787,703 | 330,790,679 | 146,154,780 | 229,532,715 | 312,214,164 | -5.62% | 36.02% | 100.00% | 329,596,955 |
| OPERATING SURPLUS/(DEFICIT) | 13,511,535 | -6,185,116 | -210,169,375 | -330,787,703 | -330,790,679 | -146,154,780 | -229,532,715 | -312,214,164 | -5.62% | 36.02% | | -347,477,668 |
| Total Transfers from Cash-Backed Reserves | - | 70,745,840 | 0 | 53,059,457 | 53,059,457 | 30,951,347 | 53,059,452 | 55,712,430 | 5.00% | 5.00% | | 61,422,954 |
| NET OPERATING SURPLUS/(DEFICIT) | 13,511,535 | 64,560,824 | -210,169,375 | -277,728,246 | -277,731,222 | -115,203,433 | -176,473,263 | -256,501,734 | -7.64% | 46.35% | | -286,054,704 |

Capital budget of the Information Communication Technology Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|--------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | 168,500,000 | | |
| Revenue | 1,590,000 | 1,908,000 | 2,100,000 |
| Other Loan Funding | | 179,200,000 | 147,000,000 |
| Total | 170,090,000 | 181,108,000 | 149,100,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Corporate | 168,500,000 | 179,200,000 | 147,000,000 |
| Operational Equipment | 1,590,000 | 1,908,000 | 2,100,000 |
| Total | 170,090,000 | 181,108,000 | 149,100,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| All Wards | 168,500,000 | 179,200,000 | 147,000,000 |
| Operational Equipment | 1,590,000 | 1,908,000 | 2,100,000 |
| Total | 170,090,000 | 181,108,000 | 149,100,000 |

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R170m. Significant projects are:

- R72m for the Implementation of a Digital City Services
- R40m for the Installation of fibre optic cable throughout the Aerotropolis
- R5m for the purchasing of the Electronic Document Management System as well as the Business Process Management
- R9,5m for the migration to next generation network - Increased security of ICT infrastructure and systems
- R5m for the ERP Phase 1
- R18m for the Enterprize Architecture/ Business process management including Document and Records Management

2.10.16 Legislature

This is a new cost centre was established in the previous financial year subsequent to the adoption of the Separation of Powers governance model and includes following budgets:

- Office of the Speaker
- Office of the Chief Whip
- Oversight committees
- Administration of Ward Committees
- Part-time Councillors

What is important to take note that cost centre 105010, which contain the budget for part-time councillors has also been allocated to the Legislature. This implies that all the councillor allowances are now budgeted as part of the Legislature - based on the principle that part-time councillors will mostly form part of the oversight committees. The mentioned cost centre also provides for the travelling and accommodation of part-time councillors to conferences and seminars and overseas business activities.

Operating budget of the Legislature Department

Expenditure for the legislature amounts to R168.1m which includes

| | |
|--------------------------------------|-----------------|
| • Salaries and Councillor Allowances | R149.4m |
| • General expenditure | R 17.9m |
| • Other minor expenditure | R 0,8m |
| TOTAL | R 168.1m |

Capital budget of the Legislature Department

An amount of R6.3 million for the 2013/14, R3.8 million for the 2014/15 and R3.3 million for the 2015/16 financial years have been provided for operational equipment for the Legislature department.

Table 68: Operating budget of the Legislature Department

| LEGISLATURE | | | | | | | | | | | | | |
|--|-----------------|-----------------|-----------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------|-----------------|----------------|---------------------|---------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | - | 0 | 0 | 58,119,422 | 58,119,422 | 18,830,537 | 37,231,302 | 50,750,122 | -12.68% | 36.31% | 30.19% | 54,099,625 | 57,562,002 |
| Employee Related Costs - Overtime | - | 0 | 0 | 1,013,864 | 1,013,864 | 675,511 | 1,013,863 | 1,089,904 | 7.50% | 7.50% | 0.65% | 1,161,837 | 1,236,195 |
| Employee Related Costs - Social Contributions | - | 0 | 0 | 13,819,945 | 13,819,945 | 2,540,565 | 13,510,048 | 9,469,306 | -31.48% | -29.91% | 5.63% | 10,094,281 | 10,740,314 |
| Remuneration of Councillors | - | 0 | 0 | 94,325,547 | 94,325,547 | 46,415,151 | 93,111,188 | 88,130,166 | -6.57% | -5.35% | 52.42% | 93,946,756 | 99,959,347 |
| Sub-Total: Remuneration | - | 0 | 0 | 167,278,778 | 167,278,778 | 68,461,763 | 144,866,401 | 149,439,498 | -10.66% | 3.16% | 88.89% | 159,302,499 | 169,497,858 |
| Repairs and Maintenance - External Contractors | - | 0 | 0 | 20,377 | 170,377 | 3,743 | 85,498 | 20,377 | -88.04% | -76.17% | 0.01% | 21,417 | 22,466 |
| Sub-Total: Repairs and Maintenance | - | 0 | 0 | 20,377 | 170,377 | 3,743 | 85,498 | 20,377 | -88.04% | -76.17% | 0.01% | 21,417 | 22,466 |
| Contracted Services - Existing Contracts | - | 0 | 0 | 98,210 | 98,210 | 30,809 | 50,925 | 750,000 | 663.67% | 1372.75% | 0.45% | 810,000 | 874,800 |
| Sub-Total: Contracted Services | - | 0 | 0 | 98,210 | 98,210 | 30,809 | 50,925 | 750,000 | 663.67% | 1372.75% | 0.45% | 810,000 | 874,800 |
| General Expenses | - | 0 | 0 | 15,888,640 | 18,573,415 | 4,601,943 | 15,914,020 | 17,911,175 | -3.57% | 12.55% | 10.65% | 18,771,097 | 19,690,879 |
| TOTAL OPERATING EXPENDITURE | - | 0 | 0 | 183,286,005 | 186,120,780 | 73,098,258 | 160,916,844 | 168,121,050 | -9.67% | 4.48% | 100.00% | 178,905,013 | 190,086,003 |
| NET OPERATING EXPENDITURE | - | 0 | 0 | 183,286,005 | 186,120,780 | 73,098,258 | 160,916,844 | 168,121,050 | -9.67% | 4.48% | 100.00% | 178,905,013 | 190,086,003 |
| OPERATING SURPLUS/(DEFICIT) | - | 0 | 0 | -183,286,005 | -186,120,780 | -73,098,258 | -160,916,844 | -168,121,050 | -9.67% | 4.48% | | -178,905,013 | -190,086,003 |
| NET OPERATING SURPLUS/(DEFICIT) | - | 0 | 0 | -183,286,005 | -186,120,780 | -73,098,258 | -160,916,844 | -168,121,050 | -9.67% | 4.48% | | -178,905,013 | -190,086,003 |

2.10.17 Real Estate

Flagship Projects as pronounced by the Executive Mayor

The Real Estate Department is involved as a secondary partner with the following two flagship projects;

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|---|--|
| Establishment of a functional Real Estate management unit | <ul style="list-style-type: none"> • Setting up of Real Estate Department and strategy conceptualization • Completion of the strategy and organisational structure |

Establishment of the new Real Estate Department

The organisation identified the need to establish a Real Estate Department mainly as a result of the fragmented management of the City's property portfolio which led to long transaction turnaround times and ultimately neglect of the councils property portfolio.

Several workshops were held with all role players in the organisation which resulted in the decision to establish a centralised unit responsible for all of the city's real estate assets.

The following divisions in the Real Estate Department were approved;

- Strategy and planning
- Governance and compliance
- Support services
- Portfolio advisory services
- Property development
- Property management
- Facilities management
- Parks and cemeteries

The following actions are planned for the new year:

- Filling of vacancies of Head of Department and 3 divisional heads;
- Approval of the Real Estate Strategy;
- Amalgamation of functions currently diversified in various departments;
- Approval of the complete Real Estate organisational structure.

Progress with the revenue enhancement drive in EMM with respect to the role the new Real Estate Department should play

The potential exists to maximise the rental from the commercial lease portfolio by ensuring that all new leases and renewals are done at proven market related rentals and escalations. The current back-log needs to be addressed with the additional resource and man-power required which will be brought about with the institutional review process, the amalgamation of property transactions and improved systems, delegation and procedure.

Every effort must be made to facilitate shorter approval processes by the correct interpretation of the MFMA, Asset Transfer Regulations and SCM regulations. The property portfolio needs to be segmented in order to identify specific sites with high rental value potential. The aim is to increase the real revenue with 5% annually.

Many of councils existing real estate assets (buildings) are in a state of neglect. An amount of R15 million has been allocated to enhance revenue potential of some of these facilities. This is part of the prestige building programme where components of the building will be repaired to increase the revenue potential of the facility. Examples are Springs Market, Alberton Civic - community facilities etc.

Real Estate Departmental key strategic projects as identified by the department

Office accommodation and office densification projects

R156 million collectively has been budgeted for office accommodation and densification purposes.

Council has several expense leases where council lease buildings for office accommodation purposes. Council wants to reduce the expense leases and rather occupy office space owned by council. The funds will be used to;

- procure properties that have been identified by Germiston Urban Regeneration Task Team in terms of the implementation plan of the urban renewal of the city
- density council owned office space
- refurbishment of office space

Upgrade of Electrical/Mechanical Installations in EMM Buildings

Electro mechanical installations such as lifts, central air conditioning systems, generators etc. in various EMM building are past their useful engineered economic life cycle. They have deteriorated to an unacceptable state resulting in failure and subject to costly maintenance and repairs expenditure. It is necessary to start the process of renewal and upgrading with the purpose of compliance with health and safety regulations and reduction of risk factors leading to failures.

Upgrade and renewal of buildings around EMM

Complete replacement of building components to extend the remaining useful lifespan of buildings.

Revenue generating projects (prestige buildings)

R15 million has been allocated to revenue enhancement. The Property Advisory Division will identify buildings with revenue potential. Work will be done on buildings where any improvement to the facility will enhance the revenue potential of the facility. Value for money studies will be done to prioritise the facilities with the aim to allocate funding to the most lucrative projects. Examples of such facilities are the Springs Market, Brakpan Airfield, Alberton Civic Centre Community Halls and other community facilities.

Segmentation of the EMM property portfolio

The Portfolio Advisory Division of RE will be tasked to divide the portfolio into segments for which specific strategies could be developed with the aim to improve the financial, social and strategic benefit derived from the said segment. Examples of this strategy are to have a specific strategy for cell masts, billboards, council shops etc.

The department started developing strategies to deal with council-owned shops, out of home advertising and cell masts.

The result statement of the department is contained in the IDP in Annexure A.

Table 69: Operating budget of the Real Estate Department

| REAL ESTATE | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
|---|---------------------|---------------------|---------------------|----------------------|----------------------|---------------------|---------------------|----------------------|----------------|-----------------|----------------|----------------------|----------------------|
| INCOME | | | | | | | | | | | | | |
| Rent of Facilities and Equipment - Other | 4,570 | 0 | 0 | 0 | 0 | 0 | 0 | 14,000,000 | 100.00% | 100.00% | 14.46% | 15,120,000 | 16,329,600 |
| Sub-total: Rent of Facilities and Equipment | 4,570 | 0 | 0 | 0 | 0 | 0 | 0 | 14,000,000 | 100.00% | 100.00% | 14.46% | 15,120,000 | 16,329,600 |
| Licenses & Permits | 18,439,468 | 20,350,327 | 24,003,652 | 22,288,004 | 22,288,004 | 13,880,018 | 25,277,769 | 30,153,455 | 35.29% | 19.29% | 31.14% | 31,691,280 | 33,244,151 |
| Municipal Infrastructure Grant for Cities | - | 0 | 0 | 93,545,000 | 0 | 31,816,372 | 93,545,000 | 50,000,000 | 100.00% | -46.55% | 51.64% | 0 | 0 |
| Sub-Total: Capital Grants | - | 0 | 0 | 93,545,000 | 0 | 31,816,372 | 93,545,000 | 50,000,000 | 100.00% | -46.55% | 51.64% | 0 | 0 |
| Other Sundry Income | 520,344 | 949,488 | 2,026,758 | 1,015,780 | 1,015,780 | 1,164,306 | 1,973,413 | 2,678,212 | 163.66% | 35.71% | 2.77% | 2,814,800 | 2,952,725 |
| Sub-Total: Other Income | 520,344 | 949,488 | 2,026,758 | 1,015,780 | 1,015,780 | 1,164,306 | 1,973,413 | 2,678,212 | 163.66% | 35.71% | 2.77% | 2,814,800 | 2,952,725 |
| TOTAL OPERATING INCOME | 18,964,382 | 21,299,815 | 26,030,410 | 116,848,784 | 23,303,784 | 46,860,696 | 120,796,182 | 96,831,667 | 315.52% | -19.84% | 100.00% | 49,626,080 | 52,626,476 |
| Internal Recoveries | 7,415,760 | 5,857,110 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING INCOME | 26,380,142 | 27,156,925 | 26,030,410 | 116,848,784 | 23,303,784 | 46,860,696 | 120,796,182 | 96,831,667 | 315.52% | -19.84% | 100.00% | 49,626,080 | 52,626,476 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 67,633,013 | 72,181,896 | 71,865,801 | 84,736,034 | 84,736,034 | 46,149,463 | 77,952,870 | 102,582,759 | 21.06% | 31.60% | 53.57% | 109,353,218 | 116,351,823 |
| Employee Related Costs - Overtime | 338,462 | 579,405 | 885,647 | 478,681 | 478,681 | 873,713 | 455,603 | 514,581 | 7.50% | 12.95% | 0.27% | 548,542 | 583,649 |
| Employee Related Costs - Social Contributions | 17,985,237 | 17,444,856 | 17,876,688 | 20,624,141 | 20,624,141 | 11,390,381 | 19,762,007 | 22,145,799 | 7.38% | 12.06% | 11.57% | 23,607,423 | 25,118,299 |
| Employee Related Costs - Salaries Capitalised | - | -626,978 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Employee Related Costs - Salaries to R and M Internal | - | 0 | -17,214,810 | -42,993,792 | -42,993,792 | -8,707,032 | -42,993,792 | -40,975,130 | -4.70% | -4.70% | -21.40% | -43,679,488 | -46,474,975 |
| Sub-Total: Remuneration | 85,966,712 | 89,579,179 | 73,413,326 | 62,845,064 | 62,845,064 | 49,706,525 | 55,176,688 | 84,263,009 | 34.09% | 52.72% | 44.01% | 89,829,695 | 96,578,796 |
| Repairs and Maintenance - External Contractors | 13,549,762 | 19,980,854 | 1,328,389 | 51,470,400 | 51,675,882 | 15,785,124 | 21,305,680 | 51,764,307 | 0.17% | 142.96% | 27.03% | 54,404,286 | 57,070,097 |
| Repairs and Maintenance - Internal Maintenance Teams | 591,817 | 579,273 | 2,137,860 | 43,962,963 | 36,299,019 | 1,165,424 | 38,138,187 | 41,639,730 | 14.71% | 9.18% | 21.75% | 44,387,953 | 47,228,781 |
| Sub-Total: Repairs and Maintenance | 14,141,579 | 20,560,127 | 3,466,249 | 95,433,363 | 87,974,901 | 16,950,547 | 59,443,867 | 93,404,037 | 6.17% | 57.13% | 48.78% | 98,792,239 | 104,298,878 |
| General Expenses | 6,263,321 | 3,910,453 | 2,030,835 | 8,468,841 | 9,561,841 | 3,013,375 | 9,064,732 | 13,805,037 | 44.38% | 52.29% | 7.21% | 14,144,746 | 14,917,854 |
| TOTAL OPERATING EXPENDITURE | 106,361,613 | 114,049,759 | 78,910,410 | 166,747,268 | 160,381,806 | 69,670,447 | 123,685,287 | 191,477,083 | 19.39% | 54.81% | 100.00% | 202,766,680 | 214,795,528 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 634,465 | 931,839 | 252,843 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 106,996,077 | 114,981,598 | 79,163,254 | 166,747,268 | 160,381,806 | 69,670,447 | 123,685,287 | 191,477,083 | 19.39% | 54.81% | 100.00% | 202,766,680 | 214,795,528 |
| OPERATING SURPLUS/(DEFICIT) | (80,615,935) | (87,824,673) | (53,132,844) | (49,898,484) | (137,078,022) | (22,809,752) | (2,889,105) | (94,645,416) | -30.96% | 3175.94% | | (153,140,600) | (162,269,052) |
| Contribution to Capital Budget | - | 0 | 0 | 93,545,000 | 0 | 0 | 93,545,000 | 50,000,000 | 100.00% | -46.55% | | 0 | 0 |
| NET OPERATING SURPLUS/(DEFICIT) | (80,615,935) | (87,824,673) | (53,132,844) | (143,443,484) | (137,078,022) | (22,809,752) | (96,434,105) | (144,645,416) | 5.52% | 49.99% | | (153,140,600) | (162,269,052) |

Capital budget of the Real Estate Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | 119,000,000 | 127,000,000 | 75,000,000 |
| Revenue | 9,460,000 | 11,280,000 | 82,010,000 |
| USDG | 50,000,000 | | |
| Total | 178,460,000 | 138,280,000 | 157,010,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Corporate | 71,000,000 | 80,000,000 | 98,000,000 |
| Germiston | 100,000,000 | 50,000,000 | 50,000,000 |
| Operational Equipment | 7,460,000 | 8,280,000 | 9,010,000 |
| TOTAL | 178,460,000 | 138,280,000 | 157,010,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| All Wards | 71,000,000 | 80,000,000 | 98,000,000 |
| CBD | 100,000,000 | 50,000,000 | 50,000,000 |
| Operational Equipment | 7,460,000 | 8,280,000 | 9,010,000 |
| Total | 178,460,000 | 138,280,000 | 157,010,000 |

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R178,4m. Significant projects are:

- R104m for the development of the Precinct building in Germiston as well as the densification of Council buildings to comply with the space planning norms
- R50m for the Germiston Brownfields Acquisitions
- R15m for the refurbishment of lettable facilities

2.10.18 Roads and Storm-water

The result statements of the department is contained in the IDP in Annexure A

Key Strategic Projects of the Roads and Storm-water Department:

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|---------------------|--|
| Fak'imali Uzobona | Construction of storm-water systems and upgrading gravel roads to paved road standards in township areas |
| Hlase! ama Potholes | Patching of potholes and repairs to failed sections of paved roads(rehabilitation and resurfacing) |
| Vuk'uphile | Roads EPWP job creation programme addressing paving and other labour intensive projects. |

Fak'imali Uzobona

This project addresses the Construction of new Roads and Storm Water Drainage services predominantly in the areas where the backlog is the greatest. These areas are Duduza, Tsakane, Kwa Thema, Daveyton/Etswatwa, Wattville, Vosloorus, Katlehong, Tokoza and Tembisa.

Areas where township development (housing as well as Industrial and Commercial) is taking place, is also catered for under this programme. The project is a multiyear project (spanning over more than one financial year). Consultants and Contractors are in place (also appointed on multi year basis). The appointment of Consultants and Contractors over multi financial years will facilitate a “seamless” continuation/implementation of new budgets without the time consuming process of advertising and appointment every financial year. The estimated implementation amount under this programme amounts to R300m per annum (additional funds have been requested for future financial years).

Hlase! ama Potholes

This project addresses the rehabilitation, patching and repair of tar roads through the appointment of SMME's (small contractors). These SMMEs have been appointed in all areas of EMM. The methods of repairs are based on labour intensive methods thus contributing to Job Creation. These SMME's will also be employed/appointed on a multiyear basis.

Vuk'uphile

The Programme is aimed at addressing the training of “Learnership” to the point where they can be employed as contractors specifically for projects of a smaller magnitude, such as paving of sidewalks, kerbing installation and other labour intensive projects.

The “Learnerships” have completed their “classroom training” and are now deployed to various construction projects. This programme is also aimed at assisting other Departments with the implementation of construction projects within that Department. This project is a major contributor to the EMMs Job Creation Programme.

Table 70: Operating budget of the Roads and Storm-water Department

| ROADS AND STORMWATER | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
|---|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------------|----------------------|-----------------------|----------------|---------------|----------------|-----------------------|-----------------------|
| FINANCIAL PERIOD | | | | | | | | | | | | | |
| INCOME | | | | | | | | | | | | | |
| Minor Income | 823,645 | 820,146 | 805,973 | 906,010 | 906,010 | 507,923 | 805,973 | 806,000 | -11.04% | 0.00% | 0.16% | 847,106 | 888,614 |
| Total: User Charges for Services | 823,645 | 820,146 | 805,973 | 906,010 | 906,010 | 507,923 | 805,973 | 806,000 | -11.04% | 0.00% | 0.16% | 847,106 | 888,614 |
| Rent of Facilities and Equipment - Other | 193,116 | 74,580 | 74,580 | 150,000 | 150,000 | 43,505 | 52,663 | 75,000 | -50.00% | 42.41% | 0.01% | 78,825 | 82,687 |
| Sub-total: Rent of Facilities and Equipment | 193,116 | 74,580 | 74,580 | 150,000 | 150,000 | 43,505 | 52,663 | 75,000 | -50.00% | 42.41% | 0.01% | 78,825 | 82,687 |
| Operating Grants & Subsidies - Other | 1,884,978 | 122,947 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Operating Grants | 1,884,978 | 122,947 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Capital Grants - Other | 370,277 | 794,181 | 0 | 17,750,000 | 17,750,000 | 0 | 0 | 23,500,000 | 32.39% | 25.33% | 4.69% | 35,000,000 | 30,000,000 |
| Neighborhood Development Partnership Grant | - | 13,344,451 | 0 | 14,382,000 | 6,582,000 | 0 | 14,382,000 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Municipal Infrastructure Grant for Cities | 155,348,901 | 147,934,343 | 200,430,896 | 502,650,000 | 403,050,000 | 186,983,803 | 502,650,000 | 468,450,000 | 16.23% | -6.80% | 93.42% | 396,500,000 | 429,450,000 |
| Public Transport Infrastructure Grant | 8,474,126 | 13,130,822 | 34,407,768 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Community Care Centres | - | 1,184,381 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Capital Grants | 164,193,304 | 176,388,178 | 234,838,665 | 535,782,000 | 427,382,000 | 186,983,803 | 535,782,000 | 491,950,000 | 15.11% | -8.18% | 98.10% | 431,500,000 | 469,450,000 |
| Essential Services | 2,472,639 | 4,426,122 | 10,602,175 | 6,000,000 | 6,000,000 | 10,231,159 | 9,102,554 | 8,500,000 | 41.67% | -6.62% | 1.70% | 8,933,500 | 9,371,242 |
| Other Sundry Income | 616,212 | 43,476 | 157,780 | 157,780 | 157,780 | 30,040 | 36,724 | 133,000 | -15.71% | 262.16% | 0.03% | 139,783 | 146,632 |
| Sub-Total: Other Income | 3,088,851 | 4,469,598 | 10,759,955 | 6,157,780 | 6,157,780 | 10,261,199 | 9,139,278 | 8,633,000 | 40.20% | -5.54% | 1.72% | 9,073,283 | 9,517,874 |
| TOTAL OPERATING INCOME | 170,183,884 | 181,875,449 | 246,516,425 | 542,995,790 | 434,595,790 | 197,796,431 | 545,779,914 | 501,464,000 | 15.39% | -8.12% | 100.00% | 441,499,214 | 469,939,175 |
| Internal Recoveries | 145,953,210 | 151,605,387 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING INCOME | 316,137,104 | 333,480,816 | 246,516,425 | 542,995,790 | 434,595,790 | 197,796,431 | 545,779,914 | 501,464,000 | 15.39% | -8.12% | 100.00% | 441,499,214 | 469,939,175 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 118,724,529 | 129,887,518 | 141,044,606 | 173,030,518 | 173,030,518 | 80,725,149 | 140,123,732 | 184,591,718 | 6.68% | 31.73% | 11.87% | 196,774,767 | 209,368,347 |
| Employee Related Costs - Overtime | 3,905,229 | 4,763,709 | 5,635,222 | 4,326,820 | 4,326,820 | 3,874,944 | 4,210,094 | 4,651,330 | 7.50% | 10.48% | 0.30% | 4,958,318 | 5,275,650 |
| Employee Related Costs - Social Contributions | 31,510,763 | 31,060,431 | 33,198,802 | 38,761,621 | 38,761,621 | 19,232,090 | 35,220,892 | 40,530,858 | 4.56% | 15.08% | 2.61% | 43,205,892 | 45,971,066 |
| Employee Related Costs - Salaries Capitalised | (4,644,627) | -6,514,267 | -4,483,731 | -20,907,289 | -20,907,289 | 0 | -20,907,289 | -22,963,017 | 9.83% | 9.83% | -1.48% | -24,476,576 | -26,045,205 |
| Employee Related Costs - Salaries to R and M Internal | - | 0 | -126,456,576 | -143,320,455 | -143,320,455 | -76,320,051 | -143,320,455 | -152,417,488 | 6.35% | -9.80% | -9.80% | -162,477,043 | -172,875,573 |
| Sub-Total: Remuneration | 149,495,884 | 159,197,391 | 173,898,324 | 173,030,518 | 173,030,518 | 80,725,149 | 140,123,732 | 184,591,718 | 6.68% | 31.73% | 11.87% | 196,774,767 | 209,368,347 |
| Depreciation - Existing Assets | 962,922,787 | 975,615,672 | 883,365,920 | 967,639,667 | 967,639,667 | 564,456,473 | 888,278,936 | 1,006,345,253 | 4.00% | 13.29% | 64.69% | 1,056,662,516 | 1,109,495,642 |
| Sub-Total: Depreciation | 962,922,787 | 975,615,672 | 883,365,920 | 967,639,667 | 967,639,667 | 564,456,473 | 888,278,936 | 1,006,345,253 | 4.00% | 13.29% | 64.69% | 1,056,662,516 | 1,109,495,642 |
| Repairs and Maintenance - External Contractors | 300,795,462 | 308,943,957 | 272,899,917 | 281,067,576 | 281,824,574 | 52,441,931 | 275,719,066 | 303,821,315 | 7.81% | 10.19% | 19.53% | 319,316,202 | 334,962,896 |
| Repairs and Maintenance - Internal Maintenance Teams | 136,090,191 | 142,786,499 | 129,666,210 | 148,455,532 | 148,552,996 | 77,814,969 | 148,552,996 | 156,373,988 | 5.24% | 5.26% | 10.05% | 166,694,673 | 177,363,136 |
| Sub-Total: Repairs and Maintenance | 436,885,653 | 451,730,456 | 402,566,127 | 429,523,108 | 430,409,562 | 130,256,900 | 424,272,062 | 460,195,303 | 6.92% | 8.47% | 29.58% | 486,010,875 | 512,325,932 |
| Contracted Services - Existing Contracts | 877,962 | 1,114,839 | 2,447,142 | 6,241,894 | 5,241,896 | 1,332,528 | 3,612,932 | 4,969,920 | -5.19% | 37.56% | 0.32% | 5,367,514 | 5,796,915 |
| Sub-Total: Contracted Services | 877,962 | 1,114,839 | 2,447,142 | 6,241,894 | 5,241,896 | 1,332,528 | 3,612,932 | 4,969,920 | -5.19% | 37.56% | 0.32% | 5,367,514 | 5,796,915 |
| General Expenses | 15,585,487 | 37,087,026 | 19,581,466 | 26,383,764 | 26,511,514 | 10,947,612 | 20,518,467 | 29,813,094 | 12.45% | 45.30% | 1.92% | 31,239,101 | 33,347,275 |
| TOTAL OPERATING EXPENDITURE | 1,565,767,782 | 1,624,745,384 | 1,356,899,979 | 1,481,679,648 | 1,481,693,854 | 734,505,644 | 1,352,009,361 | 1,555,716,971 | 5.00% | 15.07% | 100.00% | 1,637,263,364 | 1,722,659,949 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 108,513,969 | 101,869,743 | 2,411,017 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 1,674,281,751 | 1,726,615,127 | 1,359,309,996 | 1,481,679,648 | 1,481,693,854 | 734,505,644 | 1,352,009,361 | 1,555,716,971 | 5.00% | 15.07% | 100.00% | 1,637,263,364 | 1,722,659,949 |
| OPERATING SURPLUS/(DEFICIT) | (1,358,144,646) | -1,393,134,311 | -1,112,793,570 | -938,683,858 | -1,047,098,064 | -536,709,213 | -806,229,447 | -1,054,252,971 | 0.68% | 30.76% | | -1,195,764,150 | -1,252,720,774 |
| Contribution to Capital Budget | - | 0 | 0 | 535,782,000 | 427,382,000 | 0 | 535,782,000 | 491,950,000 | 15.11% | -8.18% | | 431,500,000 | 459,450,000 |
| Total Transfers from Cash-Backed Reserves | - | 520,750,968 | 0 | 390,563,221 | 390,563,221 | 227,828,545 | 390,563,220 | 410,091,382 | 5.00% | 5.00% | | 430,595,951 | 452,125,749 |
| NET OPERATING SURPLUS/(DEFICIT) | (1,358,144,646) | -872,383,343 | -1,112,793,570 | -1,083,902,637 | -1,083,916,843 | -308,880,668 | -951,448,227 | -1,136,111,589 | 4.82% | 19.41% | | -1,196,668,199 | -1,260,045,025 |

Capital budget of the Roads and Storm-water Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|---------------------------|---------------------------|---------------------------|---------------------------|
| Developer's contributions | 23,500,000 | 35,000,000 | 30,000,000 |
| Municipal Bonds | 130,500,000 | | |
| Revenue | 21,200,000 | 18,300,000 | 51,200,000 |
| Other Loan Funding | | 174,950,000 | 174,250,000 |
| USDG | 468,450,000 | 396,500,000 | 429,450,000 |
| Total | 643,650,000 | 624,750,000 | 684,900,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Alberton | 4,500,000 | 6,000,000 | 8,000,000 |
| Benoni | 27,500,000 | 34,000,000 | 32,000,000 |
| Boksburg | 9,000,000 | 6,200,000 | 13,000,000 |
| Brakpan | 4,000,000 | 3,000,000 | 3,000,000 |
| Corporate | 296,350,000 | 268,350,000 | 290,350,000 |
| Daveyton | 7,000,000 | 8,000,000 | 10,000,000 |
| Edenvale | 17,500,000 | 24,500,000 | 18,000,000 |
| Etwatwa | 3,000,000 | 3,000,000 | 5,000,000 |
| Germiston | 4,050,000 | 2,500,000 | 6,000,000 |
| Katlehong | 1,100,000 | 1,100,000 | 1,100,000 |
| Katlehong | 105,600,000 | 64,250,000 | 63,550,000 |
| Katlehong 2 | 2,500,000 | 2,500,000 | 4,000,000 |
| Kempton Park | 109,500,000 | 129,400,000 | 128,600,000 |
| KwaThema | 3,000,000 | 3,000,000 | |
| Operational Equipment | 13,700,000 | 14,200,000 | 34,400,000 |
| Springs | 3,000,000 | 4,000,000 | |
| Tembisa | 2,100,000 | 18,600,000 | 25,000,000 |
| Tembisa 2 | 500,000 | 4,000,000 | 8,000,000 |
| Thokoza | 23,300,000 | 21,600,000 | 19,600,000 |
| Vosloorus | 7,550,000 | 7,650,000 | 16,400,000 |
| Total | 643,650,000 | 624,750,000 | 684,900,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|------------------------------|----------------------------------|----------------------------------|----------------------------------|
| All wards | 15,000,000 | 15,000,000 | 24,600,000 |
| CBD | 19,500,000 | 26,500,000 | 26,000,000 |
| CBD / Developed, Residential | 17,100,000 | 14,600,000 | 12,100,000 |
| Developed, Residential | 274,050,000 | 280,100,000 | 285,000,000 |
| Operational Equipment | 13,700,000 | 14,200,000 | 34,400,000 |
| Underdeveloped | 304,300,000 | 274,350,000 | 302,800,000 |
| Total | 643,650,000 | 624,750,000 | 684,900,000 |

Expected outcomes from the implementation of the Capital budget

The Mission of the department is the development and management of affordable, appropriate and high quality roads and storm-water infrastructure, to continuously improve the quality life in a sustainable, safe, economical, equitable, integrated, environmentally sensitive and participatory manner. The Roads and Storm-water Department has undertaken to eliminate the backlog of gravel roads by 2015 through the turnkey programme termed Fak'imali Uzobona which was initiated in 2004 and to date over a R1 billion rand has been spent with the construction of roads and storm-water. Roads and storm-water was identified as the Metro's number one's key mandate through the community participation process. The total budget for the department has grown from R327m in 2011/12 to R643,6m in 2013/14.

Some of the main projects are:

- R79m for the roads infrastructure in the low cost housing areas
- R196m for the rehabilitation of roads in all of the six regions
- R59,5m for the construction of tertiary roads in all of the six regions
- R57m for the roads and storm-water on an as and when required basis
- R21,1m for the Thokoza & Katlehong Implementation of storm-water masterplans
- R10m for the Swartspruit rehabilitation in Kempton Park
- R13,1m for the Pedestrian Management
- R14,1m for the traffic calming measures which include traffic signals, speed humps

Further key deliverables expected of the abovementioned projects include job creation, accredited training, development of local sub-contractors and an injection of community retained earnings to boost the local township economies.

2.10.19 Sport, Recreation, Arts and Culture (SRAC)

The SRAC department consists of the following functions:

- Sport
- Heritage
- Recreation
- Arts and Culture
- Libraries

The result statements of the department is contained in the IDP in Annexure A

Key projects of the Sport, Recreation, Arts and Culture Department

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|--------------------------------|---|
| Masakane Games | This programme has a two-pronged approach; one being school sport and the other a community-wide sport development programme. The school sport programme targets all schools in Ekurhuleni on two priority sporting codes - soccer and netball. The community-wide sporting programme has four sporting codes - soccer, netball, athletics and volleyball. These two programmes are aimed at identifying new talent that can represent the municipality in competitive sport codes. |
| Kiddies Olympics | An annual multi-coded sport festival for ages between the ages of 5 – 8. The children are exposed to recreational programmes including indigenous games. This is an introduction to sport and recreation targeted at 5- and 6-year-olds that involves day care centres and crèches throughout Ekurhuleni where children are exposed to different forms of recreation and sport with the hope that for future development they will be nurtured in their chosen sporting code/s. |
| September Cultural Month | September month will be a culmination of a year-long cultural competition of various art forms to be celebrated over three days in the metro. This programme would start at ward /area competitions to the six Ekurhuleni regions into a metro-wide cultural celebration at the end of September annually. Part of the programme would encourage the use of our community halls and public spaces to display art, crafts, drama, and the like. |
| Kempton Park Cultural Precinct | As a first step towards realizing an integrated spatial framework and land use for the Aerotropolis, we propose the development of Kempton Park as the cultural capital due to the fact that it serves as a compulsory conduit in and out of South Africa. Furthermore, it would allow the EMM to leverage the capital infrastructure and rich political heritage and history of the location. Amongst others, Kempton Park served as the seat for negotiations for the new political |

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|---|--|
| | dispensation i.e. the CODESA deliberations that became the foundation for the new democracy. This provides for the possibility of the development of political tourism and exporting the South African story. |
| Elites arts and sports events | To bid and host annually two major sporting and cultural event in the municipality. |
| Holiday Programmes Greater participation of children in library programs and services at all libraries | The programmes offer information and recreation activities to children and the youth at libraries during school holidays. The activities include, amongst others, career guidance, drafting of a CV, puppet shows, creating emails, video shows, story- telling, colouring, painting, and making Christmas cards, computer games and book bash literature festivals. |

Operating budget of the Sport, Recreation, Arts and Culture Department

The department has been tasked to do the following:

- Improve the condition of the facilities by working with the Real Estate section in prioritising maintenance works
- Analyse trends and transactions to identify the reasons for the decline in revenue.

The operating budget per category is attached hereto.

Table 71: Operating budget of the Sport, Recreation, Arts and Culture Department

| SPORT, RECREATION, ARTS AND CULTURE | | | | | | | | | | | | | |
|--|-------------------|-------------------|-------------------|--------------------|-------------------|---------------------|--------------------|--------------------|----------------|----------------|----------------|-------------------|-------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| INCOME | | | | | | | | | | | | | |
| Minor Income | 125,844 | 81,282 | 40,434 | 128,640 | 128,640 | 79,308 | 157,761 | 149,880 | 16.51% | -5.00% | 0.10% | 157,535 | 165,257 |
| Total: User Charges for Services | 125,844 | 81,282 | 40,434 | 128,640 | 128,640 | 79,308 | 157,761 | 149,880 | 16.51% | -5.00% | 0.10% | 157,535 | 165,257 |
| Rent of Facilities and Equipment - Other | 5,753,678 | 4,060,445 | 4,545,558 | 6,395,181 | 6,395,181 | 2,611,241 | 4,452,232 | 5,766,725 | -9.83% | 29.52% | 3.93% | 6,060,648 | 6,357,830 |
| Sub-total: Rent of Facilities and Equipment | 5,753,678 | 4,060,445 | 4,545,558 | 6,395,181 | 6,395,181 | 2,611,241 | 4,452,232 | 5,766,725 | -9.83% | 29.52% | 3.93% | 6,060,648 | 6,357,830 |
| Other Fines | 527,793 | 763,735 | 1,623,853 | 1,162,660 | 1,162,660 | 209,313 | 443,120 | 1,114,250 | -4.16% | 151.46% | 0.76% | 1,171,080 | 1,228,461 |
| Sub-Total: Fines | 527,793 | 763,735 | 1,623,853 | 1,162,660 | 1,162,660 | 209,313 | 443,120 | 1,114,250 | -4.16% | 151.46% | 0.76% | 1,171,080 | 1,228,461 |
| Licenses & Permits | - | - | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Operating Grants & Subsidies - Other | 2,225,148 | 7,647,644 | 2,880,854 | 2,775,000 | 3,186,363 | 842,947 | 3,186,363 | 997,000 | -68.71% | -68.71% | 0.68% | 997,000 | 0 |
| Sub-Total: Operating Grants | 2,225,148 | 7,647,644 | 2,880,854 | 2,775,000 | 3,186,363 | 842,947 | 3,186,363 | 997,000 | -68.71% | -68.71% | 0.68% | 997,000 | 0 |
| Capital Grants - Other | (0) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Municipal Infrastructure Grant for Cities | 37,945,791 | 39,190,480 | 65,434,088 | 68,750,000 | 34,850,000 | 1,814,899 | 68,750,000 | 130,400,000 | 274.18% | 89.67% | 88.92% | 51,500,000 | 48,000,000 |
| Community Care Centres | 2,321,856 | 2,809,132 | 4,522,973 | 20,000,000 | 26,796,084 | 1,881,955 | 26,796,084 | 7,000,000 | -73.88% | -73.88% | 4.77% | 7,000,000 | 0 |
| Sub-Total: Capital Grants | 40,267,648 | 41,999,612 | 69,957,060 | 88,750,000 | 61,646,084 | 3,696,854 | 96,546,084 | 137,400,000 | 122.89% | 43.80% | 93.69% | 58,500,000 | 48,000,000 |
| Other Sundry Income | 2,690,839 | 1,016,083 | 879,212 | 1,116,769 | 1,116,769 | 478,994 | 719,204 | 1,219,455 | 9.19% | 69.56% | 0.83% | 1,281,654 | 1,344,455 |
| Sub-Total: Other Income | 2,690,839 | 1,016,083 | 879,212 | 1,116,769 | 1,116,769 | 478,994 | 719,204 | 1,219,455 | 9.19% | 69.56% | 0.83% | 1,281,654 | 1,344,455 |
| TOTAL OPERATING INCOME | 51,590,949 | 55,568,801 | 79,926,972 | 100,328,250 | 73,635,697 | 7,918,657 | 104,504,764 | 146,647,310 | 99.15% | 40.33% | 100.00% | 68,168,117 | 57,096,003 |
| Internal Recoveries | 2,435,577 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING INCOME | 54,026,526 | 57,913,956 | 79,926,972 | 100,328,250 | 73,635,697 | 7,918,657 | 104,504,764 | 146,647,310 | 99.15% | 40.33% | 100.00% | 68,168,117 | 57,096,003 |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| SPORT, RECREATION, ARTS AND CULTURE | | | | | | | | | | | | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------|----------------|----------------|----------------------|----------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 211,388,904 | 224,872,922 | 232,477,900 | 254,370,084 | 255,924,058 | 139,586,972 | 234,616,748 | 277,115,990 | 8.28% | 18.11% | 46.11% | 292,804,455 | 311,543,939 |
| Employee Related Costs - Overtime | 26,272,219 | 18,676,961 | 19,306,366 | 16,072,897 | 16,072,897 | 13,337,499 | 16,064,992 | 17,278,368 | 7.50% | 7.55% | 2.88% | 18,418,737 | 19,597,533 |
| Employee Related Costs - Social Contributions | 61,147,282 | 58,574,559 | 62,495,747 | 68,623,002 | 68,623,002 | 37,725,752 | 66,122,112 | 75,012,842 | 9.31% | 13.45% | 12.48% | 79,252,674 | 84,324,843 |
| Employee Related Costs - Salaries Capitalised | - | -2,382,457 | -738,877 | -4,111,101 | -4,111,101 | 0 | -4,111,101 | -4,515,329 | 9.83% | 9.83% | -0.75% | -4,813,341 | -5,121,395 |
| Sub-Total: Remuneration | 298,808,405 | 299,741,985 | 313,541,137 | 334,954,882 | 336,508,956 | 190,660,223 | 312,692,751 | 364,891,871 | 8.43% | 16.69% | 60.72% | 385,662,525 | 410,344,920 |
| Depreciation - Existing Assets | 94,522,772 | 99,213,295 | 94,388,115 | 126,231,314 | 126,231,314 | 73,634,932 | 98,680,915 | 131,280,567 | 4.00% | 33.04% | 21.85% | 137,844,595 | 144,736,824 |
| Sub-Total: Depreciation | 94,522,772 | 99,213,295 | 94,388,115 | 126,231,314 | 126,231,314 | 73,634,932 | 98,680,915 | 131,280,567 | 4.00% | 33.04% | 21.85% | 137,844,595 | 144,736,824 |
| Repairs and Maintenance - External Contractors | 25,738,669 | 21,252,139 | 16,905,725 | 17,018,143 | 17,496,990 | 10,554,690 | 15,587,413 | 18,565,105 | 6.10% | 19.10% | 3.09% | 19,467,663 | 20,421,570 |
| Repairs and Maintenance - Internal Maintenance Teams | 1,282,567 | 1,504,546 | 2,549,487 | 1,992,765 | 2,753,133 | 1,105,476 | 2,614,749 | 1,681,000 | -39.67% | -36.48% | 0.28% | 1,770,626 | 1,883,948 |
| Sub-Total: Repairs and Maintenance | 27,021,235 | 22,756,685 | 19,455,213 | 19,010,908 | 20,250,123 | 11,660,167 | 18,202,162 | 20,226,105 | -0.12% | 11.12% | 3.37% | 21,238,289 | 22,305,518 |
| Contracted Services - Existing Contracts | 71,801 | 515,791 | 461,295 | 508,510 | 688,510 | 69,878 | 450,714 | 4,854,467 | 605.07% | 977.06% | 0.81% | 4,854,024 | 5,242,346 |
| Sub-Total: Contracted Services | 71,801 | 515,791 | 461,295 | 508,510 | 688,510 | 69,878 | 450,714 | 4,854,467 | 605.07% | 977.06% | 0.81% | 4,854,024 | 5,242,346 |
| Grants & Subsidies Paid - Social/Educational/Sports | - | 0 | 0 | 150,000 | 150,000 | 40,744 | 0 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Grants and Subsidies | - | 0 | 0 | 150,000 | 150,000 | 40,744 | 0 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| General Expenses | 59,140,943 | 31,184,202 | 49,605,025 | 69,775,303 | 70,054,643 | 46,847,923 | 86,029,030 | 78,698,179 | 12.34% | -8.52% | 13.10% | 83,652,507 | 89,208,533 |
| Grants Expenditure | - | - | 2,880,854 | 2,775,000 | 3,186,363 | 842,948 | 3,186,363 | 997,000 | -68.71% | -68.71% | 0.17% | 997,000 | 0 |
| TOTAL OPERATING EXPENDITURE | 479,565,166 | 453,411,958 | 480,311,638 | 553,405,917 | 557,069,909 | 323,756,814 | 519,241,935 | 600,948,189 | 7.88% | 15.74% | 100.00% | 634,248,940 | 671,838,141 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 81,479,741 | 89,782,031 | 21,975,106 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 561,044,897 | 543,193,989 | 502,286,744 | 553,405,917 | 557,069,909 | 323,756,814 | 519,241,935 | 600,948,189 | 7.88% | 15.74% | 100.00% | 634,248,940 | 671,838,141 |
| OPERATING SURPLUS/(DEFICIT) | (507,018,371) | (485,280,033) | (422,359,772) | (463,077,667) | (483,434,112) | (315,838,167) | (414,737,171) | (454,300,879) | -6.03% | 9.54% | | (566,080,823) | (614,742,138) |
| Contribution to Capital Budget | - | 0 | 0 | 88,750,000 | 61,646,084 | 0 | 95,546,084 | 137,400,000 | 122.89% | 43.80% | | 58,500,000 | 48,000,000 |
| Total Transfers from Cash-Backed Reserves | - | 28,882,152 | 0 | 21,661,614 | 21,661,614 | 12,635,945 | 21,661,620 | 22,744,695 | 5.00% | 5.00% | | 23,881,929 | 25,076,025 |
| NET OPERATING SURPLUS/(DEFICIT) | (507,018,371) | (456,397,881) | (422,359,772) | (520,166,053) | (523,418,582) | (303,202,212) | (488,621,635) | (568,956,184) | 8.70% | 16.44% | | (600,698,894) | (637,666,113) |

Capital budget of the Sport, Recreation, Arts and Culture Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-------------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | 24,000,000 | | |
| Other Provincial Grants | 7,000,000 | 7,000,000 | |
| Revenue | 19,350,000 | 24,400,000 | 23,000,000 |
| Other Loan Funding | | 3,500,000 | 1,000,000 |
| USDG | 130,400,000 | 51,500,000 | 48,000,000 |
| Total | 156,750,000 | 86,400,000 | 72,000,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Benoni | 14,000,000 | | |
| Boksburg | 5,000,000 | | |
| Brakpan | 16,000,000 | 4,000,000 | |
| Corporate | 24,000,000 | 28,500,000 | 40,000,000 |
| Duduza | 16,500,000 | | |
| Germiston | 24,500,000 | 20,000,000 | 3,000,000 |
| Katlehong | 400,000 | | 3,000,000 |
| KwaThema | 10,000,000 | | |
| Kempton Park | | | 3,000,000 |
| Operational Equipment | 16,350,000 | 22,900,000 | 23,000,000 |
| Tsakane | 30,000,000 | 11,000,000 | |
| Total | 156,750,000 | 86,400,000 | 72,000,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|------------------------------|---------------------------|---------------------------|---------------------------|
| All wards | 9,000,000 | 11,000,000 | 30,000,000 |
| CBD / Developed, Residential | 39,000,000 | 24,000,000 | 6,000,000 |
| Developed, Residential | 6,500,000 | | 3,000,000 |
| Operational Equipment | 16,350,000 | 22,900,000 | 23,000,000 |
| Underdeveloped | 85,900,000 | 28,500,000 | 10,000,000 |
| Total | 156,750,000 | 86,400,000 | 72,000,000 |

The department is creating a number of libraries and cultural facilities, but the renewal of current assets is limited to less than 10%.

The financial sustainability of these non-income generating facilities is questioned as the assessment rate increases are not keeping up with the increased cost of the facilities.

Expected outcomes from the implementation of the Capital budget

The department is tasked with the following functions:

- Provision of Sport, Recreation, Arts and Cultural Facilities
- Preservation and promotion of Ekurhuleni's Heritage and Identity
- Transformation and Development of Library Media Resources

Utilisation of Sport, Recreation, Arts and Culture Programmes to enhance social cohesion. To address the above, the total budget for the department is R156,7m.

Some of the major projects include:

- R18m for the development of the Germiston Theatre
- R20m for the OR Tambo Narrative Centre funded by Gauteng Department of SRAC
- R9m for the construction of the Chris Hani Memorial and the Chris Hani Museum
- R16m each for the construction of the Tsakane and Brakpan Libraries
- R33m for the upgrading of 5 stadiums (Boksburg, Wattville, KwaThema and Duduza)
- R9,4m has also been provided for the rehabilitation of swimming pools including the Katlehong, Eden Park and Duduza swimming pools
- R10m has also been provided for vehicles.
- R14m for the construction of a Softball Field & Golf driving range in Tsakane

2.10.20 Transport Planning and Provision

The result statements of the department is contained in the IDP in Annexure A

Flagship Projects as pronounced by the Executive Mayor

Integrated Rapid Public Transport Network (IRPTN)

The Department of Transport Planning and Provision is responsible for the Integrated Rapid Transit Network (IRPTN). This project emanated from the Public Transport Action Strategy and Action Plan which was adopted by the National Cabinet in 2007. The strategy is aimed at accelerated modal upgrading and Integrated Public Transport Networks.

Ekurhuleni is one of the 12 Metros in the country identified to implement an IRPTN. The total budget for the project in 2013/14 is R301 742 185. Of this amount, National Treasury has granted the Department a grant of R243 543 000 and the difference of R58 199 185 is funded from Municipal Bond. In the coming year the focus will be on the following:

- Completion of the preliminary and detail design;
- Universal Access Plan;
- Public Transport Negotiations;
- Finalising the BRT structure and
- Initiating the Bus procurement processes amongst other.

Key Strategic projects of the Transport Department

| PROJECT NAME | PROJECT DESCRIPTION |
|---|--|
| Development of the Ekurhuleni Comprehensive Integrated Transport Plan (CITP). | This is a statutory requirement in terms of the National Land Transport Act No5 of 2009 to guide the municipalities on urban and transport planning. |
| Planning and implementation of Integrated Rapid Public Transport Network. | The project entails the introduction of a Bus Rapid Transit System (IRPTN) in Ekurhuleni from Tembisa to Vosloorus. The system will run on a dedicated lane and will have an integrated ticketing system. |
| Germiston Intermodal Facility. | This is a Joint Venture project between PRASA, Ekurhuleni and the Gauteng Department of Roads and Transport. Construction of a new overhead concourse station building, commercial- and intermodal facilities. |
| Katlehong Licensing Hub | This is the first fully fledged Licensing Hub that will be constructed in a township. Amongst some of the most important services that will be offered are: motor vehicle registration, Driver licensing and testing and also Vehicle Testing. |
| Municipal Buses Future Option Study. | This study is aimed at determining the possible options of integrating the municipal bus services into one company and how best can these |

| PROJECT NAME | PROJECT DESCRIPTION |
|--------------|-------------------------|
| | services be integrated. |

Operating budget of the Transport Department

The Transport department is responsible for the Transport Planning, Public Transport and Licensing function. The department is in the process of compiling a Comprehensive Integrated Public Transport Plan (CITP) that will guide the development transportation and spatial planning in the Metro.

The operating budget per category is attached hereto.

Table 72: Operating budget of the Transport Department

| TRANSPORT, PLANNING-AND PROVISION | | | | | | | | | | | | | |
|--|---------------------|--------------------|--------------------|--------------------|--------------------|---------------------|--------------------|--------------------|-----------------|-----------------|----------------|--------------------|--------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| INCOME | | | | | | | | | | | | | |
| Minor Income | 12,071,400 | 13,538,007 | 13,566,625 | 14,891,586 | 14,891,586 | 7,582,601 | 13,338,702 | 15,756,309 | 5.81% | 18.12% | 2.75% | 16,559,881 | 17,371,315 |
| Total: User Charges for Services | 12,071,400 | 13,538,007 | 13,566,625 | 14,891,586 | 14,891,586 | 7,582,601 | 13,338,702 | 15,756,309 | 5.81% | 18.12% | 2.75% | 16,559,881 | 17,371,315 |
| Rent of Facilities and Equipment - Other | (1,900) | 5,038 | 1,931 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-total: Rent of Facilities and Equipment | (1,900) | 5,038 | 1,931 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Other Fines | 1,079,050 | 917,350 | 824,450 | 1,000,000 | 1,000,000 | 350,050 | 658,600 | 1,000,000 | 0.00% | 51.84% | 0.17% | 1,051,000 | 1,102,499 |
| Sub-Total: Fines | 1,079,050 | 917,350 | 824,450 | 1,000,000 | 1,000,000 | 350,050 | 658,600 | 1,000,000 | 0.00% | 51.84% | 0.17% | 1,051,000 | 1,102,499 |
| Licenses & Permits | 3,546,953 | 646,220 | 752,014 | 67,528 | 67,528 | 1,081,335 | 67,528 | 1,000,000 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Income from Agency Services | 156,746,172 | 186,846,866 | 208,915,983 | 240,664,006 | 240,664,006 | 130,258,139 | 236,077,550 | 246,054,612 | 2.24% | 4.23% | 42.89% | 258,603,397 | 271,274,964 |
| Finance Management Grant | - | 0 | 0 | 0 | 0 | 2,500,000 | 0 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Operating Grants | - | 0 | 0 | 0 | 0 | 2,500,000 | 0 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Municipal Infrastructure Grant for Cities | - | 0 | 0 | 24,500,000 | 20,000,000 | 194,299 | 24,500,000 | 53,700,000 | 168.50% | 119.18% | 9.36% | 333,901,244 | 310,847,621 |
| Public Transport Infrastructure Grant | - | 0 | 0 | 50,000,000 | 53,092,350 | 9,635,165 | 55,592,350 | 243,543,000 | 358.72% | 338.09% | 42.45% | 0 | 0 |
| Sub-Total: Capital Grants | - | 0 | 0 | 74,500,000 | 73,092,350 | 9,829,464 | 80,092,350 | 297,243,000 | 306.67% | 271.13% | 51.81% | 333,901,244 | 310,847,621 |
| Other Sundry Income | 7,355,901 | 5,924,955 | 7,492,229 | 13,233,370 | 13,233,370 | 3,504,733 | 3,694,207 | 13,616,700 | 2.90% | 268.60% | 2.37% | 14,311,153 | 15,012,396 |
| Sub-Total: Other Income | 7,355,901 | 5,924,955 | 7,492,229 | 13,233,370 | 13,233,370 | 3,504,733 | 3,694,207 | 13,616,700 | 2.90% | 268.60% | 2.37% | 14,311,153 | 15,012,396 |
| TOTAL OPERATING INCOME | 180,797,577 | 207,878,436 | 231,563,232 | 344,356,490 | 345,448,840 | 152,606,322 | 333,928,937 | 573,670,621 | 66.07% | 71.79% | 100.00% | 624,426,675 | 615,608,795 |
| NET OPERATING INCOME | 180,797,577 | 207,878,436 | 231,563,232 | 344,356,490 | 345,448,840 | 152,606,322 | 333,928,937 | 573,670,621 | 66.07% | 71.79% | 100.00% | 624,426,675 | 615,608,795 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 114,934,044 | 125,394,580 | 130,255,812 | 144,965,201 | 144,965,201 | 80,341,414 | 132,216,876 | 161,529,241 | 11.43% | 22.17% | 55.26% | 172,190,167 | 183,210,335 |
| Employee Related Costs - Overtime | 10,246,890 | 12,575,774 | 11,542,440 | 15,487,271 | 15,487,271 | 7,773,317 | 12,032,652 | 16,648,816 | 7.50% | 38.36% | 5.70% | 17,747,638 | 18,883,487 |
| Employee Related Costs - Social Contributions | 37,377,195 | 36,318,676 | 39,228,484 | 41,874,306 | 41,874,306 | 23,383,345 | 41,874,274 | 45,510,154 | 8.68% | 8.68% | 15.57% | 48,513,827 | 51,618,710 |
| Sub-Total: Remuneration | 162,558,129 | 174,289,030 | 181,026,736 | 202,326,778 | 202,326,778 | 111,498,077 | 186,123,802 | 223,688,211 | 10.56% | 20.19% | 76.53% | 238,451,632 | 253,712,532 |
| Repairs and Maintenance - External Contractors | 12,072,833 | 10,367,403 | 13,573,822 | 13,668,190 | 13,713,190 | 8,909,811 | 12,457,519 | 15,037,846 | 9.66% | 20.71% | 5.14% | 15,804,787 | 16,579,213 |
| Repairs and Maintenance - Internal Maintenance Teams | 1,962,808 | 1,520,786 | 2,568,960 | 5,010,763 | 5,115,687 | 1,675,746 | 5,091,879 | 4,327,000 | -15.42% | -15.02% | 1.48% | 4,612,582 | 4,907,785 |
| Sub-Total: Repairs and Maintenance | 14,035,641 | 11,888,189 | 16,142,782 | 18,678,973 | 18,828,877 | 10,585,557 | 17,549,398 | 19,364,846 | 2.85% | 10.34% | 6.63% | 20,417,369 | 21,486,998 |
| Contracted Services - Existing Contracts | 4,630,481 | 5,662,108 | 5,153,692 | 3,189,321 | 3,189,321 | 1,151,046 | 2,696,380 | 7,135,960 | 123.75% | 164.65% | 2.44% | 7,706,837 | 8,323,384 |
| Sub-Total: Contracted Services | 4,630,481 | 5,662,108 | 5,153,692 | 3,189,321 | 3,189,321 | 1,151,046 | 2,696,380 | 7,135,960 | 123.75% | 164.65% | 2.44% | 7,706,837 | 8,323,384 |
| Grants & Subsidies Paid - Entities | - | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 | 100.00% | 100.00% | 0.51% | 0 | 0 |
| Sub-Total: Grants and Subsidies | - | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 | 100.00% | 100.00% | 0.51% | 0 | 0 |
| General Expenses | 17,027,533 | 18,992,597 | 23,085,468 | 26,268,301 | 27,331,101 | 14,315,798 | 25,585,067 | 40,601,610 | 48.55% | 58.69% | 13.89% | 43,014,201 | 45,930,682 |
| TOTAL OPERATING EXPENDITURE | 198,251,783 | 210,831,924 | 225,408,679 | 250,463,373 | 251,676,077 | 137,550,477 | 231,954,647 | 292,290,627 | 16.14% | 26.01% | 100.00% | 309,590,039 | 329,453,596 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 4,645,444 | 5,206,399 | 651,991 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 202,897,227 | 216,038,323 | 226,060,670 | 250,463,373 | 251,676,077 | 137,550,477 | 231,954,647 | 292,290,627 | 16.14% | 26.01% | 100.00% | 309,590,039 | 329,453,596 |
| OPERATING SURPLUS/(DEFICIT) | (22,099,650) | -8,159,887 | 5,492,561 | 93,893,117 | 93,772,763 | 15,055,845 | 101,974,290 | 281,379,994 | 200.07% | 175.93% | | 314,636,636 | 286,155,199 |
| Contribution to Capital Budget | - | 0 | 0 | 74,500,000 | 75,592,350 | 0 | 80,092,350 | 297,243,000 | 293.22% | 271.13% | | 333,901,244 | 310,847,621 |
| NET OPERATING SURPLUS/(DEFICIT) | (22,099,650) | -8,159,887 | 5,492,561 | 19,393,117 | 18,180,413 | 15,055,845 | 21,881,940 | -15,863,006 | -187.25% | -172.49% | | -19,064,608 | -24,692,422 |

Capital budget of the Transport Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | 58,199,185 | | |
| Other National Grants | 243,543,000 | | |
| Revenue | 22,192,000 | 38,092,000 | 6,200,000 |
| Other Loan Funding | | | 1,440,000 |
| USDG | 53,700,000 | 333,901,244 | 310,847,621 |
| Total | 377,634,185 | 371,993,244 | 317,047,621 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Boksburg | 14,500,000 | | |
| Corporate | 303,182,185 | 222,841,244 | 274,047,621 |
| Daveyton | - | 5,000,000 | 5,000,000 |
| Duduza | 5,000,000 | 10,000,000 | |
| Germiston | 5,000,000 | 25,000,000 | |
| Kempton Park | | 10,000,000 | 10,000,000 |
| Katlehong | 11,700,000 | 21,800,000 | |
| Operational Equipment | 20,752,000 | 36,652,000 | 6,200,000 |
| Tembisa | 2,500,000 | 10,700,000 | 21,800,000 |
| Thokoza | 10,000,000 | 20,000,000 | |
| Vosloorus | 5,000,000 | 10,000,000 | |
| Total | 377,634,185 | 371,993,244 | 317,047,621 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| All wards | 303,182,185 | 212,841,244 | 259,047,621 |
| CBD | 5,000,000 | 35,000,000 | 10,000,000 |
| Operational Equipment | 20,752,000 | 36,652,000 | 6,200,000 |
| Underdeveloped | 48,700,000 | 87,500,000 | 41,800,000 |
| Total | 377,634,185 | 371,993,244 | 317,047,621 |

Expected outcomes from the implementation of the Capital budget

The total budget for the department is R377.6m. Significant projects are:

- R301.7m for the IRPTN of which R243.5m which is funded by the Public Transport Infrastructure and Systems Grant from the National Department of Transport
- R39,5m for the upgrading of 6 taxi ranks (Germiston Station, Bluegumview, Palm Ridge, New Vosloorus, Phuthaditjaba and Ramaphosa)
- R14,7m for the establishment of the MVRA/DLTC in Katlehong and Tembisa
- R15m for the procurement of busses

Budget of the Brakpan Bus Company

The Brakpan Bus Company renders a bus service to the community of Brakpan and Tsakane. The company makes use of the facilities of Council and leases a significant portion of their buses from the EMM on a nominal lease basis.

The Company is mainly funded from a provincial subsidy, but due to the non-finalisation of the contract between the BBC and the GPG, the sustainability of the subsidy is in question. The subsidy is currently lower than what it should be and is the subject of a negotiation process with Gauteng Province at present.

The budget of the entity is reflected below:

Table 73: Budget of the Brakpan Bus Company

| BRAKPAN BUS COMPANY | | | | | | | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|-------------------|-------------------|----------------|----------------|----------------|
| FINANCIAL PERIOD | F-03 2008/09 | F-02 2009/10 | F-01 2010/11 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2012/13 | % B to B | % P to B | % Of Total |
| INCOME | | | | | | | | | | | |
| Minor Income (Bus Services Rendered) | 6,342,320 | 5,858,194 | 7,397,104 | 8,243,663 | 8,203,426 | 3,795,596 | 8,203,426 | 10,459,890 | 27.51% | 27.51% | 32.91% |
| Total: User Charges for Services | 6,342,320 | 5,858,194 | 7,397,104 | 8,243,663 | 8,203,426 | 3,795,596 | 8,203,426 | 10,459,890 | 27.51% | 27.51% | 32.91% |
| Rent of Facilities and Equipment - Other (Bus Hire) | | | | 3,837,948 | 3,392,781 | 1,821,463 | 3,392,781 | 4,812,674 | 41.85% | 41.85% | 15.14% |
| Sub-total: Rent of Facilities and Equipment | 0 | 0 | 0 | 3,837,948 | 3,392,781 | 1,821,463 | 3,392,781 | 4,812,674 | 41.85% | 41.85% | 15.14% |
| Interest Earned - Bank Balances / (Interest on overdraft) | 558,588 | 452,731 | 423,463 | 440,454 | 440,454 | 223,244 | 440,454 | 60,000 | -86.38% | -86.38% | 0.19% |
| Sub-Total: Interest Earned | 558,588 | 452,731 | 423,463 | 440,454 | 440,454 | 223,244 | 440,454 | 60,000 | -86.38% | -86.38% | 0.19% |
| Operating Grants & Subsidies - (Bus Subsidy) | 12,779,000 | 11,012,000 | 11,728,781 | 12,000,000 | 12,000,000 | 5,508,896 | 12,000,000 | 16,452,481 | | | 51.76% |
| Sub-Total: Operating Grants | 12,779,000 | 11,012,000 | 11,728,781 | 12,000,000 | 12,000,000 | 5,508,896 | 12,000,000 | 16,452,481 | | | 51.76% |
| TOTAL OPERATING INCOME | 19,679,908 | 17,322,925 | 19,549,348 | 24,522,065 | 24,036,661 | 11,349,199 | 24,036,661 | 31,785,045 | 32.24% | 32.24% | 100.00% |
| Internal Recoveries | | | | | | | | | | | |
| NET OPERATING INCOME | 19,679,908 | 17,322,925 | 19,549,348 | 24,522,065 | 24,036,661 | 11,349,199 | 24,036,661 | 31,785,045 | 32.24% | 32.24% | 100.00% |
| Year on Year Increase | 84.15% | -11.98% | 12.85% | 24.60% | 38.76% | | 0.00% | 32.24% | | | |
| EXPENDITURE | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 6,117,331 | 6,551,977 | 7,463,904 | 8,622,782 | 8,622,782 | 4,338,176 | 8,622,782 | 12,340,748 | 43.12% | 43.12% | 39.86% |
| Remuneration of Directors | | | | 450,000 | 600,000 | 377,500 | 600,000 | 645,000 | 7.50% | 7.50% | 2.08% |
| Sub-Total: Remuneration | 6,117,331 | 6,551,977 | 7,463,904 | 9,072,782 | 9,222,782 | 4,715,676 | 9,222,782 | 12,985,748 | 40.80% | 40.80% | 41.94% |
| Sub-Total: Bad Debt Provision | 20,377 | 13,958 | 400 | 8,250 | 8,250 | 0 | 8,250 | 0 | -100.00% | -100.00% | 0.00% |
| Depreciation - Existing Assets | 268,396 | 149,884 | 1,673,376 | 3,360,937 | 1,760,377 | 903,386 | 1,760,377 | 2,755,025 | 56.50% | 56.50% | 8.90% |
| Sub-Total: Depreciation | 268,396 | 149,884 | 1,673,376 | 3,360,937 | 1,760,377 | 903,386 | 1,760,377 | 2,755,025 | 56.50% | 56.50% | 8.90% |
| Repairs and Maintenance - External Contractors | 31,893 | 61,074 | 55,188 | 136,830 | 136,830 | 64,558 | 136,830 | 110,412 | | | 0.36% |
| Sub-Total: Repairs and Maintenance | 31,893 | 61,074 | 55,188 | 136,830 | 136,830 | 64,558 | 136,830 | 110,412 | | | 0.36% |
| Interest Expense - Current External Borrowings | | | 259,786 | 1,578,528 | 1,104,969 | 277,428 | 1,104,969 | 1,276,169 | 15.49% | 15.49% | 4.12% |
| Interest Expense - New External Borrowings | | | 9,432,360 | 9,783,920 | 5,363,449 | 5,363,449 | 11,042,833 | 13,835,390 | 25.29% | 25.29% | 44.68% |
| Sub-Total: Interest Expense | 0 | 0 | 259,786 | 1,578,528 | 1,104,969 | 277,428 | 1,104,969 | 1,276,169 | 15.49% | 15.49% | 4.12% |
| General Expenses | 9,501,782 | 7,162,927 | | | | | | | | | |
| Loss on Sale of Assets | 8,855 | | | | | | | | | | |
| TOTAL OPERATING EXPENDITURE | 15,948,634 | 13,939,820 | 18,886,729 | 23,941,247 | 23,276,041 | 11,324,497 | 23,276,041 | 30,962,744 | 33.02% | 33.02% | 100.00% |
| Internal Transfers: | | | | | | | | | | | |
| Internal Charges | | | | | | | | | | | |
| NET OPERATING EXPENDITURE | 15,948,634 | 13,939,820 | 18,886,729 | 23,941,247 | 23,276,041 | 11,324,497 | 23,276,041 | 30,962,744 | 33.02% | 33.02% | 100.00% |
| Year on Year Increase | 34.36% | -12.60% | 35.49% | 50.11% | 66.98% | | 0.00% | 33.02% | | | |
| OPERATING SURPLUS/(DEFICIT) | 3,731,274 | 3,383,105 | 662,619 | 580,818 | 760,620 | 24,702 | 760,620 | 822,301 | | | |
| Contribution to Capital Budget | | | | | | | | | | | |
| Taxation | 870,020 | 945,439 | 183,694 | 162,629 | 212,974 | 6,917 | 212,974 | 8,680,000 | | | |
| NET OPERATING SURPLUS/(DEFICIT) | 2,861,254 | 2,437,666 | 478,925 | 418,189 | 547,646 | 17,785 | 547,646 | -8,087,943 | | | |

2.10.21 Waste Management Department

The result statements of the department is contained in the IDP in Annexure A

Key Strategic Projects of the Waste Management Department

| NAME OF THE PROJECT | BRIEF DESCRIPTION |
|--|--|
| Cleaning and rehabilitation of illegal dumping hot spots | 100 hot spots program -Clean and rehabilitate identified illegal dumping hot spots |
| Waste to Bio-Fuel | Conversion of methane gas to bio-fuel for EMM refuse collection fleet |
| Waste Business Re-engineering | Business improvement program aimed at improving current systems, maximising efficiency and minimising costs <ul style="list-style-type: none"> • Waste collection improvement plan • Area street cleaning improvement plan • Business/bulk waste improvement • Refuse management information system • Fixed collection calendar |
| Cooperatives in Waste Management Services | Establishment of cooperatives to render waste management services in informal settlements |
| Norms and standards for Waste Management | Framework for norms and standards developed and implemented |

Draft Operating budget of the Waste Management Department

Waste Management Department provides a wide range of waste management services to approximately one million formal and informal households. Approximately 1.6 million tons of waste is collected and disposed of by the department annually, this is in addition to that collected and disposed of by private service providers. Waste Management Services provides two categories of services, viz refuse removal services to households and commercial (business) services.

The Council services includes the collection and disposal of domestic, business and putrescible waste, street cleaning, area cleaning, the management of litter bins, the collection of illegally dumped waste, the collection and disposal of animal carcasses found in public places and the operation of mini sites. The commercial services, which WMS provides in competition with other private waste management companies, includes the bulk collection services, the collection and disposal of hazardous waste, composting, recycling activities and the operation of landfill sites. The services can be further subdivided into core and non-core services which are either billable or non billable, depending on the service offering. The billable services are revenue generating whilst the non-billable services are social services, the costs of which are funded through rates and taxes levied by the Metro.

The above is a traditional cradle to grave process which entails collection, transportation and disposal. The department is faced with challenges of air space availability, greenhouse gas emissions, increased costs of collection, transportation and disposal, illegal dumping amongst others. Implementation of the waste hierarchy requires changes in the

way products are designed and manufactured in order to promote their re-use and recycling, giving effect to the concept of cradle to cradle waste management approach. Cradle to grave management ensures that once a product reaches the end of its life span, its component parts are recovered, reused or recycled. Integrated waste management requires the implementation of a hierarchical approach to waste management, i.e. a sequential application of waste prevention/minimisation, recycling and re-use, treatment, and ultimately disposal. Hence, recycling is an integral activity in the way waste management will be implemented in the department.

The policy and strategy vision for these preventive and proactive waste management steps are, that the rate of increase of waste disposed to landfill sites will be slowed down and informal salvaging at landfills will decrease. Natural resources (renewable and non-renewable) will be better conserved, landfill air-space will be more effectively utilised, and pollution and environmental degradation will be reduced. In addition, recycling has the potential for job creation, by promoting entrepreneurs to establish community collection systems and recycling centers. Increased reliable and cost effective waste collection services will be realised by providing refuse removal services to business, in formal areas, households in in-formal areas, indigent households, rehabilitate illegal dumping sites, upgrading of mini-dumping sites. Waste treatment facilities, composting facilities will be developed using the capital budget provided.

The department is increasing compliance with relevant legislation governing landfill sites by extracting of methane gas, monitoring methane emissions from land-fill sites, monitoring quality of underground water in respect of landfill sites, monitoring the quality of surface water in respect of landfill sites, waste received is compacted into cells and covered daily, maintenance of closed landfill sites will be implemented, rehabilitation of closed landfill sites, increased recycling of waste material, capacitate communities to undertake recycling, training of interested persons in recycling and other environmental issues. In addition, recycling has the potential for job creation and is a viable alternative to informal salvaging at landfills, which is undesirable due to the associated problems of health and safety. Improved education and awareness on environmental issues, conduct school programmers on environmental awareness, waste prevention, minimization, re-use, recycling, treatment and ultimately disposal

Table 74: Operating budget of the Waste Management Department

| WASTE MANAGEMENT | | | | | | | | | | | | | |
|---|--------------------|----------------------|----------------------|----------------------|----------------------|---------------------|----------------------|----------------------|-----------------|-----------------|----------------|----------------------|----------------------|
| FINANCIAL PERIOD | | | | | | | | | | | | | |
| | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| INCOME | | | | | | | | | | | | | |
| Interest Earned - Outstanding Debtors | 43,630,387 | 31,382,502 | 28,343,496 | 23,483,500 | 23,483,500 | 21,243,356 | 32,136,176 | 26,983,500 | 14.90% | -16.03% | 2.02% | 29,681,850 | 31,907,989 |
| Sub-total: Penalties and Interest on Debtors | 43,630,387 | 31,382,502 | 28,343,496 | 23,483,500 | 23,483,500 | 21,243,356 | 32,136,176 | 26,983,500 | 14.90% | -16.03% | 2.02% | 29,681,850 | 31,907,989 |
| Solid Waste Income | 564,339,330 | 618,192,526 | 738,397,520 | 872,590,226 | 872,590,226 | 498,663,205 | 877,987,151 | 1,036,451,475 | 18.78% | 18.05% | 77.75% | 1,140,096,623 | 1,225,603,870 |
| Departmental Usage | - | 0 | 76,982,869 | 92,020,905 | 92,020,905 | 36,525,266 | 91,861,325 | 111,370,581 | 21.03% | 21.24% | 8.35% | 122,507,640 | 131,695,714 |
| Sub-total: Solid Waste Sales | 564,339,330 | 618,192,526 | 815,360,389 | 964,611,131 | 964,611,131 | 535,188,471 | 969,848,476 | 1,147,822,056 | 18.99% | 18.35% | 86.10% | 1,262,604,263 | 1,357,299,584 |
| Total: User Charges for Services | 564,339,330 | 618,192,526 | 815,360,389 | 964,611,131 | 964,611,131 | 535,188,471 | 969,848,476 | 1,147,822,056 | 18.99% | 18.35% | 86.10% | 1,262,604,263 | 1,357,299,584 |
| Equitable Share | - | 326,803,123 | 365,164,326 | 405,412,118 | 405,412,118 | 304,034,936 | 405,412,118 | 91,679,540 | -77.39% | -77.39% | 6.88% | 105,431,471 | 121,246,192 |
| Sub-Total: Operating Grants | 16,260,175 | 14,974,047 | 44,768,043 | 2,700,000 | 2,700,000 | 0 | 2,700,000 | 66,632,000 | 2367.85% | 2367.85% | 5.00% | 88,516,800 | 38,000,000 |
| Municipal Infrastructure Grant for Cities | - | 14,974,047 | 44,768,043 | 2,700,000 | 2,700,000 | 0 | 2,700,000 | 66,632,000 | 2367.85% | 2367.85% | 5.00% | 88,516,800 | 38,000,000 |
| Sub-Total: Capital Grants | 16,260,175 | 14,974,047 | 44,768,043 | 2,700,000 | 2,700,000 | 0 | 2,700,000 | 66,632,000 | 2367.85% | 2367.85% | 5.00% | 88,516,800 | 38,000,000 |
| Carbon Credits | - | 0 | 0 | 5,000,000 | 5,000,000 | 0 | 0 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| Other Sundry Income | 127,308 | 37,247 | 147,512 | 0 | 0 | 30,083 | 30,083 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Sub-Total: Other Income | 127,308 | 37,247 | 147,512 | 5,000,000 | 5,000,000 | 30,083 | 30,083 | 0 | -100.00% | 0.00% | 0.00% | 0 | 0 |
| TOTAL OPERATING INCOME | 624,357,201 | 991,389,445 | 1,253,783,765 | 1,401,206,749 | 1,401,206,749 | 860,496,846 | 1,410,126,853 | 1,333,117,096 | -4.86% | -5.46% | 100.00% | 1,486,234,384 | 1,548,453,765 |
| Internal Recoveries | 58,876,268 | 68,680,993 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING INCOME | 683,233,469 | 1,060,070,438 | 1,253,783,765 | 1,401,206,749 | 1,401,206,749 | 860,496,846 | 1,410,126,853 | 1,333,117,096 | -4.86% | -5.46% | 100.00% | 1,486,234,384 | 1,548,453,765 |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| WASTE MANAGEMENT | | | | | | | | | | | | | |
|---|----------------------|--------------------|--------------------|----------------------|----------------------|---------------------|----------------------|----------------------|----------------|----------------|----------------|----------------------|----------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| EXPENDITURE | | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 157,930,251 | 161,065,873 | 179,568,281 | 228,854,868 | 223,854,868 | 110,405,490 | 195,844,162 | 244,002,035 | 9.00% | 24.72% | 20.11% | 260,106,167 | 276,752,966 |
| Employee Related Costs - Overtime | 44,444,905 | 49,963,390 | 52,854,057 | 38,547,073 | 38,547,073 | 33,887,942 | 38,531,358 | 41,438,105 | 7.50% | 7.54% | 3.41% | 44,173,018 | 47,000,092 |
| Employee Related Costs - Social Contributions | 42,100,519 | 41,499,374 | 44,954,215 | 53,018,879 | 53,018,879 | 27,753,973 | 48,582,117 | 56,338,908 | 6.26% | 15.97% | 4.64% | 60,087,276 | 63,900,943 |
| Employee Related Costs - Salaries Capitalised | (425,453) | -990,068 | -796,940 | -5,302,777 | -5,302,777 | 0 | -5,302,777 | -5,824,177 | 9.83% | 9.83% | -0.48% | -6,208,573 | -6,600,922 |
| Sub-Total: Remuneration | 244,050,222 | 251,538,569 | 276,579,613 | 315,117,843 | 310,117,843 | 172,027,404 | 335,954,860 | 335,954,871 | 8.33% | 21.08% | 27.68% | 358,127,888 | 381,048,079 |
| Bad Debts (Provision for Bad Debts) - additional target | 49,854,173 | 52,117,993 | 51,709,032 | 67,988,308 | 67,988,308 | 53,391,934 | 67,988,308 | 54,719,134 | -19.52% | -19.52% | 4.51% | 62,151,050 | 67,905,420 |
| Sub-Total: Bad Debt Provision | 49,854,173 | 52,117,993 | 51,709,032 | 67,988,308 | 67,988,308 | 53,391,934 | 67,988,308 | 54,719,134 | -19.52% | -19.52% | 4.51% | 62,151,050 | 67,905,420 |
| Depreciation - Existing Assets | 27,118,064 | 22,612,391 | 22,087,947 | 50,812,509 | 50,812,509 | 29,640,632 | 30,214,963 | 52,845,010 | 4.00% | 74.90% | 4.35% | 55,487,260 | 56,261,623 |
| Sub-Total: Depreciation | 27,118,064 | 22,612,391 | 22,087,947 | 50,812,509 | 50,812,509 | 29,640,632 | 30,214,963 | 52,845,010 | 4.00% | 74.90% | 4.35% | 55,487,260 | 56,261,623 |
| Repairs and Maintenance - External Contractors | 80,878,305 | 79,370,369 | 79,537,358 | 88,446,495 | 91,227,245 | 42,167,212 | 84,826,227 | 94,768,596 | 3.88% | 11.72% | 7.81% | 99,601,797 | 104,482,283 |
| Repairs and Maintenance - Internal Maintenance Teams | 3,232,920 | 3,084,963 | 3,013,050 | 8,565,884 | 8,795,036 | 1,530,323 | 8,744,444 | 5,145,700 | -41.49% | -41.15% | 0.42% | 5,485,316 | 5,636,376 |
| Sub-Total: Repairs and Maintenance | 84,111,226 | 82,455,332 | 82,550,408 | 97,012,379 | 100,022,281 | 43,697,536 | 93,570,671 | 99,914,296 | -0.11% | 6.78% | 8.23% | 105,087,113 | 110,318,659 |
| Interest Expense - Current External Borrowings | 26,096,277 | 49,685,759 | 39,239,480 | 58,244,433 | 58,244,433 | 23,668,553 | 62,069,973 | 67,324,011 | 15.59% | 8.46% | 5.55% | 91,885,647 | 89,048,814 |
| Sub-Total: Interest Expense | 26,096,277 | 49,685,759 | 39,239,480 | 58,244,433 | 58,244,433 | 23,668,553 | 62,069,973 | 67,324,011 | 15.59% | 8.46% | 5.55% | 91,885,647 | 89,048,814 |
| Contracted Services - Existing Contracts | 213,302,518 | 207,938,172 | 224,297,731 | 220,058,555 | 226,358,555 | 99,630,499 | 218,617,146 | 233,976,310 | 3.37% | 7.03% | 19.28% | 252,694,413 | 272,909,966 |
| Sub-Total: Contracted Services | 213,302,518 | 207,938,172 | 224,297,731 | 220,058,555 | 226,358,555 | 99,630,499 | 218,617,146 | 233,976,310 | 3.37% | 7.03% | 19.28% | 252,694,413 | 272,909,966 |
| Grants & Subsidies Paid - Social/Educational/Sports | - | 0 | 0 | 20,000,000 | 20,000,000 | 1,439,560 | 16,000,000 | 57,823,553 | 189.12% | 261.40% | 4.76% | 66,497,086 | 76,471,649 |
| Grants & Subsidies Paid - Free Basic Services - Indigents | - | 25,032,805 | 28,527,965 | 46,841,071 | 46,841,071 | 20,246,280 | 31,433,831 | 33,855,987 | -27.72% | 7.71% | 2.79% | 38,934,385 | 44,774,543 |
| Sub-Total: Grants and Subsidies | - | 25,032,805 | 28,527,965 | 66,841,071 | 66,841,071 | 21,685,840 | 47,433,831 | 91,679,540 | 37.16% | 93.28% | 7.55% | 105,431,471 | 121,246,192 |
| General Expenses | 74,903,327 | 74,771,250 | 55,838,168 | 257,942,679 | 255,095,006 | 104,580,822 | 240,015,637 | 277,104,056 | 8.63% | 15.45% | 22.83% | 301,488,846 | 329,017,330 |
| TOTAL OPERATING EXPENDITURE | 719,435,808 | 766,152,271 | 780,827,345 | 1,134,017,777 | 1,135,480,006 | 548,323,219 | 1,037,365,389 | 1,213,517,228 | 6.87% | 16.98% | 100.00% | 1,332,353,688 | 1,429,756,083 |
| Internal Transfers: | | | | | | | | | | | | | |
| Internal Charges | 81,756,271 | 92,330,735 | 199,715,165 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 801,192,079 | 858,483,006 | 980,542,510 | 1,134,017,777 | 1,135,480,006 | 548,323,219 | 1,037,365,389 | 1,213,517,228 | 6.87% | 16.98% | 100.00% | 1,332,353,688 | 1,429,756,083 |
| OPERATING SURPLUS/(DEFICIT) | (117,958,610) | 201,587,432 | 273,241,256 | 267,188,972 | 265,726,743 | 312,173,626 | 372,761,464 | 119,599,868 | -54.99% | -67.92% | | 153,880,696 | 118,697,682 |
| Contribution to Capital Budget | - | 0 | 0 | 2,700,000 | 2,700,000 | 0 | 2,700,000 | 66,632,000 | 2367.85% | 2367.85% | | 88,516,800 | 38,000,000 |
| Total Transfers from Cash-Backed Reserves | - | 18,212,472 | 0 | 13,659,357 | 13,659,357 | 7,967,960 | 13,659,360 | 14,342,325 | 5.00% | 5.00% | | 15,059,441 | 15,812,413 |
| NET OPERATING SURPLUS/(DEFICIT) | (117,958,610) | 219,799,904 | 273,241,256 | 278,148,329 | 276,686,100 | 320,141,586 | 383,720,824 | 67,310,193 | -7.56% | -82.46% | | 80,423,337 | 96,510,095 |

Capital budget of the Waste Management Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|--------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | 10,000,000 | | |
| Revenue | 43,400,000 | 18,400,000 | 10,800,000 |
| Other Loan Funding | | 35,000,000 | 115,000,000 |
| USDG | 66,632,000 | 88,516,800 | 38,000,000 |
| Total | 120,032,000 | 141,916,800 | 163,800,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Brakpan | 15,000,000 | 5,000,000 | 4,000,000 |
| Corporate | 40,000,000 | 42,500,000 | 124,500,000 |
| Germiston | 5,000,000 | 15,000,000 | |
| KwaThema | 6,700,000 | 15,000,000 | 2,000,000 |
| Operational Equipment | 48,332,000 | 54,416,800 | 31,300,000 |
| Vosloorus | 5,000,000 | 10,000,000 | 2,000,000 |
| Total | 120,032,000 | 141,916,800 | 163,800,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|------------------------|---------------------------|---------------------------|---------------------------|
| All Wards | | | 35,000,000 |
| CBD | 5,000,000 | 15,000,000 | 8,500,000 |
| Developed, Residential | 19,000,000 | 5,000,000 | 12,000,000 |
| Operational Equipment | 50,332,000 | 58,916,800 | 30,000,000 |
| Underdeveloped | 45,700,000 | 63,000,000 | 76,000,000 |
| Total | 120,032,000 | 141,916,800 | 163,800,000 |

Expected outcomes from the implementation of the Capital budget

The waste management services directorate renders the following main services:

- Waste collection
- Waste disposal and landfill management

The total budget of the department is R120m. The unavailability of specialised vehicles which as a result impact on the collection of waste has been addressed on the 2013/14 budget as follows:

- R42,9m has been provided for the supply and delivery of refuse removal vehicles to address the service delivery backlog and also addressing new developments.

Some of the key projects:

- R31,7m has been provided for the cell and storm water development at the Weltevreden and Rietfontein, Rooikraal, Brakpan, Simmer & Jack and Platkop landfill sites to comply with legislation.
- R4m for the supply of bulk containers
- R28m for the development as well as the upgrading of public offloading/recycling facilities
- R10m for the installation of gas flares and wells

2.10.22 Water and Sanitation

The result statements of the department is contained in the IDP in Annexure A

Key Strategic Projects of the Water and Sanitation Department

| PROJECT NAME | PROJECT DESCRIPTION |
|---|--|
| Rainwater harvesting network | The project aims to investigate options that can be implemented with a view of collecting rainwater for use in order to reduce potable water usage. |
| Reduction in Non-Revenue Water | There are various projects within this programme, some of which are listed below: 1) Replacement of mid-block water pipelines within EMM. 2) Domestic leak repairs and meter replacement in the Tsakane area. 3) Bulk metering audit and consolidation for Wadeville industrial area. 4) Investigate and implement water saving devices for Council buildings. |
| Enhance water management information and revenue system | This project is aimed at sourcing management system that can be utilized to manage the distribution system with a view to manage revenue, identify losses and maintain infrastructure. The projects include: 1) Telemetry system 2) Maintenance system 3) Infrastructure Management Query Station |
| Project <i>Xixima</i> | Implementation of sustainable sanitation solution in prioritized informal settlements. |
| Installation of services for low cost housing developments. | Installation of Water services infrastructure in Palm Ridge |

Operating budget of the Water and Sanitation Department

Bulk purchase of water comprises 51.36% (R1,923,870,255) of the Water Service expenditure.

The waste water treatment services by ERWAT comprise 12.58% of the total expenditure budget of Water Services. The amount provided on the 2013/2014 budget for this service amounts to R471,077,279. ERWAT's motivation for this increase is the growth in flow and the need to extend and improve the various Waste Water Treatment Works.

To address critically required maintenance and the refurbishment of water and sewer infrastructure, a 2% maintenance levy, calculated as a percentage of total income was approved for the 2012/13 financial year. It is recommended that this levy be maintained at 2% for 2013/14.

The greatest challenge facing the department is the Non-Revenue Water. Non-Revenue water are currently at 29% and the department aims to reduce this through the implementation of additional repairs and maintenance works, the renewal of infrastructure

as well as the installation of water meters in areas previously unmetered. Special provision is made on the 2013/14 Capital Budget for a water loss eradication project in order to reduce the water losses.

The operating budget per category is attached hereto.

Table 75: Operating budget of the Water and Sanitation Department

| WATER AND SANITATION | | | | | | | | | | | | | |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------|-----------------|----------------|----------------------|----------------------|
| FINANCIAL PERIOD | F-03 2009/10 | F-02 2010/11 | F-01 2011/12 | F00 ORG BUDGET | F00 ADJ. BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2013/14 | % B to B | % P to B | % Of Total | F02 2014/15 | F03 2015/16 |
| INCOME | | | | | | | | | | | | | |
| Interest Earned - Outstanding Debtors | 160,198,058 | 125,230,185 | 116,144,351 | 107,018,600 | 107,018,600 | 85,342,960 | 114,413,733 | 120,000,000 | 12.13% | 4.88% | 2.59% | 132,000,000 | 145,200,000 |
| Sub-total: Penalties and Interest on Debtors | 160,198,058 | 125,230,185 | 116,144,351 | 107,018,600 | 107,018,600 | 85,342,960 | 114,413,733 | 120,000,000 | 12.13% | 4.88% | 2.59% | 132,000,000 | 145,200,000 |
| Sanitation Income | 415,500,821 | 880,949,490 | 937,643,038 | 1,065,899,817 | 1,065,899,817 | 583,834,295 | 1,041,222,609 | 1,102,894,189 | 3.47% | 5.92% | 23.78% | 1,185,611,253 | 1,274,532,096 |
| Departmental Usage | - | 0 | 5,650,815 | 13,104,710 | 13,104,710 | 4,722,443 | 6,315,335 | 29,874,119 | 127.96% | 373.04% | 0.64% | 32,114,678 | 34,523,279 |
| Less: Income foregone | - | 179,417,880 | 208,557,046 | 240,986,816 | 240,986,816 | 129,089,840 | 252,342,078 | 269,905,000 | 12.00% | 6.96% | 5.82% | 290,147,875 | 311,908,966 |
| Sub-total: Net Sanitation Sales | 415,500,821 | 701,531,630 | 734,736,806 | 838,017,711 | 838,017,711 | 459,466,899 | 795,195,866 | 862,863,308 | 2.96% | 8.51% | 18.60% | 927,578,056 | 997,146,409 |
| Water Sales | 1,460,433,824 | 2,017,040,092 | 2,345,734,873 | 2,677,209,590 | 2,677,209,590 | 1,476,778,260 | 2,572,590,312 | 2,854,756,616 | 6.63% | 10.97% | 61.54% | 3,140,232,278 | 3,454,255,509 |
| Departmental Usage | - | 242,553,055 | 269,106,202 | 298,356,218 | 298,356,218 | 166,602,676 | 312,954,792 | 327,654,000 | 9.82% | 4.70% | 7.06% | 360,419,400 | 396,461,340 |
| Less: Income foregone | - | 1,774,487,037 | 2,118,393,530 | 2,414,588,696 | 2,414,588,696 | 1,340,521,031 | 2,291,797,312 | 2,574,470,282 | 6.62% | 12.33% | 55.50% | 2,831,917,311 | 3,115,109,045 |
| Sub-total: Net Water Sales | 1,460,433,824 | 2,476,018,667 | 2,853,130,336 | 3,252,606,407 | 3,252,606,407 | 1,799,887,930 | 3,086,893,178 | 3,437,333,590 | 5.68% | 11.35% | 74.10% | 3,769,495,367 | 4,112,285,454 |
| Total: User Charges for Services | 1,875,934,645 | 2,476,018,667 | 2,853,130,336 | 3,252,606,407 | 3,252,606,407 | 1,799,887,930 | 3,086,893,178 | 3,437,333,590 | 5.68% | 11.35% | 74.10% | 3,769,495,367 | 4,112,285,454 |
| Disconnection Fees | 8,204 | 17,335 | 13,458 | 20,000 | 20,000 | 46,279 | 4,037 | 70,000 | 250.00% | 1633.96% | 0.00% | 73,570 | 77,175 |
| Sub-Total: Fines | 8,204 | 17,335 | 13,458 | 20,000 | 20,000 | 46,279 | 4,037 | 70,000 | 250.00% | 1633.96% | 0.00% | 73,570 | 77,175 |
| Operating Grants & Subsidies - Other | 14,788,586 | 2,471,277 | 0 | 0 | 0 | 0 | 0 | 175,084,650 | 100.00% | 100.00% | 3.77% | 199,596,501 | 206,582,379 |
| Equitable Share | - | 645,975,560 | 721,802,252 | 801,358,072 | 801,358,072 | 600,970,811 | 801,358,072 | 627,883,320 | -21.65% | -21.65% | 13.54% | 683,666,123 | 744,501,792 |
| Finance Management Grant | - | 0 | 49,932,719 | 50,000,000 | 50,000,000 | 98,702,751 | 50,000,000 | 50,000,000 | -77.12% | 0.19% | 1.08% | 50,000,000 | 50,000,000 |
| Sub-Total: Operating Grants | 14,788,586 | 648,446,837 | 771,734,971 | 851,358,072 | 1,019,905,510 | 699,673,562 | 851,358,072 | 852,967,970 | -16.37% | 0.19% | 18.39% | 933,262,624 | 1,001,084,171 |
| Capital Grants - Other | 9,118,894 | 5,796,449 | 14,382,720 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| Municipal Infrastructure Grant for Cities | 7,519,488 | 45,110,155 | 342,823,275 | 185,040,000 | 206,623,451 | 48,539,617 | 185,040,000 | 226,900,000 | 9.81% | 22.62% | 4.89% | 204,617,455 | 146,600,000 |
| Sub-Total: Capital Grants | 16,638,382 | 50,906,604 | 357,205,995 | 185,040,000 | 206,623,451 | 48,539,617 | 185,040,000 | 226,900,000 | 25.00% | 22.62% | 4.89% | 204,617,455 | 146,600,000 |
| Essential Services | 133,907 | 1,109,977 | 3,570,614 | 1,200,000 | 1,200,000 | 454,937 | 1,462,885 | 1,500,000 | 25.00% | 2.54% | 0.03% | 1,576,500 | 1,653,748 |
| Other Sundry Income | 31,006 | 52,522 | 2,304 | 11,077 | 11,077 | 264,374 | 264,375 | 1,100 | -90.07% | -99.58% | 0.00% | 1,155 | 1,210 |
| Sub-Total: Other Income | 164,912 | 1,162,499 | 3,572,918 | 1,211,077 | 1,211,077 | 719,311 | 1,727,260 | 1,501,100 | 23.95% | -13.09% | 0.03% | 1,577,655 | 1,654,958 |
| TOTAL OPERATING INCOME | 2,067,732,786 | 3,301,782,127 | 4,101,802,028 | 4,397,254,156 | 4,587,385,045 | 2,634,309,658 | 4,239,536,280 | 4,638,772,660 | 1.12% | 9.42% | 100.00% | 5,031,026,671 | 5,406,871,758 |
| Internal Recoveries | 229,561,604 | 223,045,107 | 0 | 0 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING INCOME | 2,297,294,391 | 3,524,827,234 | 4,101,802,028 | 4,397,254,156 | 4,587,385,045 | 2,634,309,658 | 4,239,536,280 | 4,638,772,660 | 1.12% | 9.42% | 100.00% | 5,031,026,671 | 5,406,871,758 |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| WATER AND SANITATION | | | | | | | | | | | | |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------|----------------|----------------|----------------------|----------------------|
| FINANCIAL PERIOD | F-03 | F-02 | F-01 | F00 | F00 | F00 | F00 | F00 | F00 | F01 | % | % |
| 2009/10 | 2010/11 | 2011/12 | ORG BUDGET | ADJ BUDGET | YEAR TO DATE | PROJECTED | 2013/14 | B to B | P to B | % | % | F03 |
| 2009/10 | 2010/11 | 2011/12 | ORG BUDGET | ADJ BUDGET | YEAR TO DATE | PROJECTED | 2013/14 | B to B | P to B | % | % | 2015/16 |
| EXPENDITURE | | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 156,608,276 | 168,872,875 | 177,828,019 | 210,178,429 | 107,506,384 | 185,188,845 | 220,535,758 | 4.93% | 19.09% | 5.89% | 235,091,117 | 250,136,954 |
| Employee Related Costs - Overtime | 22,989,307 | 23,059,977 | 26,290,250 | 21,109,501 | 17,891,200 | 21,109,337 | 22,692,715 | 7.50% | 7.50% | 0.61% | 24,190,434 | 25,738,623 |
| Employee Related Costs - Social Contributions | 41,302,982 | 40,820,829 | 43,957,092 | 51,391,438 | 26,059,227 | 47,039,077 | 54,325,227 | 5.71% | 15.49% | 1.45% | 57,910,691 | 61,616,971 |
| Employee Related Costs - Salaries Capitalised | (3,730,454) | -2,620,456 | -7,327,080 | -4,854,790 | -4,854,790 | -4,854,790 | -10,416,650 | 114.56% | 114.56% | -0.28% | -11,104,149 | -11,814,815 |
| Employee Related Costs - Salaries to R. and M. Internal | - | - | -205,300,477 | -219,790,130 | -127,172,076 | -219,790,130 | -235,407,991 | -7.11% | 7.11% | -6.28% | -250,944,919 | -267,005,393 |
| Sub-Total: Remuneration | 217,170,111 | 230,133,225 | 35,447,744 | 58,034,448 | 24,284,736 | 28,692,139 | 51,729,059 | -10.86% | 80.29% | 1.38% | 55,143,174 | 58,672,340 |
| Bad Debts (Provision for Bad Debts) - additional target | 278,970,875 | 291,638,632 | 250,633,138 | 251,564,872 | 211,668,668 | 233,826,241 | 90,710,089 | -63.94% | -61.21% | 2.42% | 109,594,508 | 131,307,097 |
| Sub-Total: Bad Debt Provision | 278,970,875 | 291,638,632 | 250,633,138 | 251,564,872 | 211,668,668 | 233,826,241 | 90,710,089 | -63.94% | -61.21% | 2.42% | 109,594,508 | 131,307,097 |
| Depreciation - Existing Assets | 201,806,955 | 202,932,942 | 256,834,208 | 164,469,708 | 95,940,663 | 301,973,081 | 171,048,496 | 4.00% | -43.36% | 4.57% | 179,600,921 | 188,580,967 |
| Sub-Total: Depreciation | 201,806,955 | 202,932,942 | 256,834,208 | 164,469,708 | 95,940,663 | 301,973,081 | 171,048,496 | 4.00% | -43.36% | 4.57% | 179,600,921 | 188,580,967 |
| Repairs and Maintenance - External Contractors | 102,198,781 | 84,616,821 | 84,871,093 | 97,320,273 | 41,521,630 | 101,606,770 | 98,600,855 | 4.28% | -2.96% | 2.63% | 103,629,495 | 108,707,344 |
| Repairs and Maintenance - Water Maintenance Levy | 43,994,023 | 58,414,854 | 63,716,238 | 61,448,194 | 10,123,690 | 61,448,193 | 63,813,877 | 3.85% | 3.85% | 1.70% | 69,800,755 | 70,360,341 |
| Repairs and Maintenance - Internal Maintenance Teams | 185,043,777 | 196,549,184 | 207,798,427 | 224,546,882 | 129,062,285 | 224,947,154 | 239,357,991 | 6.24% | 6.41% | 6.39% | 255,155,616 | 271,485,574 |
| Sub-Total: Repairs and Maintenance | 331,236,582 | 339,580,859 | 356,385,757 | 383,315,349 | 180,707,585 | 388,002,117 | 401,772,723 | 5.37% | 3.55% | 10.73% | 428,585,866 | 456,563,259 |
| Interest Expense - Current External Borrowings | - | 16,666,587 | 14,075,900 | 45,467,566 | 22,382,337 | 17,271,437 | 60,689,334 | 33.48% | 251.39% | 1.62% | 72,594,254 | 70,353,015 |
| Sub-Total: Interest Expense | - | 16,666,587 | 14,075,900 | 45,467,566 | 22,382,337 | 17,271,437 | 60,689,334 | 33.48% | 251.39% | 1.62% | 72,594,254 | 70,353,015 |
| Bulk Purchases - Electricity | 1,128,744,933 | 1,357,614,155 | 1,543,704,239 | 1,755,085,387 | 1,025,120,281 | 1,736,687,132 | 1,923,870,255 | -50.00% | 100.00% | 0.03% | 2,116,257,281 | 2,327,883,009 |
| Bulk Purchases - Water | 265,870,140 | 330,940,954 | 395,584,753 | 437,956,202 | 255,385,759 | 437,956,202 | 471,077,279 | 9.62% | 10.78% | 51.36% | 506,408,075 | 544,388,681 |
| Sub-Total: Bulk Purchases | 1,394,615,073 | 1,688,555,109 | 1,939,288,992 | 2,193,041,589 | 1,280,506,040 | 2,174,643,334 | 2,395,947,534 | 9.15% | 10.18% | 63.96% | 2,622,665,356 | 2,872,271,690 |
| Contracted Services - Existing Contracts | 49,325,833 | 52,629,011 | 63,474,419 | 41,081,392 | 22,712,949 | 31,217,354 | 35,958,554 | -12.54% | 15.19% | 0.96% | 38,835,239 | 41,942,058 |
| Sub-Total: Contracted Services | 49,325,833 | 52,629,011 | 63,474,419 | 41,081,392 | 22,712,949 | 31,217,354 | 35,958,554 | -12.54% | 15.19% | 0.96% | 38,835,239 | 41,942,058 |
| Grants & Subsidies Paid - Social/Educational/Sports | - | - | 285,479 | 3,000,000 | 667,460 | 1,427,397 | 5,100,000 | 70.00% | 257.29% | 0.14% | 5,610,000 | 6,171,000 |
| Grants & Subsidies Paid - Entities | - | - | - | - | - | - | - | 0.00% | 0.00% | 0.00% | - | - |
| Grants & Subsidies Paid - Free Basic Services - Indigents | - | - | 18,775,152 | 157,653,219 | 77,917,704 | 12,760,062 | 25,224,320 | 42.89% | 97.68% | 0.67% | 27,488,848 | 29,960,486 |
| Sub-Total: Grants and Subsidies | - | 0 | 19,060,632 | 160,653,219 | 78,585,164 | 14,187,459 | 30,324,320 | 46.83% | 113.74% | 0.81% | 33,098,848 | 36,131,486 |
| General Expenses | 33,411,582 | 21,983,796 | 139,004,632 | 300,583,885 | 135,449,354 | 289,919,390 | 282,550,771 | -6.00% | -2.54% | 7.54% | 297,256,751 | 312,388,702 |
| Grants Expenditure | - | - | 49,932,719 | 50,000,000 | 29,923,360 | 50,000,000 | 225,084,650 | 2.99% | 350.17% | 6.01% | 249,596,501 | 256,582,379 |
| TOTAL OPERATING EXPENDITURE | 2,506,537,011 | 2,844,120,161 | 3,124,138,140 | 3,647,618,978 | 2,082,160,856 | 3,529,732,552 | 3,745,815,536 | 1.88% | 6.12% | 100.00% | 4,086,971,418 | 4,424,782,993 |
| Internal Transfers: | | | | | | | | | | | | |
| Internal Charges | 28,086,203 | 22,824,645 | 314,322,725 | 0 | 0 | 0 | 0 | 0.00% | 0.00% | 0.00% | 0 | 0 |
| NET OPERATING EXPENDITURE | 2,534,623,214 | 2,866,944,806 | 3,438,460,865 | 3,647,618,978 | 2,082,160,856 | 3,529,732,552 | 3,745,815,536 | 1.88% | 6.12% | 100.00% | 4,086,971,418 | 4,424,782,993 |
| OPERATING SURPLUS/(DEFICIT) | (237,328,823) | 657,882,428 | 663,341,164 | 749,635,178 | 552,148,803 | 709,803,728 | 892,957,124 | -1.94% | 25.80% | | 944,055,253 | 982,088,765 |
| Contribution to Capital Budget | - | 0 | 0 | 185,040,000 | 206,623,451 | 185,040,000 | 228,900,000 | 9.81% | 22.62% | | 204,617,455 | 146,600,000 |
| Total Transfers from Cash-Backed Reserves | - | 133,710,936 | 0 | 100,283,200 | 58,498,531 | 100,283,196 | 105,297,360 | -634.05% | 5.00% | | 110,562,228 | 116,090,339 |
| NET OPERATING SURPLUS/(DEFICIT) | (237,328,823) | 791,593,364 | 663,341,164 | 664,878,378 | 610,647,334 | 625,046,924 | 771,354,484 | 12.73% | 23.41% | | 850,000,026 | 961,579,104 |

Capital budget of the Water and Sanitation Department

The department has requested the following capital budget:

Budget per Source of Finance

| Source of Finance | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|--------------------|---------------------------|---------------------------|---------------------------|
| Municipal Bonds | 169,100,000 | 208,050,000 | |
| Revenue | 22,700,000 | 8,600,000 | 10,550,000 |
| Other Loan Funding | | 238,500,000 | 231,700,000 |
| Project Finance | 150,000,000 | 150,000,000 | 150,000,000 |
| USDG | 226,900,000 | 204,617,455 | 146,600,000 |
| Total | 568,700,000 | 601,717,455 | 538,850,000 |

Budget per Customer Care Area

| CCA | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Alberton | 2,500,000 | 3,000,000 | 5,000,000 |
| Benoni | 22,500,000 | 1,100,000 | 1,000,000 |
| Boksburg | 1,000,000 | 4,000,000 | |
| Brakpan | 13,100,000 | 17,200,000 | 7,000,000 |
| Corporate | 258,700,000 | 382,800,000 | 393,200,000 |
| Duduza | 18,500,000 | 16,000,000 | 500,000 |
| Edenvale | 5,700,000 | 10,500,000 | 4,500,000 |
| Etwatwa | 13,000,000 | 19,500,000 | 10,000,000 |
| Germiston | 21,200,000 | 1,000,000 | |
| Katlehong | 500,000 | 10,000,000 | 5,000,000 |
| Katlehong 2 | 106,200,000 | 40,817,455 | |
| Kempton Park | 40,100,000 | 59,700,000 | 90,000,000 |
| KwaThema | 17,000,000 | 6,500,000 | |
| Nigel | 4,000,000 | | |
| Operational Equipment | 7,600,000 | 7,600,000 | 9,550,000 |
| Springs | 13,000,000 | 7,500,000 | 8,100,000 |
| Tembisa | 3,600,000 | 13,000,000 | 5,000,000 |
| Tembisa 2 | 1,000,000 | | |
| Vosloorus | 19,500,000 | 1,500,000 | |
| Total | 568,700,000 | 601,717,455 | 538,850,000 |

Budget per Ward Category

| Ward Category | Budget Submission 2013/14 | Budget Submission 2014/15 | Budget Submission 2015/16 |
|------------------------|---------------------------|---------------------------|---------------------------|
| All wards | 245,200,000 | 303,300,000 | 307,700,000 |
| CBD | 8,000,000 | | |
| Developed, Residential | 60,800,000 | 22,600,000 | 17,500,000 |
| Operational Equipment | 7,600,000 | 7,600,000 | 9,550,000 |
| Underdeveloped | 247,100,000 | 268,217,455 | 204,100,000 |
| Total | 568,700,000 | 601,717,455 | 538,850,000 |

Expected outcomes from the implementation of the Capital budget

The Mission of the department is the provision and management of water services in an effective, efficient, affordable, equitable and sustainable manner, applying appropriate standards and the optimal utilisation of resources, guided by the principles of Batho Pele whilst taking, into consideration the environment, developmental needs and services backlog of the communities.

The total budget for the department is R568,7m. Some of the big projects to be implemented on the 2013/14 financial year include:

- R150m for the water loss eradication programme – a loan from DBSA will be taken to finance the programme
- R106,1m for the installation of bulk and internal services required for the Palm ridge phases 5 & 6 (Ext 9) development areas.
- R50m for the replacement of Water Meters in various towns (combination meters as well as water consumption meters)
- R20m for the removal of midblock water lines
- R14m for the upgrade of outfall sewers in Vosloorus
- R15m each for the bulk supply of the Albertina Sisulu Corridor in Pomona as well as the eastern outfall sewer in Pomona

Budget of ERWAT**Key Strategic Projects of ERWAT**

The ERWAT Board approved a Strategy at their Strategic Planning session in June 2011 and the following key strategic projects were identified:

The above was reduced to two clear strategic objectives namely:

- 19 Green Drops
- R200m Revenue from other activities

19 GREEN DROPS

In order to achieve the strategic objective of 19 green drops the ERWAT capital budget has been re-assessed and prioritized to be able to achieve this objective. It is, however clear that the timeframe, for achieving this objective is quite long and the current target is 10 Green drops by 2017.

The Capital schedule indicates total need of R1,173.6m over the three years ending 30/6/2015. Of this finance to the amount of R464.3m is already available but finance, through loans, grants and development contributions of R709,3m must be obtained to enable ERWAT to complete these projects. The capital need for 2013/2014 of R405.0m.

MAINTENANCE

In order to further support the strategic objective of 19 Green drop awards the maintenance budget has been increased from R56,7m in 2012 to R58,9 in 2013 (4,0%). This is necessary to facilitate the refurbishment of some plants and to ensure the effective operation of all plants in order to comply with required standards and ultimately obtaining Green drop status for the plants.

EXTERNAL BUSINESS

The second strategic objective agreed on was the increase of ERWAT external business to a turnover of R200m over the next five years.

The budget used as a target for external business is R143,9m (56%) higher than the previous budget of R77,4m to support this strategic objective.

Operating budget of ERWAT

The assumptions and guidelines used in compiling the draft budget are as follows:

| EXPENDITURE | Suggested increase 2013/2014 | Increase 2012/2013 |
|----------------------------|---|-------------------------------|
| Manpower (Ave CPI* +1,25) | 7,0% | 7,01% |
| Electricity | 13,0% | 15,0% |
| Chemicals | 10,0% | 12,0% |
| Other costs (CPI minus 1%) | 4,75% | 5% |
| *CPI estimate 5,75% | | |

| INCOME | Suggested increase 2013/2014 | Increase 2012/2013 |
|-------------------|---|-------------------------------|
| Revenue Growth | | |
| User Charges | 7.6% | 10,68% |
| External Business | 13% | 28% |

The bulk sewer purification costs budgeted by EMM is therefore based on the 7,6% increase as indicated above.

Table 76: Budget of ERWAT

| FINANCIAL PERIOD | F-03 2008/09 | F-02 2009/10 | F-01 2010/11 | F00 ORG BUDGET | F00 ADJ BUDGET | F00 YEAR TO DATE | F00 PROJECTED | F01 2012/13 | % B to B | % P to B | % Of Total |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|--------------------|--------------------|---------------|---------------|----------------|
| INCOME | | | | | | | | | | | |
| Sanitation Income | 213,601,717 | 264,943,032 | 339,058,193 | 408,676,376 | 408,676,376 | 227,922,452 | 408,676,376 | 452,293,010 | 10.67% | 10.67% | 75.36% |
| Sub-total: Net Sanitation Sales | 213,601,717 | 264,943,032 | 339,058,193 | 408,676,376 | 408,676,376 | 227,922,452 | 408,676,376 | 452,293,010 | 10.67% | 10.67% | 75.36% |
| Total: User Charges for Services | 213,601,717 | 264,943,032 | 339,058,193 | 408,676,376 | 408,676,376 | 227,922,452 | 408,676,376 | 452,293,010 | 10.67% | 10.67% | 75.36% |
| Interest Earned - Current Investment Portfolio | | 2,815,756 | 5,176,186 | 947,000 | 947,000 | -268,859 | 925,000 | 897,000 | 10.67% | -3.03% | 0.15% |
| Interest Earned - New External Investments | | | | 100,000 | 100,000 | 0 | 100,000 | 40,000 | | | 0.01% |
| Sub-Total: Interest Earned | 5,807,000 | 3,443,896 | 5,668,840 | 1,060,000 | 1,060,000 | -268,859 | 1,038,000 | 977,000 | -7.83% | -5.88% | 0.16% |
| Capital Grants - Other | | | | 50,000,000 | 50,000,000 | | 61,000,000 | 68,633,000 | | | 11.44% |
| Sub-Total: Capital Grants | 0 | 0 | 0 | 0 | 0 | 0 | 61,000,000 | 68,633,000 | | | 11.44% |
| Other Sundry Income | 50,146,952 | 51,798,844 | 54,751,521 | 60,139,000 | 60,139,000 | 27,496,621 | 52,860,000 | 78,255,181 | 30.12% | 48.04% | 13.04% |
| Sub-Total: Other Income | 50,146,952 | 51,798,844 | 54,751,521 | 60,139,000 | 60,139,000 | 27,496,621 | 52,860,000 | 78,255,181 | 30.12% | 48.04% | 13.04% |
| TOTAL OPERATING INCOME | 277,214,098 | 336,363,388 | 409,412,720 | 469,875,376 | 469,875,376 | 255,150,214 | 523,574,376 | 600,158,191 | 15.44% | 14.63% | 100.00% |
| NET OPERATING INCOME | 277,214,098 | 336,363,388 | 409,412,720 | 469,875,376 | 469,875,376 | 255,150,214 | 523,574,376 | 600,158,191 | 15.44% | 14.63% | 100.00% |
| Year on Year Increase | 5.88% | 21.34% | 21.72% | 69.50% | 54.56% | | 0.71% | 15.44% | | | |
| EXPENDITURE | | | | | | | | | | | |
| Employee Related Costs - Salaries & Wages | 96,033,679 | 111,216,423 | 120,520,603 | 105,832,841 | 107,429,352 | 79,674,465 | 125,581,352 | 130,476,568 | 21.45% | 3.90% | 24.55% |
| Employee Related Costs - Social Contributions | | | | 26,134,125 | 26,134,125 | | 26,134,125 | 29,584,502 | 13.20% | 13.20% | 5.57% |
| Remuneration of Directors | | | | 752,000 | 503,000 | 375,499 | 619,000 | 762,296 | 49.56% | 21.53% | 0.14% |
| Sub-Total: Remuneration | 96,033,679 | 111,216,423 | 120,520,603 | 140,815,827 | 142,163,338 | 80,049,964 | 160,431,338 | 168,515,676 | 18.54% | 5.04% | 31.70% |
| Bad Debts (Provision for Bad Debts) - current trends | 910,666 | 7,289,832 | 805,382 | 1,906,000 | 1,906,000 | 0 | 714,000 | 784,980 | -58.82% | 9.94% | 0.15% |
| Sub-Total: Bad Debt Provision | 910,666 | 7,289,832 | 805,382 | 1,906,000 | 1,906,000 | 0 | 714,000 | 784,980 | -58.82% | 9.94% | 0.15% |
| Depreciation - Existing Assets | 25,876,374 | 29,187,244 | 29,001,379 | 39,184,000 | 39,183,559 | 19,407,454 | 40,515,000 | 55,932,087 | 42.74% | 38.05% | 10.52% |
| Sub-Total: Depreciation | 25,876,374 | 29,187,244 | 29,001,379 | 39,184,000 | 39,183,559 | 19,407,454 | 40,515,000 | 55,932,087 | 42.74% | 38.05% | 10.52% |
| Repairs and Maintenance - External Contractors | 36,472,622 | 29,288,314 | 25,429,147 | 43,008,056 | 48,312,536 | 14,564,136 | 48,312,536 | 56,656,703 | 17.27% | 17.27% | 10.66% |
| Sub-Total: Repairs and Maintenance | 36,472,622 | 29,288,314 | 25,429,147 | 43,008,056 | 48,312,536 | 14,564,136 | 48,312,536 | 56,656,703 | 17.27% | 17.27% | 10.66% |
| Interest Expense - Current External Borrowings | 24,008,847 | 16,276,734 | 13,967,317 | 39,670,000 | 39,670,076 | 8,480,017 | 14,494,000 | 29,859,555 | -24.73% | 106.01% | 5.62% |
| Sub-Total: Interest Expense | 24,008,847 | 16,276,734 | 13,967,317 | 39,670,000 | 39,670,076 | 8,480,017 | 14,494,000 | 29,859,555 | -24.73% | 106.01% | 5.62% |
| Bulk Purchases - Sewer purification | 69,512,438 | 90,752,568 | 111,689,006 | 108,130,944 | 151,139,309 | 71,442,355 | 137,275,000 | 167,835,199 | 11.05% | 22.26% | 31.58% |
| Sub-Total: Bulk Purchases | 69,512,438 | 90,752,568 | 111,689,006 | 108,130,944 | 151,139,309 | 71,442,355 | 137,275,000 | 167,835,199 | 11.05% | 22.26% | 31.58% |
| General Expenses | 33,059,972 | 33,937,372 | 34,674,211 | 97,160,549 | 47,500,402 | 22,442,078 | 44,003,464 | 51,940,991 | 9.35% | 18.04% | 9.77% |
| Impairment loss | 266,816 | 26,904 | 23,101,826 | | | 569,810 | | | | | |
| Loss on Sale of Assets | 121,112 | 144,834 | 481,533 | | | | | | | | |
| New Expenditure Commitment 1 - BRT | | | | | | | | | | | |
| New Expenditure Commitment 2 - RMEP Add Opex | | | | | | | | | | | |
| New Expenditure Commitment 3 | | | | | | | | | | | |
| New Expenditure Commitment 4 | | | | | | | | | | | |
| Sub-Total: New Expenditure Commitments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| TOTAL OPERATING EXPENDITURE | 286,262,526 | 318,120,225 | 359,670,404 | 469,875,376 | 469,875,220 | 216,955,814 | 445,745,338 | 531,525,191 | 13.12% | 19.24% | 100.00% |
| Internal Transfers: | | | | | | | | | | | |
| Internal Charges | | | | | | | | | | | |
| NET OPERATING EXPENDITURE | 286,262,526 | 318,120,225 | 359,670,404 | 469,875,376 | 469,875,220 | 216,955,814 | 445,745,338 | 531,525,191 | 13.12% | 19.24% | 100.00% |
| Year on Year Increase | 8.25% | 11.13% | 13.06% | 64.14% | 47.70% | | -5.14% | 13.12% | | | |
| OPERATING SURPLUS/(DEFICIT) | -9,048,428 | 18,243,163 | 49,742,316 | 0 | 50,000,156 | 38,194,400 | 77,829,038 | 68,633,000 | | | |
| Contribution to Capital Budget | | | | | | | | | | | |
| Total Transfers to Cash-Backed Reserves | | | | | | | | | | | |
| Total Transfers from Cash-Backed Reserves | | | | | | | | | | | |
| Taxation | | | | | | | | | | | |
| NET OPERATING SURPLUS/(DEFICIT) | -9,048,428 | 18,243,163 | 49,742,316 | 0 | 50,000,156 | 38,194,400 | 77,829,038 | 68,633,000 | | | |

2.11 Contracts having future budgetary implications

In terms of the Metro's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

2.12 Capital expenditure details

The following three tables present details of the Metro's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table 77 MBRR SA 34a - Capital expenditure on new assets by asset class

| EKU Ekurhuleni Metro - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class | | | | | | | | | |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Capital expenditure on new assets by Asset Class/Sub-class | | | | | | | | | |
| Infrastructure | 594,282 | 437,337 | 1,313,137 | 1,161,554 | 1,162,465 | 1,046,219 | 1,260,029 | 1,185,517 | 1,131,050 |
| Infrastructure - Road transport | 211,086 | 187,971 | 335,842 | 379,200 | 397,850 | 358,065 | 549,493 | 343,300 | 351,250 |
| <i>Roads, Pavements & Bridges</i> | 211,086 | 187,971 | 335,842 | 379,200 | 397,850 | 358,065 | 549,493 | 343,300 | 351,250 |
| <i>Storm water</i> | | | | | | | | | |
| Infrastructure - Electricity | 234,540 | 157,550 | 367,934 | 263,679 | 285,374 | 256,836 | 183,531 | 353,400 | 431,000 |
| <i>Generation</i> | | | | | | | | | |
| <i>Transmission & Reticulation</i> | 200,419 | 120,016 | 326,956 | 123,425 | 264,974 | 238,476 | 163,931 | 327,250 | 397,000 |
| <i>Street Lighting</i> | 34,121 | 37,533 | 40,978 | 140,254 | 20,400 | 18,360 | 19,600 | 26,150 | 34,000 |
| Infrastructure - Water | 48,155 | 52,971 | 128,096 | 140,800 | 138,585 | 124,727 | 101,000 | 110,400 | 118,200 |
| <i>Dams & Reservoirs</i> | | | | | | | | | |
| <i>Water purification</i> | | | | | | | | | |
| <i>Reticulation</i> | 48,155 | 52,971 | 128,096 | 140,800 | 138,585 | 124,727 | 101,000 | 110,400 | 118,200 |
| Infrastructure - Sanitation | 12,069 | 13,276 | 220,383 | 109,443 | 101,905 | 91,715 | 171,500 | 125,017 | 63,100 |
| <i>Reticulation</i> | | | | | | | | | |
| <i>Sewerage purification</i> | 12,069 | 13,276 | 220,383 | 109,443 | 101,905 | 91,715 | 171,500 | 125,017 | 63,100 |
| Infrastructure - Other | 88,433 | 25,570 | 260,882 | 268,432 | 238,751 | 214,876 | 254,505 | 253,400 | 167,500 |
| <i>Waste Management</i> | 22,949 | 25,244 | 30,700 | 29,200 | 33,358 | 30,022 | 61,700 | 72,500 | 49,000 |
| <i>Transportation</i> | | | - | 8,000 | 62,892 | 56,603 | 34,500 | 65,000 | 30,000 |
| <i>Gas</i> | | | | | | | | | |
| <i>Other</i> | 65,483 | 326 | 230,183 | 231,232 | 142,501 | 128,251 | 158,305 | 115,900 | 88,500 |
| Community | 207,934 | 191,353 | 205,992 | 158,260 | 124,368 | 111,931 | 135,210 | 101,800 | 87,700 |
| Parks & gardens | 35,547 | 39,101 | 24,339 | 24,770 | 26,611 | 23,950 | 14,850 | 14,000 | 11,000 |
| Sportsfields & stadia | 62,465 | 45,690 | 16,017 | 3,000 | 3,000 | 2,700 | 14,000 | - | - |
| Swimming pools | | | | | | | | | |
| Community halls | | | | | | | | | |
| Libraries | 14,916 | 16,408 | 19,012 | 14,500 | 13,568 | 12,211 | 32,000 | 15,000 | 6,000 |
| Recreational facilities | - | | 7,242 | 4,400 | 1,000 | 900 | - | - | - |
| Fire, safety & emergency | | | | | | | | | |
| Security and policing | | | | | | | | | |
| Buses | | | | | | | | | |
| Clinics | 72,585 | 70,654 | 92,711 | 55,590 | 49,568 | 44,611 | 44,360 | 48,800 | 69,700 |
| Museums & Art Galleries | - | | 3,969 | 52,500 | 27,121 | 24,409 | 27,000 | 20,000 | |
| Cemeteries | | | | | | | | | |
| Social rental housing | | | | | | | | | |
| Other | 22,421 | 19,500 | 42,703 | 3,500 | 3,500 | 3,150 | 3,000 | 4,000 | 1,000 |
| Heritage assets | - | - | - | - | - | - | - | - | - |
| Buildings | | | | | | | | | |
| Other | | | | | | | | | |
| Investment properties | 158,942 | 142,600 | 85,890 | 77,683 | 74,649 | 67,184 | 79,550 | 70,000 | 120,000 |
| Housing development | 158,942 | 142,600 | 85,890 | 77,683 | 74,649 | 67,184 | 79,550 | 70,000 | 120,000 |
| Other | | | | | | | | | |
| Other assets | 208,532 | 250,067 | 395,994 | 201,321 | 184,713 | 166,241 | 267,726 | 176,793 | 201,873 |
| General vehicles | 106,441 | 123,428 | 100,604 | - | - | - | - | - | - |
| Specialised vehicles | - | - | 51,168 | - | - | - | - | - | - |
| Plant & equipment | 17,625 | 33,184 | 25,545 | 27,833 | 42,008 | 37,807 | 33,055 | 29,207 | 48,260 |
| Computers - hardware/equipment | | | | | | | | | |
| Furniture and other office equipment | 16,425 | 26,290 | 24,082 | 56,668 | 54,798 | 49,318 | 66,037 | 56,322 | 64,613 |
| Abattoirs | | | | | | | | | |
| Markets | | | 4,125 | 250 | 250 | 225 | - | - | - |
| Other Land | 53,655 | 51,962 | 98,028 | 90,700 | 64,050 | 57,645 | 143,634 | 80,765 | 78,900 |
| Surplus Assets - (Investment or Inventory) | | | | | | | | | |
| Other | 14,387 | 15,203 | 92,442 | 25,870 | 23,606 | 21,246 | 25,000 | 10,500 | 10,100 |
| Intangibles | - | - | - | - | - | - | - | - | - |
| Computers - software & programming | | | | | | | | | |
| Other (list sub-class) | | | | | | | | | |
| Total Capital Expenditure on new assets | 1,169,691 | 1,021,357 | 2,001,014 | 1,598,818 | 1,546,194 | 1,391,575 | 1,742,515 | 1,534,111 | 1,540,623 |
| Specialised vehicles | - | - | 51,168 | - | - | - | - | - | - |
| Refuse | | | 51,168 | - | - | - | - | - | - |

Table 78 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class

| EKU Ekurhuleni Metro - Supporting Table SA34b Consolidated capital expenditure on existing assets by asset class | | | | | | | | | |
|--|-----------------|-----------------|-----------------|----------------------|------------------|--------------------|---------------------|------------------------|------------------------|
| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 | Medium Term | Revenue & |
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Capital expenditure on renewal of existing assets by Asset Class/Sub-class | | | | | | | | | |
| Infrastructure | 631,336 | 700,570 | - | 604,735 | 510,175 | 459,157 | 928,227 | 1,156,151 | 1,306,898 |
| Infrastructure - Road transport | 330,274 | 365,302 | - | 244,950 | 172,600 | 155,340 | 382,199 | 478,651 | 558,298 |
| <i>Roads, Pavements & Bridges</i> | 330,274 | 365,302 | - | 244,950 | 172,600 | 155,340 | 382,199 | 478,651 | 558,298 |
| Infrastructure - Electricity | 134,529 | 148,082 | - | 98,128 | 92,933 | 83,640 | 154,500 | 151,600 | 198,000 |
| <i>Transmission & Reticulation</i> | 127,176 | 139,893 | - | 98,128 | 92,933 | 83,640 | 154,500 | 151,600 | 198,000 |
| <i>Street Lighting</i> | 7,354 | 8,189 | - | | | | | | |
| Infrastructure - Water | 18,932 | 21,826 | - | 91,485 | 91,560 | 82,404 | 235,500 | 338,500 | 334,300 |
| <i>Reticulation</i> | 18,932 | 21,826 | - | 91,485 | 91,560 | 82,404 | 235,500 | 338,500 | 334,300 |
| Infrastructure - Sanitation | 9,237 | 11,161 | - | 60,372 | 46,924 | 42,231 | 52,100 | 19,200 | 12,700 |
| <i>Sewerage purification</i> | 9,237 | 11,161 | - | 60,372 | 46,924 | 42,231 | 52,100 | 19,200 | 12,700 |
| Infrastructure - Other | 138,363 | 154,199 | - | 109,800 | 106,158 | 95,542 | 103,928 | 168,200 | 203,600 |
| <i>Waste Management</i> | 107,463 | 119,198 | - | 32,000 | 30,718 | 27,646 | 10,000 | 15,000 | 75,000 |
| <i>Transportation</i> | | | - | 10,500 | 9,200 | 8,280 | 6,200 | 26,400 | 1,600 |
| <i>Other</i> | 30,910 | 35,001 | - | 67,300 | 66,240 | 59,616 | 87,728 | 126,800 | 127,000 |
| Community | 88,707 | 101,978 | - | 76,910 | 88,953 | 80,057 | 112,450 | 112,950 | 125,300 |
| Parks & gardens | 47,768 | 53,545 | - | 2,000 | 2,500 | 2,250 | 6,500 | 8,600 | 7,000 |
| Sportsfields & stadia | 26,966 | 30,662 | - | 20,500 | 22,400 | 20,160 | 43,000 | | 3,000 |
| Libraries | 1,691 | 1,960 | - | 1,200 | 5,428 | 4,885 | | | |
| Recreational facilities | 1,736 | 2,010 | - | 12,800 | 16,737 | 15,063 | 18,900 | 23,500 | 38,000 |
| Buses | | | - | 2,000 | 4,000 | 3,600 | 12,000 | 28,000 | |
| Clinics | 9,524 | 12,476 | - | 31,960 | 32,437 | 29,194 | 29,550 | 51,850 | 76,300 |
| Museums & Art Galleries | 529 | 682 | - | 1,350 | 1,350 | 1,215 | 2,500 | 1,000 | 1,000 |
| Other | 494 | 643 | - | 5,100 | 4,100 | 3,690 | | | |
| Other assets | 47,559 | 102,149 | - | 370,245 | 412,417 | 371,175 | 353,895 | 376,487 | 391,295 |
| General vehicles | 2,960 | - | - | 120,610 | 142,831 | 128,548 | 127,140 | 138,305 | 171,650 |
| Specialised vehicles | 24,598 | 70,941 | - | 69,800 | 109,800 | 98,820 | 42,932 | 48,517 | 30,000 |
| Plant & equipment | | | - | 1,500 | 1,950 | 1,755 | 1,800 | 1,800 | 200 |
| Markets | | | - | 15,200 | 12,200 | 10,980 | 15,000 | 13,000 | 15,000 |
| Other Land | 19,710 | 22,681 | - | 160,135 | 141,986 | 127,788 | 166,523 | 174,565 | 174,145 |
| Surplus Assets - (Investment or Inventory) | | | - | | | | | | |
| Other | 291 | 8,527 | - | 3,000 | 3,650 | 3,285 | 500 | 300 | 300 |
| Intangibles | - | - | - | - | - | - | - | - | - |
| Computers - software & programming | | | | | | | | | |
| Other (list sub-class) | | | | | | | | | |
| Total Capital Expenditure on renewal of existing assets | 767,602 | 904,696 | - | 1,051,890 | 1,011,544 | 910,390 | 1,394,573 | 1,645,588 | 1,823,493 |
| Specialised vehicles | 24,598 | 70,941 | - | 69,800 | 109,800 | 98,820 | 42,932 | 48,517 | 30,000 |
| Refuse | 24,598 | 70,941 | - | 69,800 | 69,800 | 62,820 | 42,932 | 48,517 | 30,000 |
| Ambulances | | | - | - | 40,000 | 36,000 | | | |
| <i>Renewal of Existing Assets as % of total capex</i> | <i>39.6%</i> | <i>47.0%</i> | <i>0.0%</i> | <i>39.7%</i> | <i>39.5%</i> | <i>39.5%</i> | <i>44.5%</i> | <i>51.8%</i> | <i>54.2%</i> |
| <i>Renewal of Existing Assets as % of deprecn"</i> | <i>36.9%</i> | <i>43.7%</i> | <i>0.0%</i> | <i>84.7%</i> | <i>74.3%</i> | <i>70.7%</i> | <i>106.2%</i> | <i>119.4%</i> | <i>126.0%</i> |

Table 79 MBRR SA34c - Repairs and maintenance expenditure by asset class

| EKU Ekurhuleni Metro - Supporting Table SA34c Consolidated repairs and maintenance by asset class | | | | | | | | | |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Repairs and maintenance expenditure by Asset Class/Sub-class | | | | | | | | | |
| Infrastructure | 1,286,587 | 1,371,859 | 1,377,514 | 1,498,875 | 1,498,433 | 1,487,233 | 1,639,372 | 1,766,542 | 1,902,972 |
| Infrastructure - Road transport | 438,021 | 453,172 | 392,310 | 435,039 | 435,591 | 430,134 | 468,365 | 494,538 | 521,208 |
| <i>Roads, Pavements & Bridges</i> | 403,893 | 421,024 | 360,101 | 402,361 | 391,188 | 396,963 | 433,025 | 457,034 | 481,481 |
| <i>Storm water</i> | 34,128 | 32,148 | 32,209 | 32,678 | 44,403 | 33,171 | 35,341 | 37,504 | 39,727 |
| Infrastructure - Electricity | 471,406 | 532,544 | 582,466 | 634,274 | 634,966 | 623,431 | 714,857 | 786,302 | 865,331 |
| <i>Generation</i> | - | - | - | - | - | 0 | 0 | 0 | 0 |
| <i>Transmission & Reticulation</i> | 428,131 | 486,199 | 534,461 | 579,550 | 580,242 | 568,900 | 655,764 | 723,538 | 798,792 |
| <i>Street Lighting</i> | 43,274 | 46,345 | 48,005 | 54,724 | 54,724 | 54,531 | 59,093 | 62,763 | 66,539 |
| Infrastructure - Water | 248,183 | 262,002 | 263,802 | 299,760 | 295,074 | 296,763 | 312,912 | 334,352 | 356,806 |
| <i>Reticulation</i> | 248,183 | 262,002 | 263,802 | 299,760 | 295,074 | 296,763 | 312,912 | 334,352 | 356,806 |
| Infrastructure - Sanitation | 75,974 | 70,635 | 85,982 | 74,202 | 76,202 | 81,625 | 80,294 | 85,196 | 90,231 |
| <i>Reticulation</i> | 75,974 | 70,635 | 85,982 | 74,202 | 76,202 | 81,625 | 80,294 | 85,196 | 90,231 |
| <i>Sewerage purification</i> | - | - | - | - | - | 0 | 0 | 0 | 0 |
| Infrastructure - Other | 53,005 | 53,506 | 52,953 | 55,600 | 56,600 | 55,280 | 62,944 | 66,154 | 69,396 |
| <i>Waste Management</i> | 53,005 | 53,506 | 52,953 | 55,600 | 56,600 | 55,280 | 62,944 | 66,154 | 69,396 |
| Community | 42,788 | 45,186 | 43,852 | 57,349 | 63,273 | 59,675 | 71,738 | 75,457 | 79,218 |
| Parks & gardens | 10,077 | 12,199 | 11,968 | 15,775 | 17,839 | 17,770 | 17,934 | 18,849 | 19,773 |
| Sportsfields & stadia | 479 | 235 | 2,361 | 2,474 | 2,571 | 2,450 | 2,728 | 2,867 | 3,007 |
| Swimming pools | 241 | 247 | 649 | 511 | 511 | 483 | 536 | 564 | 591 |
| Community halls | 960 | 1,506 | 5,846 | 4,473 | 4,642 | 4,250 | 5,476 | 5,755 | 6,037 |
| Libraries | 1,282 | 910 | 1,815 | 948 | 1,488 | 1,224 | 885 | 930 | 976 |
| Recreational facilities | - | - | 160 | 176 | 168 | 161 | 184 | 193 | 203 |
| Fire, safety & emergency | 1,223 | 5,621 | 1,400 | 1,468 | 960 | 1,008 | 976 | 1,025 | 1,075 |
| Security and policing | 348 | 271 | 276 | 209 | 359 | 281 | 335 | 352 | 369 |
| Buses | 11,074 | 9,225 | 12,743 | 15,422 | 15,422 | 14,600 | 16,760 | 17,675 | 18,605 |
| Clinics | 86 | 42 | 10 | 30 | 0 | 0 | - | - | - |
| Museums & Art Galleries | 23 | 42 | 5 | 36 | 36 | 6 | - | - | - |
| Cemeteries | - | 495 | 972 | - | 3,450 | 2,350 | 2,503 | 2,631 | 2,760 |
| Social rental housing | 16,994 | 14,394 | 5,647 | 15,827 | 15,827 | 15,092 | 23,421 | 24,615 | 25,821 |
| Other | - | - | 0 | - | - | 0 | 0 | 0 | 0 |
| Heritage assets | 75,640 | 85,274 | 100,420 | 134,124 | 134,124 | 75,067 | 143,118 | 151,032 | 159,087 |
| Buildings | - | - | - | - | - | 0 | 0 | 0 | 0 |
| Other | 75,640 | 85,274 | 100,420 | 134,124 | 134,124 | 75,067 | 143,118 | 151,032 | 159,087 |
| Investment properties | 9,278 | 18,777 | 22,401 | 26,272 | 26,272 | 25,572 | 27,986 | 32,016 | 36,627 |
| Housing development | - | - | - | - | - | 0 | 0 | 0 | 0 |
| Other | 9,278 | 18,777 | 22,401 | 26,272 | 26,272 | 25,572 | 27,986 | 32,016 | 36,627 |
| Other assets | 152,230 | 260,625 | 193,002 | 238,675 | 245,716 | 217,170 | 230,029 | 242,279 | 254,751 |
| General vehicles | 54,372 | 70,877 | 70,750 | 100,740 | 101,271 | 94,954 | 100,392 | 105,935 | 111,608 |
| Specialised vehicles | 33,500 | 33,500 | 35,675 | 49,305 | 48,791 | 46,552 | 44,701 | 47,092 | 49,517 |
| Plant & equipment | - | - | 0 | - | - | 0 | 0 | 0 | 0 |
| Computers - hardware/equipment | 41,988 | 33,642 | 67,071 | 69,660 | 69,580 | 59,530 | 67,488 | 70,930 | 74,405 |
| Furniture and other office equipment | 20,916 | 121,424 | 16,641 | 17,773 | 20,304 | 14,623 | 16,088 | 16,893 | 17,721 |
| Abattoirs | - | - | - | - | - | - | - | - | - |
| Markets | - | - | - | - | - | - | - | - | - |
| Civic Land and Buildings | 1,455 | 1,182 | 2,865 | 1,197 | 1,787 | 1,511 | 1,360 | 1,429 | 1,499 |
| Other Buildings | - | - | - | - | 3,984 | - | - | - | - |
| Other Land | - | - | - | - | - | - | - | - | - |
| Surplus Assets - (Investment or Inventory) | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - |
| Total Repairs and Maintenance Expenditure | 1,566,523 | 1,781,722 | 1,737,189 | 1,955,295 | 1,967,819 | 1,864,718 | 2,112,244 | 2,267,327 | 2,432,655 |
| Specialised vehicles | 33,500 | 33,500 | 35,675 | 49,305 | 48,791 | 46,552 | 44,701 | 47,092 | 49,517 |
| Refuse | 28,421 | 27,613 | 28,373 | 39,541 | 38,591 | 36,999 | 34,694 | 36,541 | 38,414 |
| Fire | 5,079 | 5,887 | 7,301 | 9,764 | 10,200 | 9,553 | 10,007 | 10,551 | 11,104 |
| R&M as a % of PPE | 3.4% | 4.2% | 4.1% | 4.1% | 4.5% | 4.3% | 4.6% | 4.8% | 4.9% |
| R&M as % Operating Expenditure | 9.2% | 9.2% | 8.4% | 8.7% | 8.7% | 8.6% | 8.5% | 8.2% | 8.0% |

Table 80 MBRR SA35 - Future financial implications of the capital budget

| EKU Ekurhuleni Metro - Supporting Table SA35 Consolidated future financial implications of the capital budget | | | | | | | |
|---|---|------------------------|------------------------|------------------|------------------|------------------|---------------|
| Vote Description | 2013/14 Medium Term Revenue & Expenditure Framework | | | Forecasts | | | |
| | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Forecast 2016/17 | Forecast 2017/18 | Forecast 2018/19 | Present value |
| R thousand | | | | | | | |
| Capital expenditure | | | | | | | |
| Vote 1 - Executive and Council | 9,403 | 6,683 | 10,693 | | | | |
| Vote 2 - Finance and Corporate Services | 461,317 | 389,973 | 358,985 | | | | |
| Vote 3 - Energy | 358,751 | 526,150 | 650,760 | | | | |
| Vote 4 - Water and Sanitation | 568,700 | 601,717 | 538,850 | | | | |
| Vote 5 - Waste Management | 120,032 | 141,917 | 163,800 | | | | |
| Vote 6 - Human Settlements | 80,530 | 70,980 | 121,080 | | | | |
| Vote 7 - City Planning | 3,800 | 4,100 | 4,400 | | | | |
| Vote 8 - Economic Development | 68,520 | 52,570 | 62,240 | | | | |
| Vote 9 - Disaster and Emergency Management Services | 78,868 | 61,095 | 81,980 | | | | |
| Vote 10 - SRAC | 156,750 | 86,400 | 72,000 | | | | |
| Vote 11 - Health and Social Development | 95,310 | 119,200 | 160,800 | | | | |
| Vote 12 - Environmental Resource Management | 62,688 | 67,020 | 80,545 | | | | |
| Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD) | 51,135 | 55,150 | 56,035 | | | | |
| Vote 14 - Transport | 377,634 | 371,993 | 317,048 | | | | |
| Vote 15 - Roads and Stormwater | 643,650 | 624,750 | 684,900 | | | | |
| Total Capital Expenditure | 3,137,088 | 3,179,699 | 3,364,115 | - | - | - | - |
| Future operational costs by vote | | | | | | | |
| Vote 1 - Executive and Council | 11,513 | 12,308 | 13,157 | | | | |
| Vote 2 - Finance and Corporate Services | 24,456 | 26,144 | 27,948 | | | | |
| Vote 3 - Energy | - | - | 12,822 | | | | |
| Vote 4 - Water and Sanitation | 493 | 527 | 563 | | | | |
| Vote 5 - Waste Management | 85,894 | 91,821 | 98,157 | | | | |
| Vote 6 - Human Settlements | - | - | - | | | | |
| Vote 7 - City Planning | - | - | - | | | | |
| Vote 8 - Economic Development | 4,230 | 4,522 | 4,834 | | | | |
| Vote 9 - Disaster and Emergency Management Services | 36,146 | 38,640 | 41,306 | | | | |
| Vote 10 - SRAC | 29,345 | 31,370 | 43,525 | | | | |
| Vote 11 - Health and Social Development | 98,453 | 105,246 | 112,508 | | | | |
| Vote 12 - Environmental Resource Management | 17,789 | 19,017 | 30,201 | | | | |
| Vote 13 - Ekurhuleni Metropolitan Police Department (EMPD) | 3,641 | 3,893 | 4,162 | | | | |
| Vote 14 - Transport | 2,785 | 2,977 | 3,182 | | | | |
| Vote 15 - Roads and Stormwater | - | - | - | | | | |
| Total future operational costs | 314,745 | 336,465 | 392,365 | - | - | - | - |
| Future revenue by source | | | | | | | |
| Property rates | - | - | - | | | | |
| Property rates - penalties & collection charges | - | - | - | | | | |
| Service charges - electricity revenue | - | - | - | | | | |
| Service charges - water revenue | - | - | - | | | | |
| Service charges - sanitation revenue | - | - | - | | | | |
| Service charges - refuse revenue | - | - | - | | | | |
| Service charges - other | 104,598 | 111,815 | 119,531 | | | | |
| Rental of facilities and equipment | - | - | - | | | | |
| Total future revenue | 104,598 | 111,815 | 119,531 | - | - | - | - |
| Net Financial Implications | 3,347,235 | 3,404,349 | 3,636,950 | - | - | - | - |

Table 81 MBRR SA36 - Detailed capital budget per municipal vote

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project information | | |
|--------------------------------|--|--------------------------------|----------------|--------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|-----------------------|----------------------------|--|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| Parent municipality: | | | | | | | | | | | | | | |
| Chief Operating Officer | Office furniture | Yes | Other Assets | Office Equipment | 200 | - | 90 | 50 | 30 | 30 | Operational Equipment | New | | |
| Chief Operating Officer | ICT Equipment | Yes | Other Assets | Office Equipment | 220 | - | 90 | 50 | 40 | 40 | Operational Equipment | New | | |
| Chief Operating Officer | Other Equipment | Yes | Other Assets | Office Equipment | 58 | - | 18 | 20 | 10 | 10 | Operational Equipment | New | | |
| Chief Operating Officer | EPWP Projects | Yes | Infrastructure | Other | 5,824 | 68 | 5,824 | - | - | - | Corporate | New | | |
| City Manager | ICT Equipment | Yes | Other Assets | Office Equipment | 473 | 3 | 90 | 200 | 100 | 80 | Operational Equipment | New | | |
| City Manager | Office Furniture | Yes | Other Assets | Office Equipment | 650 | - | 270 | 200 | 100 | 100 | Operational Equipment | New | | |
| City Manager | Other Equipment | Yes | Other Assets | Office Equipment | 638 | 560 | 18 | 40 | 20 | 20 | Operational Equipment | New | | |
| City Manager | Vehicles | Yes | Other Assets | Other Motor Vehicles | 671 | 671 | - | - | - | - | Operational Equipment | Renewal of Existing Assets | | |
| City Planning | ICT Equipment | Yes | Other Assets | Office Equipment | 9,844 | - | 2,419 | 2,625 | 2,100 | 2,100 | Operational Equipment | New | | |
| City Planning | Vehicles | Yes | Other Assets | Other Motor Vehicles | 1,274 | 261 | 413 | 200 | 200 | 200 | Operational Equipment | Renewal of Existing Assets | | |
| City Planning | Office Furniture | Yes | Other Assets | Office Equipment | 1,897 | 220 | 477 | 550 | 150 | 300 | Operational Equipment | New | | |
| City Planning | Specialized Equipment | Yes | Other Assets | Plant & equipment | 1,401 | 36 | 315 | 350 | 300 | 400 | Operational Equipment | New | | |
| City Planning | Other Equipment | Yes | Other Assets | Office Equipment | 573 | 26 | 120 | 75 | 150 | 200 | Operational Equipment | New | | |
| City Planning | Specialised Vehicles | Yes | Other Assets | Other Motor Vehicles | 3,289 | 26 | 1,440 | - | 1,200 | 600 | Operational Equipment | Renewal of Existing Assets | | |
| Communications and Marketing | ICT Equipment | Yes | Other Assets | Office Equipment | 538 | 18 | 90 | 150 | 140 | 160 | Operational Equipment | New | | |
| Communications and Marketing | Other Equipment | Yes | Other Assets | Office Equipment | 538 | 9 | 99 | 80 | 100 | 70 | Operational Equipment | New | | |
| Communications and Marketing | Office Furniture | Yes | Other Assets | Office Equipment | 504 | 279 | 45 | 50 | 50 | 80 | Operational Equipment | New | | |
| Communications and Marketing | Vehicles | Yes | Other Assets | Other Motor Vehicles | - | - | - | - | - | - | Operational Equipment | Renewal of Existing Assets | | |
| Corporate Legal Services | Springs Filing System | Yes | Other Assets | Office Equipment | 2,300 | 2,002 | 135 | 73 | 80 | 90 | Operational Equipment | New | | |
| Corporate Legal Services | Ward councilors accommodation | Yes | Other Assets | Other Land and Buildings | 387 | 387 | - | - | - | - | Operational Equipment | New | | |
| Corporate Legal Services | Erf 538 Ring Road, New Recruit | Yes | Other Assets | Other Land and Buildings | 357 | 357 | - | - | - | - | Operational Equipment | New | | |
| Corporate Legal Services | Erf 937 Ring Road, New Recruit | Yes | Other Assets | Other Land and Buildings | 63 | 63 | - | - | - | - | Operational Equipment | New | | |
| Corporate Legal Services | Springs Filing System | Yes | Other Assets | Office Equipment | 20 | 20 | - | - | - | - | Operational Equipment | New | | |
| Corporate Legal Services | Replace various air conditioners | Yes | Other Assets | Office Equipment | 749 | 484 | 90 | 55 | 60 | 60 | Operational Equipment | New | | |
| Corporate Legal Services | Furniture for the Banquet hall @the Chamber Gen | Yes | Other Assets | Office Equipment | 2,140 | - | 450 | 530 | 580 | 580 | Operational Equipment | New | | |
| Corporate Legal Services | Reassignment of Records Facility | Yes | Other Assets | Office Equipment | 1,824 | - | 234 | 530 | 580 | 580 | Operational Equipment | New | | |
| Corporate Legal Services | Specialised Equipment | Yes | Other Assets | Plant & equipment | 1,798 | - | 100 | 530 | 580 | 580 | Operational Equipment | New | | |
| Corporate Legal Services | Vehicles | Yes | Other Assets | Other Motor Vehicles | 3,015 | - | 2,115 | 300 | 300 | 300 | Operational Equipment | Renewal of Existing Assets | | |
| Corporate Legal Services | ICT equipment (separation of powers Legislature) | Yes | Other Assets | Office Equipment | 1,393 | 1,393 | - | - | - | - | Operational Equipment | New | | |
| Corporate Legal Services | H-volume photocopies (Agendas) | Yes | Other Assets | Office Equipment | 5,710 | 95 | 855 | 1,760 | 1,500 | 1,300 | Operational Equipment | New | | |
| Corporate Legal Services | Departmental Office Equipment | Yes | Other Assets | Office Equipment | 671 | 433 | 59 | 55 | 60 | 65 | Operational Equipment | New | | |
| Corporate Legal Services | Departmental ICT Equipment | Yes | Other Assets | Office Equipment | 20,420 | 15,515 | 1,305 | 1,200 | 1,200 | 1,200 | Operational Equipment | New | | |
| Council General | Gemston Precinct Building | Yes | Other Assets | Other Land and Buildings | 872 | 872 | - | - | - | - | Operational Equipment | New | | |
| Council General | Operational Equipment | Yes | Other Assets | Office Equipment | 5,900 | - | 900 | 5,000 | - | - | Operational Equipment | New | | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project Information | | |
|--|--|--------------------------------|----------------|--------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|---------------|-----------------------|----------------------------|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| Council General | Provision for Bulk Infrastructure | Yes | Infrastructure | Other | 12,054 | 554 | 11,700 | - | - | - | - | Corporate | New | |
| Customer Relations Management | ICT Equipment | Yes | Other Assets | Office Equipment | 2,418 | 693 | 225 | 500 | 500 | 500 | 500 | Operational Equipment | New | |
| Customer Relations Management | Office Furniture | Yes | Other Assets | Office Equipment | 1,828 | 58 | 720 | 350 | 350 | 350 | 350 | Operational Equipment | New | |
| Customer Relations Management | Other Equipment | Yes | Other Assets | Office Equipment | - | - | - | - | - | - | - | Operational Equipment | New | |
| Customer Relations Management | CGA Brownfields Upgrades | Yes | Other Assets | Other Land and Buildings | 33,487 | 537 | 10,350 | 18,000 | 4,600 | 4,600 | 4,600 | Corporate | Renewal of Existing Assets | |
| Customer Relations Management | Daveyton Building Upgrade | Yes | Other Assets | Other Land and Buildings | 13,711 | 3,671 | 540 | 5,500 | 4,000 | 4,000 | - | Daveyton | Renewal of Existing Assets | |
| Customer Relations Management | Etwatwa New building | Yes | Other Assets | Other Land and Buildings | 5,712 | 3,642 | 2,070 | - | - | - | - | Etwatwa | Renewal of Existing Assets | |
| Customer Relations Management | Duduza Building Upgrade | Yes | Other Assets | Other Land and Buildings | 6,891 | 4,351 | 2,340 | - | - | - | - | Duduza | Renewal of Existing Assets | |
| Customer Relations Management | Kalahong Building Upgrade | Yes | Other Assets | Other Land and Buildings | 6,838 | 3,148 | 3,680 | - | - | - | - | Kalahong | Renewal of Existing Assets | |
| Customer Relations Management | Kalahong 2 New Building | Yes | Other Assets | Other Land and Buildings | 2,788 | 2,788 | - | - | - | - | - | Kalahong | Renewal of Existing Assets | |
| Customer Relations Management | Kwa Thema New Building | Yes | Other Assets | Other Land and Buildings | 695 | 695 | - | - | - | - | - | Kwa-Thema | Renewal of Existing Assets | |
| Customer Relations Management | Nigel Building Upgrade | Yes | Other Assets | Other Land and Buildings | 12,708 | 36 | 1,170 | 7,000 | 4,500 | 4,500 | - | Nigel | Renewal of Existing Assets | |
| Customer Relations Management | Tembisa Building Upgrade | Yes | Other Assets | Other Land and Buildings | 14,183 | - | 540 | 6,143 | 7,500 | 7,500 | - | Tembisa | Renewal of Existing Assets | |
| Customer Relations Management | Tembisa 2 Winnie Mandela New Building | Yes | Other Assets | Other Land and Buildings | 25,961 | 2,711 | 1,350 | 10,000 | 11,500 | 11,500 | - | Tembisa 2 | Renewal of Existing Assets | |
| Customer Relations Management | Thokoza New Building | Yes | Other Assets | Other Land and Buildings | 2,786 | 2,786 | - | - | - | - | - | Thokoza | Renewal of Existing Assets | |
| Customer Relations Management | Tsakane New Building | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | - | Tsakane | Renewal of Existing Assets | |
| Customer Relations Management | Vosloorus Building Upgrade | Yes | Other Assets | Other Land and Buildings | 3,920 | - | 270 | 2,900 | 750 | 750 | - | Vosloorus | Renewal of Existing Assets | |
| Customer Relations Management | Unified Command Centre | Yes | Infrastructure | Other | 40,359 | 359 | - | 15,000 | 10,000 | 10,000 | 15,000 | Corporate | New | |
| Disaster & Emergency Management Services | Refurbishment of DMC Premises / Facilities | Yes | Other Assets | Other Land and Buildings | 646 | 466 | 180 | - | - | - | - | Corporate | Renewal of Existing Assets | |
| Disaster & Emergency Management Services | DM Satellite Offices in Tsakane | Yes | Other Assets | Other Land and Buildings | 12 | 12 | - | - | - | - | - | Tsakane | Renewal of Existing Assets | |
| Disaster & Emergency Management Services | Operational Buildings - Security Control | Yes | Other Assets | Other Land and Buildings | 58 | 58 | - | - | - | - | - | Operational Equipment | New | |
| Disaster & Emergency Management Services | Specialized Equipment (DMC) | Yes | Other Assets | Plant & equipment | 2,185 | 73 | 90 | 1,300 | 222 | 222 | 500 | Operational Equipment | New | |
| Disaster & Emergency Management Services | Other Equipment (DMC) | Yes | Other Assets | Office Equipment | 938 | 254 | 84 | 200 | 200 | 200 | 200 | Operational Equipment | New | |
| Disaster & Emergency Management Services | ICT Equipment (DMC) | Yes | Other Assets | Office Equipment | 2,364 | 122 | 441 | 1,000 | 300 | 300 | 500 | Operational Equipment | New | |
| Disaster & Emergency Management Services | Vehicles (DMC) | Yes | Other Assets | Other Motor Vehicles | 2,715 | 98 | 117 | 500 | 1,000 | 1,000 | 1,000 | Operational Equipment | Renewal of Existing Assets | |
| Disaster & Emergency Management Services | Office Furniture: (DMC) | Yes | Other Assets | Office Equipment | 765 | 275 | 90 | 250 | 100 | 100 | 50 | Operational Equipment | New | |
| Disaster & Emergency Management Services | Emergency Vehicle Navigation and Dispatching | Yes | Other Assets | Plant & equipment | 1,310 | - | 270 | - | 440 | 440 | 600 | Operational Equipment | New | |
| Disaster & Emergency Management Services | Const Fire Station/House Kwa-Thema | Yes | Other Assets | Other Land and Buildings | 20,848 | 806 | 288 | 19,754 | - | - | - | Kwa-Thema | New | |
| Disaster & Emergency Management Services | Const Fire Station/House Kwa-Thema | Yes | Other Assets | Other Land and Buildings | 8,775 | 8,775 | - | - | - | - | - | Kwa-Thema | New | |
| Disaster & Emergency Management Services | Const Fire Station/House Tsakane | Yes | Other Assets | Other Land and Buildings | 2,063 | 2,063 | - | - | - | - | - | Tsakane | New | |
| Disaster & Emergency Management Services | Establishment DMC Regional Office | Yes | Other Assets | Other Land and Buildings | 270 | - | 270 | - | - | - | - | Kempton Park | New | |
| Disaster & Emergency Management Services | Const Fire Station/House Zonkezwane | Yes | Other Assets | Other Land and Buildings | 21,917 | 4,977 | 11,340 | 5,600 | - | - | - | Kalahong 2 | New | |
| Disaster & Emergency Management Services | Const Fire Station/House Zonkezwane | Yes | Other Assets | Other Land and Buildings | 4,976 | 4,976 | - | - | - | - | - | Kalahong 2 | New | |
| Disaster & Emergency Management Services | Const Fire Station/House Duduza | Yes | Other Assets | Other Land and Buildings | 18,824 | 1,924 | 11,700 | 5,200 | - | - | - | Duduza | New | |
| Disaster & Emergency Management Services | Vehicles (ES) | Yes | Other Assets | Other Motor Vehicles | 8,261 | 301 | 2,160 | 2,000 | 1,800 | 1,800 | 2,000 | Operational Equipment | Renewal of Existing Assets | |
| Disaster & Emergency Management Services | Specialized Equipment (ES) | Yes | Other Assets | Plant & equipment | 8,025 | 65 | 2,160 | 2,000 | 1,800 | 1,800 | 2,000 | Operational Equipment | New | |
| Disaster & Emergency Management Services | Other Equipment (EMS) | Yes | Other Assets | Office Equipment | 4,594 | 494 | 540 | 1,405 | 955 | 955 | 1,200 | Operational Equipment | New | |
| Disaster & Emergency Management Services | ICT Equipment (EMS) | Yes | Other Assets | Office Equipment | 1,618 | 299 | 270 | 350 | 300 | 300 | 400 | Operational Equipment | New | |
| Disaster & Emergency Management Services | Office Furniture (EMS) | Yes | Other Assets | Office Equipment | 1,370 | 245 | 225 | 300 | 200 | 200 | 400 | Operational Equipment | New | |
| Disaster & Emergency Management Services | Refurbishment Community Safety HQ | Yes | Other Assets | Other Land and Buildings | 45 | - | 45 | - | - | - | - | Ederenvale | Renewal of Existing Assets | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project information | | |
|--|--|--------------------------------|----------------|--------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|-----------------------|----------------------------|--|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| Disaster & Emergency Management Services | Other Equipment Support Services) | Yes | Other Assets | Office Equipment | 236 | - | - | 28 | 8 | 200 | Operational Equipment | New | | |
| Disaster & Emergency Management Services | ICT Equipment (Support Services) | Yes | Other Assets | Office Equipment | 205 | - | 24 | 100 | 30 | 50 | Operational Equipment | New | | |
| Disaster & Emergency Management Services | Specialized Equipment (SS) | Yes | Other Assets | Plant & equipment | - | - | - | - | - | - | Operational Equipment | New | | |
| Disaster & Emergency Management Services | Office Furniture Support Services) | Yes | Other Assets | Office Equipment | 1,209 | 1,009 | - | 80 | 40 | 80 | Operational Equipment | New | | |
| Disaster & Emergency Management Services | Specialized Vehicles (DMC) | Yes | Other Assets | Other Motor Vehicles | 13,989 | 13,989 | - | - | - | - | Operational Equipment | Renewal of Existing Assets | | |
| Disaster & Emergency Management Services | Specialized Vehicles (ES) | Yes | Other Assets | Other Motor Vehicles | 114,555 | - | 38,000 | 24,000 | 24,555 | 30,000 | Operational Equipment | Renewal of Existing Assets | | |
| Disaster & Emergency Management Services | Specialized Vehicles (ES) | Yes | Other Assets | Other Motor Vehicles | 19,754 | 854 | 18,900 | - | - | - | Operational Equipment | Renewal of Existing Assets | | |
| Disaster & Emergency Management Services | Refurb of All Metro Fire Stations/House | Yes | Other Assets | Other Land and Buildings | 8,489 | 506 | 1,983 | 2,000 | 2,000 | 2,000 | Corporate | Renewal of Existing Assets | | |
| Disaster & Emergency Management Services | Upgrade all Repairer Sites Phase 1 | Yes | Other Assets | Other | 4,959 | 4,959 | 720 | 500 | 300 | 300 | Corporate | Renewal of Existing Assets | | |
| Disaster & Emergency Management Services | Two way Radio Communication Equipment | Yes | Other Assets | Other | 6,914 | - | 3,914 | 1,000 | 1,500 | 500 | Corporate | New | | |
| Disaster & Emergency Management Services | Establish Radio Technical Workshop | Yes | Other Assets | Other Land and Buildings | 1,000 | - | - | 1,000 | - | - | Kempton Park | New | | |
| Disaster & Emergency Management Services | Upgrade Communication Switch to include Dispatch | Yes | Other Assets | Plant & equipment | 2,300 | - | - | 1,300 | 1,000 | - | Germiston | Renewal of Existing Assets | | |
| Disaster & Emergency Management Services | Const Fire Station/House Germiston Central | Yes | Other Assets | Other Land and Buildings | 23,900 | - | 900 | 8,000 | 15,000 | - | Germiston | New | | |
| Disaster & Emergency Management Services | Const Fire Station/House Albertona Scuola Corico | Yes | Other Assets | Other Land and Buildings | 18,000 | - | - | - | 1,000 | 17,000 | Kempton Park | New | | |
| Disaster & Emergency Management Services | Const Fire Station/House Thokoza | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | Thokoza | New | | |
| Disaster & Emergency Management Services | Establishment of Corporate Disaster Management | Yes | Other Assets | Other Land and Buildings | 28,345 | - | - | 2,000 | 7,345 | 19,000 | Germiston | New | | |
| Disaster & Emergency Management Services | Emergency Services Permit Office | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | Edelevale | New | | |
| Disaster & Emergency Management Services | Katlehong Fire Station | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | Katlehong | Renewal of Existing Assets | | |
| Disaster & Emergency Management Services | Emergency Services Training Academy | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | Edelevale | Renewal of Existing Assets | | |
| Disaster & Emergency Management Services | Restoration of Germiston Fire Station | Yes | Other Assets | Other Land and Buildings | 18,753 | 14,753 | - | - | - | 4,000 | Germiston | Renewal of Existing Assets | | |
| Economic Development | Upgrade to Economic Infrastructure | Yes | Infrastructure | Other | 13,500 | - | 13,500 | - | - | - | Corporate | New | | |
| Economic Development | Trading Halls | Yes | Infrastructure | Other | 15,000 | - | - | 4,000 | 5,000 | 6,000 | Corporate | New | | |
| Economic Development | Township enterprise Hubs | Yes | Infrastructure | Other | 38,188 | 8,988 | - | 11,000 | 8,200 | 10,000 | Corporate | Renewal of Existing Assets | | |
| Economic Development | Industrial Parks & Community Agric Projects | Yes | Infrastructure | Other | 6,750 | - | 6,750 | - | - | - | Corporate | New | | |
| Economic Development | Township Industrial Parks | Yes | Infrastructure | Other | 16,500 | - | - | 2,500 | 6,000 | 8,000 | Corporate | Renewal of Existing Assets | | |
| Economic Development | Community Agric Projects | Yes | Infrastructure | Other | 14,726 | 1,726 | - | 5,000 | 3,000 | 5,000 | Corporate | Renewal of Existing Assets | | |
| Economic Development | Tamboekesfontein Infrastructure | Yes | Infrastructure | Other | 3,350 | 200 | 3,150 | - | - | - | Germiston | New | | |
| Economic Development | Implementation Poultry Project | Yes | Infrastructure | Other | 1,530 | - | 1,530 | - | - | - | Tembisa | New | | |
| Economic Development | Tembisa Township Hub | Yes | Infrastructure | Other | 2,050 | 700 | 1,350 | - | - | - | Tembisa | New | | |
| Economic Development | Thokoza Fabrication Laboratory | Yes | Infrastructure | Other | 15,261 | 261 | - | 5,000 | 5,000 | 5,000 | Thokoza | New | | |
| Economic Development | Recycling - Buy Back Centre | Yes | Infrastructure | Other | 321 | 105 | 215 | - | - | - | Tembisa | New | | |
| Economic Development | Shared Industrial Production Facilities in Tembisa | Yes | Infrastructure | Other | 5,720 | - | 3,370 | 2,350 | - | - | Tembisa 2 | New | | |
| Economic Development | Office Furniture | Yes | Other Assets | Office Equipment | 536 | 28 | 108 | 220 | 120 | 60 | Operational Equipment | New | | |
| Economic Development | Other Equipment | Yes | Other Assets | Office Equipment | 338 | 37 | 1 | 120 | 100 | 80 | Operational Equipment | New | | |
| Economic Development | ICT Equipment | Yes | Other Assets | Office Equipment | 652 | - | 152 | 250 | 150 | 100 | Operational Equipment | New | | |
| Economic Development | Township Economics Development | Yes | Infrastructure | Other | 25,800 | - | - | 5,800 | 10,000 | 10,000 | Corporate | New | | |
| Economic Development | Fencing Wholesale Centre | Yes | Other Assets | Markets | 4,305 | 4,125 | 180 | - | - | - | Springs | Renewal of Existing Assets | | |
| Economic Development | Refurbishment of Fresh Produce Market | Yes | Other Assets | Markets | 53,800 | - | 10,800 | 15,000 | 13,000 | 15,000 | Springs | Renewal of Existing Assets | | |
| Economic Development | CCTVSystem | Yes | Other Assets | Markets | 225 | - | 225 | - | - | - | Operational Equipment | New | | |
| Economic Development | Specialized Equipment | Yes | Other Assets | Plant & equipment | 4,769 | 360 | 1,875 | 1,000 | 1,500 | 1,500 | Operational Equipment | New | | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project information | | |
|--|---|--------------------------------|----------------|--------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|-----------------------|-----------------------|----------------------------|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R. thousand | | 6 | 3 | 3 | | | | | | | | | | |
| Economic Development | ICT Equipment | Yes | Other Assets | Office Equipment | 46 | 10 | 36 | - | - | - | - | Operational Equipment | New | |
| Economic Development | Office Furniture | Yes | Other Assets | Office Equipment | 7 | - | 7 | - | - | - | - | Operational Equipment | New | |
| Economic Development | Replacement of Vehicle | Yes | Other Assets | Other Motor Vehicles | 2,067 | 2,067 | - | - | - | - | - | Operational Equipment | Renewal of Existing Assets | |
| Economic Development | Tourism Route Signage | Yes | Infrastructure | Other | 11,136 | 36 | 3,600 | 5,000 | 1,000 | 1,500 | Corporate | Corporate | New | |
| Economic Development | Other Equipment(Tourism) | Yes | Other Assets | Office Equipment | - | - | - | - | - | - | Operational Equipment | Operational Equipment | New | |
| Economic Development | Business Advisory Centre | Yes | Infrastructure | Other | 1,800 | - | 1,800 | - | - | - | Corporate | Corporate | New | |
| Economic Development | Business Place | Yes | Infrastructure | Other | - | - | - | - | - | - | Corporate | Corporate | New | |
| Economic Development | EMPD Projects | Yes | Infrastructure | Other | 10,405 | - | - | 10,405 | - | - | Corporate | Corporate | Renewal of Existing Assets | |
| EMPD | Installation and upgrading of Security Systems in | Yes | Other Assets | Security Measures | 22,500 | - | 4,500 | 6,000 | 6,000 | 6,000 | Operational Equipment | Operational Equipment | New | |
| EMPD | Const Precinct Stations Zonekezwive | Yes | Other Assets | Other Land and Buildings | 13,348 | 2,518 | 5,130 | 5,700 | - | - | Katlehong 2 | Katlehong 2 | New | |
| EMPD | Const Precinct Stations Zonekezwive | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | - | - | New | |
| EMPD | Specialized Vehicles (EMPD) | Yes | Other Assets | Other Motor Vehicles | 5,821 | 841 | 1,080 | 1,200 | 1,500 | 1,200 | Operational Equipment | Operational Equipment | Renewal of Existing Assets | |
| EMPD | Specialized Vehicles (EMPD) | Yes | Other Assets | Other Motor Vehicles | - | - | - | - | - | - | Operational Equipment | Operational Equipment | Renewal of Existing Assets | |
| EMPD | Specialized Equipment (EMPD) | Yes | Other Assets | Plant & equipment | 18,085 | 2,385 | 2,700 | 5,000 | 4,000 | 4,000 | Operational Equipment | Operational Equipment | New | |
| EMPD | Specialized Equipment (EMPD) | Yes | Other Assets | Plant & equipment | - | - | - | - | - | - | Operational Equipment | Operational Equipment | New | |
| EMPD | Vehicles (EMPD) | Yes | Other Assets | Other Motor Vehicles | 91,958 | 10,858 | 26,100 | 15,000 | 20,000 | 20,000 | Operational Equipment | Operational Equipment | Renewal of Existing Assets | |
| EMPD | Vehicles (EMPD) | Yes | Other Assets | Other Motor Vehicles | - | - | - | - | - | - | Operational Equipment | Operational Equipment | Renewal of Existing Assets | |
| EMPD | Other Equipment (EMPD) | Yes | Other Assets | Office Equipment | 2,385 | 325 | 180 | 595 | 590 | 665 | Operational Equipment | Operational Equipment | New | |
| EMPD | Other Equipment (EMPD) | Yes | Other Assets | Office Equipment | - | - | - | - | - | - | Operational Equipment | Operational Equipment | New | |
| EMPD | Office Furniture (EMPD) | Yes | Other Assets | Office Equipment | 1,729 | 39 | 90 | 1,000 | 300 | 300 | Operational Equipment | Operational Equipment | New | |
| Disaster & Emergency Management Services | Office Furniture | Yes | Other Assets | Office Equipment | 30 | - | 30 | - | - | - | Operational Equipment | Operational Equipment | New | |
| EMPD | ICT Equipment (EMPD) | Yes | Other Assets | Office Equipment | 3,963 | 623 | 540 | 1,000 | 600 | 1,200 | Operational Equipment | Operational Equipment | New | |
| EMPD | ICT Equipment (EMPD) | Yes | Other Assets | Office Equipment | 39 | 39 | - | - | - | - | Operational Equipment | Operational Equipment | New | |
| EMPD | Office Furniture(Demill) | Yes | Other Assets | Office Equipment | 5 | 5 | - | - | - | - | Operational Equipment | Operational Equipment | New | |
| EMPD | Other Equipment(Demill) | Yes | Other Assets | Office Equipment | 2,198 | 2,198 | - | - | - | - | Operational Equipment | Operational Equipment | New | |
| EMPD | Refurbishment All EMPD facilities | Yes | Other Assets | Other Land and Buildings | 8,421 | 51 | 2,250 | 2,040 | 2,040 | 2,040 | Corporate | Corporate | Renewal of Existing Assets | |
| EMPD | Establishment of Equestrian Unit | Yes | Other Assets | Other Land and Buildings | 1,187 | 507 | 360 | 100 | 120 | 100 | Kempton Park | Kempton Park | New | |
| EMPD | Training Academy Kwa-Thema | Yes | Other Assets | Other Land and Buildings | 450 | - | 450 | - | - | - | Kwa-Thema | Kwa-Thema | New | |
| EMPD | Const Precinct Stations Tokoza | Yes | Other Assets | Other Land and Buildings | 17,545 | 6,925 | 1,620 | 9,000 | - | - | Tokoza | Tokoza | New | |
| EMPD | Construct of Precinct Station Etwatwa | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | Etwatwa | Etwatwa | New | |
| EMPD | Refurbishment of EMPD Headquarters | Yes | Other Assets | Other Land and Buildings | 6,800 | - | 1,800 | 1,000 | 3,000 | 1,000 | Kempton Park | Kempton Park | New | |
| EMPD | Const EMPD Specialised Unit Offices | Yes | Other Assets | Other Land and Buildings | 270 | - | 270 | - | - | - | Edenvale | Edenvale | New | |
| EMPD | Const Precinct Edeben | Yes | Other Assets | Other Land and Buildings | 180 | - | 180 | - | - | - | Kempton Park | Kempton Park | New | |
| EMPD | Const K9 Unit | Yes | Other Assets | Other Land and Buildings | 500 | - | - | - | - | - | Boksburg | Boksburg | Renewal of Existing Assets | |
| EMPD | Const Tembisa Precinct | Yes | Other Assets | Other Land and Buildings | 12,500 | - | 500 | 6,000 | 6,000 | 6,000 | Tembisa | Tembisa | Renewal of Existing Assets | |
| EMPD | Const Benoni Precinct | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | Benoni | Benoni | Renewal of Existing Assets | |
| EMPD | Const Kempton Park Precinct | Yes | Other Assets | Other Land and Buildings | 12,500 | - | 500 | 6,000 | 6,000 | 6,000 | Kempton Park | Kempton Park | Renewal of Existing Assets | |
| EMPD | Refurbishment Tembisa regional office | Yes | Other Assets | Other Land and Buildings | 4,500 | - | 500 | 2,000 | 2,000 | 2,000 | Tembisa | Tembisa | Renewal of Existing Assets | |
| EMPD | Refurbishment Logistics section | Yes | Other Assets | Other Land and Buildings | 6,000 | - | 1,000 | 2,000 | 2,000 | 3,000 | Kempton Park | Kempton Park | Renewal of Existing Assets | |
| EMPD | Refurbishment Boksburg Pound office | Yes | Other Assets | Other Land and Buildings | 1,000 | - | - | - | - | 1,000 | Boksburg | Boksburg | Renewal of Existing Assets | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project information | | |
|--|--|--------------------------------|----------------|--------------------------|------------------------|-------------------------|---------------------------------|---|------------------------|------------------------|---------------|---------------------|-----------------------|----------------------------|
| | | | | | | Audited Outcome 2011/12 | Current Year Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| EMPD | Refurbishment Alberton Pound office | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | - | - | Alberton | Renewal of Existing Assets |
| EMPD | Refurbishment Braikpan Pound office | Yes | Other Assets | Other Land and Buildings | 5,650 | 2,650 | - | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | Braikpan | Renewal of Existing Assets |
| Disaster & Emergency Management Services | Installation and upgrading of Security Systems in Alberton Network enhancement | Yes | Other Assets | Security Measures | 3,045 | 1,189 | 1,856 | - | - | - | - | - | Corporate | New |
| Energy | Alberton Network enhancement | Yes | Infrastructure | Electricity Reticulation | 14,663 | 663 | 2,700 | 2,500 | 4,000 | 5,000 | 5,000 | 5,000 | Alberton | Renewal of Existing Assets |
| Energy | Alberton Lighting | Yes | Infrastructure | Lighting | 4,006 | 1,006 | 450 | 700 | 850 | 1,000 | 1,000 | 1,000 | Alberton | New |
| Energy | Alberton Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 8,374 | 2,324 | 900 | 1,300 | 1,650 | 2,000 | 2,000 | 2,000 | Alberton | New |
| Energy | Benoni Network enhancement | Yes | Infrastructure | Electricity Reticulation | 16,018 | 418 | 3,600 | 3,000 | 4,000 | 5,000 | 5,000 | 5,000 | Benoni | Renewal of Existing Assets |
| Energy | Benoni Substation | Yes | Infrastructure | Electricity Reticulation | 924 | 924 | - | - | - | - | - | - | Benoni | New |
| Energy | Benoni Lighting | Yes | Infrastructure | Lighting | 5,475 | 2,475 | 450 | 700 | 850 | 1,000 | 1,000 | 1,000 | Benoni | New |
| Energy | Benoni Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 8,725 | 2,675 | 900 | 1,300 | 1,650 | 2,000 | 2,000 | 2,000 | Benoni | New |
| Energy | Boksburg Network enhancement | Yes | Infrastructure | Electricity Reticulation | 17,621 | 2,021 | 3,600 | 3,000 | 4,000 | 5,000 | 5,000 | 5,000 | Boksburg | Renewal of Existing Assets |
| Energy | Boksburg Network enhancement | Yes | Infrastructure | Electricity Reticulation | 586 | 586 | - | - | - | - | - | - | Boksburg | Renewal of Existing Assets |
| Energy | Boksburg Substation | Yes | Infrastructure | Electricity Reticulation | 1,926 | 1,926 | - | - | - | - | - | - | Boksburg | New |
| Energy | Boksburg Lighting | Yes | Infrastructure | Lighting | 5,181 | 2,181 | 450 | 700 | 850 | 1,000 | 1,000 | 1,000 | Boksburg | New |
| Energy | Boksburg Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 5,850 | - | 900 | 1,300 | 1,650 | 2,000 | 2,000 | 2,000 | Boksburg | New |
| Energy | Braikpan Network enhancement | Yes | Infrastructure | Electricity Reticulation | 18,112 | 2,512 | 3,600 | 3,000 | 4,000 | 5,000 | 5,000 | 5,000 | Braikpan | Renewal of Existing Assets |
| Energy | Braikpan Network enhancement | Yes | Infrastructure | Electricity Reticulation | 1,031 | 1,031 | - | - | - | - | - | - | Braikpan | Renewal of Existing Assets |
| Energy | Braikpan substation | Yes | Infrastructure | Electricity Reticulation | 1,493 | 1,493 | - | - | - | - | - | - | Braikpan | New |
| Energy | Braikpan Lighting | Yes | Infrastructure | Lighting | 4,468 | 1,468 | 450 | 700 | 850 | 1,000 | 1,000 | 1,000 | Braikpan | New |
| Energy | Braikpan Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 5,850 | - | 900 | 1,300 | 1,650 | 2,000 | 2,000 | 2,000 | Braikpan | New |
| Energy | Corporate Lighting | Yes | Infrastructure | Lighting | 27,862 | 5,062 | 4,500 | 2,300 | 6,000 | 10,000 | 10,000 | 10,000 | Corporate | New |
| Energy | Corporate Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 76,700 | - | 13,500 | 8,200 | 25,000 | 30,000 | 30,000 | 30,000 | Corporate | New |
| Energy | Daveyton Network enhancement | Yes | Infrastructure | Electricity Reticulation | 13,707 | 7 | 2,700 | 2,000 | 4,000 | 5,000 | 5,000 | 5,000 | Daveyton | Renewal of Existing Assets |
| Energy | Daveyton Network enhancement | Yes | Infrastructure | Electricity Reticulation | 72,258 | 72,258 | - | - | - | - | - | - | Daveyton | Renewal of Existing Assets |
| Energy | Corporate Electrification | Yes | Infrastructure | Electricity Reticulation | 361,455 | - | 59,324 | 82,131 | 100,000 | 120,000 | 120,000 | 120,000 | Corporate | New |
| Energy | Edeenvale Network enhancement | Yes | Infrastructure | Electricity Reticulation | 20,244 | 4,644 | 3,600 | 3,000 | 4,000 | 5,000 | 5,000 | 5,000 | Edeenvale | Renewal of Existing Assets |
| Energy | Edeenvale Network enhancement | Yes | Infrastructure | Electricity Reticulation | 1,492 | 1,492 | - | - | - | - | - | - | Edeenvale | Renewal of Existing Assets |
| Energy | Edeenvale Substation | Yes | Infrastructure | Electricity Reticulation | 99,083 | 99,083 | - | - | - | - | - | - | Edeenvale | New |
| Energy | Corporate Electrification INEP | Yes | Infrastructure | Electricity Reticulation | 213,466 | 12,066 | 65,700 | 15,000 | 50,000 | 70,000 | 70,000 | 70,000 | Corporate | New |
| Energy | Corporate vehicles | Yes | Other Assets | Other Motor Vehicles | 60,068 | 3,368 | 11,700 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | Operational Equipment | Renewal of Existing Assets |
| Energy | Corporate Specialized equipment | Yes | Other Assets | Plant & equipment | 13,262 | 1,512 | 2,250 | 3,000 | 3,000 | 3,500 | 3,500 | 3,500 | Operational Equipment | New |
| Energy | Corporate ICT equipment | Yes | Other Assets | Office Equipment | 5,866 | 186 | 1,080 | 1,400 | 1,600 | 1,600 | 1,600 | 1,600 | Operational Equipment | New |
| Energy | Corporate Office furniture | Yes | Other Assets | Office Equipment | 5,133 | 72 | 960 | 1,200 | 1,400 | 1,500 | 1,500 | 1,500 | Operational Equipment | New |
| Energy | Corporate other equipment | Yes | Other Assets | Office Equipment | 839 | 318 | 91 | 120 | 150 | 160 | 160 | 160 | Operational Equipment | New |
| Energy | Corporate Operational requirement | Yes | Other Assets | Office Equipment | 1,811 | 1,811 | - | - | - | - | - | - | Operational Equipment | New |
| Energy | Daveyton Lighting | Yes | Infrastructure | Lighting | 6,774 | 2,114 | 810 | 1,100 | 1,250 | 1,500 | 1,500 | 1,500 | Daveyton | New |
| Energy | Duduza Lighting | Yes | Infrastructure | Lighting | 5,360 | 700 | 810 | 1,100 | 1,250 | 1,500 | 1,500 | 1,500 | Duduza | New |
| Energy | Edeenvale Lighting | Yes | Infrastructure | Lighting | 4,845 | 1,845 | 450 | 700 | 850 | 1,000 | 1,000 | 1,000 | Edeenvale | New |
| Energy | Edeenvale Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 5,850 | - | 900 | 1,300 | 1,650 | 2,000 | 2,000 | 2,000 | Edeenvale | New |
| Energy | Kwa-Thema Network enhancement | Yes | Infrastructure | Electricity Reticulation | 15,381 | 1,681 | 2,700 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | Kwa-Thema | Renewal of Existing Assets |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project Information | | |
|--------------------------------|----------------------------------|--------------------------------|----------------|--------------------------|------------------------|-------------------------|---|---|---------------------|------------------------|---------------|----------------------------|--|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| | | | | | | | | | | | | | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| Energy | Etwatwa Lighting | Yes | Infrastructure | Lighting | 4,665 | 5 | 810 | 1,100 | 1,250 | 1,500 | Etwatwa | New | | |
| Energy | Etwatwa Network enhancement | Yes | Infrastructure | Electricity Reticulation | 533 | 533 | - | - | - | - | Etwatwa | Renewal of Existing Assets | | |
| Energy | Germiston Lighting | Yes | Infrastructure | Lighting | 6,507 | 3,507 | 450 | 700 | 850 | 1,000 | Germiston | New | | |
| Energy | Germiston Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 7,557 | 1,707 | 900 | 1,300 | 1,650 | 2,000 | Germiston | New | | |
| Energy | Katelehong Lighting | Yes | Infrastructure | Lighting | 5,370 | 710 | 810 | 1,100 | 1,250 | 1,500 | Katelehong | New | | |
| Energy | Kempton Park Lighting | Yes | Infrastructure | Lighting | 5,108 | 2,108 | 450 | 700 | 850 | 1,000 | Kempton park | New | | |
| Energy | Kempton Park Substation | Yes | Infrastructure | Electricity Reticulation | 1,500 | 1,500 | - | - | - | - | Kempton park | New | | |
| Energy | Kempton Park Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 5,850 | - | 900 | 1,300 | 1,650 | 2,000 | Kempton Park | New | | |
| Energy | Tembisa Network enhancement | Yes | Infrastructure | Electricity Reticulation | 13,950 | 1,020 | 2,430 | 2,500 | 3,000 | 5,000 | Tembisa | Renewal of Existing Assets | | |
| Energy | Tembisa Network enhancement | Yes | Infrastructure | Electricity Reticulation | 998 | 998 | - | - | - | - | Tembisa | Renewal of Existing Assets | | |
| Energy | Tembisa Substation | Yes | Infrastructure | Electricity Reticulation | 1,476 | 1,476 | - | - | - | - | Tembisa | New | | |
| Energy | Kwa-Thema Network enhancement | Yes | Infrastructure | Electricity Reticulation | 2,859 | 2,859 | - | - | - | - | Kwa-Thema | Renewal of Existing Assets | | |
| Energy | Kwa-Thema Lighting | Yes | Infrastructure | Lighting | 6,520 | 1,860 | 810 | 1,100 | 1,250 | 1,500 | Kwa-Thema | New | | |
| Energy | Kwa-Thema Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 5,850 | - | 900 | 1,300 | 1,650 | 2,000 | Kwa-Thema | New | | |
| Energy | Kwa-Thema Substations | Yes | Infrastructure | Electricity Reticulation | 2,398 | 1,048 | 1,350 | - | - | - | Kwa-Thema | New | | |
| Energy | Nigel Lighting | Yes | Infrastructure | Lighting | 4,552 | 1,552 | 450 | 700 | 850 | 1,000 | Nigel | New | | |
| Energy | Nigel Substations | Yes | Infrastructure | Electricity Reticulation | 1,165 | 1,165 | - | - | - | - | Nigel | New | | |
| Energy | Nigel Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 15,945 | 9,995 | 900 | 1,300 | 1,650 | 2,000 | Nigel | New | | |
| Energy | Corporate Network enhancement | Yes | Infrastructure | Electricity Reticulation | 12,101 | 1,201 | 900 | 2,000 | 3,000 | 5,000 | Corporate | Renewal of Existing Assets | | |
| Energy | Springs Lighting | Yes | Infrastructure | Lighting | 3,306 | 306 | 450 | 700 | 850 | 1,000 | Springs | New | | |
| Energy | Springs Substation | Yes | Infrastructure | Electricity Reticulation | 2,933 | 2,933 | - | - | - | - | Springs | New | | |
| Energy | Springs Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 15,951 | 10,101 | 900 | 1,300 | 1,650 | 2,000 | Springs | New | | |
| Energy | Germiston Network enhancement | Yes | Infrastructure | Electricity Reticulation | 47,425 | 3,625 | 9,000 | 9,000 | 10,800 | 15,000 | Germiston | Renewal of Existing Assets | | |
| Energy | Kempton Park Network enhancement | Yes | Infrastructure | Electricity Reticulation | 39,652 | 2,452 | 7,200 | 8,000 | 10,000 | 12,000 | Kempton Park | Renewal of Existing Assets | | |
| Energy | Nigel Network enhancement | Yes | Infrastructure | Electricity Reticulation | 13,459 | 1,659 | 1,800 | 2,000 | 3,000 | 5,000 | Nigel | Renewal of Existing Assets | | |
| Energy | Tembisa Lighting | Yes | Infrastructure | Lighting | 6,686 | 2,026 | 810 | 1,100 | 1,250 | 1,500 | Tembisa | New | | |
| Energy | Tembisa Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 8,344 | 2,494 | 900 | 1,300 | 1,650 | 2,000 | Tembisa | New | | |
| Energy | Springs Network enhancement | Yes | Infrastructure | Electricity Reticulation | 17,268 | 1,668 | 3,600 | 3,000 | 4,000 | 5,000 | Springs | Renewal of Existing Assets | | |
| Energy | Tembisa 2 Lighting | Yes | Infrastructure | Lighting | 7,596 | 2,126 | 1,620 | 1,100 | 1,250 | 1,500 | Tembisa 2 | New | | |
| Energy | Tembisa 2 Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 7,371 | 1,521 | 900 | 1,300 | 1,650 | 2,000 | Tembisa 2 | New | | |
| Energy | Tembisa 2 Network enhancement | Yes | Infrastructure | Electricity Reticulation | 14,998 | 1,598 | 2,430 | 3,000 | 3,000 | 5,000 | Tembisa 2 | Renewal of Existing Assets | | |
| Energy | Thokoza Network enhancement | Yes | Infrastructure | Electricity Reticulation | 15,626 | 26 | 3,600 | 3,000 | 4,000 | 5,000 | Tokoza | Renewal of Existing Assets | | |
| Energy | High mast Lighting Thokoza | Yes | Infrastructure | Lighting | 1,023 | 1,023 | - | - | - | - | Tokoza | New | | |
| Energy | Thokoza Lighting | Yes | Infrastructure | Lighting | 5,683 | 1,023 | 810 | 1,100 | 1,250 | 1,500 | Tokoza | New | | |
| Energy | Thokoza Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 5,680 | - | 900 | 1,300 | 1,650 | 2,000 | Tokoza | New | | |
| Energy | Tsakane Network enhancement | Yes | Infrastructure | Electricity Reticulation | 11,800 | - | 1,800 | 2,000 | 3,000 | 5,000 | Tsakane | Renewal of Existing Assets | | |
| Energy | Vosloorus Network enhancement | Yes | Infrastructure | Electricity Reticulation | 6,217 | 3,917 | - | 500 | 800 | 1,000 | Vosloorus | Renewal of Existing Assets | | |
| Energy | Tsakane Lighting | Yes | Infrastructure | Lighting | 4,660 | - | 810 | 1,100 | 1,250 | 1,500 | Tsakane | New | | |
| Energy | Corporate Substations Upgrade | Yes | Infrastructure | Electricity Reticulation | 312,003 | 1,373 | 30,630 | 100,000 | 80,000 | 100,000 | Corporate | New | | |
| Energy | Vosloorus Lighting | Yes | Infrastructure | Lighting | 5,343 | 683 | 810 | 1,100 | 1,250 | 1,500 | Vosloorus | New | | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project Information | | |
|------------------------------------|---|--------------------------------|----------------|----------------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|-----------------------|----------------------------|--|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| Energy | Vostorius Revenue enhancement | Yes | Infrastructure | Electricity Reticulation | 15,739 | 12,251 | 1,008 | 700 | 800 | 1,000 | Vostorius | New | | |
| Energy | Corporate Substations | Yes | Infrastructure | Electricity Reticulation | 238,183 | 21,338 | 36,844 | - | 80,000 | 100,000 | Corporate | New | | |
| Energy | Corporate Substations(MIG) | Yes | Infrastructure | Electricity Reticulation | 47,114 | 47,114 | - | - | - | - | Corporate | New | | |
| Energy | Corporate Energy efficiency | Yes | Infrastructure | Electricity Reticulation | 41,800 | - | 10,800 | 11,000 | 10,000 | 10,000 | Corporate | New | | |
| Energy | Langaville Electricity Network Restructure | Yes | Infrastructure | Electricity Reticulation | 87,000 | - | 27,000 | 20,000 | 20,000 | 20,000 | Kwa-Thema | New | | |
| Energy | Renewable Energy Projects | Yes | Infrastructure | Electricity Reticulation | 63,500 | - | 13,500 | 10,000 | 20,000 | 20,000 | Corporate | New | | |
| Environmental Resources Management | Office Furniture | Yes | Other Assets | Office Equipment | 437 | - | 77 | 120 | 120 | 120 | Operational Equipment | New | | |
| Environmental Resources Management | Office Furniture | Yes | Other Assets | Office Equipment | 402 | 182 | 45 | 75 | 50 | 50 | Operational Equipment | New | | |
| Environmental Resources Management | Software: Cemetery management system | Yes | Other Assets | Other | 1,990 | - | 180 | 1,000 | 800 | - | Corporate | New | | |
| Environmental Resources Management | Payneville Ext 3 rehabilitation | Yes | Community | Other | 5,950 | - | 450 | 2,000 | 3,500 | - | Springs | New | | |
| Environmental Resources Management | Development and Upgrading Community Envrion | Yes | Community | Other | 816 | 816 | - | - | - | - | Etwatwa | Renewal of Existing Assets | | |
| Environmental Resources Management | Development and Upgrading Community Envrion | Yes | Community | Other | 315 | 315 | - | - | - | - | Etwatwa | Renewal of Existing Assets | | |
| Environmental Resources Management | Upgrade of Civic Centre: Germiston Grounds | Yes | Community | Establishment of Parks & Gardens | 2,112 | 2,112 | - | - | - | - | Germiston | Renewal of Existing Assets | | |
| Environmental Resources Management | Rehabilitation of the Boksburg Lake | Yes | Community | Other | 7,338 | 948 | 1,890 | 1,000 | 3,000 | 500 | Boksburg | Renewal of Existing Assets | | |
| Environmental Resources Management | Rehabilitation of the Braikpan Dam | Yes | Community | Other | - | - | - | - | - | - | Braikpan | Renewal of Existing Assets | | |
| Environmental Resources Management | Development and Upgrading Community Envrion | Yes | Community | Other | 900 | - | 900 | - | - | - | Etwatwa | Renewal of Existing Assets | | |
| Environmental Resources Management | Development and Upgrading Community Envrion | Yes | Other Assets | Other Land and Buildings | 1,500 | - | - | 500 | 500 | 500 | Katekongo | Renewal of Existing Assets | | |
| Environmental Resources Management | Rehabilitation of the Naalspruit Catchment | Yes | Community | Other | 6,574 | 374 | 900 | 1,300 | 2,000 | 2,000 | Katekongo | Renewal of Existing Assets | | |
| Environmental Resources Management | Rehabilitation of the Naalspruit Catchment | Yes | Community | Other | - | - | - | - | - | - | Katekongo | Renewal of Existing Assets | | |
| Environmental Resources Management | Rehabilitation: Degraded Wetlands/ Catchment | Yes | Other Assets | Other | 9,126 | 1,813 | 2,385 | 1,428 | 2,000 | 1,500 | Boksburg | Renewal of Existing Assets | | |
| Environmental Resources Management | Rehabilitation: Degraded Wetlands/ Catchment | Yes | Other Assets | Other | 223 | 223 | - | - | - | - | Boksburg | Renewal of Existing Assets | | |
| Environmental Resources Management | Other Equipment | Yes | Other Assets | Office Equipment | 311 | 98 | 62 | 50 | 50 | 50 | Operational Equipment | New | | |
| Environmental Resources Management | ICT Equipment | Yes | Other Assets | Office Equipment | 532 | 246 | 86 | 75 | 75 | 50 | Operational Equipment | New | | |
| Environmental Resources Management | ICT Equipment | Yes | Other Assets | Office Equipment | 595 | 45 | 90 | 150 | 150 | 150 | Operational Equipment | New | | |
| Environmental Resources Management | Other Equipment | Yes | Other Assets | Office Equipment | 472 | - | 72 | 150 | 150 | 100 | Operational Equipment | New | | |
| Environmental Resources Management | Vehicles | Yes | Other Assets | Other Motor Vehicles | 3,425 | - | 225 | 700 | 1,500 | 1,000 | Operational Equipment | Renewal of Existing Assets | | |
| Environmental Resources Management | Specialised Equipment | Yes | Other Assets | Plant & equipment | 1,498 | - | 198 | 300 | 500 | 500 | Operational Equipment | New | | |
| Environmental Resources Management | ICT Equipment | Yes | Other Assets | Office Equipment | 1,500 | - | 900 | 200 | 200 | 200 | Operational Equipment | New | | |
| Environmental Resources Management | Furniture | Yes | Other Assets | Office Equipment | 851 | 98 | 153 | 200 | 200 | 200 | Operational Equipment | New | | |
| Environmental Resources Management | Office Furniture | Yes | Other Assets | Office Equipment | 30 | 30 | - | - | - | - | Operational Equipment | New | | |
| Environmental Resources Management | Operational Buildings - Airconditioners | Yes | Other Assets | Office Equipment | 1,419 | 1,419 | - | - | - | - | Operational Equipment | New | | |
| Environmental Resources Management | Ambient Air Quality Monitoring Stations | Yes | Community | Other Land and Buildings | 13,160 | 710 | 450 | 4,000 | 4,000 | 4,000 | Operational Equipment | New | | |
| Environmental Resources Management | Alarms: Metro Parks Facilities | Yes | Community | Establishment of Parks & Gardens | 3,630 | 1,430 | 450 | 750 | 500 | 500 | Corporate | New | | |
| Environmental Resources Management | Develop: Blesbokspruit for tourism | Yes | Community | Establishment of Parks & Gardens | 3,946 | 1,296 | 1,080 | 1,600 | - | - | Etwatwa | New | | |
| Environmental Resources Management | Construct Metro Parks Depots | Yes | Community | Establishment of Parks & Gardens | 3,821 | 503 | 3,318 | - | - | - | Katekongo 2 | New | | |
| Environmental Resources Management | Playground Equipment | Yes | Community | Establishment of Parks & Gardens | 3,540 | 540 | 540 | 1,000 | 1,000 | 1,000 | Corporate | New | | |
| Environmental Resources Management | Develop: Conservation areas Southern Region M | Yes | Community | Establishment of Parks & Gardens | 545 | 545 | - | - | - | - | Germiston | New | | |
| Environmental Resources Management | Develop: Korsmans Bvd Sanctuary Regional Pal | Yes | Community | Establishment of Parks & Gardens | 1,298 | 1,298 | - | - | - | - | Benoni | New | | |
| Environmental Resources Management | Develop: Conservator areas Southern Region F | Yes | Community | Establishment of Parks & Gardens | 59 | 59 | - | - | - | - | Germiston | New | | |
| Environmental Resources Management | Develop: Nyoni Park | Yes | Community | Establishment of Parks & Gardens | 1,108 | 1,027 | 81 | - | - | - | Vostorius | New | | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project information | | |
|------------------------------------|---|--------------------------------|--------------|----------------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|-----------------------|----------------------------|--|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| Environmental Resources Management | Develop: Vlakfontein Cemetery | Yes | Community | Establishment of Parks & Gardens | 16,757 | 1,944 | 2,813 | 2,000 | 5,000 | 5,000 | Nigel | New | | |
| Environmental Resources Management | Develop: Komnivieli Cemetery - phase 2 | Yes | Community | Establishment of Parks & Gardens | 2,564 | 1,064 | 900 | 1,000 | - | - | Alberton | New | | |
| Environmental Resources Management | Develop: Multi Purpose Park: Winnie Mandela | Yes | Community | Establishment of Parks & Gardens | 12,155 | 1,355 | 1,800 | 3,000 | 3,000 | 3,000 | Tembisa 2 | New | | |
| Environmental Resources Management | Develop: Burny Park | Yes | Community | Establishment of Parks & Gardens | 3,192 | - | 1,692 | 500 | 1,000 | - | Benoni | New | | |
| Environmental Resources Management | Develop: Cemeteries Muslim Section | Yes | Community | Establishment of Parks & Gardens | 3,340 | 940 | 900 | 500 | 500 | 500 | Corporate | New | | |
| Environmental Resources Management | Develop: President Regional Park | Yes | Community | Establishment of Parks & Gardens | 485 | 485 | - | - | - | - | Springs | New | | |
| Environmental Resources Management | Development of Town Entrances | Yes | Community | Establishment of Parks & Gardens | 900 | - | 900 | - | - | - | Corporate | New | | |
| Environmental Resources Management | Bokkie Park | Yes | Community | Establishment of Parks & Gardens | 4,982 | 1,242 | 2,250 | 1,500 | - | - | Boksburg | New | | |
| Environmental Resources Management | Bokkie Park | Yes | Community | Establishment of Parks & Gardens | 428 | 428 | - | - | - | - | Boksburg | New | | |
| Environmental Resources Management | Murray Park | Yes | Community | Establishment of Parks & Gardens | 257 | 257 | - | - | - | - | Springs | New | | |
| Environmental Resources Management | Development: Makhahini Park | Yes | Community | Establishment of Parks & Gardens | 753 | 753 | - | - | - | - | Vosloorus | New | | |
| Environmental Resources Management | Develop: Cemeteries - Berms | Yes | Community | Establishment of Parks & Gardens | 7,341 | 2,234 | 1,107 | 1,500 | 1,500 | 1,000 | Corporate | New | | |
| Environmental Resources Management | Develop: Community Park: Zorkhizwe | Yes | Community | Establishment of Parks & Gardens | 10,929 | 6,379 | 1,350 | 1,500 | 1,500 | - | Katlehong 2 | New | | |
| Environmental Resources Management | Develop: Multi Purpose Park: Mofusa | Yes | Community | Establishment of Parks & Gardens | 1,800 | - | 1,800 | - | - | - | Tembisa | New | | |
| Environmental Resources Management | Develop: Multi Purpose Park: Mofusa | Yes | Community | Establishment of Parks & Gardens | 1,921 | 519 | 1,102 | - | - | - | Tembisa | New | | |
| Environmental Resources Management | Fencing, Metro Parks Facilities: Phase 3 | Yes | Community | Establishment of Parks & Gardens | 9,750 | - | 2,250 | 2,500 | 3,000 | 2,000 | Corporate | Renewal of Existing Assets | | |
| Environmental Resources Management | Community Park Rodekop | Yes | Community | Establishment of Parks & Gardens | - | - | - | - | - | - | Katlehong | New | | |
| Environmental Resources Management | Multi Purpose Park: Villa Liza | Yes | Community | Establishment of Parks & Gardens | - | - | - | - | - | - | Vosloorus | New | | |
| Environmental Resources Management | Develop: Boksburg lake | Yes | Community | Establishment of Parks & Gardens | - | - | - | - | - | - | Boksburg | New | | |
| Environmental Resources Management | Rehabilitation of Weideman Dams | Yes | Community | Establishment of Parks & Gardens | 400 | 400 | - | - | - | - | Germiston | Renewal of Existing Assets | | |
| Environmental Resources Management | Germiston Lake | Yes | Community | Establishment of Parks & Gardens | 1,800 | - | 1,800 | - | - | - | Germiston | New | | |
| Environmental Resources Management | Germiston Lake | Yes | Community | Establishment of Parks & Gardens | - | - | - | - | - | - | Germiston | New | | |
| Environmental Resources Management | Alberton Dam | Yes | Community | Establishment of Parks & Gardens | 5,554 | 5,487 | 67 | - | - | - | Alberton | New | | |
| Environmental Resources Management | Environmental Resources Management | Yes | Other Assets | Other Motor Vehicles | 102,495 | 2,076 | 17,180 | 20,240 | 19,500 | 43,500 | Operational Equipment | Renewal of Existing Assets | | |
| Environmental Resources Management | Purchase Specialized Equipment | Yes | Other Assets | Plant & equipment | 22,938 | 357 | 3,580 | 7,000 | 5,000 | 7,000 | Operational Equipment | New | | |
| Environmental Resources Management | ICT Equipment | Yes | Other Assets | Office Equipment | 2,354 | 39 | 315 | 500 | 750 | 750 | Operational Equipment | New | | |
| Environmental Resources Management | Other Equipment | Yes | Other Assets | Office Equipment | 442 | 197 | 45 | 50 | 75 | 75 | Operational Equipment | New | | |
| Environmental Resources Management | Office furniture | Yes | Other Assets | Office Equipment | 1,160 | - | 260 | 300 | 300 | 300 | Operational Equipment | New | | |
| Environmental Resources Management | Develop/Upgrade Community Parks | Yes | Community | Establishment of Parks & Gardens | 14,600 | - | - | 4,000 | 5,600 | 5,000 | Corporate | Renewal of Existing Assets | | |
| EPMO | ICT Equipment | Yes | Other Assets | Office Equipment | 260 | - | - | 100 | 80 | 80 | Operational Equipment | New | | |
| EPMO | Other Equipment | Yes | Other Assets | Office Equipment | 60 | - | - | 20 | 20 | 20 | Operational Equipment | New | | |
| EPMO | Office furniture | Yes | Other Assets | Office Equipment | 352 | 92 | - | 100 | 80 | 80 | Operational Equipment | New | | |
| Executive Office | ICT Equipment | Yes | Other Assets | Office Equipment | 1,788 | 18 | 180 | 300 | 300 | 1,000 | Operational Equipment | New | | |
| Executive Office | Other Equipment | Yes | Other Assets | Office Equipment | 633 | 388 | 45 | 50 | 100 | 100 | Operational Equipment | New | | |
| Executive Office | Office Furniture | Yes | Other Assets | Office Equipment | 1,670 | - | 270 | 200 | 200 | 1,000 | Operational Equipment | New | | |
| Executive Office | Office Furniture Vehicles | Yes | Other Assets | Other Motor Vehicles | 3,000 | - | - | - | - | 3,000 | Operational Equipment | Renewal of Existing Assets | | |
| Executive Office | Office Furniture | Yes | Other Assets | Office Equipment | 3,343 | - | 343 | 1,000 | 1,000 | 1,000 | Operational Equipment | New | | |
| Executive Office | ICT Equipment | Yes | Other Assets | Office Equipment | 1,993 | - | 58 | 645 | 645 | 645 | Operational Equipment | New | | |
| Executive Office | Other Equipment | Yes | Other Assets | Office Equipment | 5,825 | 4,379 | 42 | 468 | 468 | 468 | Operational Equipment | New | | |
| Finance | CPD/Germiston Stores | Yes | Other Assets | Other Land and Buildings | 26,121 | 721 | 12,600 | 8,000 | 4,800 | - | Germiston | New | | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project Information | | |
|--------------------------------|---|--------------------------------|--------------|--------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|---------------|---------------------|-----------------------|----------------------------|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| Finance | Paving Open Spaces Kipsak & Alberton Stores | Yes | Other Assets | Other Land and Buildings | 2,928 | 2,928 | - | - | - | - | - | - | Alberton | New |
| Finance | Renovate Playpoints | Yes | Other Assets | Other Land and Buildings | 1,001 | 1,001 | - | - | - | - | - | - | Corporate | Renewal of Existing Assets |
| Finance | ICT Equipment | Yes | Other Assets | Office Equipment | 8,761 | 722 | 2,039 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | Operational Equipment | New |
| Finance | Office Furniture | Yes | Other Assets | Office Equipment | 2,916 | 30 | 666 | 740 | 740 | 740 | 740 | 740 | Operational Equipment | New |
| Finance | Other Equipment | Yes | Other Assets | Office Equipment | 877 | 877 | - | - | - | - | - | - | Operational Equipment | New |
| Finance | Vehicles | Yes | Other Assets | Other Motor Vehicles | 7,800 | - | 1,800 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | Operational Equipment | Renewal of Existing Assets |
| Finance | ACL audit exchange software | Yes | Other Assets | Other | 750 | - | - | 750 | - | - | - | - | Operational Equipment | New |
| Finance | Spoolview Playpoint | Yes | Other Assets | Other Land and Buildings | 7,975 | 7,975 | - | - | - | - | - | - | Katlehong | New |
| Finance | Business Process Re-Engineering | Yes | Other Assets | Other | 6,696 | 6,696 | - | - | - | - | - | - | Corporate | New |
| Finance | Water Management System | Yes | Other Assets | Other | 5,056 | 5,056 | - | - | - | - | - | - | Corporate | New |
| Finance | Customer Revenue Call Centre | Yes | Other Assets | Other | 7,471 | 7,471 | - | - | - | - | - | - | Corporate | New |
| Finance | Water Intelligent Meters | Yes | Other Assets | Other | 9,953 | 9,953 | - | - | - | - | - | - | Corporate | New |
| Finance | Renewable Energy | Yes | Other Assets | Other | 26,479 | 26,479 | - | - | - | - | - | - | Corporate | New |
| Finance | Langaville Electricity Network Restoration | Yes | Other Assets | Other | 994 | 994 | - | - | - | - | - | - | Corporate | New |
| Finance | Procurement of Equipment to effect cut-offs | Yes | Other Assets | Other | 290 | 290 | - | - | - | - | - | - | Corporate | New |
| Finance | Operational Buildings - Airconditioners | Yes | Other Assets | Other | - | - | - | - | - | - | - | - | Corporate | New |
| Finance | Operational Buildings - Airconditioners | Yes | Other Assets | Other Land and Buildings | 293 | 203 | 90 | - | - | - | - | - | Corporate | New |
| Finance | Operational Buildings - Security Control | Yes | Other Assets | Other | 26 | 26 | - | - | - | - | - | - | Corporate | New |
| Finance | Buildings fleet MNGNT & MECH ENG | Yes | Other Assets | Other Land and Buildings | 33,393 | 593 | 450 | 3,500 | 7,735 | 21,105 | 21,105 | 21,105 | Corporate | Renewal of Existing Assets |
| Fleet Management | Fuel Management System | Yes | Other Assets | Other | 3,943 | - | 3,943 | - | - | - | - | - | Operational Equipment | New |
| Fleet Management | Fleet Management System | Yes | Other Assets | Other | 4,500 | - | 4,500 | - | - | - | - | - | Operational Equipment | New |
| Fleet Management | Fuel Management and Fleet Management System | Yes | Other Assets | Other | 15,149 | 149 | - | 15,000 | - | - | - | - | Operational Equipment | New |
| Fleet Management | Furniture for new Fleet building | Yes | Other Assets | Office Equipment | 1,362 | 335 | 297 | 150 | 100 | 500 | 500 | 500 | Operational Equipment | New |
| Fleet Management | ICT Equipment | Yes | Other Assets | Office Equipment | 2,594 | 1,462 | 432 | 200 | 100 | 400 | 400 | 400 | Operational Equipment | New |
| Fleet Management | Vehicles | Yes | Other Assets | Other Motor Vehicles | 6,889 | 289 | 3,600 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | Operational Equipment | Renewal of Existing Assets |
| Fleet Management | Workshop Equipment | Yes | Other Assets | Plant & equipment | 4,157 | - | 1,157 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | Operational Equipment | New |
| Fleet Management | Other Equipment | Yes | Other Assets | Office Equipment | 3,109 | 816 | 94 | 700 | 500 | 1,000 | 1,000 | 1,000 | Operational Equipment | New |
| Health & Social Development | Air Conditioners Clinics East | Yes | Other Assets | Plant & equipment | 1,351 | 901 | 450 | - | - | - | - | - | Operational Equipment | Renewal of Existing Assets |
| Health & Social Development | Air Conditioners Clinics North | Yes | Other Assets | Plant & equipment | 1,187 | 737 | 450 | - | - | - | - | - | Operational Equipment | Renewal of Existing Assets |
| Health & Social Development | Air Conditioners Health Facilities | Yes | Other Assets | Plant & equipment | 1,950 | - | 450 | 500 | 800 | 200 | 200 | 200 | Operational Equipment | Renewal of Existing Assets |
| Health & Social Development | Building - Youth Friendly Services | Yes | Community | Clinics | 7,729 | 366 | 1,364 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | Corporate | New |
| Health & Social Development | Carports & Garages Clinics East | Yes | Community | Clinics | 777 | 201 | 576 | - | - | - | - | - | Corporate | New |
| Health & Social Development | Carports & Garages Clinics North | Yes | Community | Clinics | 647 | 257 | 390 | - | - | - | - | - | Corporate | New |
| Health & Social Development | Carports & Garages Health Facilities | Yes | Community | Clinics | 4,632 | 63 | 369 | 1,200 | 1,500 | 1,500 | 1,500 | 1,500 | Corporate | New |
| Health & Social Development | Improve Access Disabled at Clinics (East) | Yes | Community | Clinics | 96 | 64 | 32 | - | - | - | - | - | Corporate | Renewal of Existing Assets |
| Health & Social Development | Improve Access Disabled at Clinics (North) | Yes | Community | Clinics | 78 | 51 | 27 | - | - | - | - | - | Corporate | Renewal of Existing Assets |
| Health & Social Development | Improve Access Disabled Health Facilities | Yes | Community | Clinics | 5,083 | 3,788 | 45 | 450 | 600 | 200 | 200 | 200 | Corporate | Renewal of Existing Assets |
| Health & Social Development | GENERATORS AT HEALTH FACILITIES | Yes | Other Assets | Plant & equipment | 9,665 | 93 | 1,572 | 2,000 | 3,000 | 3,000 | 3,000 | 3,000 | Operational Equipment | New |
| Health & Social Development | Guard House Ablution Facilities East | Yes | Other Assets | Security Measures | 132 | 132 | - | - | - | - | - | - | Corporate | New |
| Health & Social Development | Guard House Ablution Facilities South | Yes | Other Assets | Security Measures | 302 | 32 | 270 | - | - | - | - | - | Corporate | New |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project Information | | |
|--------------------------------|---|--------------------------------|--------------|----------------------|------------------------|-------------------------|---|---|------------------------|------------------------|-----------------------|----------------------------|--|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| Health & Social Development | Guard House Ablution Health Facilities | Yes | Other Assets | Security Measures | 5,024 | 254 | 270 | 1,500 | 1,500 | 1,500 | Corporate | New | | |
| Health & Social Development | Security Upgrade Facilities (East) | Yes | Other Assets | Security Measures | 606 | 233 | 373 | - | - | - | Corporate | New | | |
| Health & Social Development | Security Upgrade Facilities (North) | Yes | Other Assets | Security Measures | 874 | 278 | 586 | - | - | - | Corporate | New | | |
| Health & Social Development | Security Upgrade Facilities | Yes | Other Assets | Security Measures | 3,093 | - | 393 | 900 | 900 | 900 | Corporate | New | | |
| Health & Social Development | NEW ALRA PARK CLINIC | Yes | Community | Clinics | 17,000 | - | 9,900 | 7,000 | 100 | - | Nigel | New | | |
| Health & Social Development | EXT & UPGRADE SPARTAN | Yes | Community | Clinics | 4,100 | - | - | - | 100 | 4,000 | Kempston Park | Renewal of Existing Assets | | |
| Health & Social Development | EXT& UPGRADE PHOLA PARK CLINIC | Yes | Community | Clinics | - | - | - | - | - | - | Tokoza | Renewal of Existing Assets | | |
| Health & Social Development | EXT& UPGRADE TSWELOPELE CLINIC(ADD) | Yes | Community | Clinics | 25,570 | - | 2,520 | 10,000 | 13,000 | 50 | Vosloorus | Renewal of Existing Assets | | |
| Health & Social Development | EXT & UPGRADE KEMPTON PARK CLINIC | Yes | Community | Clinics | 22,885 | - | 45 | 100 | 7,750 | 15,000 | Kempston Park | Renewal of Existing Assets | | |
| Health & Social Development | Upgrade Elm Clinic | Yes | Community | Clinics | 14,100 | - | - | 100 | 2,000 | 12,000 | Tembisa 2 | Renewal of Existing Assets | | |
| Health & Social Development | Ext & Upgrade Motala Clinic | Yes | Community | Clinics | 24,850 | - | 1,800 | 10,000 | 13,000 | 50 | Katlehong | Renewal of Existing Assets | | |
| Health & Social Development | Extension & Upgrade BARCELONA CLINIC | Yes | Community | Clinics | 14,000 | - | - | - | 2,000 | 12,000 | Etwatwa | Renewal of Existing Assets | | |
| Health & Social Development | EXT & UPGRADE DAVEYTON EAST CLINIC | Yes | Community | Clinics | 1,105 | - | 405 | 700 | - | - | Daveyton | Renewal of Existing Assets | | |
| Health & Social Development | EXT& UPGRADE JOY CLINIC | Yes | Community | Clinics | 14,815 | - | 12,015 | 2,700 | 100 | - | Etwatwa | Renewal of Existing Assets | | |
| Health & Social Development | New Clinic Esselen Park Tembisa | Yes | Community | Clinics | 4,100 | - | - | - | 100 | 4,000 | Tembisa | New | | |
| Health & Social Development | New Dukabale Clinic | Yes | Community | Clinics | 17,090 | - | 90 | 1,000 | 4,000 | 12,000 | Germiston | New | | |
| Health & Social Development | New Tamako Clinic | Yes | Community | Clinics | 18,580 | - | 10,350 | 8,110 | 100 | - | Katlehong | New | | |
| Health & Social Development | MEDICAL WASTE STORAGE FACILITIES | Yes | Community | Clinics | 5,735 | - | 2,385 | 1,350 | 1,000 | 1,000 | Tsakane | New | | |
| Health & Social Development | Extension & upgrade Selope Thema Clinic | Yes | Community | Clinics | 22,000 | - | - | 1,000 | 9,000 | 12,000 | Kwa-Thema | Renewal of Existing Assets | | |
| Health & Social Development | New Clinic Lindelani X9 | Yes | Community | Clinics | 600 | - | - | - | 500 | 100 | Tsakane | New | | |
| Health & Social Development | EXT & UPGRADE EDENVALE CLINIC | Yes | Community | Clinics | 11,000 | - | - | - | 2,000 | 9,000 | Edenvale | Renewal of Existing Assets | | |
| Health & Social Development | Extension & Upgrade Esangweni Clinic | Yes | Community | Clinics | 16,350 | - | 1,350 | 1,000 | 2,000 | 12,000 | Tembisa | Renewal of Existing Assets | | |
| Health & Social Development | NEW CLINIC CHIEF A LUTHULI EXTENSION W | Yes | Community | Clinics | 10,270 | - | 270 | - | 1,000 | 9,000 | Benoni | New | | |
| Health & Social Development | Extension & upgrade CLINIC WHITE CITY | Yes | Community | Clinics | 13,900 | - | 10,800 | 3,000 | 100 | - | Kwa-Thema | Renewal of Existing Assets | | |
| Health & Social Development | New TSETSI Clinic Phomolong South | Yes | Community | Clinics | 14,800 | - | - | 800 | 2,000 | 12,000 | Katlehong 2 | New | | |
| Health & Social Development | New Ranger Park X5 Clinic | Yes | Community | Clinics | 17,350 | - | 11,250 | 6,000 | 100 | - | Boksburg | New | | |
| Health & Social Development | New Tswelopele Winnie Mandela Clinic | Yes | Community | Clinics | 5,543 | 1,443 | - | - | 100 | 4,000 | Tembisa 2 | New | | |
| Health & Social Development | Vehicles NEW | Yes | Other Assets | Other Motor Vehicles | 8,366 | 2,306 | 2,160 | 1,400 | 1,500 | 1,000 | Operational Equipment | Renewal of Existing Assets | | |
| Health & Social Development | Office Furniture (Health Department) | Yes | Other Assets | Office Equipment | 7,597 | 1,480 | 1,618 | 1,500 | 2,000 | 1,000 | Operational Equipment | New | | |
| Health & Social Development | Other Equipment | Yes | Other Assets | Office Equipment | 9,984 | 4,399 | 985 | 1,800 | 1,800 | 1,000 | Operational Equipment | New | | |
| Health & Social Development | ICT Equipment | Yes | Other Assets | Office Equipment | 11,319 | 1,692 | 4,627 | 2,000 | 2,000 | 1,000 | Operational Equipment | New | | |
| Health & Social Development | Specialized Equipment | Yes | Other Assets | Plant & equipment | 12,988 | 8,351 | 897 | 1,500 | 1,050 | 1,200 | Operational Equipment | New | | |
| Health & Social Development | Vehicles REPLACEMENT | Yes | Other Assets | Other Motor Vehicles | 10,496 | - | 5,196 | 1,300 | 2,000 | 2,000 | Operational Equipment | Renewal of Existing Assets | | |
| Health & Social Development | Specialised vehicles | Yes | Other Assets | Other Motor Vehicles | 15,962 | 824 | 4,137 | 7,000 | 2,000 | 2,000 | Operational Equipment | Renewal of Existing Assets | | |
| Health & Social Development | Specialised vehicles | Yes | Other Assets | Other Motor Vehicles | - | - | - | - | - | - | Operational Equipment | Renewal of Existing Assets | | |
| Health & Social Development | VILLA LIZA | Yes | Community | Clinics | 22,000 | - | 900 | 6,000 | 15,000 | 100 | Vosloorus | New | | |
| Health & Social Development | BUHLE PARK | Yes | Community | Clinics | 2,300 | - | - | - | 300 | 2,000 | Germiston | New | | |
| Health & Social Development | PALM RIDGE | Yes | Community | Clinics | 29,449 | 1,003 | 2,847 | 10,600 | 15,000 | - | Katlehong 2 | New | | |
| Health & Social Development | Pharmaceutical Requirements Clinics | Yes | Community | Clinics | 587 | 587 | - | - | - | - | Katlehong | New | | |
| Health & Social Development | Tamboekestoflein Infrastructure | Yes | Community | Clinics | 1,175 | 1,175 | - | - | - | - | Katlehong 2 | New | | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | Project information | |
|--|---|--------------------------------|--------------|--------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|-----------------------|----------------------------|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal |
| R. thousand | | 6 | 3 | 3 | | | | | | | | |
| Health & Social Development | Implementation Poultry Project | Yes | Community | Clinics | 4,493 | 4,493 | - | - | - | - | Tembisa | New |
| Health & Social Development | New Phenolung (THERELENG) Clinic (North) Lt | Yes | Community | Clinics | 2,857 | 2,857 | - | - | - | - | Edevale | New |
| Health & Social Development | New Clinic Ward 03 (Tskare) | Yes | Community | Clinics | 1,254 | 1,254 | - | - | - | - | Tskare | New |
| Health & Social Development | NEW ALRA PARK CLINIC | Yes | Community | Clinics | 265 | 265 | - | - | - | - | Nigel | New |
| Health & Social Development | Upgrade Mtsamal Clinic | Yes | Community | Clinics | 1,989 | 1,989 | - | - | - | - | Kalahong | New |
| Health & Social Development | EXT & UPGRADE JOY CLINIC | Yes | Community | Clinics | 1,954 | 1,954 | - | - | - | - | Eswatva | New |
| Health & Social Development | New Tamaho Clinic | Yes | Community | Clinics | 150 | 150 | - | - | - | - | Kalahong | New |
| Health & Social Development | MEDICAL WASTE STORAGE FACILITIES | Yes | Community | Clinics | 2,449 | 2,449 | - | - | - | - | Tskare | New |
| Health & Social Development | Building - Youth Friendly Services | Yes | Community | Clinics | 4,732 | 4,732 | - | - | - | - | Corporate | New |
| Health & Social Development | EXT & UPGRADE EMAPHUPENI CLINIC | Yes | Community | Clinics | 741 | 741 | - | - | - | - | Eswatva | New |
| Health & Social Development | Upgrade Esagang Clinic | Yes | Community | Clinics | 338 | 338 | - | - | - | - | Tembisa | New |
| Health & Social Development | EXT & UPGRADE Eableni Clinic | Yes | Community | Clinics | 19,495 | 19,495 | - | - | - | - | Tembisa | New |
| Health & Social Development | EXTENSION & UPGRADE THCC FOR PHAPHA | Yes | Community | Clinics | 733 | 733 | - | - | - | - | Tembisa | New |
| Health & Social Development | Ext & Upgrade PalmRidge Clinic | Yes | Community | Clinics | 14,014 | 14,014 | - | - | - | - | Kalahong | New |
| Health & Social Development | NEW FIRST AVE CLINIC LEVEL 2 | Yes | Community | Clinics | 1,622 | 1,622 | - | - | - | - | Springs | New |
| Health & Social Development | Extension & upgrade CLINIC WHITE CITY | Yes | Community | Clinics | 1,251 | 1,251 | - | - | - | - | Kwa-Thema | New |
| Health & Social Development | New Reiger Park X5 Clinic | Yes | Community | Clinics | 254 | 254 | - | - | - | - | Boksburg | New |
| Health & Social Development | Tswelopele Voslooros | Yes | Community | Clinics | 66 | 66 | - | - | - | - | Voslooros | New |
| Health & Social Development | Other Equipment | Yes | Other Assets | Office Equipment | 50 | 50 | - | - | - | - | Operational Equipment | New |
| Health & Social Development | ICT Equipment | Yes | Other Assets | Office Equipment | 171 | 171 | - | - | - | - | Operational Equipment | New |
| Health & Social Development | Vector Control vehicles | Yes | Other Assets | Other Motor Vehicles | 218 | 218 | - | - | - | - | Operational Equipment | Renewal of Existing Assets |
| Health & Social Development | Office Furniture | Yes | Other Assets | Office Equipment | - | - | - | - | - | - | Operational Equipment | New |
| Health & Social Development | New Crystal Park Clinic | Yes | Community | Clinics | - | - | - | - | - | - | Berori | New |
| Health & Social Development | New Khumalo Clinic | Yes | Community | Clinics | 16,000 | - | - | - | 4,000 | 12,000 | Kalahong | New |
| Health & Social Development | New Mayfield Ext 8 Clinic | Yes | Community | Clinics | - | - | - | - | - | - | Deveyton | New |
| Health & Social Development | Bonsero Park Clinic | Yes | Community | Clinics | 10,000 | - | - | - | 1,000 | 9,000 | kempson park | New |
| Health & Social Development | New Dubuza | Yes | Community | Clinics | - | - | - | - | - | - | Dubuza | New |
| Health & Social Development | New Bakerton | Yes | Community | Clinics | - | - | - | - | - | - | Springs | New |
| Health & Social Development | Bulk Medicine Store. Conversion of Existing Stu | Yes | Community | Clinics | 700 | - | - | 500 | 200 | - | Corporate | Renewal of Existing Assets |
| Health & Social Development | Signage at Health Facilities | Yes | Community | Clinics | 2,300 | - | - | 300 | 1,000 | 1,000 | Corporate | New |
| Health & Social Development | EXT & UPGRADE EMAPHUPENI CLINIC | Yes | Community | Clinics | 20 | - | 20 | - | - | - | Eswatva | Renewal of Existing Assets |
| Health & Social Development | EXTENSION & UPGRADE THCC FOR PHAPHA | Yes | Community | Clinics | 135 | - | 135 | - | - | - | Tembisa | Renewal of Existing Assets |
| Health & Social Development | NEW FIRST AVE CLINIC LEVEL 2 | Yes | Community | Clinics | 180 | - | 180 | - | - | - | Springs | New |
| Health & Social Development | GREENFIELDS PAVING | Yes | Community | Clinics | 25,843 | 25,843 | - | - | - | - | Tokosa | New |
| Health & Social Development | Care Centres (Social Development) | Yes | Community | Clinics | 3,589 | 83 | 3,516 | - | - | - | Corporate | New |
| Human Resources Management & Development | ICT Equipment | Yes | Other Assets | Office Equipment | 1,745 | 96 | 387 | 320 | 462 | 480 | Operational Equipment | New |
| Human Resources Management & Development | Office Furniture | Yes | Other Assets | Office Equipment | 447 | 37 | 90 | 120 | 100 | 100 | Operational Equipment | New |
| Human Resources Management & Development | Other Equipment | Yes | Other Assets | Office Equipment | 125 | - | 45 | 20 | 30 | 30 | Operational Equipment | New |
| Human Resources Management & Development | Erection of new carpools | Yes | Other Assets | Other Land and Buildings | 209 | 129 | - | 80 | - | - | Operational Equipment | New |
| Human Resources Management & Development | Vehicles | Yes | Other Assets | Other Motor Vehicles | 300 | - | - | - | - | 300 | Operational Equipment | Renewal of Existing Assets |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project Information | |
|--------------------------------|--|--------------------------------|----------------|----------------------|------------------------|-------------------------|---------------------------------|---|------------------------|------------------------|-----------------------|----------------------------|--|
| | | | | | | Audited Outcome 2011/12 | Current Year Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | |
| R thousand | | 6 | 3 | 3 | 110,111 | 20,411 | 20,700 | 21,000 | 23,000 | 25,000 | Corporate | New | |
| Human Settlements | Refrurbishment of Rental Property | Yes | Infrastructure | Housing | 110,111 | 20,411 | 20,700 | 21,000 | 23,000 | 25,000 | Corporate | New | |
| Human Settlements | Refrurbishment of Rental Property | Yes | Infrastructure | Housing | 32,442 | 32,442 | - | - | - | - | Corporate | New | |
| Human Settlements | Summer Symphony Land Claim | Yes | Infrastructure | Housing | 80 | 80 | - | - | - | - | Corporate | New | |
| Human Settlements | Holdings 1 to 8 Breswold Agricultural Holdings | Yes | Infrastructure | Housing | - | - | - | - | - | - | Kempton Park | New | |
| Human Settlements | Tembisa Urban Renewal Framework Projects | Yes | Infrastructure | Housing | 78,000 | - | 18,000 | 20,000 | 20,000 | 20,000 | Tembisa | New | |
| Human Settlements | Acquisition of Land for New Human Settlements | Yes | Infrastructure | Housing | 67,748 | - | 748 | 15,000 | 7,000 | 45,000 | Corporate | New | |
| Human Settlements | Human Settlements, Pre Planning Fees | Yes | Infrastructure | Housing | 73,550 | - | - | 23,550 | 20,000 | 30,000 | Corporate | New | |
| Human Settlements | Human Settlements, Pre Planning Fees | Yes | Infrastructure | Housing | 3,449 | 289 | 3,150 | - | - | - | Corporate | New | |
| Human Settlements | Vehicles | Yes | Other Assets | Other Motor Vehicles | 2,518 | 338 | 630 | 500 | 500 | 550 | Operational Equipment | Renewal of Existing Assets | |
| Human Settlements | ICT Equipment | Yes | Other Assets | Office Equipment | 1,318 | 45 | 343 | 300 | 300 | 330 | Operational Equipment | New | |
| Human Settlements | Office Furniture | Yes | Other Assets | Office Equipment | 609 | 26 | 23 | 180 | 180 | 200 | Operational Equipment | New | |
| Human Settlements | Specialised Equipment | Yes | Other Assets | Plant & equipment | 17 | 17 | - | - | - | - | Operational Equipment | New | |
| Human Settlements | Other Equipment | Yes | Other Assets | Office Equipment | 39 | - | 39 | - | - | - | Operational Equipment | New | |
| Human Settlements | Offenstroomlein 402-JR | Yes | Infrastructure | Housing | - | - | - | - | - | - | Kempton Park | Renewal of Existing Assets | |
| Human Settlements | Offenstroomlein 402-JR | Yes | Infrastructure | Housing | 6,380 | - | 6,380 | - | - | - | Kempton Park | Renewal of Existing Assets | |
| Human Settlements | Driefontein 85-IR | Yes | Infrastructure | Housing | - | - | - | - | - | - | Kempton Park | Renewal of Existing Assets | |
| Human Settlements | Driefontein 85-IR | Yes | Infrastructure | Housing | 2,505 | - | 2,505 | - | - | - | Kempton Park | Renewal of Existing Assets | |
| Human Settlements | Driefontein 85-IR | Yes | Infrastructure | Housing | - | - | - | - | - | - | Kempton Park | Renewal of Existing Assets | |
| Human Settlements | KLIPPOORTJIE 112 IR | Yes | Infrastructure | Housing | 747 | - | 747 | - | - | - | Kempton Park | Renewal of Existing Assets | |
| Human Settlements | KLIPPOORTJIE 112 IR | Yes | Infrastructure | Housing | - | - | - | - | - | - | Kempton Park | Renewal of Existing Assets | |
| Human Settlements | Wilpoortje 117IR | Yes | Infrastructure | Housing | 14,945 | - | 14,945 | - | - | - | Kempton Park | Renewal of Existing Assets | |
| Human Settlements | Wilpoortje 117IR | Yes | Infrastructure | Housing | 11,604 | - | 11,604 | - | - | - | Kempton Park | Renewal of Existing Assets | |
| ICT | Business Process Re-Engineering | Yes | Infrastructure | Other | 900 | - | 900 | - | - | - | Corporate | New | |
| ICT | Credit Control and Debt Management System | Yes | Infrastructure | Other | 21,055 | - | 155 | 9,500 | 11,400 | - | Operational Equipment | Renewal of Existing Assets | |
| ICT | Migration to Next Generation Network | Yes | Infrastructure | Other | 21,386 | - | 8,186 | 6,000 | 7,200 | - | Corporate | Renewal of Existing Assets | |
| ICT | Upgrade of Data Centers and Disaster Recovery | Yes | Infrastructure | Other | - | - | - | - | - | - | Corporate | Renewal of Existing Assets | |
| ICT | Upgrading aged server equipment | Yes | Infrastructure | Other | - | - | - | - | - | - | Corporate | Renewal of Existing Assets | |
| ICT | Security for ICT Infrastructure | Yes | Infrastructure | Other | 40,789 | 24,129 | 5,670 | 5,000 | 6,000 | - | Corporate | Renewal of Existing Assets | |
| ICT | Enterprise Architecture/ Business process management | Yes | Infrastructure | Other | 67,992 | 28,992 | 9,000 | 18,000 | 12,000 | - | Corporate | Renewal of Existing Assets | |
| ICT | Installation of equipments parameters at Hosting Centres | Yes | Infrastructure | Other | 2,781 | 2,781 | - | - | - | - | Corporate | New | |
| ICT | Infrastructure Hardware Servers | Yes | Infrastructure | Other | 14,835 | 14,835 | - | - | - | - | Corporate | New | |
| ICT | IT Networks | Yes | Infrastructure | Other | - | - | - | - | - | - | Corporate | New | |
| ICT | ERP Phase 1 | Yes | Infrastructure | Other | 135,000 | - | - | 5,000 | 30,000 | 100,000 | Corporate | Renewal of Existing Assets | |
| ICT | Upgrade of the Call Manager with automated reporting | Yes | Infrastructure | Other | 40,023 | 38,383 | 630 | - | - | - | Corporate | Renewal of Existing Assets | |
| ICT | DCS, Broadband Fibre | Yes | Infrastructure | Other | 132,767 | - | 44,767 | 40,000 | 48,000 | - | Corporate | Renewal of Existing Assets | |
| ICT | Business Intelligence System | Yes | Infrastructure | Other | 23,000 | - | 5,400 | 8,000 | 9,600 | - | Corporate | New | |
| ICT | Acquisition of Electronic document Management | Yes | Infrastructure | Other | 20,851 | 851 | 9,000 | 5,000 | 6,000 | - | Corporate | New | |
| ICT | ICT Equipment | Yes | Other Assets | Office Equipment | 5,321 | 218 | 963 | 1,200 | 1,440 | 1,500 | Operational Equipment | New | |
| ICT | Office Furniture | Yes | Other Assets | Office Equipment | 1,656 | - | 198 | 390 | 468 | 600 | Operational Equipment | New | |
| ICT | Vehicles | Yes | Other Assets | Other Motor Vehicles | - | - | - | - | - | - | Operational Equipment | Renewal of Existing Assets | |
| ICT | Unified Command Centre | Yes | Infrastructure | Other | 5,400 | - | 5,400 | - | - | - | Corporate | New | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project Information | | |
|--|---|--------------------------------|----------------|--------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|-----------------------|----------------------------|--|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| | | | | | | | | | | | | | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| ICT | DCS:1st Tier Internet Exchange | Yes | Infrastructure | Other | 16,500 | - | 4,500 | 5,000 | 2,000 | 5,000 | Corporate | New | | |
| ICT | DCS: Access Point Network for mobility such as | Yes | Infrastructure | Other | 38,500 | - | 4,500 | 12,000 | 10,000 | 10,000 | Corporate | New | | |
| ICT | DCS: Re-configuration of Wireless Network | Yes | Infrastructure | Other | 28,500 | - | 13,500 | 5,000 | 5,000 | 5,000 | Corporate | New | | |
| ICT | DCS: Wireless Security | Yes | Infrastructure | Other | 15,500 | - | 4,500 | 7,000 | 2,000 | 2,000 | Corporate | New | | |
| ICT | DCS: Redundancy and Peering with Network O | Yes | Infrastructure | Other | 51,000 | - | - | 28,000 | 13,000 | 10,000 | Corporate | New | | |
| ICT | DCS:Network Management System | Yes | Infrastructure | Other | 45,000 | - | - | 15,000 | 15,000 | 15,000 | Corporate | New | | |
| ICT | Business Intelligence System | Yes | Infrastructure | Other | - | - | - | - | - | - | Corporate | New | | |
| ICT | Customer Revenue Call Centre | Yes | Infrastructure | Other | 2,776 | 76 | 2,700 | - | - | - | Corporate | New | | |
| ICT | Operational Buildings - Airconditioners | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | Operational Equipment | New | | |
| ICT | Database Security | Yes | Infrastructure | Other | 3,539 | 3,539 | - | - | - | - | Corporate | New | | |
| ICT | Database Security | Yes | Infrastructure | Other | 218 | 218 | - | - | - | - | Corporate | New | | |
| ICT | Development of IP Telephony and VOIP | Yes | Infrastructure | Other | 8,141 | 8,141 | - | - | - | - | Corporate | New | | |
| ICT | Service Provider Core Infrastructure | Yes | Infrastructure | Other | 10,464 | 7,738 | 2,756 | - | - | - | Corporate | Renewal of Existing Assets | | |
| ICT | Fix the fibre breakages and new links for Digital | Yes | Infrastructure | Other | 8,521 | 8,521 | - | - | - | - | Corporate | Renewal of Existing Assets | | |
| ICT | Fibre Verification for excess capacity towards of | Yes | Infrastructure | Other | - | - | - | - | - | - | Corporate | Renewal of Existing Assets | | |
| Institutional Strategy, M&E and Research | Office Furniture | Yes | Other Assets | Office Equipment | 635 | 45 | 90 | 300 | 100 | 100 | Operational Equipment | New | | |
| Institutional Strategy, M&E and Research | ICT Equipment | Yes | Other Assets | Office Equipment | 490 | - | 90 | 200 | 100 | 100 | Operational Equipment | New | | |
| Institutional Strategy, M&E and Research | Other Equipment | Yes | Other Assets | Office Equipment | 221 | 23 | 18 | 60 | 60 | 60 | Operational Equipment | New | | |
| Internal Audit | Upgrade of Office building | Yes | Other Assets | Other Land and Buildings | 36 | - | 36 | - | - | - | Alberion | Renewal of Existing Assets | | |
| Internal Audit | Vehicles | Yes | Other Assets | Other Motor Vehicles | 468 | 161 | 135 | 150 | - | - | Operational Equipment | Renewal of Existing Assets | | |
| Internal Audit | ICT Equipment | Yes | Other Assets | Office Equipment | 1,043 | 9 | 180 | 166 | 338 | 350 | Operational Equipment | New | | |
| Internal Audit | Office Furniture | Yes | Other Assets | Office Equipment | 178 | - | 72 | 30 | 36 | 40 | Operational Equipment | New | | |
| Internal Audit | Other Equipment | Yes | Other Assets | Office Equipment | 891 | 833 | 14 | 15 | 14 | 15 | Operational Equipment | New | | |
| Legislature | Vehicles | Yes | Other Assets | Other Motor Vehicles | 394 | 394 | - | - | - | - | Operational Equipment | Renewal of Existing Assets | | |
| Legislature | Office Furniture | Yes | Other Assets | Office Equipment | 225 | 225 | - | - | - | - | Operational Equipment | New | | |
| Legislature | ICT Equipment | Yes | Other Assets | Office Equipment | 16 | 16 | - | - | - | - | Operational Equipment | New | | |
| Legislature | Other Equipment | Yes | Other Assets | Office Equipment | 386 | 386 | - | - | - | - | Operational Equipment | New | | |
| Legislature | ICT Equipment | Yes | Other Assets | Office Equipment | 5,537 | 167 | 1,620 | 1,750 | 1,000 | 1,000 | Operational Equipment | New | | |
| Legislature | Office Furniture | Yes | Other Assets | Office Equipment | 5,308 | 28 | 1,530 | 1,750 | 1,000 | 1,000 | Operational Equipment | New | | |
| Legislature | Other Equipment | Yes | Other Assets | Office Equipment | 1,100 | 20 | 180 | 300 | 300 | 300 | Operational Equipment | New | | |
| Legislature | ICT Equipment(Speaker) | Yes | Other Assets | Office Equipment | 1,235 | 145 | 90 | 500 | 250 | 250 | Operational Equipment | New | | |
| Legislature | Office Furniture(Speaker) | Yes | Other Assets | Office Equipment | 1,266 | 16 | 270 | 500 | 250 | 250 | Operational Equipment | New | | |
| Legislature | ICT Equipment | Yes | Other Assets | Office Equipment | 111 | 111 | - | - | - | - | Operational Equipment | New | | |
| Legislature | ICT Equipment(Chief Whip) | Yes | Other Assets | Office Equipment | 1,090 | - | 90 | 500 | 250 | 250 | Operational Equipment | New | | |
| Legislature | Office Furniture(Chief Whip) | Yes | Other Assets | Office Equipment | 1,080 | - | 90 | 500 | 250 | 250 | Operational Equipment | New | | |
| Legislature | Vehicles | Yes | Other Assets | Other Motor Vehicles | 1,540 | - | 540 | 500 | 500 | - | Operational Equipment | Renewal of Existing Assets | | |
| Legislature | Ward councillors accommodation | Yes | Other Assets | Other Land and Buildings | 4,410 | - | 4,410 | - | - | - | Germiston | Renewal of Existing Assets | | |
| Real Estate | Germiston Civic Precinct | Yes | Other Assets | Other Land and Buildings | 150,000 | - | - | 50,000 | 50,000 | 50,000 | Corporate | Renewal of Existing Assets | | |
| Real Estate | Densification of Council Buildings | Yes | Other Assets | Other Land and Buildings | 170,000 | - | - | 94,000 | 96,000 | 60,000 | Corporate | Renewal of Existing Assets | | |
| Real Estate | Germiston Precinct Building | Yes | Other Assets | Other Land and Buildings | 57,600 | - | 57,600 | - | - | - | Germiston | Renewal of Existing Assets | | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project Information | | |
|--------------------------------|---|--------------------------------|----------------|--|------------------------|-------------------------|-----------------------|---|------------------------|------------------------|---------------|---------------------|-----------------------|----------------------------|
| | | | | | | Audited Outcome 2011/12 | Current Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| Real Estate | Densification of Council Buildings | Yes | Other Assets | Other Land and Buildings | 27,491 | - | 27,491 | - | - | - | - | - | Corporate | Renewal of Existing Assets |
| Real Estate | Acquisition of properties in the Germiston Civic Precinct | Yes | Other Assets | Other Land and Buildings | 50,000 | - | - | 50,000 | - | - | - | - | Germiston | New |
| Real Estate | Office furniture for densified buildings | Yes | Other Assets | Office Equipment | 8,000 | - | - | 2,000 | 3,000 | 3,000 | - | - | Operational Equipment | New |
| Real Estate | Upgrade of Electro Mechanical Installations in EM | Yes | Other Assets | Other Land and Buildings | 5,000 | - | - | - | - | 5,000 | - | - | Corporate | Renewal of Existing Assets |
| Real Estate | Upgrade and renewal of buildings around EVM | Yes | Other Assets | Other Land and Buildings | 15,000 | - | - | - | - | 5,000 | - | - | Corporate | Renewal of Existing Assets |
| Real Estate | Replace lifts in the springs civic centre | Yes | Other Assets | Other Land and Buildings | 1,130 | 184 | 936 | - | - | - | - | - | Springs | Renewal of Existing Assets |
| Real Estate | Replace lifts in the springs civic centre | Yes | Other Assets | Other Land and Buildings | 1,047 | 1,047 | - | - | - | - | - | - | Springs | Renewal of Existing Assets |
| Real Estate | Brakpan CCC Boundary Fence | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | - | - | Brakpan | Renewal of Existing Assets |
| Real Estate | Modernisation Replacement of the LT Systems at | Yes | Other Assets | Other Land and Buildings | 763 | - | 763 | - | - | - | - | - | Benoni | Renewal of Existing Assets |
| Real Estate | Modernisation Replacement of the LT Systems at | Yes | Other Assets | Other Land and Buildings | 727 | - | 727 | - | - | - | - | - | Benoni | Renewal of Existing Assets |
| Real Estate | Modernisation Replacement of the LT Systems at | Yes | Other Assets | Other Land and Buildings | 335 | - | 335 | - | - | - | - | - | Kempton Park | Renewal of Existing Assets |
| Real Estate | Modernisation Replacement of the LT Systems at | Yes | Other Assets | Other Land and Buildings | 295 | - | 295 | - | - | - | - | - | Edenvale | Renewal of Existing Assets |
| Real Estate | Modernisation Replacement of the LT Systems at | Yes | Other Assets | Other Land and Buildings | 645 | - | 645 | - | - | - | - | - | Springs | Renewal of Existing Assets |
| Real Estate | Modernisation Replacement of the LT Systems at | Yes | Other Assets | Other Land and Buildings | 1,472 | 1,090 | 382 | - | - | - | - | - | Springs | Renewal of Existing Assets |
| Real Estate | Modernisation Replacement of Lifts in the BENOX | Yes | Other Assets | Other Land and Buildings | 498 | 498 | - | - | - | - | - | - | Benoni | Renewal of Existing Assets |
| Real Estate | Modernisation Replacement of Lifts at Germiston | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | - | - | Germiston | Renewal of Existing Assets |
| Real Estate | Other Equipment | Yes | Other Assets | Office Equipment | 227 | - | 32 | 50 | 65 | 80 | - | - | Operational Equipment | New |
| Real Estate | Specialised Equipment | Yes | Other Assets | Plant & equipment | 2,572 | - | 527 | 600 | 715 | 730 | - | - | Operational Equipment | New |
| Real Estate | ICT Equipment | Yes | Other Assets | Office Equipment | 2,850 | - | 450 | 650 | 800 | 950 | - | - | Operational Equipment | New |
| Real Estate | Office Furniture | Yes | Other Assets | Office Equipment | 769 | - | 159 | 160 | 200 | 250 | - | - | Operational Equipment | New |
| Real Estate | Vehicles | Yes | Other Assets | Other Motor Vehicles | 30,124 | 5,958 | 4,665 | 6,000 | 6,500 | 7,000 | - | - | Operational Equipment | Renewal of Existing Assets |
| Real Estate | Vehicles | Yes | Other Assets | Other Motor Vehicles | - | - | - | - | - | - | - | - | Operational Equipment | Renewal of Existing Assets |
| Real Estate | Refurbishment of Letable Facilities | Yes | Other Assets | Other Land and Buildings | 58,317 | - | 7,317 | 15,000 | 16,000 | 20,000 | - | - | Corporate | New |
| Risk Management | ICT Equipment | Yes | Other Assets | Office Equipment | 260 | - | - | 100 | 80 | 80 | - | - | Operational Equipment | New |
| Risk Management | Office Furniture | Yes | Other Assets | Office Equipment | 260 | - | - | 100 | 80 | 80 | - | - | Operational Equipment | New |
| Risk Management | Other Equipment | Yes | Other Assets | Office Equipment | 60 | - | - | 20 | 20 | 20 | - | - | Operational Equipment | New |
| Roads and Stormwater | Stormwater improvements (Minor) (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 15,585 | 85 | 4,500 | 3,500 | 3,500 | 4,000 | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Other Equipment | Yes | Other Assets | Office Equipment | 677 | 242 | 135 | 100 | 100 | 100 | - | - | Operational Equipment | New |
| Roads and Stormwater | Specialised Equipment | Yes | Other Assets | Plant & equipment | 23,829 | 1,059 | 1,170 | 1,800 | 1,800 | 18,000 | - | - | Operational Equipment | New |
| Roads and Stormwater | ICT Equipment | Yes | Other Assets | Office Equipment | 4,116 | 216 | 900 | 1,000 | 1,000 | 1,000 | - | - | Operational Equipment | New |
| Roads and Stormwater | Office Furniture | Yes | Other Assets | Office Equipment | 6,128 | 4,958 | 270 | 300 | 300 | 300 | - | - | Operational Equipment | New |
| Roads and Stormwater | Vehicles | Yes | Other Assets | Other Motor Vehicles | 43,790 | - | 7,290 | 10,500 | 11,000 | 15,000 | - | - | Operational Equipment | Renewal of Existing Assets |
| Roads and Stormwater | Skyx Road Improvements | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 3,200 | - | 2,700 | 500 | - | - | - | - | Benoni | Renewal of Existing Assets |
| Roads and Stormwater | Upgrade of O'Railey Merry Street | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | - | Benoni | Renewal of Existing Assets |
| Roads and Stormwater | Contribution Township Development | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 2,500 | - | - | 1,000 | 1,000 | 500 | - | - | Corporate | New |
| Roads and Stormwater | Minor Road Improvements: East | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 2,400 | - | 900 | 500 | 500 | 500 | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Benoni, Const of S/W Outfall Rynfield | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 14,907 | 1,907 | - | 8,000 | 5,000 | - | - | - | Benoni | New |
| Roads and Stormwater | Rehabilitate Roads in Eastern Region | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 155,600 | - | 12,600 | 59,000 | 39,000 | 45,000 | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Rehabilitate Dam Spillways | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 9,450 | - | 450 | 3,000 | 3,000 | 3,000 | - | - | Brakpan | Renewal of Existing Assets |
| Roads and Stormwater | Pretoria Road Upgrading | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 21,000 | - | - | 3,000 | 7,000 | 11,000 | - | - | Benoni | Renewal of Existing Assets |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | Project information | |
|--------------------------------|---|--------------------------------|----------------|--|------------------------|-------------------------|---|---|------------------------|------------------------|---------------------|----------------------------|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal |
| Roads and Stormwater | Somereveld Stormwater Upgrading | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,450 | - | 450 | 1,000 | - | - | Bejoan | Renewal of Existing Assets |
| Roads and Stormwater | Construction of K36 | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 22,000 | - | - | 3,000 | 8,000 | 11,000 | Benoni | New |
| Roads and Stormwater | Replacement of Traffic Signals with LED Heads | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,500 | - | - | 500 | 500 | 500 | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Traffic Calming in the Eastern Region | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 4,716 | 996 | 720 | 1,000 | 1,000 | 1,000 | Corporate | New |
| Roads and Stormwater | Traffic Signal Upgrades: East | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 8,250 | - | 2,250 | 2,000 | 2,000 | 2,000 | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Constr. Of Small Holding Roads | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 18,050 | - | 4,050 | 5,000 | 4,000 | 5,000 | Benoni | New |
| Roads and Stormwater | Construct Daveyton CBD/N12 Interchange | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 25,560 | 560 | - | 7,000 | 8,000 | 10,000 | Daveyton | New |
| Roads and Stormwater | Upgrade Joe Mzame Road Kwa- Thema | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 8,350 | - | 1,350 | 3,000 | 4,000 | 3,000 | Spring | Renewal of Existing Assets |
| Roads and Stormwater | Etwatwa Stormwater | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 14,896 | 296 | 3,600 | 3,000 | 3,000 | 5,000 | Etwatwa | New |
| Roads and Stormwater | Upgrade of Roads Depos: East | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,444 | 994 | 450 | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Upgrade of First Road: Pabonien | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 9,705 | 105 | 3,600 | 3,000 | 3,000 | - | Benoni | Renewal of Existing Assets |
| Roads and Stormwater | K136 & Rd 1834 Link Road | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 20,543 | 14,543 | - | 3,000 | 3,000 | 3,000 | Kwa-Thema | New |
| Roads and Stormwater | Township Develop: Ext Services (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 11,872 | 172 | 2,700 | 3,000 | 3,000 | 3,000 | Corporate | New |
| Roads and Stormwater | Gladiol Stormwater System Implement | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 8,750 | - | 2,250 | 2,500 | 3,000 | 1,000 | Kempton Park | New |
| Roads and Stormwater | Pomona Roads | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 19,507 | 832 | 675 | 3,000 | 9,000 | 6,000 | Kempton Park | New |
| Roads and Stormwater | Geometric Road Improvements (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 13,366 | 2,566 | 1,800 | 3,000 | 3,000 | 3,000 | Etevelde | Renewal of Existing Assets |
| Roads and Stormwater | Quinine Rd Stormwater System | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 13,896 | 96 | 1,800 | 4,000 | 4,000 | 4,000 | Kempton Park | New |
| Roads and Stormwater | Pomona Stormwater System | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 16,900 | - | 900 | 2,000 | 7,000 | 7,000 | Kempton Park | New |
| Roads and Stormwater | Isandivale Erosion Protection Impl (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 2,680 | - | 180 | 2,000 | 500 | - | Etevelde | Renewal of Existing Assets |
| Roads and Stormwater | Stormwater Upgrades: North | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 77,246 | 5,246 | 9,000 | 17,000 | 21,000 | 25,000 | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Harmela / Burenendal SW Systems | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 11,586 | 1,086 | 4,500 | 1,500 | 500 | 4,000 | Etevelde | New |
| Roads and Stormwater | Pedestrian Management Impl. (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 28,446 | 3,246 | 7,200 | 6,000 | 6,000 | 6,000 | Corporate | New |
| Roads and Stormwater | Atterville Spout food management | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 19,800 | - | 10,800 | 5,000 | 3,000 | 1,000 | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Upgrading of Agric Holding Roads (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 18,560 | - | 7,560 | 4,000 | 3,000 | 4,000 | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Trichards Rd from North Rand to Impala Park | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 9,500 | - | - | 500 | 3,000 | 6,000 | Boksburg | New |
| Roads and Stormwater | Soupsenberg Drive Intersect Upgrading | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 8,458 | 3,058 | - | - | 400 | 5,000 | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Rehabilitation of Roads (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 160,100 | - | 17,100 | 58,000 | 42,000 | 43,000 | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Rover St Widening in Henville (Future) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 978 | 978 | - | - | - | - | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Tembisa Depot Upgrading | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 21,374 | 2,149 | 225 | 1,000 | 8,000 | 10,000 | Tembisa | Renewal of Existing Assets |
| Roads and Stormwater | Swaaitssput Rehabilitation: Kempton Park | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 27,320 | 4,120 | 7,200 | 10,000 | 4,000 | 2,000 | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Tembisa Neutral Watercourses upgrading | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 10,976 | 296 | 180 | 500 | 5,000 | 5,000 | Tembisa | Renewal of Existing Assets |
| Roads and Stormwater | Traffic Calming (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 2,836 | 516 | 720 | 500 | 500 | 600 | Kempton Park | New |
| Roads and Stormwater | Traffic Signals Upgrading (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 8,850 | - | 1,350 | 2,500 | 2,500 | 2,500 | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Turney Rds: Bolo & Brickfields rds | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 15,146 | 6,646 | - | 500 | 3,000 | 5,000 | Kempton Park | New |
| Roads and Stormwater | Kempton Park Depot | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 8,800 | - | 6,300 | 2,500 | - | - | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Tertiary Roads: North | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 112,005 | 505 | 31,500 | 30,000 | 25,000 | 25,000 | Corporate | New |
| Roads and Stormwater | Elandsfontein, SW Implementation (Norm) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 8,150 | - | 3,150 | 1,500 | 500 | 3,000 | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Bedfordview, Geometric Rd Improvement | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 11,178 | 1,178 | 4,500 | 2,000 | 500 | 3,000 | Etevelde | Renewal of Existing Assets |
| Roads and Stormwater | Esileigh Spout Channel | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 33,000 | - | - | 5,000 | 20,000 | 8,000 | Etevelde | Renewal of Existing Assets |
| Roads and Stormwater | Wilded SW System | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 4,950 | - | 450 | 500 | 1,000 | 3,000 | Boksburg | New |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | Project Information | |
|--------------------------------|---|--------------------------------|----------------|--|------------------------|-------------------------|---|---|------------------------|------------------------|---------------------|----------------------------|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal |
| R thousand | | 6 | 3 | 3 | | | | | | | | |
| Roads and Stormwater | Extension of Albertina Sisulu Expressway | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 46,450 | - | 450 | 7,000 | 21,000 | 18,000 | Kempton Park | New |
| Roads and Stormwater | Aeropolis: Rhodesfield road network | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 47,250 | - | 2,250 | 6,000 | 23,000 | 16,000 | Kempton Park | New |
| Roads and Stormwater | Bergvliet Drive: Reconstruction & widening | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 10,500 | - | - | 500 | 2,000 | 8,000 | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Impala Park Stormwater System Northop Rd etc | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 10,200 | 5,710 | 2,520 | 2,000 | - | - | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Tertiary Roads (South) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 51,311 | 511 | 10,800 | 8,000 | 16,000 | 16,000 | Corporate | New |
| Roads and Stormwater | Stormwater Upgrades (South) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 24,905 | 465 | 10,440 | 3,000 | 5,000 | 6,000 | Corporate | New |
| Roads and Stormwater | Township Develop Ext Services ex Contribution | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 5,850 | - | 1,350 | 1,500 | 1,500 | 1,500 | Corporate | New |
| Roads and Stormwater | Implement Traffic Signals: East | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 4,800 | - | 1,800 | 1,000 | 1,000 | 1,000 | Corporate | New |
| Roads and Stormwater | Pedestrian Management, South | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 19,890 | - | 4,590 | 5,100 | 5,100 | 5,100 | Tokoza | New |
| Roads and Stormwater | Tokoza Implementation of Stormwater Masterplan | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 32,700 | - | 8,100 | 8,600 | 8,000 | 8,000 | Tokoza | New |
| Roads and Stormwater | N3, Const pedes bnd btw Map & Vosloo | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 5,340 | - | 90 | 1,000 | 250 | 4,000 | Vosloorus | New |
| Roads and Stormwater | South JG Strydom Road, Construct Road | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 17,600 | - | 3,600 | 6,000 | 4,000 | 4,000 | Corporate | New |
| Roads and Stormwater | Tertiary Rds South Dept Construction | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 13,827 | 7,287 | 3,240 | 1,100 | 1,100 | 1,100 | Corporate | New |
| Roads and Stormwater | Traffic Calming South | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 21,750 | - | 6,750 | 5,000 | 5,000 | 5,000 | Corporate | New |
| Roads and Stormwater | Roads on Dolomite | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 2,535 | - | 585 | 650 | 650 | 650 | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Minor Works for Roads and SW: South | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 8,340 | - | - | - | - | - | Germiston | Renewal of Existing Assets |
| Roads and Stormwater | Reconstruction of Niemann Road | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 13,400 | - | 90 | 250 | 1,500 | 6,500 | Vosloorus | New |
| Roads and Stormwater | Doubling Barry Mareis Rd | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 4,453 | 2,113 | 540 | 600 | 600 | 600 | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Minor Extensions to Stormwater Germiston | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 8,970 | - | 2,070 | 2,300 | 2,300 | 2,300 | Vosloorus | New |
| Roads and Stormwater | SW in Vosloorus | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 7,250 | - | - | 250 | 1,000 | 6,000 | Germiston | Renewal of Existing Assets |
| Roads and Stormwater | Kraai Baekara Road Intersection Upgrade | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 3,355 | 265 | 90 | 1,500 | 1,500 | - | Germiston | Renewal of Existing Assets |
| Roads and Stormwater | De-siling Elsburg dam | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 11,909 | 1,009 | 900 | 8,000 | 2,000 | - | Boksburg | New |
| Roads and Stormwater | Site & rubbish trap, Boksburg lake | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 31,406 | 9,506 | 5,400 | 5,500 | 5,500 | 5,500 | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Traffic Signal Upgrades: South | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 60,829 | 14,629 | 11,700 | 12,500 | 11,000 | 11,000 | Katlehong | New |
| Roads and Stormwater | Katlehong Implementation of Stormwater Masterplan | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 31,027 | 2,027 | 9,000 | 8,000 | 6,000 | 6,000 | Katlehong | New |
| Roads and Stormwater | Tertiary Roads in Katlehong | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 13,770 | 2,520 | 2,250 | 2,500 | 2,500 | 4,000 | Katlehong 2 | New |
| Roads and Stormwater | Instal SW in Palm Ridge | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 26,828 | 6,628 | 9,000 | 4,000 | 3,600 | 3,600 | Vosloorus | New |
| Roads and Stormwater | Tertiary Roads in Vosloorus-Phase 3 | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 14,263 | 613 | 3,150 | 3,500 | 3,500 | 3,500 | Tokoza | New |
| Roads and Stormwater | Tertiary Roads in Tokoza-Phase 3 | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 9,150 | - | 450 | 5,000 | 3,700 | - | Katlehong | New |
| Roads and Stormwater | Rondebult/Bulepepk Roads & SW | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 17,450 | - | 450 | 5,000 | 7,000 | 5,000 | Benoni | New |
| Roads and Stormwater | Sandpan Areas Stormwater Outfall | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 12,500 | - | - | 500 | 4,000 | 8,000 | Tembisa 2 | Renewal of Existing Assets |
| Roads and Stormwater | Kaal Spuit rehabilitation | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 4,200 | - | - | - | 200 | 4,000 | Boksburg | New |
| Roads and Stormwater | Raverswood Rd. Construction (Future) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 17,050 | - | 13,050 | 4,000 | - | - | Edenvale | Renewal of Existing Assets |
| Roads and Stormwater | Bedfordview Stormwater Protection | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 11,680 | - | 180 | 500 | 5,000 | 6,000 | Tembisa | New |
| Roads and Stormwater | Esangweni Pedestrian facilities/bridge | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 4,664 | 214 | 450 | 1,500 | 2,500 | - | Tokoza | New |
| Roads and Stormwater | Phola Park Roads and SW | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 22,102 | - | 900 | 4,600 | 2,500 | 3,000 | Tokoza | Renewal of Existing Assets |
| Roads and Stormwater | Stormwater Upgrading Thintwa | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 168,700 | 16,912 | 890 | 1,100 | 1,550 | 1,550 | Katlehong | New |
| Roads and Stormwater | Katlehong & Tokoza, Lining of Canal between K | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 168,700 | - | 2,700 | 79,000 | 42,000 | 45,000 | Katlehong | Renewal of Existing Assets |
| Roads and Stormwater | Rehabilitation of roads: South | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 9,500 | - | - | 500 | 4,000 | 5,000 | Kempton Park | New |
| Roads and Stormwater | Monument Road | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 9,500 | - | - | - | - | - | Kempton Park | New |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individuality Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project information | | |
|--------------------------------|--|---------------------------------|----------------|--|------------------------|-------------------------|---|---|------------------------|------------------------|----------------------------|---------------------|--|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| Roads and Stormwater | Roads: Low Cost Housing: North | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 55,000 | 18,000 | 9,000 | 9,000 | 19,000 | Corporate | New | | | |
| Roads and Stormwater | Roads East (AS and When) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 98,300 | 15,300 | 32,000 | 26,000 | 25,000 | Corporate | New | | | |
| Roads and Stormwater | Stormwater (AS and When) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 88,000 | 18,000 | 25,000 | 20,000 | 25,000 | Corporate | New | | | |
| Roads and Stormwater | Pedestrian Management | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 9,000 | - | 2,000 | 2,000 | 5,000 | Corporate | New | | | |
| Roads and Stormwater | Vosloorus New Depot | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 720 | 720 | - | - | - | Vosloorus | New | | | |
| Roads and Stormwater | Reconstruct Linton Jones Railway Crossing | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 5,000 | 2,700 | 2,300 | - | - | Germiston | Renewal of Existing Assets | | | |
| Roads and Stormwater | Roads: Low Cost Housing: East | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 143,000 | 27,000 | 45,000 | 41,000 | 30,000 | Corporate | New | | | |
| Roads and Stormwater | Roads: Low Cost Housing: South | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 107,000 | 27,000 | 25,000 | 25,000 | 30,000 | Corporate | Renewal of Existing Assets | | | |
| Roads and Stormwater | Pedestrian Bridge: Swaikoppies sheet | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,500 | - | 1,500 | - | - | Boksburg | Renewal of Existing Assets | | | |
| Roads and Stormwater | Upgrading of Michelle street | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 17,000 | - | 3,000 | 6,000 | 8,000 | Benoni | Renewal of Existing Assets | | | |
| Roads and Stormwater | Pedestrian Bridges: Greater Tembisa streams | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 4,700 | - | 100 | 600 | 4,000 | Tembisa | Renewal of Existing Assets | | | |
| Roads and Stormwater | Turnkey Roads (East) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 9,067 | 67 | 9,000 | - | - | Corporate | New | | | |
| Roads and Stormwater | Turnkey Stormwater (East) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 9,000 | - | 9,000 | - | - | Corporate | New | | | |
| Roads and Stormwater | Tertiary roads in the Eastern Region | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 2,700 | - | 2,700 | - | - | Corporate | New | | | |
| Roads and Stormwater | Brakpan, Const of Faghurson Road | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,800 | - | 1,800 | - | - | Brakpan | New | | | |
| Roads and Stormwater | Paving & Sidewalks: East | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,350 | - | 1,350 | - | - | Corporate | New | | | |
| Roads and Stormwater | Eastern Reg, Impl New Traffic Sign | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 850 | 850 | - | - | - | Corporate | New | | | |
| Roads and Stormwater | Kheswa Stormwater Daveyton | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 4,385 | 3,485 | 900 | - | - | Daveyton | Renewal of Existing Assets | | | |
| Roads and Stormwater | Kwa-Thema Stormwater | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 4,169 | 569 | 3,600 | - | - | Spring | New | | | |
| Roads and Stormwater | Payneville & Slovo Park Roads & Stormwater | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,797 | 897 | 900 | - | - | Brakpan | New | | | |
| Roads and Stormwater | Sculpansberg Drive Intersect Upgrading | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 2,700 | - | 2,700 | - | - | Spring | New | | | |
| Roads and Stormwater | Rover St Widening in Henville (Future) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Kempton Park | Renewal of Existing Assets | | | |
| Roads and Stormwater | Greater Tembisa Roads and SW | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Tembisa | New | | | |
| Roads and Stormwater | Croydon Bulk SW System | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Kempton Park | Renewal of Existing Assets | | | |
| Roads and Stormwater | South JG Strydom Road, Construct Road | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Kempton Park | New | | | |
| Roads and Stormwater | Sidewalks General | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Boksburg | New | | | |
| Roads and Stormwater | SW Upgrade Nasim Rd, Driehoek | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Corporate | New | | | |
| Roads and Stormwater | South Sidewalks and Rd Reserve | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Germiston | Renewal of Existing Assets | | | |
| Roads and Stormwater | Sidewalks General (Zikaelongh CCC) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Corporate | New | | | |
| Roads and Stormwater | Sidewalks General (Boksburg CCC) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Kelshong 2 | New | | | |
| Roads and Stormwater | Sidewalks General (Germiston CCC) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Germiston | New | | | |
| Roads and Stormwater | Sidewalks General (Kedibongh CCC) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Kelshong | New | | | |
| Roads and Stormwater | Sidewalks General (Thokoza CCC) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Tokoza | New | | | |
| Roads and Stormwater | Sidewalks General (Vosloorus CCC) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Vosloorus | New | | | |
| Roads and Stormwater | South Traffic Signal Co ordination | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Corporate | Renewal of Existing Assets | | | |
| Roads and Stormwater | South, Replacement of Traffic Signals with LED | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | Corporate | Renewal of Existing Assets | | | |
| Roads and Stormwater | St Austell Stormwater Drainage | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 2,011 | 2,011 | - | - | - | Albton | New | | | |
| Roads and Stormwater | Stormwater improvements (Minor) (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 6,185 | 6,185 | - | - | - | Corporate | Renewal of Existing Assets | | | |
| Roads and Stormwater | EPWP Projects | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 2,272 | 2,272 | - | - | - | Corporate | Renewal of Existing Assets | | | |
| Roads and Stormwater | Kingsway Leachville: Roads & SW | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 18 | 18 | - | - | - | Brakpan | Renewal of Existing Assets | | | |
| Roads and Stormwater | Operational Buildings - Airconditioners | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 95 | 95 | - | - | - | Specialized Equipment | Renewal of Existing Assets | | | |
| Roads and Stormwater | Operational Buildings - Airconditioners | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 19,446 | 19,446 | - | - | - | Operational Equipment | Renewal of Existing Assets | | | |
| Roads and Stormwater | Turnkey Roads (East) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 8,558 | 8,558 | - | - | - | Corporate | Renewal of Existing Assets | | | |
| Roads and Stormwater | Turnkey Stormwater (East) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 300 | 300 | - | - | - | Corporate | Renewal of Existing Assets | | | |
| Roads and Stormwater | Styx: Road Improvements | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 14,811 | 14,811 | - | - | - | Benoni | Renewal of Existing Assets | | | |
| Roads and Stormwater | East: Daveyton, Etwatwa, Slovo Park and Wely | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 3,152 | 3,152 | - | - | - | Corporate | Renewal of Existing Assets | | | |
| Roads and Stormwater | East: Westville, Leachville and Kingsway Roads | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 414 | 414 | - | - | - | Benoni | Renewal of Existing Assets | | | |
| Roads and Stormwater | Minor Road Improvements: East | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,253 | 1,253 | - | - | - | Corporate | Renewal of Existing Assets | | | |
| Roads and Stormwater | Tertiary roads in the Eastern Region | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 247 | 247 | - | - | - | Corporate | Renewal of Existing Assets | | | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | Project information | |
|--------------------------------|---|--------------------------------|----------------|--|------------------------|-------------------------|---|---|------------------------|------------------------|---------------------|----------------------------|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal |
| R thousand | | 6 | 3 | 3 | | | | | | | | |
| Roads and Stormwater | East/Benoni, Const of S W Oudal Rynild | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,132 | 1,132 | - | - | - | - | Benoni | Renewal of Existing Assets |
| Roads and Stormwater | Rehabilitate Roads in Eastern Region | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 4,954 | 4,954 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Const. Of Small Holding Roads | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 201 | 201 | - | - | - | - | Benoni | Renewal of Existing Assets |
| Roads and Stormwater | Construct Daveyton CBD/N12 Interchange | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,435 | 1,435 | - | - | - | - | Daveyton | Renewal of Existing Assets |
| Roads and Stormwater | East Eastern Reg. Upr of Pav & Sidewalks | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 297 | 297 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | East, Construction of K36 | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 374 | 374 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | East, Replacement of Traffic Signals with LED H | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 342 | 342 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | East Eastern Reg. Impl New Traffic Sign | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,004 | 1,004 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Traffic Calming in the Eastern Region | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 15,467 | 15,467 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | East, Kwazakusa Roads & Stormwater | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 921 | 921 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | East, Kwa-Thema, Implement of Swater Sys | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,284 | 1,284 | - | - | - | - | Kwa-Thema | Renewal of Existing Assets |
| Roads and Stormwater | Isandivale Erosion Protection Impl (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 471 | 471 | - | - | - | - | Edevale | Renewal of Existing Assets |
| Roads and Stormwater | Soubansberg Drive Intersect Upgrading | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 3,158 | 3,158 | - | - | - | - | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Swartspuit Rehabilitation: Kempton Park | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 404 | 404 | - | - | - | - | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Turney Rd: Bello & Brickfields rds | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 38,147 | 38,147 | - | - | - | - | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Greater Tembisa Roads and SW MIG | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 7,344 | 7,344 | - | - | - | - | Tembisa | Renewal of Existing Assets |
| Roads and Stormwater | Alberini Sisulu (R21) Express Way System Impl | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 8,687 | 8,687 | - | - | - | - | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Turney Roads (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,683 | 1,683 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Upgrading of Agric Holding Roads (North) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 3,742 | 3,742 | - | - | - | - | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Croydon Bulk SW System | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 513 | 513 | - | - | - | - | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Midval SW System | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,178 | 1,178 | - | - | - | - | Boksburg | Renewal of Existing Assets |
| Roads and Stormwater | Alberini Sisulu (R21) Express Way System Impl | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 171 | 171 | - | - | - | - | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Impala Park Stormwater System Northrop Rd etc | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 443 | 443 | - | - | - | - | Kempton Park | Renewal of Existing Assets |
| Roads and Stormwater | Buenendi SW Upgrade: Edevale | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,294 | 1,294 | - | - | - | - | Edevale | Renewal of Existing Assets |
| Roads and Stormwater | Turnkey Stormwater (South) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 478 | 478 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | East, Implement Traffic Signals | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 629 | 629 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Alberini sidewalks | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,520 | 1,520 | - | - | - | - | Alberini | Renewal of Existing Assets |
| Roads and Stormwater | Stormwater M/Plan Tokoza | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 103 | 103 | - | - | - | - | Tokoza | Renewal of Existing Assets |
| Roads and Stormwater | N3 Construct Pedestrian Bridge | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 4,674 | 4,674 | - | - | - | - | Vosloorus | Renewal of Existing Assets |
| Roads and Stormwater | Tertiary Rds South Dept Construction | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 2,005 | 2,005 | - | - | - | - | Kalahong | Renewal of Existing Assets |
| Roads and Stormwater | Minor Works for Roads and Stormwater | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,048 | 1,048 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Sidewalks General | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 604 | 604 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Minor Extensions to Stormwater Gernison | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 20 | 20 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | South Sidewalks and Rd Reserve | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 480 | 480 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Sidewalks General (Boksburg CCC) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 451 | 451 | - | - | - | - | Boksburg | Renewal of Existing Assets |
| Roads and Stormwater | Sidewalks General (Gernison CCC) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 705 | 705 | - | - | - | - | Gernison | Renewal of Existing Assets |
| Roads and Stormwater | South Traffic Signal Co ordination | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 702 | 702 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | South, Replacement of Traffic Signals with LED | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 765 | 765 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Traffic Signal SARTSM Compliance | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 715 | 715 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Traffic Signals Southern Region | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 515 | 515 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Sidewalks General (Zikahong CCC) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 512 | 512 | - | - | - | - | Kalahong 2 | Renewal of Existing Assets |
| Roads and Stormwater | Sidewalks General (Kalahong CCC) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 479 | 479 | - | - | - | - | Kalahong | Renewal of Existing Assets |
| Roads and Stormwater | Sidewalks General (Tokoza CCC) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 3,514 | 3,514 | - | - | - | - | Tokoza | Renewal of Existing Assets |
| Roads and Stormwater | Tokoza Stormwater Drainage Masterplan Impl | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 869 | 869 | - | - | - | - | Tokoza | Renewal of Existing Assets |
| Roads and Stormwater | East, Contnuction of Stormwater Outfall Sandpan | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 103 | 103 | - | - | - | - | Benoni | Renewal of Existing Assets |
| Roads and Stormwater | Kaai Spruit rehabilitation | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | Tembisa 2 | Renewal of Existing Assets |
| Roads and Stormwater | Turnkey Roads (East) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 9,000 | 9,000 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Roads East (AS and Wben) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 27,450 | 27,450 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Roads and Stormwater | Tertiary Roads: North | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 20,070 | 20,070 | - | - | - | - | Corporate | Renewal of Existing Assets |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project Information | | |
|--------------------------------|---|--------------------------------|----------------|--|------------------------|-------------------------|---|---|------------------------|------------------------|---------------|-----------------------|----------------------------|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| Roads and Stormwater | Pomona Roads | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 3,150 | 3,150 | 3,150 | - | - | - | - | Kempton Park | Renewal of Existing Assets | |
| Roads and Stormwater | Turnkey Roads (South) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 34,322 | 1,202 | 33,120 | - | - | - | - | Corporate | Renewal of Existing Assets | |
| Roads and Stormwater | Bedfordview Stormwater Protection | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 161 | 161 | - | - | - | - | - | Edenvale | Renewal of Existing Assets | |
| Roads and Stormwater | Esangweni Pedestrian facilities/bridge | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,020 | 1,020 | - | - | - | - | - | Tembisa | Renewal of Existing Assets | |
| Roads and Stormwater | SW Upgrade Klippanje | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 5,184 | 5,184 | - | - | - | - | - | Germiston | Renewal of Existing Assets | |
| Roads and Stormwater | SW Masterplan Implement in Kalesong | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | Kalesong | Renewal of Existing Assets | |
| Roads and Stormwater | Traffic Signal SARTSM Compliance | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | Corporate | Renewal of Existing Assets | |
| Roads and Stormwater | Traffic Signals Southern Region | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | Corporate | Renewal of Existing Assets | |
| Roads and Stormwater | Thokoza Stormwater Masterplan Implementation | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | Tokoza | New | |
| Roads and Stormwater | Ravenswood Rd. Construction (Future) | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | Boksburg | New | |
| Roads and Stormwater | SW Masterplan Implement in Kalesong | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | Kalesong | New | |
| Roads and Stormwater | Aerobopolis, Rhodesfield | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | Kempton Park | New | |
| Roads and Stormwater | Aerobopolis, Albertina Sisulu Corridor | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | Kempton Park | New | |
| Roads and Stormwater | SW Master Plan Implementation | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | Corporate | New | |
| Roads and Stormwater | Rehab. Of Roads: From Opex | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | Kempton Park | Renewal of Existing Assets | |
| Roads and Stormwater | Rehab. Of Roads: From Opex | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | Corporate | Renewal of Existing Assets | |
| Roads and Stormwater | Rehab. Of Roads: From Opex | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | - | - | - | - | - | - | - | Corporate | Renewal of Existing Assets | |
| Roads and Stormwater | Atlasville Sprout food management | Yes | Infrastructure | Roads, Pavements, Bridges & Stormwater | 360 | 360 | 360 | - | - | - | - | Kempton Park | Renewal of Existing Assets | |
| SRAC | OR Tambo Precinct Narrative Centre | Yes | Community | Museums & Art Galleries | 18,000 | 18,000 | - | - | - | - | - | Benoni | New | |
| SRAC | Chris Hani Memorial | Yes | Community | Museums & Art Galleries | 9,574 | 374 | 2,700 | 6,500 | - | - | - | Germiston | New | |
| SRAC | Chris Hani Memorial | Yes | Community | Museums & Art Galleries | - | - | - | - | - | - | - | Germiston | New | |
| SRAC | Rehabilitation of Thami Myinye Cultural Park | Yes | Community | Museums & Art Galleries | - | - | - | - | - | - | - | Tembisa 2 | Renewal of Existing Assets | |
| SRAC | Construction of a Zonkizwe Multi-purpose centre | Yes | Community | Recreational Facilities | 874 | 874 | - | - | - | - | - | Kalesong | New | |
| SRAC | Upgrade: Construction of Memorial Sites | Yes | Community | Museums & Art Galleries | 5,400 | - | 900 | 2,500 | 1,000 | 1,000 | 1,000 | Corporate | Renewal of Existing Assets | |
| SRAC | Chris Hani Museum | Yes | Community | Museums & Art Galleries | 237 | 237 | - | - | - | - | - | Boksburg | New | |
| SRAC | Construction & Development of Duduza Reconciliation Theatre | Yes | Community | Museums & Art Galleries | 5,011 | 2,061 | 450 | 2,500 | - | - | - | Duduzza | New | |
| SRAC | Upgrade: Art Centres | Yes | Community | Museums & Art Galleries | 40,598 | 798 | 1,800 | 18,000 | 20,000 | - | - | Germiston | New | |
| SRAC | Construction of a Multi-purpose center in Vosloorus | Yes | Community | Recreational Facilities | 315 | - | 315 | - | - | - | - | Corporate | Renewal of Existing Assets | |
| SRAC | Furniture & Equipment: Arts & Culture | Yes | Other Assets | Office Equipment | 4,200 | 5 | 2,700 | - | - | 1,500 | 1,500 | Operational Equipment | New | |
| SRAC | Construction of New Library: Tsakane | Yes | Community | Libraries | 15,350 | - | 1,350 | 7,000 | 7,000 | - | - | Tsakane | New | |
| SRAC | Construction of New Library: Tsakane | Yes | Community | Libraries | 16,948 | 3,948 | - | 9,000 | 4,000 | - | - | Tsakane | New | |
| SRAC | Construction of New Library: Langaville | Yes | Community | Libraries | - | - | - | - | - | - | - | Tsakane | New | |
| SRAC | Construction of New Library: Langaville | Yes | Community | Libraries | 5,549 | 2,849 | 2,700 | - | - | - | - | Kwa-Thema | New | |
| SRAC | Construction of New Library: Langaville | Yes | Community | Libraries | 1,177 | 1,177 | - | - | - | - | - | Tembisa 2 | New | |
| SRAC | Construction of New Library: Winnie Mandela | Yes | Community | Libraries | 6,892 | 6,892 | - | - | - | - | - | Kempton Park | New | |
| SRAC | Construction of New Library: Winnie Mandela | Yes | Community | Libraries | 272 | 272 | - | - | - | - | - | Kwa-Thema | New | |
| SRAC | Upgrade of Libraries | Yes | Community | Libraries | 21 | 21 | - | - | - | - | - | Corporate | New | |
| SRAC | Construction of New Library: Breiagan | Yes | Community | Libraries | 334 | 334 | - | - | - | - | - | Breiagan | New | |
| SRAC | Rehabilitation of boksborg and kwa-thema stadium | Yes | Community | Sportfields | - | - | - | - | - | - | - | Boksburg | New | |
| SRAC | Rehabilitation of Libraries | Yes | Community | Libraries | 1,080 | - | 1,080 | - | - | - | - | Etwatwa | New | |
| SRAC | Construction of New Library: Vosloorus | Yes | Community | Libraries | - | - | - | - | - | - | - | Nigel | Renewal of Existing Assets | |
| SRAC | Specialized Equipment | Yes | Other Assets | Plant & equipment | 22,280 | 930 | 1,350 | 16,000 | 4,000 | - | - | Breiagan | New | |
| SRAC | Vehicles | Yes | Other Assets | Other Motor Vehicles | 1,821 | 1,821 | 900 | 1,500 | 1,500 | 2,000 | 2,000 | Operational Equipment | Renewal of Existing Assets | |
| SRAC | Office Furniture | Yes | Other Assets | Office Equipment | 41,299 | 49 | 11,250 | 5,000 | 15,000 | 10,000 | 10,000 | Operational Equipment | New | |
| SRAC | ICT Equipment | Yes | Other Assets | Office Equipment | 1,612 | 62 | 450 | 300 | 300 | 500 | 500 | Operational Equipment | New | |
| SRAC | Libraries ICT Equipment | Yes | Community | Libraries | 6,591 | 441 | 450 | 1,200 | 1,500 | 3,000 | 3,000 | Operational Equipment | New | |
| SRAC | Libraries Furniture | Yes | Community | Libraries | 2,400 | - | 900 | 1,000 | 500 | - | - | Operational Equipment | New | |
| SRAC | Other Equipment | Yes | Other Assets | Office Equipment | 5,875 | 75 | 2,700 | 1,800 | 1,300 | - | - | Operational Equipment | New | |
| SRAC | Construction: Ablution facilities | Yes | Other Assets | Other | 2,500 | - | - | 1,000 | 1,500 | - | - | Corporate | New | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project Information | | |
|--------------------------------|---|--------------------------------|----------------|---|------------------------|-------------------------|---|---|------------------------|------------------------|-----------------------|----------------------------|--|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | | |
| R thousand | | 6 | 3 | 3 | | | | | | | | | | |
| SRAC | Upgrade: Recreation Facilities | Yes | Community | Recreational Facilities | 11,063 | 4,563 | - | 2,000 | 3,500 | 1,000 | Corporate | Renewal of Existing Assets | | |
| SRAC | Rehabilitation of Swimming Pools | Yes | Community | Recreational Facilities | 55,850 | - | 5,850 | 9,000 | 11,000 | 30,000 | Corporate | Renewal of Existing Assets | | |
| SRAC | Construction of a Soccer Field & Golf driving range | Yes | Community | Sportsfields | 17,184 | 484 | 2,700 | 14,000 | - | - | Tsakane | New | | |
| SRAC | Construction of a Soccer Field & Golf driving range | Yes | Community | Recreational Facilities | - | - | - | - | - | - | Tsakane | New | | |
| SRAC | Construction of a new swimming pool in Duduza | Yes | Community | Recreational Facilities | 450 | - | 450 | - | - | - | Duduza | New | | |
| SRAC | Construction of a new swimming pool in Edenburg | Yes | Community | Recreational Facilities | 450 | - | 450 | - | - | - | Tokosa | New | | |
| SRAC | Rehabilitation of the Boksburg stadium | Yes | Community | Sportsfields | 5,000 | - | 5,000 | - | - | - | Boksburg | Renewal of Existing Assets | | |
| SRAC | Rehabilitation of Katsheho Stadium | Yes | Community | Recreational Facilities | 2,650 | - | 2,250 | 400 | - | - | Katsheho | Renewal of Existing Assets | | |
| SRAC | Upgrading of the Kwa-Thema stadium | Yes | Community | Sportsfields | 14,442 | 1,742 | 2,700 | 10,000 | 2,000 | 1,000 | Kwa-Thema | Renewal of Existing Assets | | |
| SRAC | Fencing, Sport & Recreational Facilities | Yes | Community | Other | 7,948 | 198 | 2,250 | 2,000 | 2,500 | 1,000 | Corporate | New | | |
| SRAC | Furniture, Community and Sport centres | Yes | Other Assets | Office Equipment | 2,250 | - | 450 | 500 | 300 | 1,000 | Operational Equipment | New | | |
| SRAC | Rehabilitation of Sport Facilities | Yes | Community | Recreational Facilities | 18,120 | - | 1,620 | 4,500 | 7,000 | 5,000 | Corporate | Renewal of Existing Assets | | |
| SRAC | Resurfacing of Hard Courts | Yes | Community | Recreational Facilities | 8,800 | - | 1,800 | 3,000 | 2,000 | 2,000 | Corporate | Renewal of Existing Assets | | |
| SRAC | Specialized Vehicles | Yes | Other Assets | Other Motor Vehicles | 12,500 | - | 5,000 | 5,000 | 2,500 | 5,000 | Operational Equipment | Renewal of Existing Assets | | |
| SRAC | Other Equipment | Yes | Other Assets | Office Equipment | 50 | - | 50 | - | - | - | Operational Equipment | New | | |
| SRAC | Construction of Drum Theatre Moses Molekwa | Yes | Community | Museums & Art Galleries | - | - | - | - | - | - | Tembisa 2 | New | | |
| SRAC | Construction of Bedfordview Art Gallery | Yes | Community | Museums & Art Galleries | - | - | - | - | - | - | Edenvale | New | | |
| SRAC | Rehabilitation of Pam Brink Stadium | Yes | Community | Sportsfields | - | - | - | - | - | - | Brakpan | Renewal of Existing Assets | | |
| SRAC | Construction of a 1000 seater Theatre | Yes | Community | Museums & Art Galleries | - | - | - | - | - | - | Germiston | Renewal of Existing Assets | | |
| SRAC | Construction of a new World Class Library | Yes | Community | Libraries | 3,000 | - | - | - | - | 3,000 | Germiston | Renewal of Existing Assets | | |
| SRAC | Construction of a new Bonsano Park Library | Yes | Community | Libraries | 3,000 | - | - | - | - | 3,000 | Kempton Park | Renewal of Existing Assets | | |
| SRAC | Upgrading & Conversion of Katsheho Stadia | Yes | Community | Sportsfields | 5,835 | 2,835 | - | - | - | - | Katsheho | Renewal of Existing Assets | | |
| SRAC | Reconstruction of Ollensfontein Library | Yes | Community | Libraries | 3,056 | 1,017 | 2,039 | - | - | - | Tembisa 2 | Renewal of Existing Assets | | |
| SRAC | Upgrade of Libraries | Yes | Community | Libraries | 205 | - | 205 | - | - | - | Corporate | Renewal of Existing Assets | | |
| SRAC | Upgrade Tembisa Library | Yes | Community | Libraries | 3,996 | 396 | 3,600 | - | - | - | Tembisa | Renewal of Existing Assets | | |
| SRAC | Libraries ICT Equipment(SRAC GRANT) | Yes | Community | Libraries | 495 | 223 | 272 | - | - | - | Operational Equipment | New | | |
| SRAC | Libraries Books | Yes | Community | Libraries | - | - | - | - | - | - | Operational Equipment | New | | |
| SRAC | Reconstruction of Ollensfontein Library | Yes | Community | Libraries | 8,609 | 4,109 | 4,500 | - | - | - | Tembisa 2 | Renewal of Existing Assets | | |
| SRAC | OR Tambo Precinct and surrounding development | Yes | Community | Museums & Art Galleries | 29,724 | 28,265 | 1,459 | - | - | - | Benoni | Renewal of Existing Assets | | |
| SRAC | OR Tambo Precinct and surrounding development | Yes | Community | Museums & Art Galleries | - | - | - | - | - | - | Benoni | Renewal of Existing Assets | | |
| SRAC | Replacement of swimming Pools | Yes | Community | Recreational Facilities | 4,480 | 937 | 3,543 | - | - | - | Corporate | Renewal of Existing Assets | | |
| SRAC | Replacement of heating system: Boksburg North | Yes | Community | Recreational Facilities | - | - | - | - | - | - | Specialized Equipment | Renewal of Existing Assets | | |
| SRAC | Reconstruct: Katsheho Stadium | Yes | Community | Sportsfields | 18,561 | 14,151 | 4,410 | - | - | - | Katsheho | Renewal of Existing Assets | | |
| SRAC | Reconstruct: Tsakane Stadium | Yes | Community | Sportsfields | 549 | 549 | - | - | - | - | Tsakane | Renewal of Existing Assets | | |
| SRAC | Rehabilitation of Maville stadium | Yes | Community | Sportsfields | 18,999 | 499 | 4,500 | 14,000 | - | - | Benoni | Renewal of Existing Assets | | |
| SRAC | Rehabilitation of Duduza stadium | Yes | Community | Sportsfields | 18,950 | - | 4,950 | 14,000 | - | - | Duduza | Renewal of Existing Assets | | |
| SRAC | Upgrading of Vosloorus Stadium | Yes | Community | Sportsfields | 3,600 | - | 3,600 | - | - | - | Vosloorus | Renewal of Existing Assets | | |
| Transport | Upgrading Germiston Station Taxi Rank | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 40,485 | 405 | 10,080 | 5,000 | 25,000 | - | Germiston | Renewal of Existing Assets | | |
| Transport | Upgrading Station Taxi Rank (C/F) | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 20,708 | 20,708 | - | - | - | - | Daveyton | Renewal of Existing Assets | | |
| Transport | Upgrading Station Taxi Rank (C/F) | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 681 | 681 | - | - | - | - | Daveyton | Renewal of Existing Assets | | |
| Transport | Edenvale Taxi Rank | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 1,268 | 1,268 | - | - | - | - | Edenvale | Renewal of Existing Assets | | |
| Transport | Provide Dunsuwer station modal transfer facility | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 1,031 | 1,031 | - | - | - | - | Benoni | Renewal of Existing Assets | | |
| Transport | Du Plessis Taxi Rank | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 1,274 | 1,274 | - | - | - | - | Alberton | Renewal of Existing Assets | | |
| Transport | Upgrade Daveyton CBD Taxi Rank | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 3,464 | 3,464 | - | - | - | - | Daveyton | Renewal of Existing Assets | | |
| Transport | Oakmoor Taxi Rank (M/G) | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 357 | 357 | - | - | - | - | Tembisa | Renewal of Existing Assets | | |
| Transport | Upgrading of various drive thus | Yes | Other Assets | Other Land and Buildings | 1,616 | 1,616 | - | - | - | - | Corporate | Renewal of Existing Assets | | |
| Transport | Refresh All Metro Licensing Premises | Yes | Other Assets | Other Land and Buildings | 26 | 26 | - | - | - | - | Springs | Renewal of Existing Assets | | |
| Transport | Specialized Equipment (Licensing) | Yes | Other Assets | Plant & equipment | 93 | 93 | - | - | - | - | Operational Equipment | New | | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project Information | |
|--------------------------------|---|--------------------------------|----------------|---|------------------------|-------------------------|---------------------------------|---|------------------------|------------------------|---------------|-----------------------|----------------------------|
| | | | | | | Audited Outcome 2011/12 | Current Year Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | |
| Transport | Operational Buildings - Airconditioners | Yes | Other Assets | Office Equipment | 430 | 430 | - | - | - | - | - | Specialized Equipment | Renewal of Existing Assets |
| Transport | Operational Buildings - Security Control | Yes | Other Assets | Other Land and Buildings | 7 | 7 | - | - | - | - | - | Specialized Equipment | Renewal of Existing Assets |
| Transport | Other Equipment (LIC) | Yes | Other Assets | Office Equipment | 857 | 857 | - | - | - | - | - | Operational Equipment | New |
| Transport | Vehicles (Licensing) | Yes | Other Assets | Other Motor Vehicles | 885 | 885 | - | - | - | - | - | Operational Equipment | Renewal of Existing Assets |
| Transport | ICT Equipment (LIC) | Yes | Other Assets | Office Equipment | 61 | 61 | - | - | - | - | - | Operational Equipment | New |
| Transport | Office Furnish (Licensing) | Yes | Other Assets | Office Equipment | 1,690 | 1,690 | - | - | - | - | - | Operational Equipment | New |
| Transport | Upgrading of all weighbridges in EMM | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | - | Corporate | Renewal of Existing Assets |
| Transport | Upgrading of Germiston Bus Depot | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 2,134 | 1,684 | 450 | - | - | - | - | Germiston | Renewal of Existing Assets |
| Transport | Upgrading of Germiston Bus Depot | Yes | Other Assets | Other Land and Buildings | - | - | - | - | - | - | - | Corporate | Renewal of Existing Assets |
| Transport | Integrated Rapid Public Transport Network(IRPT) | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 324,466 | 33,140 | 47,783 | 243,543 | - | - | - | Corporate | New |
| Transport | Integrated Rapid Public Transport Network(IRPT) | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 528,648 | - | - | 58,199 | 211,401 | 259,048 | - | Corporate | Renewal of Existing Assets |
| Transport | Replace Municipal buses | Yes | Infrastructure | Specialised Vehicle Buses | 41,800 | - | 1,800 | 12,000 | 28,000 | - | - | Operational Equipment | Renewal of Existing Assets |
| Transport | Bluejumbo Taxi Rank | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 15,900 | - | 900 | 5,000 | 10,000 | - | - | Duizaba | New |
| Transport | New Vosloorus Hospital Taxi Rank | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 15,900 | - | 900 | 5,000 | 10,000 | - | - | Vosloorus | New |
| Transport | Palm Ridge Taxi Rank | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 16,384 | 484 | 900 | 5,000 | 10,000 | - | - | Tokozza | New |
| Transport | Phuthaditjaba Taxi Rank (Tokozza) | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 15,270 | - | 270 | 5,000 | 10,000 | - | - | Tokozza | New |
| Transport | Ramaphosa Taxi Rank | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 18,100 | - | 3,600 | 14,500 | - | - | - | Boksburg | New |
| Transport | Bus Ticket System | Yes | Other Assets | Other | - | - | - | - | - | - | - | Operational Equipment | New |
| Transport | Construction of pedestrian walkways and cycle | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 20,000 | - | - | - | 10,000 | 10,000 | - | Corporate | Renewal of Existing Assets |
| Transport | Construction of intermodal facilities | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 25,000 | - | - | - | - | 15,000 | 10,000 | Corporate | Renewal of Existing Assets |
| Transport | Construction of one taxi and bus laybys | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 10,000 | - | - | - | 5,000 | 5,000 | - | Corporate | Renewal of Existing Assets |
| Transport | Refresh All Metro Licensing Permits | Yes | Other Assets | Other Land and Buildings | 12,080 | - | 9,180 | 1,440 | 1,440 | - | - | Corporate | Renewal of Existing Assets |
| Transport | Establish MVRADLTC Kaithehong | Yes | Other Assets | Plant & equipment | 34,850 | - | 1,350 | 11,700 | 21,800 | - | - | Kaithehong | New |
| Transport | Other Equipment (LIC) | Yes | Other Assets | Office Equipment | 1,245 | - | 45 | 600 | 600 | - | - | Operational Equipment | New |
| Transport | Vehicles (Licensing) | Yes | Other Assets | Other Motor Vehicles | 3,210 | - | 810 | 1,200 | 1,200 | - | - | Operational Equipment | Renewal of Existing Assets |
| Transport | ICT Equipment (LIC) | Yes | Other Assets | Office Equipment | 1,920 | - | 720 | 600 | 600 | - | - | Operational Equipment | New |
| Transport | Office Furnish (Licensing) | Yes | Other Assets | Office Equipment | 2,935 | - | 831 | 552 | 552 | 800 | - | Operational Equipment | New |
| Transport | Construction of MVRADLTC Tembisa | Yes | Other Assets | Other Land and Buildings | 35,000 | - | 2,500 | 10,700 | 21,800 | - | - | Tembisa | New |
| Transport | Security Cameras | Yes | Other Assets | Security Measures | 2,850 | - | 450 | 600 | 600 | 1,200 | - | Operational Equipment | New |
| Transport | Office Furnish | Yes | Other Assets | Office Equipment | 1,600 | - | 500 | 500 | 600 | 600 | - | Operational Equipment | New |
| Transport | ICT Equipment | Yes | Other Assets | Office Equipment | 2,400 | - | 700 | 800 | 800 | 900 | - | Operational Equipment | New |
| Transport | Refurbishment of Public Transport Facilities | Yes | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 4,200 | - | 1,200 | 1,400 | 1,600 | 1,600 | - | Operational Equipment | Renewal of Existing Assets |
| Transport | Vehicles | Yes | Other Assets | Other Motor Vehicles | 11,052 | 8,452 | 7,650 | 10,000 | 2,000 | 10,000 | - | Corporate | Renewal of Existing Assets |
| Waste Management | Installation Gas Flares & Wells | Yes | Infrastructure | Refuse sites | 29,799 | 149 | - | - | - | - | - | Corporate | Renewal of Existing Assets |
| Waste Management | Solid Waste Fleet Refurbishment | Yes | Infrastructure | Refuse sites | 76 | 76 | - | - | - | - | - | Corporate | Renewal of Existing Assets |
| Waste Management | Cell development - Pakkoo | Yes | Infrastructure | Refuse sites | 24,448 | 6,998 | 450 | 5,000 | 10,000 | 2,000 | 2,000 | Vosloorus | New |
| Waste Management | Development Molebetsen Waste Site | Yes | Infrastructure | Refuse sites | 9,450 | - | 450 | 7,000 | - | 2,000 | - | Brakpan | New |
| Waste Management | Cell Development - Rietfontein | Yes | Infrastructure | Refuse sites | 31,316 | 416 | 7,200 | 6,700 | 15,000 | 2,000 | - | Kwa-Thema | New |
| Waste Management | Cell Development - Rietfontein | Yes | Infrastructure | Refuse sites | - | - | - | - | - | - | - | Kwa-Thema | New |
| Waste Management | Cell and storm water - Rookraal | Yes | Infrastructure | Refuse sites | 23,670 | 11,860 | 9,610 | - | - | 2,000 | - | Brakpan | New |
| Waste Management | Cell and storm water - Rookraal | Yes | Infrastructure | Refuse sites | 3,542 | 3,542 | - | - | - | - | - | Brakpan | Renewal of Existing Assets |
| Waste Management | Upgrading of public offloading areas/recycling fac | Yes | Infrastructure | Refuse sites | 6,707 | 6,707 | - | - | - | - | - | Corporate | Renewal of Existing Assets |
| Waste Management | Erection of palisade fence at Rietfontein | Yes | Infrastructure | Refuse sites | 14,069 | 14,069 | - | - | - | - | - | Kwa-Thema | Renewal of Existing Assets |
| Waste Management | Facilities, Upgrade and construction of facilities | Yes | Infrastructure | Refuse sites | 7,249 | 7,249 | - | - | - | - | - | Corporate | Renewal of Existing Assets |
| Waste Management | LANDFILL REHABILITATION: PREV-NEW | Yes | Infrastructure | Refuse sites | 1,101 | 1,101 | - | - | - | - | - | Corporate | Renewal of Existing Assets |
| Waste Management | Development of the public offloading facilities/rec | Yes | Infrastructure | Refuse sites | 208 | 208 | - | - | - | - | - | Corporate | Renewal of Existing Assets |
| Waste Management | Specialised Equipment | Yes | Other Assets | Plant & equipment | - | - | - | - | - | - | - | Operational Equipment | New |
| Waste Management | Rehabilitation of the closed Brakpan landfill site | Yes | Other Assets | Refuse sites | 13,900 | - | 900 | 8,000 | 5,000 | - | - | Brakpan | New |
| Waste Management | Develop Sinner & Jack Waste site | Yes | Infrastructure | Refuse sites | 20,630 | - | 630 | 5,000 | 15,000 | - | - | Germiston | New |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | Project information | |
|--------------------------------|--|--------------------------------|----------------------|--------------------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|-----------------------|----------------------------|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal |
| R thousand | | 6 | 3 | 3 | | | | | | | | |
| Waste Management | Upgrading of public offending areas/recycling facilities | Yes | Infrastructure | Refuse sites | 6,132 | 1,132 | 2,000 | 3,000 | - | - | Corporate | New |
| Waste Management | Facilities, Upgrade and construction of facilities | Yes | Infrastructure | Refuse sites | 46,856 | 6,856 | 10,000 | 15,000 | 15,000 | 15,000 | Corporate | Renewal of Existing Assets |
| Waste Management | Development of the public offending facilities/rec | Yes | Other Assets | Refuse sites | 69,114 | 3,314 | 1,800 | 18,000 | 30,000 | 30,000 | Corporate | New |
| Waste Management | Supply of Bulk Containers | Yes | Other Assets | Office Equipment | 10,079 | 286 | 1,312 | 4,500 | - | - | Operational Equipment | New |
| Waste Management | Office Furniture | Yes | Other Assets | Office Equipment | 870 | 270 | 300 | 300 | - | - | Operational Equipment | New |
| Waste Management | Other Equipment | Yes | Other Assets | Office Equipment | 1,538 | 368 | 270 | 300 | 300 | 300 | Operational Equipment | New |
| Waste Management | ICT Equipment | Yes | Other Assets | Office Equipment | 3,320 | - | 720 | 800 | 1,000 | 1,000 | Operational Equipment | New |
| Waste Management | Supply of recycling bins | Yes | Specialised Vehicles | Refuse sites | 58,968 | 51,168 | - | 2,000 | 4,500 | 1,000 | Corporate | New |
| Waste Management | Specialised Vehicles | Yes | Specialised Vehicles | Refuse | 184,269 | 62,820 | 42,932 | 48,517 | 30,000 | 30,000 | Operational Equipment | Renewal of Existing Assets |
| Waste Management | Air space development | Yes | Infrastructure | Refuse sites | 25,000 | - | - | - | 25,000 | - | Corporate | Renewal of Existing Assets |
| Waste Management | Area and Street Furniture in our CBDs | Yes | Other Assets | Office Equipment | 8,500 | - | - | - | 8,500 | - | Operational Equipment | Renewal of Existing Assets |
| Waste Management | Waste Minimisation Projects | Yes | Infrastructure | Refuse sites | 30,000 | - | - | - | 30,000 | - | Corporate | Renewal of Existing Assets |
| Waste Management | Conversion and upgrading of existing Mini site to | Yes | Infrastructure | Refuse sites | 7,171 | 2,171 | - | - | 5,000 | - | Corporate | Renewal of Existing Assets |
| Waste Management | Renewal of Transfer Station in Alberton | Yes | Infrastructure | Refuse sites | 20,790 | - | - | - | 20,790 | - | Aberton | Renewal of Existing Assets |
| Water & Sanitation | Water Intelligent Meters | Yes | Infrastructure | Water Reservoirs & Reticulation | 67,831 | 4,431 | 23,400 | 20,000 | 20,000 | - | Corporate | New |
| Water & Sanitation | Edenvalle: Ilondale Outfall sewer | Yes | Infrastructure | Sewerage Purification & Reticulation | 20,655 | - | 4,655 | 1,500 | 10,000 | 4,500 | Edenvalle | Renewal of Existing Assets |
| Water & Sanitation | Upgrade Outfall Sewers in Vosloorus C/F | Yes | Infrastructure | Sewerage Purification & Reticulation | 23,937 | 4,837 | 3,600 | 1,500 | - | - | Vosloorus | Renewal of Existing Assets |
| Water & Sanitation | Beront: Refining of Lakeside Mall | Yes | Infrastructure | Sewerage Purification & Reticulation | 3,700 | - | 2,700 | 1,000 | - | - | Beront | Renewal of Existing Assets |
| Water & Sanitation | Tembisa: Building new & upg Depos (N Region) | Yes | Infrastructure | Water Reservoirs & Reticulation | 7,436 | 146 | 7,290 | - | - | - | Tembisa | Renewal of Existing Assets |
| Water & Sanitation | Kempton Park: Upgrade depot building | Yes | Infrastructure | Water Reservoirs & Reticulation | 10,375 | 125 | 2,250 | 8,000 | - | - | Kempton Park | Renewal of Existing Assets |
| Water & Sanitation | Blauwpan: relocate the gravity sewer pipeline | Yes | Infrastructure | Sewerage Purification & Reticulation | 6,858 | 2,058 | 2,700 | 2,100 | - | - | Kempton Park | New |
| Water & Sanitation | Brakpan: Upgrade feeder Rand Collieries | Yes | Infrastructure | Water Reservoirs & Reticulation | 9,132 | 932 | 8,100 | 100 | - | - | Brakpan | Renewal of Existing Assets |
| Water & Sanitation | Augmentation of Rondebout Water Supply | Yes | Infrastructure | Water Reservoirs & Reticulation | 9,689 | 9,689 | - | - | - | - | Germiston | Renewal of Existing Assets |
| Water & Sanitation | Sanitation Developer | Yes | Infrastructure | Sewerage Purification & Reticulation | - | - | - | - | - | - | Corporate | New |
| Water & Sanitation | Zonkuzwe Proper Ext 1 & 2 Sanitation System | Yes | Infrastructure | Sewerage Purification & Reticulation | - | - | - | - | - | - | Kallenhong 2 | New |
| Water & Sanitation | Duduzi Ext 4 (on Hold) | Yes | Infrastructure | Sewerage Purification & Reticulation | 4,939 | 4,939 | - | - | - | - | Duduzi | New |
| Water & Sanitation | Alea Park Essential services | Yes | Infrastructure | Water Reservoirs & Reticulation | - | - | - | - | - | - | Nigel | New |
| Water & Sanitation | Kempton Park / Blapsfontein: Geestveld Water | Yes | Infrastructure | Water Reservoirs & Reticulation | 13 | 13 | - | - | - | - | Kempton Park | New |
| Water & Sanitation | Upgrade Water Network C/F Eburwa X19 | Yes | Infrastructure | Water Reservoirs & Reticulation | 26,900 | - | 900 | 1,000 | 15,000 | 10,000 | Eburwa | Renewal of Existing Assets |
| Water & Sanitation | Water and Sewer Retic. Welgedocht | Yes | Infrastructure | Sewerage Purification & Reticulation | 9,000 | 180 | 2,700 | 1,000 | 2,000 | 100 | Springs | New |
| Water & Sanitation | Tembisa: New water pressure tower (MIG) | Yes | Infrastructure | Water Reservoirs & Reticulation | 7,880 | 180 | 2,700 | 1,000 | 4,000 | - | Tembisa | New |
| Water & Sanitation | Kwa-Thema: Upgrading of water network C/F | Yes | Infrastructure | Water Reservoirs & Reticulation | 3,250 | 3,250 | 1,000 | 1,000 | - | - | Kwa-Thema | Renewal of Existing Assets |
| Water & Sanitation | Bulk supply for new water supply (Dawn Park) | Yes | Infrastructure | Water Reservoirs & Reticulation | 5,494 | 244 | 2,250 | 3,000 | - | - | Vosloorus | New |
| Water & Sanitation | Daveyton: Booster Pump Knoppsfontein Res | Yes | Infrastructure | Water Reservoirs & Reticulation | 30 | - | 30 | - | - | - | Eburwa | New |
| Water & Sanitation | Germiston: Elimination of Kippoorjie s pump s | Yes | Infrastructure | Sewerage Purification & Reticulation | 16,325 | - | 5,625 | 10,200 | 500 | - | Germiston | New |
| Water & Sanitation | Germiston: Replace water pipes CBD | Yes | Infrastructure | Water Reservoirs & Reticulation | 11,571 | 11,121 | 450 | - | - | - | Germiston | Renewal of Existing Assets |
| Water & Sanitation | Germiston: Upgrade and replace Dekema outfall | Yes | Infrastructure | Sewerage Purification & Reticulation | 24,083 | 7,283 | 10,800 | 6,000 | - | - | Germiston | Renewal of Existing Assets |
| Water & Sanitation | isolate Midblock water Kwa-Thema | Yes | Infrastructure | Water Reservoirs & Reticulation | 4,050 | - | 4,050 | - | - | - | Kwa-Thema | Renewal of Existing Assets |
| Water & Sanitation | Langaville: Upgrade water and sewer network | Yes | Infrastructure | Sewerage Purification & Reticulation | 13,556 | 311 | 225 | 11,000 | 2,000 | - | Kwa-Thema | Renewal of Existing Assets |
| Water & Sanitation | Nigel: Upgrade/Eliminate Rockville pumpst | Yes | Infrastructure | Sewerage Purification & Reticulation | 10,400 | 1,876 | 6,300 | 4,000 | 4,500 | - | Kwa-Thema | New |
| Water & Sanitation | Nigel: Water tower Visagie Park | Yes | Infrastructure | Water Reservoirs & Reticulation | 12,176 | 1,876 | 6,300 | 4,000 | - | - | Nigel | New |
| Water & Sanitation | Offents: Upgrade reservoir | Yes | Infrastructure | Water Reservoirs & Reticulation | 6,580 | - | 5,580 | 1,000 | - | - | Tembisa 2 | Renewal of Existing Assets |
| Water & Sanitation | Phasing out of Dunswart pumpst C/F | Yes | Infrastructure | Sewerage Purification & Reticulation | 5,050 | - | 4,050 | 1,000 | - | - | Beront | New |
| Water & Sanitation | Phomolong: Augment supply pipeline to Phomol | Yes | Infrastructure | Water Reservoirs & Reticulation | 3,830 | 30 | 3,600 | 200 | - | - | Edenvalle | Renewal of Existing Assets |
| Water & Sanitation | Replace and repair O/S Dawn Park | Yes | Infrastructure | Sewerage Purification & Reticulation | 7,683 | 2,053 | 3,330 | 2,300 | - | - | Vosloorus | Renewal of Existing Assets |
| Water & Sanitation | Replace main water - Isakele /Zephania Tembisa | Yes | Infrastructure | Water Reservoirs & Reticulation | 2,889 | 89 | 2,700 | 100 | - | - | Tembisa | Renewal of Existing Assets |
| Water & Sanitation | Tembisa: Replace water pipe Isakele | Yes | Infrastructure | Water Reservoirs & Reticulation | 7,844 | 1,007 | 5,837 | 1,000 | - | - | Tembisa | Renewal of Existing Assets |
| Water & Sanitation | Tsakane: New sewer p station Tsakane x 6 and | Yes | Infrastructure | Sewerage Purification & Reticulation | 14,871 | 1,371 | 13,500 | - | - | - | Duduzi | New |
| Water & Sanitation | Tsakane: Provide water Tsakane x 6 and 10 | Yes | Infrastructure | Water Reservoirs & Reticulation | 3,260 | 240 | 1,500 | 500 | - | - | Duduzi | New |
| Water & Sanitation | Tsakane: Upgrade Xhosa / Zulu water P/S | Yes | Infrastructure | Water Reservoirs & Reticulation | 34,827 | 207 | 18,000 | 16,000 | 500 | - | Duduzi | Renewal of Existing Assets |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | Project Information | |
|--------------------------------|---|--------------------------------|----------------|-------------------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|---------------------|----------------------------|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal |
| R thousand | | 6 | 3 | 3 | | | | | | | | |
| Water & Sanitation | Springs: Kwa-Thema: Upgrade Water Network | Yes | Infrastructure | Water Reservoirs & Retiulation | 180 | | 180 | | | | | Renewal of Existing Assets |
| Water & Sanitation | Tembisa: Westlawn OF sewer | Yes | Infrastructure | Sewerage Purification & Retiulation | 14,250 | 7,660 | 90 | 500 | 3,000 | 3,000 | | New |
| Water & Sanitation | Vosloorus: Replace water main supply | Yes | Infrastructure | Water Reservoirs & Retiulation | 13,700 | | 13,500 | 200 | | | | Renewal of Existing Assets |
| Water & Sanitation | Springs: Mooler East Outfall Sewer | Yes | Infrastructure | Sewerage Purification & Retiulation | 13,500 | | | 500 | 5,000 | 8,000 | | New |
| Water & Sanitation | Alberton: Install new OF Huntersfield | Yes | Infrastructure | Sewerage Purification & Retiulation | 15,950 | | 450 | 500 | 10,000 | 5,000 | | New |
| Water & Sanitation | Water Demand Management Projects | Yes | Infrastructure | Water Reservoirs & Retiulation | 4,687 | 187 | 4,500 | | | | | New |
| Water & Sanitation | Tsakane: Network Upgrade | Yes | Infrastructure | Water Reservoirs & Retiulation | 90 | | 90 | | | | | Renewal of Existing Assets |
| Water & Sanitation | Benoni: (East) Extend Sewers | Yes | Infrastructure | Sewerage Purification & Retiulation | 90 | | 90 | | | | | New |
| Water & Sanitation | Brakpan: Upgrade Various Sewers | Yes | Infrastructure | Sewerage Purification & Retiulation | | | | | | | | Renewal of Existing Assets |
| Water & Sanitation | Brakpan: Upgrade Water Network | Yes | Infrastructure | Water Reservoirs & Retiulation | | | | | | | | Renewal of Existing Assets |
| Water & Sanitation | Kempton Park: Augment Water | Yes | Infrastructure | Water Reservoirs & Retiulation | | | | | | | | Renewal of Existing Assets |
| Water & Sanitation | Kempton Park: Sewer Upgrades | Yes | Infrastructure | Sewerage Purification & Retiulation | | | | | | | | Renewal of Existing Assets |
| Water & Sanitation | Nigel Dumroor Augment Water | Yes | Infrastructure | Water Reservoirs & Retiulation | | | | | | | | Renewal of Existing Assets |
| Water & Sanitation | Nigel: Sewer Extensions | Yes | Infrastructure | Sewerage Purification & Retiulation | | | | | | | | New |
| Water & Sanitation | Springs: Augment Water | Yes | Infrastructure | Water Reservoirs & Retiulation | 90 | | 90 | | | | | Renewal of Existing Assets |
| Water & Sanitation | Benoni (East): Augment water | Yes | Infrastructure | Water Reservoirs & Retiulation | | | | | | | | Renewal of Existing Assets |
| Water & Sanitation | Kaiekhong: Network Upgrade | Yes | Infrastructure | Water Reservoirs & Retiulation | | | | | | | | Renewal of Existing Assets |
| Water & Sanitation | Boksburg: Network Upgrade | Yes | Infrastructure | Water Reservoirs & Retiulation | | | | | | | | Renewal of Existing Assets |
| Water & Sanitation | Springs: Kwa-Thema Augment Water | Yes | Infrastructure | Water Reservoirs & Retiulation | 7,100 | | 3,600 | 3,500 | | | | Renewal of Existing Assets |
| Water & Sanitation | Brakpan: Replace outfall sewer Cassedale | Yes | Infrastructure | Sewerage Purification & Retiulation | | | | | | | | Renewal of Existing Assets |
| Water & Sanitation | ERWAT: Upgrade Harebeestfontein WCW | Yes | Infrastructure | Sewerage Purification & Retiulation | 7,750 | | 2,250 | 5,000 | 500 | | | Renewal of Existing Assets |
| Water & Sanitation | Germiston: Elsburg outfall sewer (H385) (P 263) | Yes | Infrastructure | Sewerage Purification & Retiulation | 8,600 | | 3,600 | 1,000 | 4,000 | | | New |
| Water & Sanitation | Lillanox Outfall sewer (H287) court | Yes | Infrastructure | Sewerage Purification & Retiulation | | | | | | | | New |
| Water & Sanitation | Replace isolating valves | Yes | Infrastructure | Water Reservoirs & Retiulation | | | | | | | | Renewal of Existing Assets |
| Water & Sanitation | South Eastern Outfall Sewer - Springs | Yes | Infrastructure | Sewerage Purification & Retiulation | 8,900 | | 5,400 | 3,000 | 500 | | | New |
| Water & Sanitation | Upgrading of Benoni SIP | Yes | Infrastructure | Sewerage Purification & Retiulation | 23,000 | | 13,500 | 9,500 | | | | Renewal of Existing Assets |
| Water & Sanitation | Vosloorus: Upgrade and provide catholic protect | Yes | Infrastructure | Water Reservoirs & Retiulation | 155 | 155 | | | | | | Renewal of Existing Assets |
| Water & Sanitation | Bedford View bulk water upgrade | Yes | Infrastructure | Water Reservoirs & Retiulation | 4,950 | | 450 | 4,000 | 500 | | | Renewal of Existing Assets |
| Water & Sanitation | Benoni: Extension of Ryfield W&S network | Yes | Infrastructure | Water Reservoirs & Retiulation | 20,000 | | 9,900 | 10,000 | 100 | | | New |
| Water & Sanitation | Brakpan: New and upgrading supply pipework | Yes | Infrastructure | Water Reservoirs & Retiulation | 20,507 | 907 | 5,400 | 10,000 | 4,200 | | | New |
| Water & Sanitation | Construct new r&w pumpst. Dalpark X13 | Yes | Infrastructure | Water Reservoirs & Retiulation | 16,010 | | 3,510 | 2,500 | 10,000 | | | New |
| Water & Sanitation | Alberton: Replace gal water connections | Yes | Infrastructure | Water Reservoirs & Retiulation | 11,400 | | 900 | 2,500 | 3,000 | 5,000 | | Renewal of Existing Assets |
| Water & Sanitation | Install comb meters industrial areas | Yes | Infrastructure | Water Reservoirs & Retiulation | 119,700 | | 22,500 | 30,000 | 35,000 | 32,200 | | New |
| Water & Sanitation | Water and sewer refunds | Yes | Infrastructure | Sewerage Purification & Retiulation | 180 | | 180 | | | | | New |
| Water & Sanitation | Pomona: Bulk supply Albertina Sizulu Corridor | Yes | Infrastructure | Water Reservoirs & Retiulation | 86,350 | | 1,350 | 15,000 | 20,000 | 50,000 | | New |
| Water & Sanitation | Pomona: New Eastern OF sewer | Yes | Infrastructure | Sewerage Purification & Retiulation | 156,351 | 57,105 | 4,546 | 15,000 | 39,700 | 40,000 | | New |
| Water & Sanitation | Palm Ridge Phases 5 & 6 Bulk & Essential Serv | Yes | Infrastructure | Sewerage Purification & Retiulation | 187,432 | | 40,415 | 106,200 | 40,817 | | | New |
| Water & Sanitation | Ehuvale Ext 35 Essential Services | Yes | Infrastructure | Sewerage Purification & Retiulation | 16,950 | | 450 | 12,000 | 4,500 | | | New |
| Water & Sanitation | Old Mutual Land Essential Services | Yes | Infrastructure | Sewerage Purification & Retiulation | | | | | | | | New |
| Water & Sanitation | Ecaleni Erf 1 Essential services | Yes | Infrastructure | Sewerage Purification & Retiulation | | | | | | | | New |
| Water & Sanitation | Wanville erf 3130 Essential services | Yes | Infrastructure | Sewerage Purification & Retiulation | | | | | | | | New |
| Water & Sanitation | Installation of water meters in various towns | Yes | Infrastructure | Water Reservoirs & Retiulation | 27,860 | 2,860 | | | 10,000 | 15,000 | | New |
| Water & Sanitation | Emergency services to inf. settlements | Yes | Infrastructure | Sewerage Purification & Retiulation | 16,000 | | 4,500 | 2,500 | 4,000 | 5,000 | | New |
| Water & Sanitation | Ehuvale Ext 36 Toilet Structures | Yes | Infrastructure | Sewerage Purification & Retiulation | | | | | | | | New |
| Water & Sanitation | Ehuvale (Germiston Ext 8) | Yes | Infrastructure | Sewerage Purification & Retiulation | 33,604 | 33,604 | | | | | | New |
| Water & Sanitation | Water Services Vehicles | Yes | Other Assets | Other Motor Vehicles | 9,381 | 281 | 1,890 | 2,100 | 2,100 | 3,000 | | Renewal of Existing Assets |
| Water & Sanitation | Specialized Equipment | Yes | Other Assets | Plant & equipment | 2,737 | 536 | 451 | 500 | 500 | 750 | | Operational Equipment |
| Water & Sanitation | ICT Equipment | Yes | Other Assets | Office Equipment | 3,513 | 119 | 984 | 800 | 800 | 800 | | Operational Equipment |
| Water & Sanitation | Office Furniture | Yes | Other Assets | Office Equipment | 2,043 | 328 | 214 | 500 | 500 | 500 | | Operational Equipment |
| Water & Sanitation | Office Furniture | Yes | Other Assets | Office Equipment | 2,163 | 667 | 276 | 350 | 350 | 500 | | Operational Equipment |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | Project Information | |
|--------------------------------|--|--------------------------------|----------------|---------------------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|-----------------------|----------------------------|--|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal | |
| Water & Sanitation | Emergency Equipment at Depots | Yes | Other Assets | Plant & equipment | 6,813 | 3,543 | 270 | 1,000 | 1,000 | 1,000 | Benoni | New | |
| Water & Sanitation | Specialised vehicles | Yes | Other Assets | Other Motor Vehicles | 13,715 | - | 3,015 | 3,350 | 3,350 | 4,000 | Operational Equipment | Renewal of Existing Assets | |
| Water & Sanitation | Madekufa Essential services | Yes | Infrastructure | Sewerage Purification & Reti-culation | 9,225 | - | 225 | 1,000 | 6,000 | 2,000 | Tembisa | New | |
| Water & Sanitation | Pre-implementation Planning - various projects | Yes | Infrastructure | Water Reservoirs & Reti-culation | 9,800 | - | 1,800 | 2,500 | 2,500 | 3,000 | Corporate | New | |
| Water & Sanitation | Mis-Block Water Lines Removal | Yes | Infrastructure | Water Reservoirs & Reti-culation | 102,600 | - | 12,600 | 20,000 | 30,000 | 40,000 | Corporate | Renewal of Existing Assets | |
| Water & Sanitation | Pipe replacement Phase1 | Yes | Infrastructure | Water Reservoirs & Reti-culation | - | - | - | - | - | - | Corporate | Renewal of Existing Assets | |
| Water & Sanitation | Sewer Pump/Station Eliminate | Yes | Infrastructure | Sewerage Purification & Reti-culation | - | - | - | - | - | - | Corporate | New | |
| Water & Sanitation | Modernize 78 IR Ph 7 Ebal SVC C/F | Yes | Infrastructure | Water Reservoirs & Reti-culation | 12,750 | - | 2,250 | 500 | 3,000 | 7,000 | Brakpan | Renewal of Existing Assets | |
| Water & Sanitation | Reservoir Construction | Yes | Infrastructure | Water Reservoirs & Reti-culation | 25,100 | - | - | 2,500 | 4,600 | 18,000 | Corporate | New | |
| Water & Sanitation | Reservoir Construction NE | Yes | Infrastructure | Water Reservoirs & Reti-culation | - | - | - | - | - | - | Corporate | New | |
| Water & Sanitation | Upgrade Water Networks | Yes | Infrastructure | Water Reservoirs & Reti-culation | 64,700 | - | - | 10,900 | 26,500 | 27,300 | Corporate | Renewal of Existing Assets | |
| Water & Sanitation | Upgrade Sewer Networks | Yes | Infrastructure | Sewerage Purification & Reti-culation | 17,200 | - | - | 3,300 | 5,700 | 8,200 | Corporate | Renewal of Existing Assets | |
| Water & Sanitation | Human Settlements Essential Services | Yes | Infrastructure | Water Reservoirs & Reti-culation | 142,000 | - | - | 11,000 | 65,500 | 65,500 | Corporate | Renewal of Existing Assets | |
| Water & Sanitation | Building New and Upgrade Depot Buildings | Yes | Infrastructure | Water Reservoirs & Reti-culation | 86,070 | - | 2,070 | 6,000 | 29,000 | 29,000 | Corporate | Renewal of Existing Assets | |
| Water & Sanitation | Water Loss Eradication Programme | Yes | Infrastructure | Water Reservoirs & Reti-culation | 453,864 | 3,864 | - | 150,000 | 150,000 | 150,000 | Corporate | Renewal of Existing Assets | |
| Water & Sanitation | Relocate misblock water Daveyton (WSS) C/F | Yes | Infrastructure | Water Reservoirs & Reti-culation | 2,245 | 1,255 | 980 | - | - | - | Daveyton | Renewal of Existing Assets | |
| Water & Sanitation | Rieger Park Decommission sewer p/ation | Yes | Infrastructure | Sewerage Purification & Reti-culation | 720 | - | 720 | - | - | - | Boksburg | New | |
| Water & Sanitation | Germiston: Supply To Russel Rd Reservoir | Yes | Infrastructure | Water Reservoirs & Reti-culation | 180 | - | 180 | - | - | - | Germiston | New | |
| Water & Sanitation | Upgrade training venue at Boksburg water depot | Yes | Infrastructure | Water Reservoirs & Reti-culation | 450 | 427 | 23 | - | - | - | Boksburg | Renewal of Existing Assets | |
| Water & Sanitation | Pomona: Upgrade water A.H. Alais rd | Yes | Infrastructure | Water Reservoirs & Reti-culation | 2,945 | 695 | 2,250 | - | - | - | Kempson Park | Renewal of Existing Assets | |
| Water & Sanitation | Pomona: Bulk supply Alberta Sisulu Comdor | Yes | Infrastructure | Sewerage Purification & Reti-culation | 2,388 | 2,388 | - | - | - | - | Kempson Park | New | |
| Water & Sanitation | Daveyton: Rehabilitate 4500s steel pipe | Yes | Infrastructure | Water Reservoirs & Reti-culation | - | - | - | - | - | - | Kempson Park | New | |
| Water & Sanitation | WATER DEVELOPER CREATED ASSETS | Yes | Infrastructure | Water Reservoirs & Reti-culation | 3,751 | 3,751 | - | - | - | - | Daveyton | Renewal of Existing Assets | |
| Water & Sanitation | Replacement of Water Meters | Yes | Infrastructure | Water Reservoirs & Reti-culation | 271 | 271 | - | - | - | - | Corporate | Renewal of Existing Assets | |
| Water & Sanitation | Pre-implementation Planning - various projects | Yes | Infrastructure | Water Reservoirs & Reti-culation | 1,511 | 1,511 | - | - | - | - | Corporate | Renewal of Existing Assets | |
| Water & Sanitation | Upgrade water main (C/F) Selcourt | Yes | Infrastructure | Water Reservoirs & Reti-culation | 825 | 825 | - | - | - | - | Corporate | Renewal of Existing Assets | |
| Water & Sanitation | Upgrade Outfall Sewers in Vosloorus C/F | Yes | Infrastructure | Sewerage Purification & Reti-culation | 1,211 | 1,211 | - | - | - | - | Springs | Renewal of Existing Assets | |
| Water & Sanitation | Tembisa: Building new & upg Depots (N Region) | Yes | Infrastructure | Water Reservoirs & Reti-culation | 622 | 622 | - | - | - | - | Vosloorus | Renewal of Existing Assets | |
| Water & Sanitation | Alberton: Re-line water supply Delphinium str | Yes | Infrastructure | Water Reservoirs & Reti-culation | 1,079 | 1,079 | - | - | - | - | Tembisa | Renewal of Existing Assets | |
| Water & Sanitation | Etwatwa X 19 Essential service s/cial p/ | Yes | Infrastructure | Water Reservoirs & Reti-culation | 1,489 | 1,489 | - | - | - | - | Alberton | Renewal of Existing Assets | |
| Water & Sanitation | Brakpan: Upgrade Various Sewers | Yes | Infrastructure | Sewerage Purification & Reti-culation | 1,825 | 1,825 | - | - | - | - | Etwatwa | Renewal of Existing Assets | |
| Water & Sanitation | Brakpan: Upgrade Water Network | Yes | Infrastructure | Water Reservoirs & Reti-culation | 1,431 | 1,431 | - | - | - | - | Brakpan | Renewal of Existing Assets | |
| Water & Sanitation | Replace misblock s lines in Thokoza C/F | Yes | Infrastructure | Water Reservoirs & Reti-culation | 3,447 | 3,447 | - | - | - | - | Brakpan | Renewal of Existing Assets | |
| Water & Sanitation | Water and Sewer Retic. Weigedocht | Yes | Infrastructure | Sewerage Purification & Reti-culation | 95 | 95 | - | - | - | - | Thokoza | Renewal of Existing Assets | |
| Water & Sanitation | Boksburg depot: Additions to standby quarters | Yes | Infrastructure | Water Reservoirs & Reti-culation | 349 | 349 | - | - | - | - | Etwatwa | Renewal of Existing Assets | |
| Water & Sanitation | Germiston: Elimination of Kippoopee s pump s | Yes | Infrastructure | Water Reservoirs & Reti-culation | 6,505 | 6,505 | - | - | - | - | Boksburg | Renewal of Existing Assets | |
| Water & Sanitation | Germiston: Replace water pipes CBD | Yes | Infrastructure | Water Reservoirs & Reti-culation | 637 | 637 | - | - | - | - | Germiston | Renewal of Existing Assets | |
| Water & Sanitation | Nigel: Water tower Vesagie Park | Yes | Infrastructure | Water Reservoirs & Reti-culation | 12,077 | 12,077 | - | - | - | - | Germiston | Renewal of Existing Assets | |
| Water & Sanitation | Phasing out of Dunsward pumpst C/F | Yes | Infrastructure | Water Reservoirs & Reti-culation | 282 | 282 | - | - | - | - | Nigel | Renewal of Existing Assets | |
| Water & Sanitation | Vosloorus: Exent the water net Mapleton | Yes | Infrastructure | Water Reservoirs & Reti-culation | 3,939 | 3,939 | - | - | - | - | Benoni | Renewal of Existing Assets | |
| Water & Sanitation | Water Demand Management Projects | Yes | Infrastructure | Water Reservoirs & Reti-culation | 1,260 | 1,260 | - | - | - | - | Vosloorus | Renewal of Existing Assets | |
| Water & Sanitation | Benoni East: Extend Sewers | Yes | Infrastructure | Sewerage Purification & Reti-culation | 337 | 337 | - | - | - | - | Corporate | Renewal of Existing Assets | |
| Water & Sanitation | Kempson Park: Augment Water | Yes | Infrastructure | Water Reservoirs & Reti-culation | 185 | 185 | - | - | - | - | Benoni | Renewal of Existing Assets | |
| Water & Sanitation | Springs: Augment Water | Yes | Infrastructure | Water Reservoirs & Reti-culation | 559 | 559 | - | - | - | - | Corporate | Renewal of Existing Assets | |
| Water & Sanitation | Benoni East: Augment water | Yes | Infrastructure | Water Reservoirs & Reti-culation | 620 | 620 | - | - | - | - | Springs | Renewal of Existing Assets | |
| Water & Sanitation | Katlehong: Network Upgrade | Yes | Infrastructure | Water Reservoirs & Reti-culation | 1,794 | 1,794 | - | - | - | - | Benoni | Renewal of Existing Assets | |
| Water & Sanitation | Kempson Park: Network Upgrade | Yes | Infrastructure | Water Reservoirs & Reti-culation | 22,132 | 22,132 | - | - | - | - | Benoni | Renewal of Existing Assets | |
| Water & Sanitation | Boksburg: Network Upgrade | Yes | Infrastructure | Water Reservoirs & Reti-culation | 576 | 576 | - | - | - | - | Kempson Park | Renewal of Existing Assets | |
| Water & Sanitation | Brakpan: Replace outfall sewer Casseldale | Yes | Infrastructure | Sewerage Purification & Reti-culation | 15 | 15 | - | - | - | - | Boksburg | Renewal of Existing Assets | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Program/Project description | Individually Approved (Yes/No) | Asset Class | Asset Sub-Class | Total Project Estimate | Prior year outcomes | | 2013/14 Medium Term Revenue & Expenditure Framework | | | Project information | |
|-----------------------------------|---|--------------------------------|----------------|--------------------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|---------------------|----------------------------|
| | | | | | | Audited Outcome 2011/12 | Current Year 2012/13 Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | Ward location | New or renewal |
| R thousand | | 6 | 3 | 3 | | | | | | | | |
| Water & Sanitation | Germiston depot: Additions to standby quarters | Yes | Infrastructure | Water Reservoirs & Reticulation | 155 | 155 | - | - | - | - | Germiston | Renewal of Existing Assets |
| Water & Sanitation | Germiston: Elsburg outfall sewer (H385) (P.283) | Yes | Infrastructure | Sewerage Purification & Reticulation | 817 | 817 | - | - | - | - | Germiston | Renewal of Existing Assets |
| Water & Sanitation | Lillianfont Outfall sewer (H281) count | Yes | Infrastructure | Sewerage Purification & Reticulation | 4,089 | 4,089 | - | - | - | - | Boksburg | Renewal of Existing Assets |
| Water & Sanitation | Upgrading of Benoni S/P | Yes | Infrastructure | Water Reservoirs & Reticulation | 164 | 164 | - | - | - | - | Benoni | Renewal of Existing Assets |
| Water & Sanitation | Automatic Meter Reading Projects (AMR) | Yes | Infrastructure | Water Reservoirs & Reticulation | 3,823 | 3,823 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Water & Sanitation | Benoni: Extension of Rynfield w/s network | Yes | Infrastructure | Water Reservoirs & Reticulation | 68 | 68 | - | - | - | - | Benoni | Renewal of Existing Assets |
| Water & Sanitation | Brakpan: Construct new rfp: Middeldwag Rand C | Yes | Infrastructure | Water Reservoirs & Reticulation | 221 | 221 | - | - | - | - | Brakpan | Renewal of Existing Assets |
| Water & Sanitation | Brakpan: New and upgrading supply pipework | Yes | Infrastructure | Water Reservoirs & Reticulation | 1,025 | 1,025 | - | - | - | - | Brakpan | Renewal of Existing Assets |
| Water & Sanitation | Construct new water supply (Atlas Rd) | Yes | Infrastructure | Water Reservoirs & Reticulation | 1,404 | 1,404 | - | - | - | - | Boksburg | Renewal of Existing Assets |
| Water & Sanitation | Benoni North: Extend Sewers | Yes | Infrastructure | Sewerage Purification & Reticulation | 502 | 502 | - | - | - | - | Benoni | Renewal of Existing Assets |
| Water & Sanitation | Alberton: Replace gal water connections | Yes | Infrastructure | Water Reservoirs & Reticulation | 17,271 | 17,271 | - | - | - | - | Alberton | Renewal of Existing Assets |
| Water & Sanitation | Install comb meters industrial areas | Yes | Infrastructure | Water Reservoirs & Reticulation | 65 | 65 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Water & Sanitation | Installation of water meters | Yes | Infrastructure | Water Reservoirs & Reticulation | 30 | 30 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Water & Sanitation | Water and sewer refunds | Yes | Infrastructure | Sewerage Purification & Reticulation | 2,559 | 2,559 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Water & Sanitation | Molelekai Ext 1 & 2 Essential Services Complete | Yes | Infrastructure | Water Reservoirs & Reticulation | 5,634 | 5,634 | - | - | - | - | Katlehong | Renewal of Existing Assets |
| Water & Sanitation | Mayfield X 1 Essential services | Yes | Infrastructure | Water Reservoirs & Reticulation | 24,990 | 24,990 | - | - | - | - | Kempson Park | Renewal of Existing Assets |
| Water & Sanitation | Wakfontein Porton 36 Essential services | Yes | Infrastructure | Water Reservoirs & Reticulation | 18,478 | 18,478 | - | - | - | - | Kwa-Thema | Renewal of Existing Assets |
| Water & Sanitation | Edenpark West & X 1 (850) Essential Services | Yes | Infrastructure | Water Reservoirs & Reticulation | 17,788 | 17,788 | - | - | - | - | Alberton | Renewal of Existing Assets |
| Water & Sanitation | Upgrade services Riverside, Mashimimi | Yes | Infrastructure | Water Reservoirs & Reticulation | 9,942 | 6,342 | 3,600 | - | - | - | Kwa-Thema | Renewal of Existing Assets |
| Water & Sanitation | Modderfontein 76 IR Ph 7 Ethal SVC O F | Yes | Infrastructure | Water Reservoirs & Reticulation | 4,388 | 4,388 | - | - | - | - | Brakpan | Renewal of Existing Assets |
| Water & Sanitation | Installation of water meters in various towns | Yes | Infrastructure | Water Reservoirs & Reticulation | 28,879 | 28,879 | - | - | - | - | Corporate | Renewal of Existing Assets |
| Water & Sanitation | Payneville Ext 1(1000) Essential Services | Yes | Infrastructure | Water Reservoirs & Reticulation | 11,216 | 11,216 | - | - | - | - | Springs | Renewal of Existing Assets |
| Water & Sanitation | Etwatwa X 34 Essential service special project | Yes | Infrastructure | Water Reservoirs & Reticulation | 4,043 | 4,043 | - | - | - | - | Etwatwa | Renewal of Existing Assets |
| Water & Sanitation | Kwa Thema Ext 3 essential services(| Yes | Infrastructure | Water Reservoirs & Reticulation | 6,072 | 6,072 | - | - | - | - | Kwa-Thema | Renewal of Existing Assets |
| Water & Sanitation | Etwatwa Ext 37 Essential services | Yes | Infrastructure | Water Reservoirs & Reticulation | 8,543 | 1,263 | 7,280 | - | - | - | Kempson Park | Renewal of Existing Assets |
| Water & Sanitation | Zonkizawe Proper Ext 1 & 2 Sanitation System | Yes | Infrastructure | Sewerage Purification & Reticulation | 268 | 268 | - | - | - | - | Katlehong 2 | Renewal of Existing Assets |
| Water & Sanitation | Reservoir Construction | Yes | Infrastructure | Water Reservoirs & Reticulation | 630 | - | 630 | - | - | - | Corporate | Renewal of Existing Assets |
| Water & Sanitation | Etwatwa Ext 18 Essential services - Remedial W | Yes | Infrastructure | Water Reservoirs & Reticulation | 7,200 | - | 7,200 | - | - | - | Corporate | Renewal of Existing Assets |
| Water & Sanitation | Upgrade water main Setcourt | Yes | Infrastructure | Water Reservoirs & Reticulation | 405 | - | 405 | - | - | - | Etwatwa | Renewal of Existing Assets |
| Water & Sanitation | Wakfontein Porton 36 Essential services | Yes | Infrastructure | Water Reservoirs & Reticulation | 6,038 | - | 6,038 | - | - | - | Springs | Renewal of Existing Assets |
| Water & Sanitation | Payneville Ext 1(1000) Essential service | Yes | Infrastructure | Water Reservoirs & Reticulation | 11,019 | - | 11,019 | - | - | - | Springs | Renewal of Existing Assets |
| Water & Sanitation | Kwa Thema Ext 3 essential services(| Yes | Infrastructure | Water Reservoirs & Reticulation | 5,850 | - | 5,850 | - | - | - | Kwa-Thema | Renewal of Existing Assets |
| Water & Sanitation | Maschaba Water and Sewer Network | Yes | Infrastructure | Sewerage Purification & Reticulation | 22,165 | 19,915 | 2,250 | - | - | - | Nigel | Renewal of Existing Assets |
| Water & Sanitation | Replacement of Water Meters | Yes | Infrastructure | Water Reservoirs & Reticulation | 18,000 | 18,000 | - | - | - | - | Corporate | New |
| Parent Capital expenditure | | | | | 13,983,881 | 2,001,014 | 2,391,965 | 3,137,068 | 3,179,699 | 3,364,115 | | |

Table 82 MBRR SA37 - Projects delayed from previous financial year

| EKU Ekurhuleni Metro - Supporting Table SA37 Consolidated projects delayed from previous financial year/s | | | | | | | | | |
|---|---|------------------|--|----------------------|--------------------|---|------------------------|------------------------|--|
| Municipal Vote/Capital project | Project name | Asset Class 3 | Asset Sub-Class 3 | Current Year 2012/13 | | 2013/14 Medium Term Revenue & Expenditure Framework | | | |
| | | | | Original Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | |
| R thousand | | | | | | | | | |
| Parent municipality: | | | | | | | | | |
| Customer Relations Management | OCA Brownfields Upgrades | Other Assets | Other Land and Buildings | 16,000 | 11,500 | 18,000 | 4,600 | - | |
| Customer Relations Management | Daveyton Building Upgrade | Other Assets | Other Land and Buildings | 4,100 | 600 | 5,500 | 4,000 | - | |
| Customer Relations Management | Nigel Building Upgrade | Other Assets | Other Land and Buildings | 7,000 | 1,300 | 7,000 | 4,500 | - | |
| Customer Relations Management | Tembisa Building Upgrade | Other Assets | Other Land and Buildings | 7,000 | 600 | 6,143 | 7,500 | - | |
| Customer Relations Management | Tembisa 2/ Winnie Mandela New Building | Other Assets | Other Land and Buildings | 8,000 | 1,500 | 10,000 | 11,500 | - | |
| Customer Relations Management | Vosloorus Building Upgrade | Other Assets | Other Land and Buildings | 3,200 | 300 | 2,900 | 750 | - | |
| Disaster & Emergency Management Services | Const Fire Station/House Kwa-Thema | Other Assets | Other Land and Buildings | 5,000 | 320 | 19,754 | - | - | |
| Disaster & Emergency Management Services | Const Fire Station/House Zonkezizwe | Other Assets | Other Land and Buildings | 18,200 | 12,600 | 5,600 | - | - | |
| Disaster & Emergency Management Services | Const Fire Station/House Duduza | Other Assets | Other Land and Buildings | 18,200 | 13,000 | 5,200 | - | - | |
| Economic Development | Township Economies Development | Infrastructure | Other | 3,200 | - | 5,800 | 10,000 | 10,000 | |
| Economic Development | Refurbishment of Fresh Produce Market | Other Assets | Markets | 15,000 | 12,000 | 15,000 | 13,000 | 15,000 | |
| EMPO | Const Precinct Stations Tokoza | Other Assets | Other Land and Buildings | 8,000 | 1,800 | 9,000 | - | - | |
| Energy | Vosloorus Network enhancement | Infrastructure | Electricity Reticulation | 570 | - | 500 | 800 | 1,000 | |
| Energy | Corporate Substations Upgrade | Infrastructure | Electricity Reticulation | 40,158 | 34,033 | 100,000 | 80,000 | 100,000 | |
| Environmental Resources Management | Rehabilitation of the Natalspruit Catchment | Community | Other | 2,000 | 1,000 | 1,300 | 2,000 | 2,000 | |
| Environmental Resources Management | Develop: Blesbokspruit for tourism | Community | Establishment of Parks & Gardens | 1,870 | 1,200 | 1,600 | - | - | |
| Environmental Resources Management | Playground Equipment | Community | Establishment of Parks & Gardens | 1,000 | 600 | 1,000 | 1,000 | 1,000 | |
| Environmental Resources Management | Develop: Bunny Park | Community | Establishment of Parks & Gardens | 2,000 | 1,880 | 500 | 1,000 | - | |
| Finance | CPO/Germiston Stores | Other Assets | Other Land and Buildings | 14,500 | 14,000 | 8,000 | 4,800 | - | |
| Fleet Management | Buildings fleet MINGNT & MECH ENG | Other Assets | Other Land and Buildings | 1,000 | 500 | 3,500 | 7,735 | 21,105 | |
| Health & Social Development | Improve Access Disabled Health Facilities | Community | Clinics | 150 | 50 | 450 | 600 | 200 | |
| Health & Social Development | GENERATORS AT HEALTH FACILITIES | Other Assets | Plant & equipment | 2,608 | 1,746 | 2,000 | 3,000 | 3,000 | |
| Health & Social Development | NEW ALRA PARK CLINIC | Community | Clinics | 12,040 | 11,000 | 7,000 | 100 | - | |
| Health & Social Development | New Tamaho Clinic | Community | Clinics | 12,950 | 11,500 | 8,110 | 100 | - | |
| Health & Social Development | Extension & Upgrade Esangweni Clinic | Community | Clinics | 1,800 | 1,500 | 1,000 | 2,000 | 12,000 | |
| Health & Social Development | Extension & upgrade CLINIC WHITE CITY | Community | Clinics | 13,150 | 12,000 | 3,000 | 100 | - | |
| Health & Social Development | PALM RIDGE | Community | Clinics | 4,000 | 3,163 | 10,600 | 15,000 | - | |
| Human Settlements | Acquisition of Land for New Human Settlements | Infrastructure | Housing | 39,683 | 831 | 15,000 | 7,000 | 45,000 | |
| Human Settlements | Human Settlements, Pre-Planning Fees | Infrastructure | Housing | 10,000 | - | 23,550 | 20,000 | 30,000 | |
| ICT | Migration to Next Generation Network | Infrastructure | Other | 11,300 | 172 | 9,500 | 11,400 | - | |
| Real Estate | Refurbishment of Lettable Facilities | Other Assets | Other Land and Buildings | 10,000 | 8,130 | 15,000 | 16,000 | 20,000 | |
| Roads and Stormwater | Contribution Township Development | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,000 | - | 1,000 | 1,000 | 500 | |
| Roads and Stormwater | Benoni, Const of S W Outfall Rynflid | Infrastructure | Roads, Pavements, Bridges & Stormwater | 4,000 | - | 8,000 | 5,000 | - | |
| Roads and Stormwater | Rehabilitate Roads in Eastern Region | Infrastructure | Roads, Pavements, Bridges & Stormwater | 34,000 | 14,000 | 59,000 | 39,000 | 45,000 | |
| Roads and Stormwater | Pretoria Road Upgrading | Infrastructure | Roads, Pavements, Bridges & Stormwater | 3,500 | - | 3,000 | 7,000 | 11,000 | |
| Roads and Stormwater | Construction of K26 | Infrastructure | Roads, Pavements, Bridges & Stormwater | 3,000 | - | 3,000 | 8,000 | 11,000 | |
| Roads and Stormwater | Construct Daveyton CBD/N12 Interchange | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,000 | - | 7,000 | 8,000 | 10,000 | |
| Roads and Stormwater | K136 & Rd 1894 Link Road | Infrastructure | Roads, Pavements, Bridges & Stormwater | 5,000 | - | 3,000 | 3,000 | - | |
| Roads and Stormwater | Township Develop:Ext Services (North) | Infrastructure | Roads, Pavements, Bridges & Stormwater | 5,000 | 3,000 | 3,000 | 3,000 | 3,000 | |
| Roads and Stormwater | Rehabilitation of Roads (North) | Infrastructure | Roads, Pavements, Bridges & Stormwater | 36,000 | 19,000 | 58,000 | 42,000 | 43,000 | |
| Roads and Stormwater | Tembisa Depot Upgrading | Infrastructure | Roads, Pavements, Bridges & Stormwater | 500 | 250 | 1,000 | 8,000 | 10,000 | |

EKURHULENI METROPOLITAN MUNICIPALITY – TABLED BUDGET 2013/14 TO 2015/16

| Municipal Vote/Capital project | Project name | Asset Class 3 | Asset Sub-Class 3 | Current Year 2012/13 | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--------------------------------|--|------------------|---|----------------------|--------------------|---|------------------------|------------------------|
| | | | | Original Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | |
| Roads and Stormwater | Swartsspruit Rehabilitation: Kempton Park | Infrastructure | Roads, Pavements, Bridges & Stormwater | 10,000 | 8,000 | 10,000 | 4,000 | 2,000 |
| Roads and Stormwater | Tembisa Natural Watercourses upgrading | Infrastructure | Roads, Pavements, Bridges & Stormwater | 700 | 200 | 500 | 5,000 | 5,000 |
| Roads and Stormwater | Tunney Rds: Brollo & Brickfields rds | Infrastructure | Roads, Pavements, Bridges & Stormwater | 500 | - | 500 | 3,000 | 5,000 |
| Roads and Stormwater | Eastleigh Spruit Channel | Infrastructure | Roads, Pavements, Bridges & Stormwater | 10,000 | - | 5,000 | 20,000 | 8,000 |
| Roads and Stormwater | Witfield SW System | Infrastructure | Roads, Pavements, Bridges & Stormwater | 2,000 | 500 | 500 | 1,000 | 3,000 |
| Roads and Stormwater | Extension of Albertina Sisulu Expressway | Infrastructure | Roads, Pavements, Bridges & Stormwater | 10,750 | 500 | 7,000 | 21,000 | 18,000 |
| Roads and Stormwater | Aerotropolis: Rhodesfeld road network | Infrastructure | Roads, Pavements, Bridges & Stormwater | 5,000 | 2,500 | 6,000 | 23,000 | 16,000 |
| Roads and Stormwater | N3, Const pedes brid btw Map & Voslo | Infrastructure | Roads, Pavements, Bridges & Stormwater | 250 | 100 | 1,000 | 250 | 4,000 |
| Roads and Stormwater | Tertiary Rds South Dept Construction | Infrastructure | Roads, Pavements, Bridges & Stormwater | 6,000 | 4,000 | 6,000 | 4,000 | 4,000 |
| Roads and Stormwater | Doubling Barry Marais Rd | Infrastructure | Roads, Pavements, Bridges & Stormwater | 250 | 100 | 250 | 1,500 | 6,500 |
| Roads and Stormwater | De-silting Elsburg dam | Infrastructure | Roads, Pavements, Bridges & Stormwater | 200 | 100 | 1,500 | 1,500 | - |
| Roads and Stormwater | Silt & rubbish trap: Boksburg lake | Infrastructure | Roads, Pavements, Bridges & Stormwater | 1,500 | 1,000 | 8,000 | 2,000 | - |
| Roads and Stormwater | Kaal Spruit rehabilitation | Infrastructure | Roads, Pavements, Bridges & Stormwater | 500 | - | 500 | 4,000 | 8,000 |
| Roads and Stormwater | Esangweni Pedestrian facilities/bridge | Infrastructure | Roads, Pavements, Bridges & Stormwater | 500 | 200 | 500 | 5,000 | 6,000 |
| Roads and Stormwater | Rehabilitation of roads: South | Infrastructure | Roads, Pavements, Bridges & Stormwater | 40,000 | 3,000 | 79,000 | 42,000 | 45,000 |
| Roads and Stormwater | Stormwater (AS and When) | Infrastructure | Roads, Pavements, Bridges & Stormwater | 25,000 | 20,000 | 25,000 | 20,000 | 25,000 |
| SRAC | Chris Hani Memorial | Community | Museums & Art Galleries | 7,500 | 3,000 | 6,500 | - | - |
| SRAC | Construction & Development of Dudoza Reconcili | Community | Museums & Art Galleries | 2,000 | 500 | 2,500 | - | - |
| SRAC | Germiston Theatre | Community | Museums & Art Galleries | 20,000 | 2,000 | 18,000 | 20,000 | - |
| SRAC | Construction of New Library: Tsakane | Community | Libraries | 7,000 | 1,500 | 7,000 | 7,000 | - |
| SRAC | Construction: New Library: Brakpan | Community | Libraries | 7,000 | 1,500 | 16,000 | 4,000 | - |
| SRAC | Rehabilitation of the Boksburg stadium | Community | Sportsfields | 3,000 | - | 5,000 | - | - |
| Transport | Phuthadijaba Taxi Rank (Tokozza) | Infrastructure | Car Parks, Bus Terminals and Taxi Ranks | 1,000 | 300 | 5,000 | 10,000 | - |
| Transport | Establish MVR/ALTC Kaitshong | Other Assets | Other Land and Buildings | 6,000 | 1,500 | 11,700 | 21,800 | - |
| Waste Management | Upgrading of public offloading areas/recycling fac | Infrastructure | Refuse sites | 3,000 | 1,258 | 2,000 | 3,000 | - |
| Water & Sanitation | Water Intelligent Meters | Infrastructure | Water Reservoirs & Reticulation | 40,000 | 26,000 | 20,000 | 20,000 | - |
| Water & Sanitation | Edenvale: Illondale Outfall sewer | Infrastructure | Sewerage Purification & Reticulation | 12,172 | 5,172 | 1,500 | 10,000 | 4,500 |
| Water & Sanitation | Upgrade Outfall Sewers in Vosloorus C/F | Infrastructure | Sewerage Purification & Reticulation | 8,000 | 4,000 | 14,000 | 1,500 | - |
| Water & Sanitation | Benoni: Relining of Lakeside Mall | Infrastructure | Sewerage Purification & Reticulation | 7,000 | 3,000 | 1,000 | - | - |
| Water & Sanitation | Upgrade Water Network C/F Etwatwa X19 | Infrastructure | Water Reservoirs & Reticulation | 5,000 | 1,000 | 1,000 | 15,000 | 10,000 |
| Water & Sanitation | Kwa-Thema: Upgrading of waternetwork C/F | Infrastructure | Water Reservoirs & Reticulation | 3,500 | 2,500 | 1,000 | - | - |
| Water & Sanitation | Germiston: Elimination of Klippoortjie s pump s | Infrastructure | Sewerage Purification & Reticulation | 9,200 | 6,250 | 10,200 | 500 | - |
| Water & Sanitation | Langaville: Upgrade water and sewer network | Infrastructure | Sewerage Purification & Reticulation | 1,400 | 250 | 11,000 | 2,000 | - |
| Water & Sanitation | Tsakane: Upgrade Xhosa / Zulu water P/S | Infrastructure | Water Reservoirs & Reticulation | 8,000 | 200 | 18,000 | 16,000 | 500 |
| Water & Sanitation | Tembisa: Western OF sewer | Infrastructure | Sewerage Purification & Reticulation | 500 | 100 | 500 | 3,000 | 3,000 |
| Water & Sanitation | Brakpan: Replace outfall sewer Casseldale | Infrastructure | Sewerage Purification & Reticulation | 5,000 | 4,000 | 3,500 | - | - |
| Water & Sanitation | Germiston: Elsburg outfall sewer (H385) (P 2&3) | Infrastructure | Sewerage Purification & Reticulation | 6,000 | 2,500 | 5,000 | 500 | - |
| Water & Sanitation | Brakpan: New and upgrading supply pipework | Infrastructure | Water Reservoirs & Reticulation | 8,000 | 6,000 | 10,000 | 4,200 | - |
| Water & Sanitation | Pomona: Bulk supply Albertina Sisulu Corridor | Infrastructure | Water Reservoirs & Reticulation | 12,000 | 1,500 | 15,000 | 20,000 | 50,000 |
| Water & Sanitation | Pomona: New Eastern OF sewer | Infrastructure | Sewerage Purification & Reticulation | 12,000 | 5,051 | 15,000 | 39,700 | 40,000 |
| Water & Sanitation | Palm Ridge Phases 5 & 6 Bulk & Essential Serv | Infrastructure | Sewerage Purification & Reticulation | 53,105 | 44,905 | 106,200 | 40,817 | - |
| Water & Sanitation | Etwatwa Ext 35 Essential Services | Infrastructure | Sewerage Purification & Reticulation | 3,000 | 500 | 12,000 | 4,500 | - |

2.13 Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

2.13.1 In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Metro's website.

2.13.2 Internship programme

The Metro is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Financial Services Department. Of the five interns one has been appointed permanently from June 2009. The remaining four have completed their two year contract on 28 February 2010, and extension for one year has been granted by National Treasury. Since the introduction of the Internship programme the Metro has successfully employed and trained 33 interns through this programme and a majority of them were appointed either in the Metro or other Institutions such as KPMG, Ernest & Young, SARS, Auditor General, National Treasury. Three additional interns have been appointed with effect from 1 March 2011.

2.13.3 Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

2.13.4 Audit Committee

An Audit Committee has been established and is fully functional.

2.13.5 Service Delivery and Implementation Plan

Council compiled a detailed SDBIP document in 2012/13 MTREF. It has now been updated after the 2013/14 draft MTREF was compiled. The detailed SDBIP is reflected in MBRR Schedule SA7 of the report.

2.13.6 Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements.

2.13.7 MFMA Training

The MFMA training module in electronic format is presented at the Metro's internal centre and training is ongoing.

2.13.8 Policies

An amendment of the Municipal Property Rates Regulations as published in Government Notice 363 of 27 March 2009, was announced in Government Gazette 33016 on 12 March 2010. The ratios as prescribed in the Regulations have been complied with.

2.14 Other supporting documents

Table 83 MBRR Table SA1 - Supporting detail to budgeted financial performance

| Description | 2009/10 | | | | 2010/11 | | | | 2011/12 | | | | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | | | |
|--|------------------|------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------|-------------------|-------------------|-------------------|---|-------------------|-------------------|--|--|
| | Audited Outcome | | Audited Outcome | | Audited Outcome | | Audited Outcome | | Original Budget | | Adjusted Budget | | Full Year Forecast | | Pre-audit outcome | | Budget Year | | Budget Year | | |
| | | | | | | | | | | | | | | | | | | | | | |
| R thousand | | | | | | | | | | | | | | | | | | | | | |
| REVENUE ITEMS: | | | | | | | | | | | | | | | | | | | | | |
| Property rates | | | | | | | | | | | | | | | | | | | | | |
| Total Property Rates | 2,648,035 | 3,052,429 | 3,280,002 | 3,639,360 | 3,639,360 | 3,639,360 | 3,686,908 | 3,686,908 | 3,686,908 | 3,686,908 | 3,686,908 | 3,686,908 | 3,686,908 | 3,686,908 | 3,686,908 | 3,686,908 | 4,167,578 | 4,480,146 | 4,816,157 | | |
| less Revenue Foregone | 516,035 | 636,097 | 547,778 | 599,127 | 599,127 | 599,127 | 599,127 | 599,127 | 599,127 | 599,127 | 599,127 | 599,127 | 599,127 | 599,127 | 599,127 | 599,127 | 627,501 | 674,563 | 725,155 | | |
| Net Property Rates | 2,131,999 | 2,416,332 | 2,732,224 | 3,040,233 | 3,040,233 | 3,040,233 | 2,862,840 | 2,862,840 | 2,862,840 | 2,862,840 | 2,862,840 | 2,862,840 | 2,862,840 | 2,862,840 | 2,862,840 | 2,862,840 | 3,540,077 | 3,805,583 | 4,091,001 | | |
| Service charges - electricity revenue | | | | | | | | | | | | | | | | | | | | | |
| Total Service charges - electricity revenue | 6,057,776 | 7,792,398 | 9,263,658 | 10,541,911 | 10,541,911 | 10,541,911 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 11,719,775 | 13,402,565 | 15,327,320 | | |
| less Revenue Foregone | | 185,003 | | | | | | | | | | | | | | | | | | | |
| Net Service charges - electricity revenue | 6,057,776 | 7,607,395 | 9,263,658 | 10,541,911 | 10,541,911 | 10,541,911 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 10,482,829 | 11,719,775 | 13,402,565 | 15,327,320 | | |
| Service charges - water revenue | | | | | | | | | | | | | | | | | | | | | |
| Total Service charges - water revenue | 2,035,429 | 1,443,374 | 2,387,500 | 2,712,945 | 2,712,945 | 2,712,945 | 2,604,752 | 2,604,752 | 2,604,752 | 2,604,752 | 2,604,752 | 2,604,752 | 2,604,752 | 2,604,752 | 2,604,752 | 2,604,752 | 2,902,124 | 3,192,337 | 3,511,570 | | |
| less Revenue Foregone | | 242,553 | 289,106 | 298,356 | 298,356 | 298,356 | 298,356 | 298,356 | 298,356 | 298,356 | 298,356 | 298,356 | 298,356 | 298,356 | 298,356 | 298,356 | 327,654 | 360,419 | 396,461 | | |
| Net Service charges - water revenue | 2,035,429 | 1,200,821 | 2,118,394 | 2,414,589 | 2,414,589 | 2,414,589 | 2,306,396 | 2,306,396 | 2,306,396 | 2,306,396 | 2,306,396 | 2,306,396 | 2,306,396 | 2,306,396 | 2,306,396 | 2,306,396 | 2,574,470 | 2,831,917 | 3,115,109 | | |
| Service charges - sanitation revenue | | | | | | | | | | | | | | | | | | | | | |
| Total Service charges - sanitation revenue | 442,628 | 875,241 | 943,294 | 1,079,005 | 1,079,005 | 1,079,005 | 1,047,538 | 1,047,538 | 1,047,538 | 1,047,538 | 1,047,538 | 1,047,538 | 1,047,538 | 1,047,538 | 1,047,538 | 1,047,538 | 1,132,768 | 1,217,726 | 1,309,055 | | |
| less Revenue Foregone | | 179,418 | 208,557 | 240,987 | 240,987 | 240,987 | 240,987 | 240,987 | 240,987 | 240,987 | 240,987 | 240,987 | 240,987 | 240,987 | 240,987 | 240,987 | 269,905 | 290,148 | 311,909 | | |
| Net Service charges - sanitation revenue | 442,628 | 695,823 | 734,737 | 838,018 | 838,018 | 838,018 | 795,196 | 795,196 | 795,196 | 795,196 | 795,196 | 795,196 | 795,196 | 795,196 | 795,196 | 795,196 | 862,863 | 927,578 | 997,146 | | |
| Service charges - refuse revenue | | | | | | | | | | | | | | | | | | | | | |
| Total refuse removal revenue | 564,339 | 618,193 | 815,360 | 964,611 | 964,611 | 964,611 | 969,848 | 969,848 | 969,848 | 969,848 | 969,848 | 969,848 | 969,848 | 969,848 | 969,848 | 969,848 | 1,147,822 | 1,262,604 | 1,357,300 | | |
| Total landfill revenue | | | | | | | | | | | | | | | | | | | | | |
| less Revenue Foregone | | | | | | | | | | | | | | | | | | | | | |
| Net Service charges - refuse revenue | 564,339 | 618,193 | 815,360 | 964,611 | 964,611 | 964,611 | 969,848 | 969,848 | 969,848 | 969,848 | 969,848 | 969,848 | 969,848 | 969,848 | 969,848 | 969,848 | 1,147,822 | 1,262,604 | 1,357,300 | | |
| Other Revenue by source | | | | | | | | | | | | | | | | | | | | | |
| Fuel Levy | | | | | | | | | | | | | | | | | | | | | |
| Other revenue | 1,588,507 | 69,724 | 105,667 | 57,489 | 57,489 | 57,489 | 59,104 | 59,104 | 59,104 | 59,104 | 59,104 | 59,104 | 59,104 | 59,104 | 59,104 | 59,104 | 52,119 | 54,777 | 57,461 | | |
| Internal Recoveries | | 1,509,300 | | | | | | | | | | | | | | | | | | | |
| Total 'Other' Revenue | 1,588,507 | 2,695,789 | 1,367,639 | 1,421,400 | 1,421,400 | 1,421,400 | 1,423,015 | 1,423,015 | 1,423,015 | 1,423,015 | 1,423,015 | 1,423,015 | 1,423,015 | 1,423,015 | 1,423,015 | 1,423,015 | 1,455,670 | 1,542,541 | 1,613,662 | | |

| EKU Ekurhuleni Metro - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance' | | | | | | | | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|------------------|----------------------|--------------------|-------------------|---|------------------------|------------------------|
| Description | 2009/10 | | 2010/11 | | 2011/12 | | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | | | | |
| EXPENDITURE ITEMS: | | | | | | | | | | | | |
| Employee related costs: | | | | | | | | | | | | |
| Basic Salaries and Wages | 2,799,360 | 3,073,394 | 2,576,453 | 3,330,052 | 3,231,017 | 2,788,963 | 3,759,622 | 4,003,723 | 4,259,961 | | | |
| Pension and UIF Contributions | 529,586 | 934,286 | 607,591 | 687,447 | 686,972 | 664,467 | 764,668 | 814,171 | 866,278 | | | |
| Medical Aid Contributions | 322,418 | - | 212,984 | 339,301 | 338,409 | 345,096 | 367,066 | 391,017 | 416,042 | | | |
| Overtime | 323,023 | 332,031 | 366,826 | 344,450 | 346,054 | 321,471 | 372,142 | 396,703 | 422,092 | | | |
| Performance Bonus | - | - | - | - | - | - | - | - | - | | | |
| Motor Vehicle Allowance | - | - | - | - | - | - | - | - | - | | | |
| Cellphone Allowance | 6,420 | - | 8,614 | 8,433 | 8,395 | 8,018 | 11,441 | 12,185 | 12,964 | | | |
| Housing Allowances | - | - | - | - | - | - | - | - | - | | | |
| Other benefits and allowances | - | - | 24,189 | - | - | - | - | - | - | | | |
| Payments in lieu of leave | - | - | 87,983 | - | - | - | - | - | - | | | |
| Long service awards | 20,557 | 60,813 | 73,118 | 15,193 | 15,193 | 78,776 | 16,300 | 17,376 | 18,488 | | | |
| Post-retirement benefit obligations | - | - | 181,704 | - | - | - | - | - | - | | | |
| sub-total | 4,001,365 | 4,400,525 | 4,139,363 | 4,724,876 | 4,626,038 | 4,206,782 | 5,291,229 | 5,635,175 | 5,995,826 | | | |
| Less: Employees costs capitalised to PPE | 29,678 | 36,244 | 29,831 | 116,274 | 116,274 | 116,274 | 132,791 | 141,556 | 150,615 | | | |
| Total Employee related costs | 3,971,687 | 4,364,281 | 4,109,532 | 4,608,602 | 4,509,764 | 4,090,507 | 5,158,437 | 5,493,619 | 5,845,211 | | | |
| Contributions recognised - capital | | | | | | | | | | | | |
| List contributions by contract | | | | | | | | | | | | |
| Total Contributions recognised - capital | | | | | | | | | | | | |
| Depreciation & asset impairment | | | | | | | | | | | | |
| Depreciation of Property, Plant & Equipment | 2,080,533 | 2,063,499 | 2,024,404 | 2,194,238 | 2,194,238 | 1,282,563 | 1,306,071 | 1,371,374 | 1,439,943 | | | |
| Lease amortisation | 1,377 | 5,290 | 4,740 | 6,500 | 6,500 | 4,987 | 6,825 | 7,166 | 7,525 | | | |
| Capital asset impairment | 331 | (102) | - | - | - | - | - | - | - | | | |
| Depreciation resulting from revaluation of PPE | - | - | - | 959,464 | 839,464 | - | - | - | - | | | |
| Total Depreciation & asset impairment | 2,082,240 | 2,068,687 | 2,029,144 | 1,241,274 | 1,361,274 | 1,287,549 | 1,312,896 | 1,378,540 | 1,447,467 | | | |
| Bulk purchases | | | | | | | | | | | | |
| Electricity Bulk Purchases | 3,755,448 | 4,746,662 | 5,991,227 | 6,803,233 | 6,805,233 | 6,801,604 | 7,540,565 | 8,747,055 | 10,336,584 | | | |
| Water Bulk Purchases | 1,394,615 | 1,688,555 | 1,939,289 | 2,193,042 | 2,193,042 | 2,174,643 | 2,395,948 | 2,622,665 | 2,872,272 | | | |
| Total bulk purchases | 5,150,063 | 6,435,217 | 7,930,516 | 8,996,275 | 8,998,275 | 8,976,247 | 9,936,512 | 11,369,720 | 13,208,855 | | | |
| Transfers and grants | | | | | | | | | | | | |
| Cash transfers and grants | 57,083 | 123,697 | 359,476 | 1,137,904 | 997,904 | 965,060 | 1,003,679 | 1,096,943 | 1,201,714 | | | |
| Non-cash transfers and grants | - | - | - | - | - | - | - | - | - | | | |
| Total transfers and grants | 57,083 | 123,697 | 359,476 | 1,137,904 | 997,904 | 965,060 | 1,003,679 | 1,096,943 | 1,201,714 | | | |
| Contracted services | | | | | | | | | | | | |
| List services provided by contract | 563,520 | 614,834 | 684,663 | 755,825 | 800,499 | 663,509 | 821,760 | 887,112 | 958,081 | | | |
| sub-total | 563,520 | 614,834 | 684,663 | 755,825 | 800,499 | 663,509 | 821,760 | 887,112 | 958,081 | | | |
| Total contracted services | 563,520 | 614,834 | 684,663 | 755,825 | 800,499 | 663,509 | 821,760 | 887,112 | 958,081 | | | |

| Description | EKU Ekurhuleni Metro - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance' | | | | | | | | | | |
|--|---|------------------|------------------|------------------|------------------|------------------|----------------------|-------------------|---------------------|---|------------------------|
| | 2009/10 | | 2010/11 | | 2011/12 | | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | |
| | Audited Outcome | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | | | |
| Other Expenditure By Type | | | | | | | | | | | |
| Collection costs | 73,530 | 112,615 | 131,933 | 153,263 | 152,883 | 151,051 | 151,051 | 151,051 | 157,502 | 165,535 | 173,646 |
| Contributions to 'other' provisions | | | | | | | | | | | |
| Consultant fees | 110,081 | 140,828 | 112,056 | 136,481 | 178,065 | 94,945 | 94,945 | 94,945 | 303,959 | 293,959 | 308,363 |
| Audit fees | 12,973 | 14,186 | 14,880 | 17,150 | 17,150 | 17,150 | 17,150 | 17,150 | 18,076 | 18,998 | 19,929 |
| General expenses | 1,096,998 | 1,182,450 | 773,121 | 717,292 | 950,684 | 1,159,123 | 1,159,123 | 1,159,123 | 1,134,876 | 1,241,851 | 1,348,964 |
| Rental of Equipment (2556250) | 41,945 | 95,784 | 120,541 | 98 | 121 | 90 | 90 | 90 | 130 | 137 | 144 |
| Vehicle - Fuel (2556775) | 69,261 | 77,807 | 100,998 | 106,497 | 106,250 | 105,148 | 105,148 | 105,148 | 123,019 | 132,807 | 143,431 |
| Service Connectors (2556335+6365) | 59,710 | 90,707 | 81,833 | 98,547 | 98,547 | 85,070 | 85,070 | 85,070 | 101,998 | 107,200 | 112,453 |
| Special Events (2556400) | 24,592 | 46,967 | 62,876 | 67,396 | 71,665 | 64,864 | 64,864 | 64,864 | 83,294 | 87,542 | 91,832 |
| Telephone (2556475) | 59,735 | 49,161 | 53,699 | 52,000 | 52,000 | - | - | - | 52,000 | 54,652 | 57,330 |
| License Software (2555555) | 13,824 | 26,304 | 38,250 | 44,794 | 44,507 | 39,521 | 39,521 | 39,521 | 46,812 | 49,199 | 51,610 |
| Printing & Stationery (2555825) | 30,626 | 26,897 | 30,789 | 31,641 | 33,267 | 27,618 | 27,618 | 27,618 | 42,471 | 44,616 | 46,802 |
| Insurance Premium (2555350) | 37,664 | 32,411 | 29,925 | 31,000 | 31,000 | 30,465 | 30,465 | 30,465 | 32,000 | 33,632 | 35,280 |
| Training Claimable (2556575) | 14,186 | 24,933 | 25,215 | 29,210 | 29,226 | 23,718 | 23,718 | 23,718 | 31,489 | 33,095 | 34,716 |
| Refuse Bins Bags & Containers (2556150) | 25,119 | 28,807 | 17,748 | 22,181 | 10,488 | 15,806 | 15,806 | 15,806 | 23,352 | 24,543 | 25,746 |
| Land Invasion Relocation (2555410) | 3,946 | 37,532 | 9,401 | 12,000 | 12,000 | 9,418 | 9,418 | 9,418 | 12,000 | 12,612 | 13,230 |
| Community Development Projects (2555075) | 13,475 | 25,449 | 1,545 | 2,900 | 2,900 | 1,540 | 1,540 | 1,540 | 5,880 | 6,180 | 6,483 |
| Uniforms & Protective Clothing (2555950) | 29,863 | 18,868 | 20,636 | 21,790 | 25,753 | 19,908 | 19,908 | 19,908 | 38,239 | 40,189 | 42,158 |
| Hire of Vehicles (2556800) | 21,250 | 22,458 | 6,515 | 6,442 | 8,682 | 4,182 | 4,182 | 4,182 | 6,101 | 6,589 | 7,116 |
| Postage (2556525) | 16,090 | 16,884 | 18,726 | 18,417 | 18,444 | 17,886 | 17,886 | 17,886 | 41,026 | 43,118 | 45,231 |
| Rental of Buildings & Facilities (2556225) | 13,322 | 13,866 | 14,268 | 20,989 | 20,731 | 15,345 | 15,345 | 15,345 | 18,987 | 20,506 | 22,146 |
| Community Based Programmes (2556450) | - | 6,893 | 42,998 | 45,200 | 45,200 | 45,200 | 45,200 | 45,200 | 101,000 | 106,151 | 111,352 |
| General Consumables (2555725) | 17,717 | 18,155 | 21,078 | 17,015 | 17,575 | 16,292 | 16,292 | 16,292 | 17,751 | 18,599 | 19,510 |
| Software Development (2555875) | 421 | 3,782 | 6,236 | 13,043 | 13,535 | 4,980 | 4,980 | 4,980 | 12,158 | 12,778 | 13,404 |
| Membership Fees (2555975) | 9,207 | 9,812 | 9,704 | 12,741 | 12,801 | 12,659 | 12,659 | 12,659 | 13,019 | 13,683 | 14,354 |
| Network Extensions (25506990+6996) | 11,791 | 12,342 | 10,923 | 18,099 | 18,687 | 9,693 | 9,693 | 9,693 | 19,243 | 20,224 | 21,215 |
| Rehabilitation Landfill Sites (2556125) | 8,149 | 1,054 | - | 8,736 | 8,736 | - | - | - | 8,736 | 9,181 | 9,631 |
| Total 'Other' Expenditure | 1,815,372 | 2,136,952 | 1,755,894 | 1,704,832 | 1,980,897 | 1,971,674 | 1,971,674 | 1,971,674 | 2,445,117 | 2,597,576 | 2,776,077 |
| Repairs and Maintenance by Expenditure Item | | | | | | | | | | | |
| Employee related costs | - | - | - | 694,936 | 694,936 | 694,936 | 694,936 | 694,936 | 722,326 | 769,999 | 819,279 |
| Other materials | 1,566,523 | 1,781,722 | 1,737,189 | 1,260,360 | 1,272,883 | 1,169,783 | 1,169,783 | 1,169,783 | 1,389,918 | 1,497,327 | 1,613,376 |
| Contracted Services | - | - | - | - | - | - | - | - | - | - | - |
| Other Expenditure | - | - | - | - | - | - | - | - | - | - | - |
| Total Repairs and Maintenance Expenditure | 1,566,523 | 1,781,722 | 1,737,189 | 1,955,295 | 1,967,819 | 1,864,719 | 1,864,719 | 1,864,719 | 2,112,244 | 2,267,326 | 2,432,655 |

Table 84 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

| EKU Ekurhuleni Metro - Supporting Table SA2 Consolidated Matrix Financial Performance Budget (revenue source/expenditure type & dept.) | | | | | | | | | | | | | | | | | |
|--|--------------------------------|---|-------------------|-------------------------------|---------------------------|----------------------------|------------------------|-------------------------------|--|------------------|---|---|--|---------------------|--------------------------------|-------------------|------------|
| Description | Vote 1 - Executive and Council | Vote 2 - Finance and Corporate Services | Vote 3 - Energy | Vote 4 - Water and Sanitation | Vote 5 - Waste Management | Vote 6 - Human Settlements | Vote 7 - City Planning | Vote 8 - Economic Development | Vote 9 - Disaster and Emergency Management | Vote 10 - SRAC | Vote 11 - Health and Social Development | Vote 12 - Environmental Resource Management | Vote 13 - Ekurhuleni Metropolitan Police | Vote 14 - Transport | Vote 15 - Roads and Stormwater | Total | |
| Revenue By Source | | | | | | | | | | | | | | | | | |
| Property rates | - | 3,540,077 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 3,540,077 |
| Property rates - penalties & collection charges | - | 62,392 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 62,392 |
| Service charges - electricity revenue | - | - | 11,719,775 | - | - | - | - | - | - | - | - | - | - | - | - | - | 11,719,775 |
| Service charges - water revenue | - | - | - | 2,574,470 | - | - | - | - | - | - | - | - | - | - | - | - | 2,574,470 |
| Service charges - sanitation revenue | - | - | - | 862,863 | - | - | - | - | - | - | - | - | - | - | - | - | 862,863 |
| Service charges - refuse revenue | - | - | - | - | 1,147,822 | - | - | - | - | - | - | - | - | - | - | - | 1,147,822 |
| Service charges - other | - | - | - | - | - | 33,004 | - | 17,707 | 9,096 | 150 | - | 26,257 | - | 15,756 | 806 | - | 69,772 |
| Rental of facilities and equipment | - | 14,280 | - | - | - | - | - | 7,278 | 0 | 5,787 | - | 723 | - | - | 75 | - | 61,127 |
| Interest earned - external investments | - | 195,600 | - | - | - | - | - | 115 | - | - | - | - | - | - | - | - | 195,615 |
| Interest earned - outstanding debtors | - | 20,729 | 34,000 | 120,000 | 26,984 | - | - | - | - | - | - | - | - | - | - | - | 201,712 |
| Dividends received | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines | - | 90,211 | 6,250 | 70 | - | - | - | - | - | 1,114 | 180 | - | 86,333 | 1,000 | - | - | 185,158 |
| Licences and permits | - | 33,483 | - | - | - | - | 2,004 | - | 3,369 | - | 128 | - | - | - | - | - | 38,985 |
| Agency services | - | - | - | - | - | - | - | - | - | - | - | - | - | 246,055 | - | - | 246,055 |
| Other revenue | 22 | 1,415,308 | 10,184 | 1,501 | - | - | 125 | 5 | 880 | 1,219 | 990 | 2,261 | 915 | 13,617 | 8,633 | - | 1,455,670 |
| Transfers recognised - operational | - | 948,048 | 270,000 | 852,968 | 91,680 | - | 8,808 | - | 129,001 | 997 | 117,476 | - | - | - | - | - | 2,418,978 |
| Gains on disposal of PPE | - | 5,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 5,000 |
| Total Revenue (excluding capital transfers and contributions) | 22 | 6,325,027 | 12,040,219 | 4,411,873 | 1,266,485 | 33,004 | 10,937 | 25,105 | 142,347 | 9,247 | 118,775 | 29,241 | 87,248 | 276,428 | 9,514 | 24,785,471 | |
| Expenditure By Type | | | | | | | | | | | | | | | | | |
| Employee related costs | 124,346 | 1,292,140 | 131,889 | 51,729 | 335,955 | 84,031 | 100,352 | 36,038 | 576,042 | 364,892 | 616,193 | 420,116 | 746,632 | 223,688 | 54,393 | - | 5,158,437 |
| Remuneration of councillors | 97,286 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 97,286 |
| Debt impairment | - | 318,716 | 718,018 | 90,710 | 54,719 | 1,922 | - | - | - | - | - | - | - | - | - | - | 1,184,084 |
| Depreciation & asset impairment | (3,380) | 96,422 | 241,866 | 66,751 | 38,503 | 72,389 | (71) | 4,519 | 33,224 | 108,536 | 32,424 | 26,460 | - | - | 596,254 | - | 1,312,896 |
| Finance charges | - | 229,324 | 158,787 | 60,689 | 67,324 | 127,320 | - | - | - | - | 41,771 | - | - | - | - | - | 685,215 |
| Bulk purchases | - | - | 7,540,565 | 2,395,948 | - | - | - | - | - | - | - | - | - | - | - | - | 9,936,512 |
| Other materials | 303 | 196,211 | 762,399 | 401,773 | 99,914 | 24,220 | 22,583 | 3,095 | 15,174 | 20,226 | 6,956 | 57,544 | 22,286 | 19,365 | 480,195 | - | 2,112,244 |
| Contracted services | 750 | 180,932 | 152,163 | 38,959 | 233,976 | - | 328 | - | 29,223 | 4,854 | 3,161 | 40,102 | 128,206 | 7,136 | 4,970 | - | 821,760 |
| Transfers and grants | 3,675 | 539,499 | 329,766 | 30,324 | 91,680 | 3,500 | - | - | - | - | 3,734 | - | - | 1,500 | - | - | 1,003,679 |
| Other expenditure | 42,730 | 9,902 | 999,414 | 507,635 | 277,704 | 122,784 | 46,123 | 58,970 | 47,052 | 79,695 | 56,803 | 56,643 | 69,846 | 40,602 | 29,813 | - | 2,445,117 |
| Loss on disposal of PPE | - | 25,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 25,000 |
| Total Expenditure | 265,710 | 2,888,146 | 11,034,865 | 3,640,518 | 1,199,175 | 438,167 | 169,315 | 102,622 | 700,715 | 578,203 | 761,042 | 600,965 | 966,970 | 292,291 | 1,145,626 | 24,782,230 | |
| Surplus/(Deficit) | (265,687) | 3,436,881 | 1,005,354 | 771,354 | 67,310 | (403,162) | (158,379) | (77,517) | (538,368) | (568,956) | (642,267) | (571,624) | (879,723) | (15,863) | (1,136,112) | 3,241 | |
| Transfers recognised - capital | - | 50,000 | 189,731 | 226,900 | 66,632 | 79,550 | - | 24,850 | 40,554 | 137,400 | 67,410 | 15,500 | 15,700 | 297,243 | 481,950 | - | 1,703,420 |
| Contributions recognised - capital | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Contributed assets | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | (265,687) | 3,486,881 | 1,195,085 | 998,254 | 133,942 | (323,612) | (158,379) | (52,667) | (517,814) | (431,556) | (574,857) | (556,124) | (864,023) | 281,380 | (644,162) | 1,706,662 | |

Table 85 MBRR Table SA3 – Supporting detail to Statement of Financial Position

| EKU Ekurhuleni Metro - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position' | | | | | | | | | | |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|-------------------|---|------------------------|------------------------|
| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure | | |
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | | |
| ASSETS | | | | | | | | | | |
| Call investment deposits | | | | | | | | | | |
| Call deposits < 90 days | | | | | | | | | | |
| Other current investments > 90 days | 246,306 | 20,000 | 21,285 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total Call investment deposits | 246,306 | 20,000 | 21,285 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Consumer debtors | | | | | | | | | | |
| Consumer debtors | 8,785,015 | 9,635,056 | 8,344,960 | 9,179,456 | 9,179,456 | 9,179,456 | 9,179,456 | 11,014,931 | 12,116,425 | 13,328,067 |
| Less: Provision for debt impairment | (6,255,039) | (7,187,583) | (5,660,994) | (6,927,013) | (6,927,013) | (6,927,013) | (6,927,013) | (7,619,714) | (8,381,686) | (9,219,854) |
| Total Consumer debtors | 2,529,976 | 2,447,473 | 2,683,966 | 2,252,443 | 2,252,443 | 2,252,443 | 2,252,443 | 3,395,217 | 3,734,739 | 4,108,213 |
| Property, plant and equipment (PPE) | | | | | | | | | | |
| PPE at cost/valuation (excl. finance leases) | 51,030,462 | 49,130,117 | 51,085,483 | 55,141,395 | 55,141,395 | 55,141,395 | 55,141,395 | 57,524,108 | 61,728,541 | 66,168,625 |
| Leases recognised as PPE | | | | | | | | | | |
| Less: Accumulated depreciation | 4,575,027 | 6,504,769 | 8,509,566 | 7,391,688 | 7,391,688 | 7,391,688 | 7,391,688 | 11,927,534 | 14,330,808 | 16,854,245 |
| Total Property, plant and equipment (PPE) | 46,455,434 | 42,625,347 | 42,575,917 | 47,749,707 | 47,749,707 | 47,749,707 | 47,749,707 | 45,596,574 | 47,397,733 | 49,314,380 |
| LIABILITIES | | | | | | | | | | |
| Current liabilities - Borrowing | | | | | | | | | | |
| Short term loans (other than bank overdrafts) | 419,494 | 175,354 | 182,305 | 576,111 | 576,111 | 576,111 | 576,111 | 576,111 | 178,648 | 162,000 |
| Current portion of long-term liabilities | | | | | | | | | | |
| Total Current liabilities - Borrowing | 419,494 | 175,354 | 182,305 | 576,111 | 576,111 | 576,111 | 576,111 | 576,111 | 178,648 | 162,000 |
| Trade and other payables | | | | | | | | | | |
| Trade and other creditors | 2,339,238 | 2,463,874 | 2,685,831 | 3,151,006 | 3,151,006 | 3,151,006 | 3,151,006 | 3,397,576 | 3,737,334 | 3,995,210 |
| Unspent conditional transfers | 200,485 | 133,881 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 | 99,676 |
| VAT | | | | | | | | | | |
| Total Trade and other payables | 2,539,723 | 2,597,755 | 2,785,507 | 3,250,682 | 3,250,682 | 3,250,682 | 3,250,682 | 3,497,252 | 3,837,010 | 4,094,886 |
| Non current liabilities - Borrowing | | | | | | | | | | |
| Borrowing | 2,276,068 | 3,715,714 | 4,333,206 | 4,557,247 | 4,557,247 | 4,557,247 | 4,557,247 | 4,766,134 | 6,135,248 | 7,139,847 |
| Finance leases (including PPP asset element) | | | | | | | | | | |
| Total Non current liabilities - Borrowing | 2,276,068 | 3,715,714 | 4,333,206 | 4,557,247 | 4,557,247 | 4,557,247 | 4,557,247 | 4,766,134 | 6,135,248 | 7,139,847 |
| Provisions - non-current | | | | | | | | | | |
| Retirement benefits | 1,281,183 | 1,378,113 | 1,502,271 | 1,542,438 | 1,542,438 | 1,542,438 | 1,542,438 | 1,648,938 | 1,754,470 | 1,884,301 |
| List other major provision items | | | | | | | | | | |
| Refuse landfill site rehabilitation | | | | | | | | | | |
| Other | 468,017 | 503,152 | 649,199 | 689,450 | 689,450 | 689,450 | 689,450 | 571,218 | 611,774 | 653,987 |
| Total Provisions - non-current | 1,749,200 | 1,881,265 | 2,151,470 | 2,231,888 | 2,231,888 | 2,231,888 | 2,231,888 | 2,220,156 | 2,366,244 | 2,538,288 |
| CHANGES IN NET ASSETS | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | | | | | | | | | | |
| Accumulated Surplus/(Deficit) - opening balance | 42,321,242 | 42,880,968 | 38,275,480 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 40,889,212 | 42,195,290 | 43,939,281 |
| GRAP adjustments | 1,044,904 | (3,532,561) | | | | | | | | |
| Restated balance | 43,366,146 | 39,348,408 | 38,275,480 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 40,889,212 | 42,195,290 | 43,939,281 |
| Surplus/(Deficit) | (485,178) | (1,072,927) | 565,272 | 1,415,212 | 1,198,766 | 1,703,257 | 1,703,257 | 1,706,662 | 1,699,267 | 1,772,742 |
| Appropriations to Reserves | | | | | | | | | | |
| Transfers from Reserves | | | | (1,415,212) | (1,198,766) | (1,703,257) | (1,703,257) | (1,425,317) | (1,024,734) | (1,075,970) |
| Depreciation offsets | | | | | | | | | | |
| Other adjustments | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | 42,880,968 | 38,275,481 | 38,840,752 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 41,170,556 | 42,868,824 | 44,636,053 |
| Reserves | | | | | | | | | | |
| Total Reserves | - | - | - | - | - | - | - | - | - | - |
| TOTAL COMMUNITY WEALTH/EQUITY | 42,880,968 | 38,275,481 | 38,840,752 | 42,865,757 | 42,865,757 | 42,865,757 | 42,865,757 | 41,170,556 | 42,868,824 | 44,636,053 |

Table 86 MBRR Table SA9 – Social, economic and demographic statistics and assumptions

| EKU Ekurhuleni Metro - Supporting Table SA9 Social, economic and demographic statistics and assumptions | | | | | | | | | |
|---|----------------|----------------|----------------|----------------------|-----------------|----------------------|---|------------------------|------------------------|
| Basis of calculation | 2001 Census | 2007 Survey | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| | | | Outcome | Outcome | Outcome | Original Budget | Outcome | Outcome | Outcome |
| | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
| | Outcome | Outcome | Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Household service targets (000) | | | | | | | | | |
| Water: | | | | | | | | | |
| Piped water inside dwelling | 456,077 | 456,077 | 465,881 | 465,881 | - | 473,800 | 481,855 | 490,046 | 498,377 |
| Piped water inside yard (but not in dwelling) | 159,526 | 159,526 | - | - | - | - | - | - | - |
| Using public tap (at least min.service level) | 130,000 | 130,000 | 162,414 | 162,414 | - | 162,414 | 162,414 | 162,414 | 162,414 |
| Other water supply (at least min.service level) | 2,000 | 2,000 | 2,000 | 2,000 | - | 2,000 | 2,000 | 2,000 | 2,000 |
| <i>Minimum Service Level and Above sub-total</i> | 747,603 | 747,603 | 630,295 | 630,295 | - | 638,214 | 646,269 | 654,460 | 662,791 |
| Using public tap (< min.service level) | 20,000 | 20,000 | 20,000 | 20,000 | - | 20,000 | 20,000 | 20,000 | 20,000 |
| Other water supply (< min.service level) | - | - | - | - | - | - | - | - | - |
| No water supply | - | - | - | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | 20,000 | 20,000 | 20,000 | 20,000 | - | 20,000 | 20,000 | 20,000 | 20,000 |
| Total number of households | 767,603 | 767,603 | 650,295 | 650,295 | - | 658,214 | 666,269 | 674,460 | 682,791 |
| Sanitation/sewerage: | | | | | | | | | |
| Flush toilet (connected to sewerage) | 615,603 | 615,603 | 464,673 | 464,673 | - | 472,592 | 480,647 | 488,838 | 497,169 |
| Flush toilet (with septic tank) | 3,000 | 3,000 | 1,208 | 1,208 | - | 1,208 | 1,208 | 1,208 | 1,208 |
| Chemical toilet | 90,000 | 90,000 | 95,500 | 95,500 | - | 95,500 | 100,000 | 100,000 | 100,000 |
| Pit toilet (ventilated) | 60,000 | 60,000 | 66,914 | 66,914 | - | 66,914 | 62,414 | 62,414 | 62,414 |
| Other toilet provisions (> min.service level) | - | - | - | - | - | - | - | - | - |
| <i>Minimum Service Level and Above sub-total</i> | 768,603 | 768,603 | 628,295 | 628,295 | - | 636,214 | 644,269 | 652,460 | 660,791 |
| Bucket toilet | - | - | - | - | - | - | - | - | - |
| Other toilet provisions (< min.service level) | - | - | - | - | - | - | - | - | - |
| No toilet provisions | - | - | - | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | - | - | - | - | - | - | - | - | - |
| Total number of households | 768,603 | 768,603 | 628,295 | 628,295 | - | 636,214 | 644,269 | 652,460 | 660,791 |
| Energy: | | | | | | | | | |
| Electricity (at least min.service level) | 188,705 | 188,705 | 188,705 | 185,000 | 176,994 | 176,994 | 176,994 | 176,994 | 176,994 |
| Electricity - prepaid (min.service level) | 291,185 | 291,185 | 291,185 | 206,539 | 213,831 | 213,831 | 223,831 | 233,831 | 243,831 |
| <i>Minimum Service Level and Above sub-total</i> | 479,890 | 479,890 | 479,890 | 391,539 | 390,825 | 390,825 | 400,825 | 410,825 | 420,825 |
| Electricity (< min.service level) | 287,713 | 287,713 | - | - | - | - | - | - | - |
| Electricity - prepaid (< min. service level) | - | - | - | - | - | - | - | - | - |
| Other energy sources | - | - | - | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | 287,713 | 287,713 | - | - | - | - | - | - | - |
| Total number of households | 767,603 | 767,603 | 479,890 | 391,539 | 390,825 | 390,825 | 400,825 | 410,825 | 420,825 |
| Refuse: | | | | | | | | | |
| Removed at least once a week | 672,336 | 672,336 | 686,000 | 721,006,479 | - | 721,006,479 | 774,499,048 | 828,713,981 | 895,011,100 |
| <i>Minimum Service Level and Above sub-total</i> | 672,336 | 672,336 | 686,000 | 721,006,479 | - | 721,006,479 | 774,499,048 | 828,713,981 | 895,011,100 |
| Removed less frequently than once a week | - | - | - | - | - | - | - | - | - |
| Using communal refuse dump | 64,000 | 64,000 | 164,000 | 169,124,976 | - | 169,124,976 | 181,672,616 | 194,389,699 | 209,940,875 |
| Using own refuse dump | - | - | - | - | - | - | - | - | - |
| Other rubbish disposal | - | - | - | - | - | - | - | - | - |
| No rubbish disposal | - | - | - | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | 64,000 | 64,000 | 164,000 | 169,124,976 | - | 169,124,976 | 181,672,616 | 194,389,699 | 209,940,875 |
| Total number of households | 736,336 | 736,336 | 850,000 | 890,131,455 | - | 890,131,455 | 956,171,664 | 1,023,103,680 | 1,104,951,975 |

Table 87 MBRR SA32 – List of external mechanisms

| GT000 Ekurhuleni Metro - Supporting Table SA32 List of external mechanisms | | | | | |
|--|--------------|---------------------------|------------------|---|---|
| External mechanism | Yrs/ Mths | Period of agreement 1. | Service provided | Expiry date of service delivery agreement or contract | Monetary value of agreement 2. R thousand |
| Name of organisation | | Number | | | |
| | | | | | |
| | | | | | |
| | | | | | |

2.15 Municipal manager’s quality certificate



2.15 Municipal Manager’s quality certificate

I, **KHAYA NGEMA**, City Manager of Ekurhuleni Metropolitan Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development of the municipality.

Print Name **KHAYA NGEMA**

Municipal Manager of **Ekurhuleni Metropolitan Municipality (GT000)**

Signature: _____ 

Date: 06 March 2013

